



## PWYLLGOR ARCHWILIO A SICRWYDD RISG AUDIT AND RISK ASSURANCE COMMITTEE

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	21 June 2022
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Audit Tracker
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Joanne Wilson, Board Secretary
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Charlotte Beare, Assistant Director of Assurance and Risk

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Er Sicrwydd/For Assurance

### ADRODDIAD SCAA SBAR REPORT

#### Sefyllfa / Situation

This report provides the Audit and Risk Assurance Committee (ARAC) with progress in respect of the implementation of recommendations from audits and inspections.

#### Cefndir / Background

Audits, inspections and reviews play an important independent role in providing the Board with assurance on internal controls and that systems and processes are sufficiently comprehensive and operating effectively. Therefore, it is essential that recommendations from audits, inspections and reviews are implemented in a timely way.

All reports from audits, reviews and inspections carried out across the UHB are logged onto the UHB central tracker.

#### Asesiad / Assessment

The Audit Tracker utilises a traffic light system in relation to the timeframes to implement recommendations. The criteria for this system is as below:

Status	Explanation
Green	Recommendation has been confirmed as completed by the service / directorate lead
Amber	Recommendation is currently in progress, and within the agreed timeframe for implementation
Red	Recommendation is in progress, but has exceeded its agreed timeframe for implementation (i.e. overdue)

The rolling programme to collate updates from services has reverted back to bi-monthly, to coincide with reporting to ARAC. As advised in the previous report, HIW inspection activity and the corresponding follow up to determine progress of recommendations raised is now undertaken and managed by the Patient Safety and Assurance team with progress provided to the Assurance and Risk team for the Audit and Inspection Tracker.

Since the previous report, 27 reports have been closed or superseded and 27 new reports have now been received by the UHB.

As of 20<sup>th</sup> May 2022, the number of open reports has remained at 97. 48 of these reports have recommendations that have exceeded their original completion date, which has decreased from the 55 reports previously reported in April 2022. This detail can be found in the 'Audit Tracker Summary Per Service / Directorate' table later in the SBAR.

There is a slight decrease in recommendations where the original implementation date has passed from 122 to 115. Detail on this decrease can be found in the 'Audit Tracker Summary Per Service / Directorate' table. The number of recommendations that have gone beyond six months of their original completion date has decreased to 36 from 45 reported in April 2022. The table overleaf provides the Audit Tracker detail per regulator. Abbreviations are clarified in the Glossary of Terms section of this SBAR.

	Open reports at ARAC April 22	New reports since April 22	Closed reports since April 22	Open reports at ARAC June 22	Open reports which are overdue*	Red recommendations**	Red recommendations overdue by more than 6 months
AW	7	0	2	5	3	5	3
CHC	3	1	0	4	4	9	2
CHC / HIW Contractors	0	0	0	0	0	0	0
Coroner Regulation 28	0	0	0	0	0	0	0
DU	5	0	0	5	2	8	6
HEIW	0	0	0	0	0	0	0
HSE	0	0	0	0	0	0	0
HIW	20	2	5	17	9	31	8
HTA	0	0	0	0	0	0	0
IA	23	15	12	26	11	21	6
Internal Review	1	0	0	1	1	3	0
MHRA	0	1	0	1	0	0	0
MWWFRS	25	3	5	23	9	13	4
Peer Reviews	4	1	0	5	3	18	4
PSOW - S23 (Public interest)	0	0	0	0	0	0	0
PSOW - S21	5	4	2	7	3	3	0
Royal Colleges	2	0	0	2	2	4	3
Other (External Consultant)	0	0	0	0	0	0	0
WLC	2	0	1	1	1	0	0
<b>TOTAL</b>	<b>97</b>	<b>27</b>	<b>27</b>	<b>97</b>	<b>48</b>	<b>115</b>	<b>36</b>

\*Reports which have passed their original implementation date

\*\*Original implementation date noted for the recommendation has passed, or will not be met

Appendix 1 provides a full list of 254 open recommendations (decrease from 293 reported in April 2022) on the audit tracker. In addition to the new recommendations issued since the previous report, Appendix 1 includes the 25 recommendations highlighted as an 'external recommendation' (recommendation is outside the gift of the UHB to currently implement, for example reliant on an external organisation to implement). These are marked as 'External' in the RAG status column. For completeness these recommendations are now included as part of

the 'Total number of recs May 22' column in the 'Audit Tracker Summary Per Service / Directorate' table below.

Appendix 1 does not include recommendations from HIW and CHC reports relating to inspections of independent contractors (i.e. GP and dental practices not managed by the UHB). The practices remain directly accountable for implementing these recommendations.




