



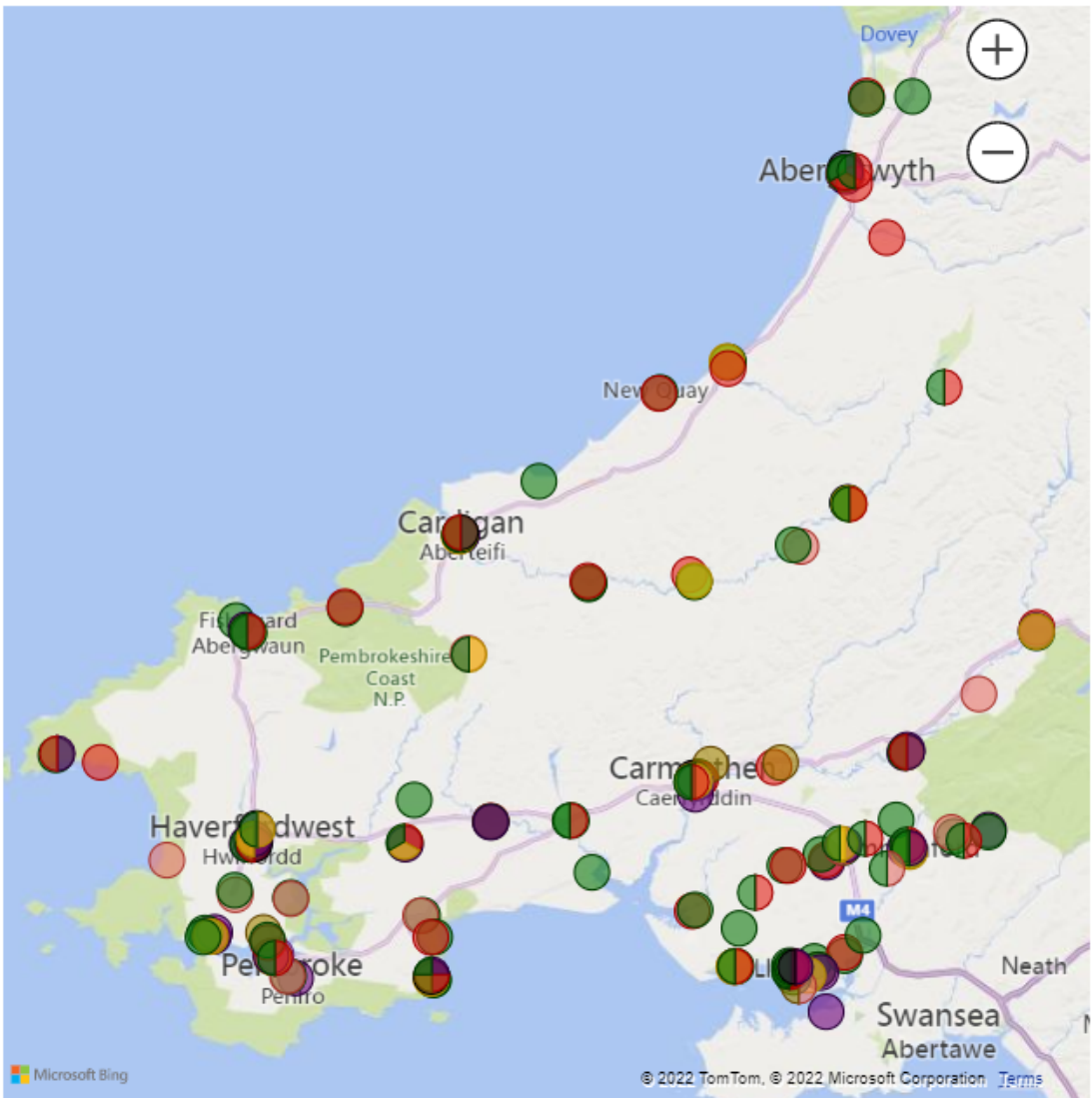
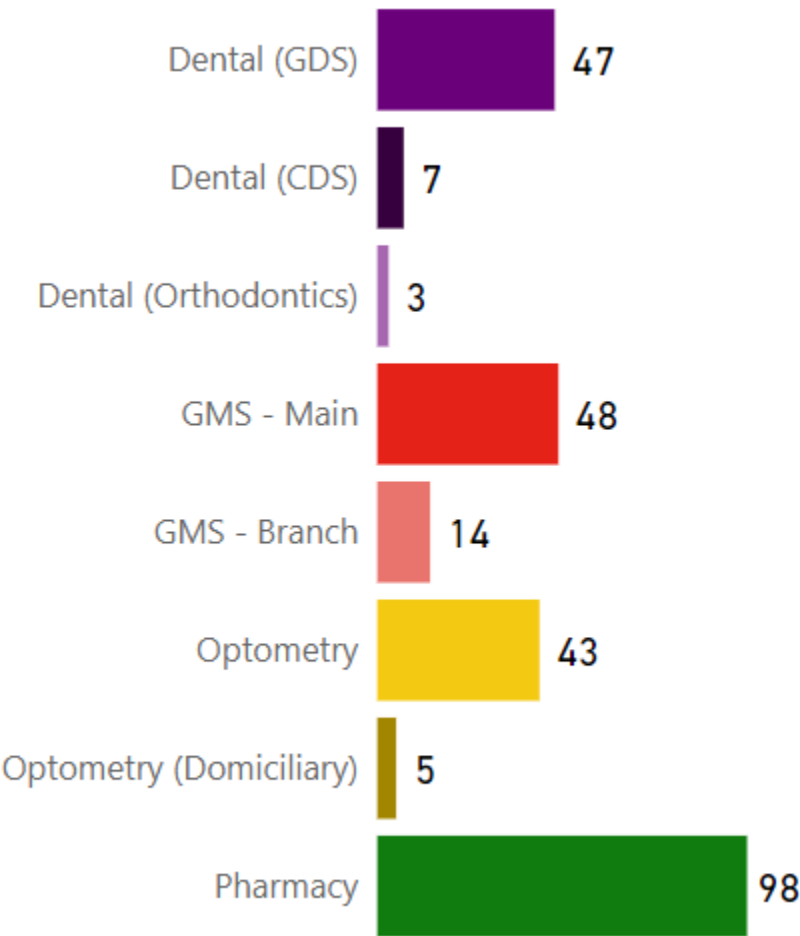
Cluster Plans: Progress, Process and Development

