

## Transformation Programme Update/Transformation Funding (ICF) for Stakeholder Reference Group 14th January 2022

### Background

The Health and Social Care Regional Integration Fund (RIF) is a 5 year fund to deliver a programme of change from April 2022 to March 2027.

The RIF will replace and build upon the progress made under the previous Integrated Care Fund (ICF) and Transformation Fund (TF) and will seek to create sustainable system change through the integration of health and social care services.

Key features and values of the Fund include:

- A strong focus on prevention and early intervention
- Developing and embedding national models of integrated care
- Actively sharing learning across Wales through communities of practice
- Sustainable long term resourcing to embed and mainstream new models of care
- Creation of long term pooled fund arrangements
- Consistent investment in regional planning and partnership infrastructure

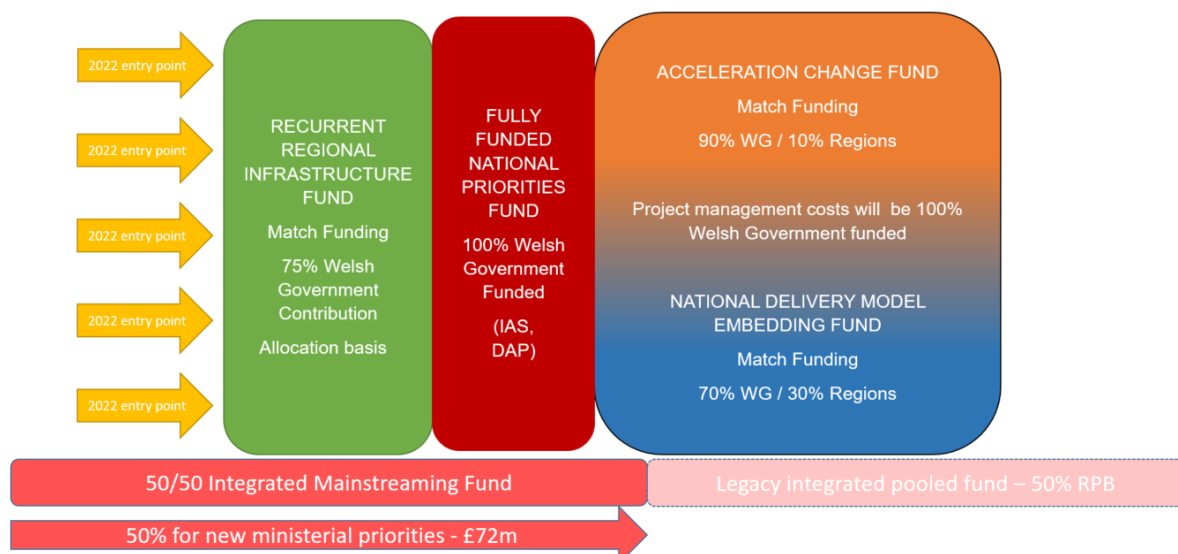
The RIF is a key lever to drive change and transformation across the health and social care system and in doing so will directly support implementation of several key pieces of policy and legislation.

Detailed draft Guidance was issued to Regional Partnership Boards (RPBs) on 23<sup>rd</sup> December 2021. Whilst Health Boards (HBs) hold the RIF funding on behalf of the RPB they will not make any decisions on behalf of the RPB. There must be a partnership approach to decision making across the region, and there is an expectation that all partners work together in a cohesive and collaborative manner when planning financial investments in projects. RPBs must develop and agree a **memorandum of understanding** to clearly set out the governance and accountability arrangements for decision making and managing investment of the RIF

The following funding is confirmed for West Wales:

RPB	HB Formula	Regional Infrastructure Fund 75% up to £750K	National Priorities 100% WG Funding			New Model Development 90% WG Funding	National Embedding Fund 70% WG Funding	Total WG Contribution
			IAS	Dementia	Memory Assessment			
West Wales	12.80%	£500,000	£398,000	£1,249,000	£384,000	£4,806,912	£11,216,128	<b>£18,554,040</b>

## Funding Architecture and Eligible investment



The RIF funding model has four distinct areas (see above), each with its own eligibility and match funding expectations.