There are 56 recommendations in Appendix 1 that do not have revised timescales (where the date has passed and not known (N/K) is reported), which has decreased from the 69 previously reported. The Assurance and Risk team continue to work with the relevant services to clarify the timescales, and/or whether any recommendations have been implemented. This detail can be found in the 'Audit Tracker Summary Per Service / Directorate' section below.

The 56 recommendations are detailed in Appendix 3.




### **Audit Tracker Summary Per Service / Directorate**







Below is a snapshot of the audit tracker activity split by service/directorate as at 20<sup>th</sup> May 2022, including trends since the last report to ARAC in April 2022. A rolling programme to collate updates from services on a bi-monthly basis is in place in order to report progress to the Committee. Issues and nil responses from services are escalated to the appropriate Lead Executive/General Manager.





The arrows included in the table below are as follows:





	Increase in number of recommendations / reports
	Decrease in number of recommendations / reports
	No change in number of recommendations / reports









The relevant icon below has been assigned to each service in the table below to display the current trend position:



	Concerning trend	Special cause concerning variation = a decline in performance that is unlikely to have happened by chance.
	Usual trend	Common cause variation = a change in performance that is within our usual limits.
	Improving trend	Special cause improving variation = an improvement in performance that is unlikely to have happened by chance.

Service	Open reports as at May 22	Overdue reports As at May 22	Total number open recs May 22*	Total overdue (red) recs May 22	Recs overdue by more than 6 months	Comments
Acute Services 	1 (→)	0 (→)	7 (↓)	7 (↑)	1 (→)	<ul style="list-style-type: none"> <li>• HIW National Review on WAST - 7 recommendations (recs) outstanding which has reduced from 13, however number of overdue recs has increased from 2 to 7. Updates have been provided via the Patient Safety and Assurance team, however only partial responses have been provided by the service.</li> </ul>
Cancer Services 	1 (↑)	1 (↑)	4 (↑)	4 (↑)	0 (→)	<ul style="list-style-type: none"> <li>• Peer review Colorectal Cancer- presented at Operational QSE in May 2022 and added to tracker. 4 recs had original completion dates of March 2022, therefore the SDM has been asked to provide revised completion dates for these.</li> </ul>
CEO Office (Welsh Language) 	2 (↓)	1 (↓)	3 (↓)	2 (↓)	0 (→)	<ul style="list-style-type: none"> <li>• 2 IA reports - one report has 2 overdue recs, and the other report has an 'external' rec.</li> <li>• WLC investigation report closed since previous report following approval by Director of Communications.</li> </ul>
Community - Carmarthens hire (N/A)	0 N/A	0 N/A	0 N/A	0 N/A	0 N/A	N/A- No open reports at ARAC June 2022
Community - Ceredigion 	2 (→)	1 (→)	3 (↓)	2 (↓)	0 (→)	<ul style="list-style-type: none"> <li>• AW report - 1 'External' rec included.</li> <li>• HIW report – 2 overdue recs, reduced from 13.</li> </ul>
Community - Pembrokeshire (N/A)	0 N/A	0 N/A	0 N/A	0 N/A	0 N/A	N/A- No open reports at ARAC June 2022
Central Ops 	4 (↑)	2 (→)	9 (↑)	8 (↑)	8 (↑)	<ul style="list-style-type: none"> <li>• HIW report - 1 overdue rec. Awaiting response from Director of Operations if this rec can now be closed.</li> <li>• IA report on Field Hospital Decommissioning – 1 rec due for completion by June 2022.</li> <li>• IA report on Records Management – 3 overdue recs with revised timescales ranging from November 2022 to March 2023. A further assurance report is due to take place in Q4 2022/23.</li> <li>• Peer Review – 4 recs (over 6 months overdue) previously delayed by COVID-19. Revised timescales of October 2022 have been provided by the service. A new peer review on OOH is scheduled for July 2022.</li> </ul>
Digital and Performance 	3 (→)	2 (→)	3 (↓)	2 (↓)	1 (↓)	<ul style="list-style-type: none"> <li>• IA Records Management report removed as now sits under Central Operations, with support for remaining recs provided by the Digital directorate.</li> <li>• 1 new IA report on Network and Information Systems (NIS) Directive – 1 rec due for completion by August 2022.</li> <li>• IA report on Follow Up: Deployment of WPAS into MH&amp;LD – 1 overdue rec relating to rolling out WPAS to other services within MHL, and currently awaiting a revised completion date. A follow up review is due in Q3 of 2022/23.</li> <li>• IA IM&amp;T Assurance – Follow Up - 1 overdue rec regarding compliance with European Working Time Directive. New virtual switchboards are live across all four acute sites, however being parallel run at GGH, PPH and BGH. It is expected that all will be fully functional by July 2022.</li> </ul>