including ACD and Integrated Localities

Stakeholder Reference Group

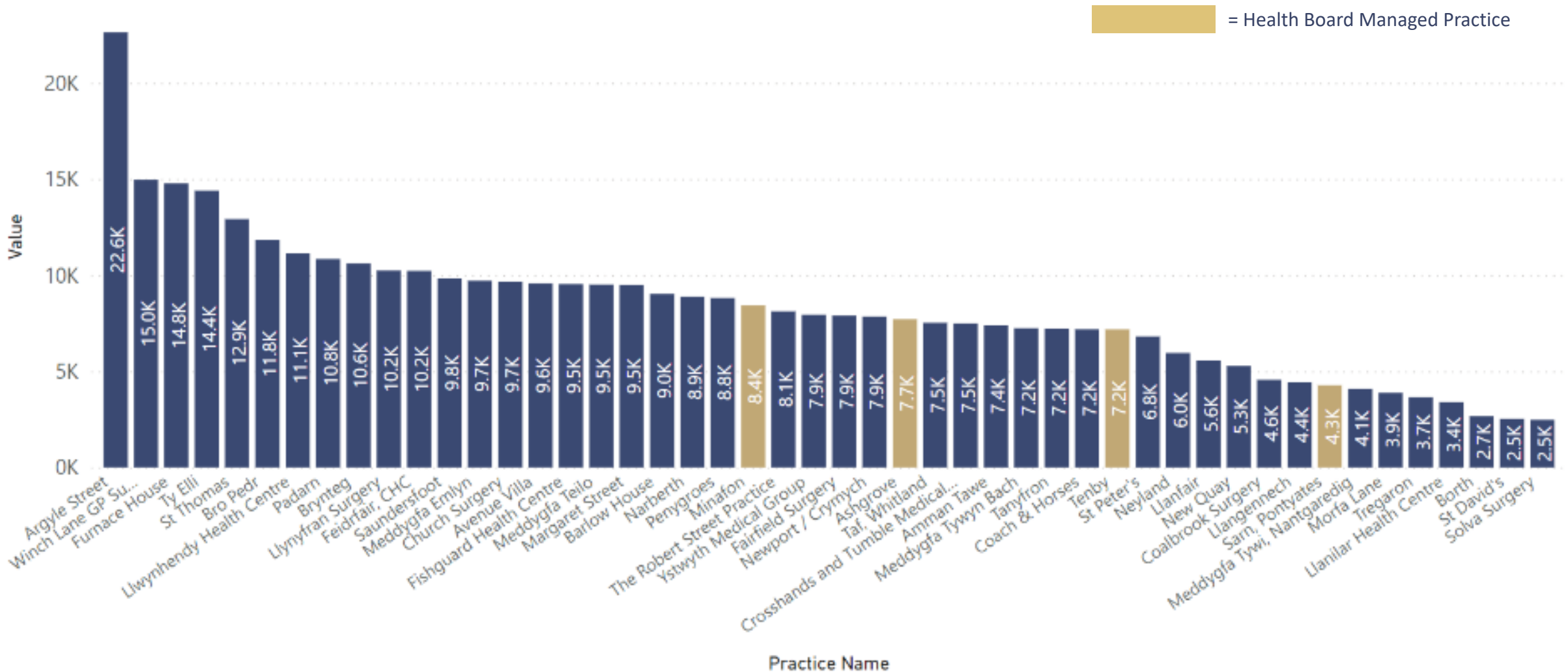
15 November 2022

Primary Care Contractors



Registered Population by GP Practice

Hywel Dda List Size as at Apr | 2022 by GP Practice



Unprecedented time with all four contractor professions going through national negotiations at the same time

Key priorities GMS

- Unified Contract negotiations concluded and now into implementation phase
- Move of Clusters to core contractual arrangements

Key Priorities Community Pharmacy

- Move away from items dispensed to a more service focussed approach
- Greater focus on scope and range of service provision
- Cluster working through professional collaboratives (already in place)

Key Priorities for General Dental Services

- Move to contract reform (80% of practices in Hywel Dda have taken this option)
- Improved access for patients
- Cluster working through professional collaboratives (due to be in place by March 2023)

Key Priorities for Optometry Services

- Establishment of the first Wales NHS contract for Optometric services
- Ongoing development of clinical pathways to support focus on eye health and treatment in Primary Care

Delivery Challenges

- Sustainability of General Medical Services including the management of Health Board Managed Practices
- Supporting contractors through reset and recovery recognising the impact the pandemic has had on working practices, volume of work and patient expectations
- National commitment to access in GMS
- Delivery of Accelerated Cluster Development, Cluster Collaboratives and Professional Collaboratives to meet national expectations
- Workforce pressures across Primary Care leading to wider sustainability pressures
- Urgent and Emergency Care
- Care Closer to Home
- Clinical pathways

Where are we now (nationally)?