### 1. Regional Infrastructure Fund

As a minimum, RPBs are expected to ensure their regional infrastructure arrangements include the following core resources and roles:

- Enabling the RPB to meet Part 9 duties - (RPB development and support, scrutiny and performance management, thematic programme development and oversight, Population Needs Assessments, Area Plans and Market Stability Reports)
- Integrated business intelligence and performance management
- Communications and Engagement (including dedicated support for carer, citizen, third sector and provider engagement in the work of the RPB)
- Pooled budget development and oversight,
- Facilitating joint commissioning/planning of services
- Promoting the social value sector and facilitating the social value forum
- Financial management (non-programme related)
- Integrated Workforce Development in support of integrated care models

Under this guidance the RIF can fund up to £750,000 (75% intervention rate) towards the costs of the RPB infrastructure with statutory partners needing to match this by investing £250,000 (25% intervention rate.) This will support the staffing of the West Wales Care Partnership Team, and the Regional Partnership Unit (RPU)

## **2. National Priorities Fund**

Under this section of the fund RPBs will be allocated 100% funding to deliver against national ministerial commitments with no match funding required. Allocations are based on the Local Health Board formula and will not be subject to tapering. The allocations will be issued in-year on receipt of, and subsequent approval of, investment proposals.

These will fund Integrated Autism Service and Dementia programmes.

## **3. New Model Development Fund**

The acceleration revenue funding is to develop and test new models of care. It should be used for a new idea or project that has not moved beyond initial concept phase, which needs further development and testing of proof of concept. This part of the fund is not intended for any models that have been developed and tested previously under the ICF, TF or any other funding stream.

These projects can be piloted/tested at a local, sub-regional or regional level with ambition to be embedded on a wider scale.

As a guide no more than 30% of the RPBs overall allocation for the RIF should be allocated to models of care in this area. However, flexibility can be discussed on a case by case basis with each region as required where there is a clear justification for flexibility.

**Proportionate programme management costs associated with projects funded through the Acceleration Fund can be 100% funded from this allocation**

## **4. National Embedding Fund**

This section of the fund is for projects that have been tested and evaluated as having had good impact and are agreed by all partners as meeting regional needs and ready for embedding as key a service to support the national models of care.

All projects moving into this fund will be expected to have a clear business case for sustainability, with clear benefits and performance measures identified from the outset and evaluation arrangements in place to evidence impact. It is anticipated that several evaluated projects or services developed under the ICF and the TF will move directly into this fund from April 2022.

Projects under this fund can receive funding for up to 3 years before moving to be fully mainstreamed. Those projects that are not deemed successful or appropriate for mainstreaming should be managed to safely exit the fund (de-commissioned, mainstreamed, or funded from elsewhere). However, it is expected that the ongoing evaluation and review processes and the advance planning for sustainability should ensure that most projects under this fund do move on to become mainstreamed. Following robust evaluation and clear evidence of impact and success, these models of care can be considered to move into the Integrated Mainstreaming Fund.