Service	Open reports as at May 22	Overdue reports as at May 22	Total number of recs May 22*	Total overdue (red) recs May 22	Recs overdue by more than 6 months	Comments
Estates 	26 (↓)	10 (↓)	73 (↑)	13 (↓)	4 (↓)	<ul style="list-style-type: none"> <li>Number of recs has slightly increased from 70 to 73, with the number of overdue recs decreased from 32 to 17 in total. The majority of these recs are from the 6 MWWFRS Enforcement Notices (ENs) and 17 Letters of Fire Safety Matters (LOFSMs).</li> <li>MWWFRS continues to be kept fully up to date with any adjustments to the programme of phased works at GGH and WGH, and work undertaken at BGH. MWWFRS have advised that they are planning a site visit at an appropriate time in 2022 to confirm if any extensions are required.</li> <li>1 LOFSM has been received for PPH which the MWWFRS has confirmed supersedes the previous 3 PPH LOFSMs on the audit tracker, which have now been closed.</li> <li>All MWWFRS recs overseen by HSC via the Fire Safety Update Report provided to every meeting by the Director of Estates, Facilities and Capital Management.</li> <li>2 IA reports- recs on schedule for implementation.</li> <li>1 HIW report to be closed following approval by Director of Estates, Facilities and Capital Management.</li> <li>1 IA and 1 HIW report closed since previous report.</li> </ul>
Finance 	1 (↓)	0 (↓)	2 (↓)	0 (→)	0 (→)	<ul style="list-style-type: none"> <li>IA on Financial Planning, Monitoring and Reporting report - 2 recs.</li> <li>IA Follow-up: Use of Consultancy closed since previous report.</li> </ul>
Governance 	1 (→)	0 (→)	1 (↓)	0 (↓)	0 (→)	<ul style="list-style-type: none"> <li>1 new IA report on Risk Management and Board Assurance Framework – 1 rec with completion date of December 2022.</li> <li>IA advisory review on Governance Arrangements during the Covid 19 Pandemic closed.</li> <li>AW report on Structured Assessment 2021 (Phase 2) closed.</li> </ul>
Medical 	1 (↑)	0 (→)	6 (↑)	0 (→)	0 (→)	<ul style="list-style-type: none"> <li>1 new IA report on TriTech Institute – 6 recs remain outstanding with a completion date of August 2022.</li> </ul>
Medicines Management (N/A)	1 N/A	1 N/A	1 N/A	1 N/A	1 N/A	<p>NEW - Medicines Management now reported separately from Primary Care, Community and Long Term Care section below.</p> <ul style="list-style-type: none"> <li>1 AW report - 1 'external' rec and 1 overdue rec with revised date of September 2022.</li> </ul>