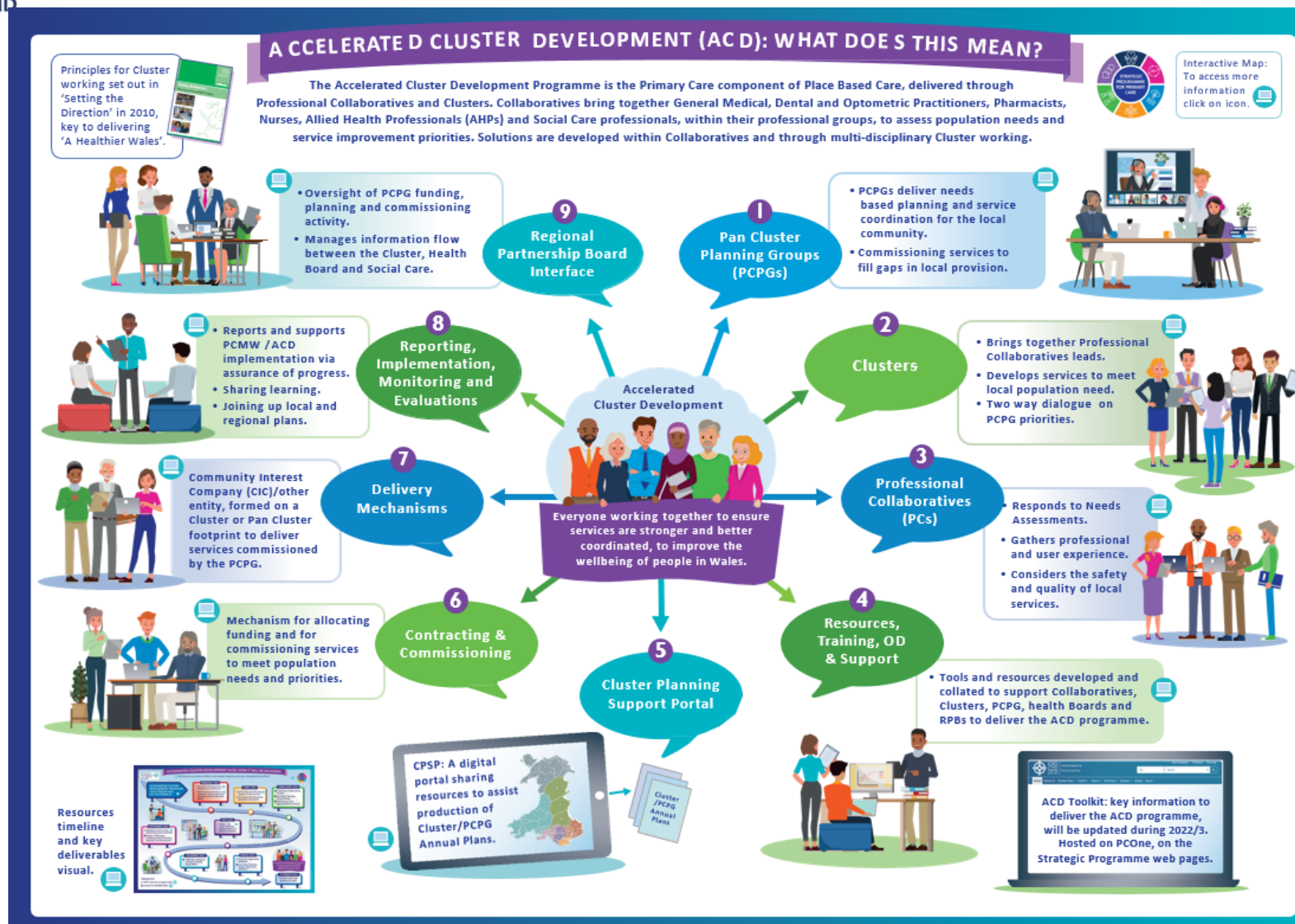
- Formation of professional collaboratives included in the GMS and Community Pharmacy contracts
- Optometry contract negotiations have included development of professional collaboratives but detail not completed
- Aspiration for dental collaboratives articulated through contract reform process
- Professional collaboratives for Therapies and Community Nursing identified as part of the work of the Strategic Programme

Where are we now (locally)?

- GP collaboratives meeting with agreed TOR and nominated leads
- Pharmacy collaboratives meeting with agreed TOR and nominated leads
- Majority of former Clusters had Optometry representation; work ongoing to support development of collaborative
- Initial discussion with LDC on development of collaboratives
- Cluster collaboratives have agreed TOR
- Pan Cluster Planning via “Healthier” County led meetings
- Agreement of process to sign off Cluster initiatives

What next?