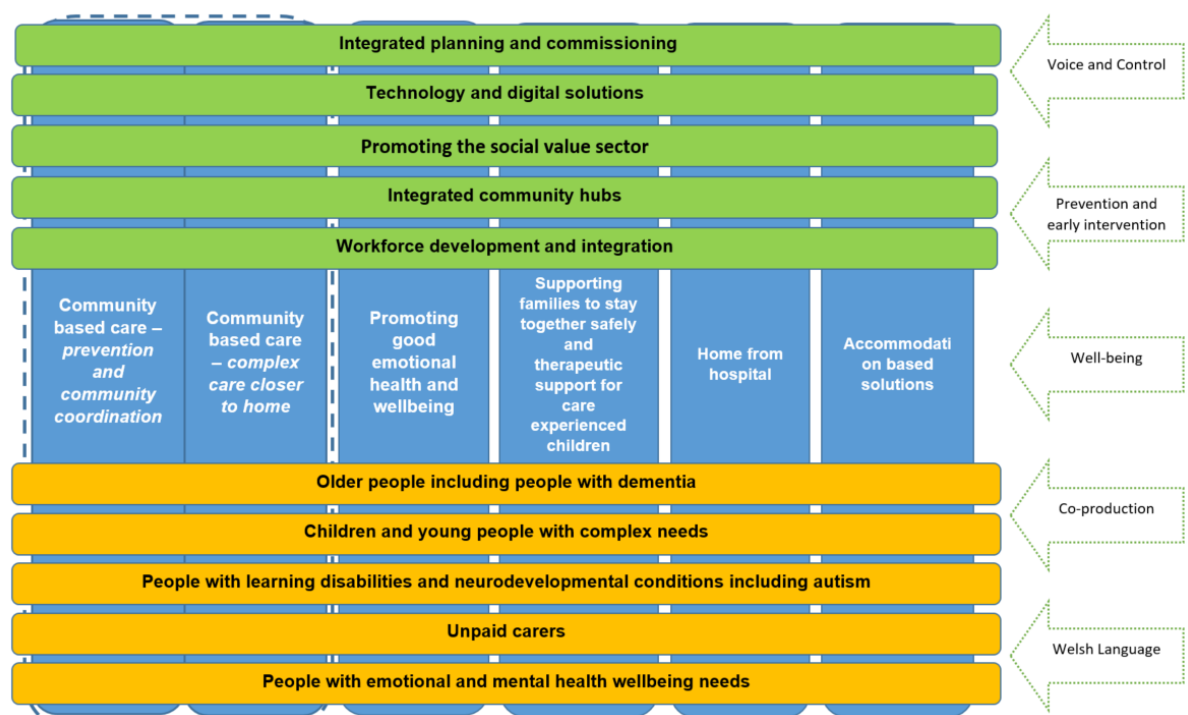
## Transition to RIF

It is expected that all activity funded by the RIF must directly support development and delivery of the six national models of integrated care which are:

- **Community based care – *prevention and community coordination***
- **Community based care – *complex care closer to home***
- **Promoting good emotional health and well-being**
- **Supporting families to stay together safely, and therapeutic support for care experienced children**
- **Home from hospital services**
- **Accommodation based solutions**

These are illustrated in the blue columns below.

Models of care, enablers and population groups



Regional Partnership Boards will have the flexibility to determine which projects and services align to which model of care but essentially all RPBs will need to ensure that:

- They invest in the development and embedding of the six priority models of care.
- They are able to demonstrate that they are meeting the needs of all the priority population groups (see the yellow boxes in fig 1) within each of the models of care (noting some priority groups will be more relevant than others for each model of care).
- They are maximising the use of key enablers (see the green boxes in fig 1) to ensure their models of care are innovative, integrated and transformative.
- Across all population groups every opportunity is seized to increase the 'active offer' of integrated services through the medium of Welsh. Partners are able to 'shift' core resources to invest as match funding to ensure sustainable long term delivery of new models of care.

### **Promoting the Social Value Sector**

Local Authorities and RPBs have a duty to promote the Social Value Sector as defined in the Social Services and Wellbeing Act (SSWBA). They are key partners in our health and social care system and this became significantly more evident during the COVID-19 pandemic.

The draft guidance states that RPBs will be expected to invest a minimum of 20% of their RIF allocation in delivery through social value sector organisations. RPBs should be connecting closely with their social value forums to ensure the wider sector can be engaged in the planning, design and delivery of these models of care.

### **Transition to New Funding Regime:**

The transition from Integrated Care Fund and Transformation Programme to the Regional Integration Fund (RIF) is a significant programme of work.

Whilst there has already been significant progress made to evaluate the impact of the existing programmes, the key tasks that will require completion include:

1. Assessment and determination of requirements from the West Wales Care Partnership (WWCP) team (RPU) and development of a business plan for next 5 years.
2. Complete evaluation and assessment of compatibility of existing ICF funded projects with RIF.
3. Complete evaluation and assessment of compatibility of Transformation Projects with RIF.
4. Produce detailed modelling of implications of funding guidance/allocations.
5. Development and agreement of new strategic programmes of RPB.
6. Development of Investment Proposals for new Programmes to be agreed by RPB by March 2022.

In order to progress this programme, it has been recommended to the Integrated Executive Group/RPB that a funding transformation steering group be convened to begin this work immediately.

The funding transformation steering group will include representation from all key partners including finance and workforce representation. A key function of the group will be to provide weekly updates to all partners as the programme of transition progresses.