

AUDIT AND RISK ASSURANCE COMMITTEE (ARAC)/ PWYLLGOR ARCHWILIO A SICRWYDD RISG
13/08/2026

TABLE OF ACTIONS/TABL GWEITHREDOEDD

Key: AC-Andrew Carruthers; HT-Huw Thomas; LD-Lee Davies; RE-Rhodri Evans; SD-Sharon Daniel

MEETING DATE	MINUTE REF	ACTION	LEAD	TIME SCALE	PROGRESS
07/05/2026	AC(26)079	Major Infrastructure Investment Programme (Reasonable Assurance) • To work with Mr Lee Davies, Mrs Joanne Wilson and Mr Rob Elliott, in dialogue with the Procurement team, to establish how greater assurance can be provided around contract management	HT	15/10/2026	Complete The advice of the Head of Procurement has been sought and has confirmed that Capital projects have been operating compliantly within the scope of the existing frameworks. The introduction of the Procurement Act 2023 (since February 2024) will bring additional requirements when the frameworks expire and are re-procured under the new regulations. A meeting was held on 8 July. This remains in progress. Procurement is working with Estates to understand current workplans, activity volumes and resource plans. This will provide a baseline understanding of current arrangements and support the development of a clear governance framework covering the full commercial lifecycle, from route-to-market decisions and contract award through to ongoing contract management. The aim is to establish defined roles, responsibilities, oversight, and reporting arrangements to provide greater assurance and consistency across the programme. Initial engagement has commenced, and a proposed governance approach will be developed and agreed with key stakeholders before being reported through the appropriate assurance routes.

MEETING DATE	MINUTE REF	ACTION	LEAD	TIME SCALE	PROGRESS
13/08/2026	AC(26)132	Table of Actions • AC(26)079 – to provide a further update on work in relation to contract management at the next meeting	HT	15/10/2026	Complete An update was presented to the meeting under Item AC(26)143 (Progress Update on Major Infrastructure Investment Programme Internal Audit).
13/08/2026	AC(26)134	Escalation Status Update Report • For the Executive Director of Strategy and Planning to discuss with the Chief Executive whether the stated Executive Team priorities require Board consideration and confirmation	LD	15/10/2026	Complete The three priorities were set out in the Integrated Delivery Report that was reported to Board on 24 September 2026.
13/08/2026	AC(26)138.01	Financial Assurance Report • To provide, as part of the report to the next meeting, details regarding contract management	HT	15/10/2026	Complete An update provided as part of the Financial Assurance Report at the ARAC meeting on 15 October 2026.
13/08/2026	AC(26)138.02	Financial Assurance Report • To revisit whether a report on HDdUHB patient access to treatment in other health boards should be reinstated at QSEC	SD	15/10/2026	Complete Discussed at QSEC agenda setting on 1 September 2026. Executive Director of Nursing, Quality & Patient Experience and Executive Director of Strategy & Planning to discuss including on December 2026 QSEC agenda.
13/08/2026	AC(26)138.03	Financial Assurance Report • To discuss the issue of information transfer and sharing between health boards at DDIC	HT	15/10/2026	Complete This will be incorporated into the forward plan to DDIC.
13/08/2026	AC(26)141	Correspondence Regarding Audit Participation and Implementation of Recommendations • To provide an update at the next meeting on discussions with the Chief Executive around policing the implementation of audit recommendations	RE	15/10/2026	Complete ARAC Chair and QSEC Chair met with the CEO on 27 August 2026 to discuss the concerns of the Committees (in general) regarding action AC(26)141. The CEO agreed to put actions in place and request plans from Lead Executives as to how this matter will be resolved. Follow-up meeting to be held on 22 October 2026 to discuss progress.

MEETING DATE	MINUTE REF	ACTION	LEAD	TIME SCALE	PROGRESS
13/08/2026	AC(26)145.0 1	Scrutiny of Outstanding Improvement Plans - Update on Status of Risks and Audits: Community and Integrated Medicine • To agree, within a month, management responses and completion dates for those reports and recommendations without these	AC	15/10/2026	Complete Significant progress has been made in responding to the Audit and Risk Assurance Committee recommendation. A review of all outstanding improvement plans, recommendations and associated management actions within Community & Integrated Medicine has been undertaken. Work has focused on ensuring that all recommendations have clearly defined management responses, accountable leads and realistic completion dates to support effective monitoring and assurance. The majority of previously incomplete actions have now been reviewed and updated. Engagement has taken place with operational and professional leads to validate outstanding actions, confirm ownership and establish revised completion trajectories where required. A strengthened oversight process has also been implemented through routine governance reporting arrangements to improve visibility of progress and support timely escalation of risks or delays. A small number of actions remain under review where further discussion with lead officers is required to finalise management responses and completion dates. This work is progressing and is expected to be completed by the agreed deadline of 15 October 2026, at which point a fully updated position statement will be available for Committee assurance.
13/08/2026	AC(26)145.0 2	Scrutiny of Outstanding Improvement Plans - Update on Status of Risks and Audits: Community and Integrated Medicine • To review risks to assess duplication and potential for amalgamation	AC	15/10/2026	Complete Review of the Community & Integrated Medicine risk register has commenced to identify duplicate, overlapping or related risks that could be amalgamated. Initial work has identified opportunities to streamline the register and improve oversight. Final review and agreement of proposed changes is underway and remains on track for completion by 15 October 2026. In progress.

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13/08/2026	AC(26)145.03	Scrutiny of Outstanding Improvement Plans - Update on Status of Risks and Audits: Community and Integrated Medicine • To provide an update to the December 2026 or February 2027 meeting	AC	15/10/2026	Complete Forward planned for the December 2026 ARAC meeting in the first instance