- Discussions started with Community and Primary Care nursing and Health Sciences regarding collaborative establishment
- Discussions arranged with the Community Dental Service and Mental Health to consider collaborative development
- ACD Manager in place through SPPC Fund until 31 March 2022
- Clinical Lead Job Description to support implementation developed
- Discussions on the OD programme to support ACD have commenced
- Participation in the national Peer Review programme, December 2022





DIOGEL | CYNALIADWY | HYGYRCH | CAREDIG
SAFE | SUSTAINABLE | ACCESSIBLE | KIND



GIG
CYMRU
NHS
WALES

Bwrdd Iechyd Prifysgol
Hywel Dda
University Health Board

ACCELERATED CLUSTER DEVELOPMENT (ACD) : HOW IT WILL BE DELIVERED

Interactive Key:
Click on this icon to
access additional
information

ACD Resources are hosted on PCOne, on the Strategic Programme web pages and updated during 2022/3.



ACCELERATED CLUSTER DEVELOPMENT TRANSITION YEAR TIMELINE AND KEY DELIVERABLES

FEBRUARY 2022

- Pan Cluster Planning Group (PCPG) Terms of Reference.
- GMS Professional Guidance captured in Quality Assurance and Improvement Framework (QAIF).

APRIL 2022

- ACD Toolkit and Planning Support Portal launched.
- Pan Cluster Planning Group boundary map agreed.

FROM APRIL 2022

- Professional Collaboratives forming.
- Pan Cluster Planning Group forming.
- PCPG Cluster Lead Representative confirmed.

SEPTEMBER 2022

- Solutions to Information Governance issues published.
- Cluster / PCPG begin reviewing needs, confirming priorities and drafting plans

JULY 2022

- Cluster / Pan Cluster Planning Group Guidance for 2023/24 published.

BUILDING RELATIONSHIPS, SHARING IDEAS, PLANNING

DECEMBER 2022

- PGPG Plan drafted for inclusion in Health Board IMTPs.

MARCH 2023

- Final ACD Toolkit 23/24 published.
- Pan Cluster Planning Group/ Cluster Plan published.

Everyone working together to ensure services are stronger and better coordinated, to improve the wellbeing of people in Wales.

31 MARCH 2023

Transition year ends - 'business as usual'.

TIMELINE KEY:

- SPCC resources to support ACD
- Actions for HB/RPBs/PCPG

© Welsh Development 2022

30 point ACD Checklist submitted in April 2022

- 5 actions complete
- 3 partially complete
- 22 in progress / ongoing

Checklist review October 2022

- 13 actions complete
- 3 partially complete
- 16 in progress / ongoing

Risks / challenges :

- National expectation around CIC
- Collaborative development – some challenges with specific groups
- Public & stakeholder engagement – sufficient capacity to engage
- Peer review process - onerous

Key components

Our People & Communities

Place-based
Starting well
Living well
Aging well
Social model for health & wellbeing

Professional groups

Inter & intra-professional dialogue & co-operation
Improve patient care & experience
Professional experience to inform priority setting & planning

Our 7 Clusters

Support & enable collaborative service planning & delivery
Understanding of local needs
Setting of local priorities
Propose effective local solutions & dynamic problem-solving approach

Our 3 Integrated Localities

Reps of clusters, HB, LA, PHW & planners on a County population footprint
Deliver aims of SSWBA, WFGA & AHW.
County population needs assessments & integrated plans

Our Regional Plan

Driven by national guidance & planning principles
Consistency of outcomes, principles & standards
Sustainable use of resources
Single mechanism for pathway redesign and consideration of resource use



Professional Collaboratives

Clusters

Pan Cluster Planning Groups

IMTP / Regional Area Plan

Key elements of the PO

Develop and implement Integrated Locality Planning groups, bringing together Clusters, Health, Social and Third Sector partners with a team of aligned Business Partners. Establish a clear and agreed set of shared ambitions and outcomes for the population aligned with national and regional priorities across the Whole System triangle model articulated in a co-owned Integrated Locality Plan. The Integrated Locality Planning Groups will agree a collective shared budget to support delivery of the Plans, including commissioning of services, and will demonstrate delivery of the following priorities. The Integrated Locality Planning groups will operate within a revised framework of governance which will be developed in conjunction with the national Accelerated Cluster Programme

Integrated
Locality Plan –
Whole system

Aligned
business
partners,
support &
governance

Shared
priorities &
work
programme

Regional
principles &
standards
delivered
locally

Consistent
community
model