MH&LD 	12 (↑)	6 (↑)	43 (↓)	13 (↑)	2 (↑)	<ul style="list-style-type: none"> <li>• 1 CHC – 1 overdue rec.</li> <li>• 1 DU report – All Wales Assurance Review of Crisis and Liaison Psychiatry Services for Adults – the service is currently working with the Patient Safety and Assurance Team to develop management responses to the 6 recs raised.</li> <li>• 1 DU report on All Wales Assurance Review of Crisis and Liaison Psychiatry Services – confirmation obtained that recs have been implemented, and currently awaiting formal approval for closure.</li> <li>• 4 HIW reports – 1 national review, where the Patient Safety and Assurance team have assisted the Directorate in devising management responses. The remaining 3 reports are Quality Checks / inspections, 2 of which the Patient Safety and Assurance team have not received any update from the service. Recs also remain outstanding on the Ty Bryn Quality Check as unable to confirm as completed while the unit is closed to admissions.</li> <li>• 1 IA on Directorate Governance Review, where Internal Audit are seeking clarification from the service and supporting directorates in order to evidence and close the 1 remaining rec.</li> <li>• 1 new IA on Prevention of Self Harm – 6 open recs, with a timescale of completion August 2022.</li> <li>• 1 new PSOW report- recs on schedule for implementation.</li> </ul>
Service	Open reports as at May 22	Overdue reports as at May 22	Total number of recs May 22*	Total overdue (red) recs May 22	Recs overdue by more than 6 months	Comments
NQPE 	7 (↑)	4 (→)	9 (←)	2 (→)	1 (→)	<ul style="list-style-type: none"> <li>• AW report - 1 overdue recs.</li> <li>• 3 IA reports – 1 new report, and 2 reports to be closed following approval from Director of Nursing, Quality and Patient Experience.</li> <li>• 3 PSOW reports (1 closed and 1 new report since the last ARAC report) - 1 overdue rec, PSOW informed.</li> </ul>
Pathology 	1 (↑)	0 (→)	1 (↑)	0 (→)	0 (→)	<ul style="list-style-type: none"> <li>• 1 new MHRA report with 1 outstanding rec.</li> </ul>
Primary Care, Community and Long Term Care 	3 (↑)	1 (↓)	11 (↑)	9 (↑)	2 (↑)	<ul style="list-style-type: none"> <li>• 3 IA reports – total of 9 overdue recs.</li> <li>• IA Partnership Governance report - 2 recs overdue. An update is to be provided to the ARAC June, following which the audit tracker will be updated.</li> <li>• IA Discharge processes report - 7 overdue recs. Internal Audit are undertaking a planned audit of Delayed Transfers of Care/Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.</li> </ul>
Public Health (N/A- No open reports at ARAC June 2022)	0 (↓)	0 (↓)	0 (↓)	0 (↓)	0 (↓)	<ul style="list-style-type: none"> <li>• Previous IA report closed.</li> </ul>
Radiology 	2 (↓)	2 (→)	8 (↓)	7 (↑)	3 (↓)	<ul style="list-style-type: none"> <li>• HIW IRMER (WGH) – 36 out of 39 recs have now been completed. 3 recs overdue (1 overdue by more than six months).</li> <li>• HIW IRMER (PPH) - 4 overdue recs (3 overdue by more than six months).</li> <li>• 1 IA report closed since the previous meeting.</li> </ul>

Scheduled Care 	5 (↑)	3 (→)	12 (↑)	10 (↑)	6 (↓)	<ul style="list-style-type: none"> <li>• CHC report – 1 'External' rec and 2 recs delayed by over 6 months.</li> <li>• 2 DU reports – 5 overdue recs by over 6 months (previously on the Strategic Log).</li> <li>• HIW report- 1 overdue rec by over 6 months (previously on the Strategic Log).</li> <li>• 1 new PSOW report.</li> </ul>
Strategic Development & Operational Planning 	3 (↓)	3 (↓)	6 (↓)	4 (↓)	1 (↓)	<ul style="list-style-type: none"> <li>• AW report - 1 overdue rec by over 6 months.</li> <li>• Internal review of Capital Governance - 3 recs overdue.</li> <li>• 1 IA report - 1 overdue rec by over 6 months</li> <li>• 3 IA reports closed.</li> </ul>
<b>Service</b>	<b>Open reports as at May 22</b>	<b>Overdue reports as at May 22</b>	<b>Total number of recs May 22*</b>	<b>Total overdue (red) recs May 22</b>	<b>Recs overdue by more than 6 months</b>	<b>Comments</b>
Therapies 	0 (↓)	0 (↓)	0 (→)	0 (→)	0 (→)	<ul style="list-style-type: none"> <li>• IA Therapies Directorate Review has been completed and closed on the tracker.</li> </ul>
USC BGH 	2 (→)	1 (→)	6 (↓)	4 (↑)	2 (→)	<ul style="list-style-type: none"> <li>• RCP follow up report - 3 overdue recs.</li> <li>• 1 PSOW report - 1 overdue rec. Ombudsman Case Manager has made PSOW aware.</li> </ul>
USC GGH 	2 (↓)	1 (↓)	7 (↑)	2 (↓)	2 (↓)	<ul style="list-style-type: none"> <li>• DU report All Wales Cardiology to Cardiac Surgery Transfer Point Assurance Review - 2 recs overdue with revised completion dates of April 2022. Awaiting revised dates from the service.</li> <li>• HIW report re: Cadog Ward has been closed on the tracker since the previous meeting.</li> <li>• 1 PSOW report - updates obtained from the Ombudsman Case Manager.</li> </ul>
USC PPH 	2 (↓)	0 (↓)	2 (↓)	2 (↓)	0 (→)	<ul style="list-style-type: none"> <li>• 1 HIW report on Ward 7 – 1 overdue rec, with a revised completion date of August 2022.</li> <li>• 2016 Peer Review on Respiratory Cancer report - re-opened from the Strategic Log. The new SDM will be reviewing the Respiratory pathway with the clinical lead in order to address the recommendation, and currently awaiting a revised date of completion (1 overdue rec).</li> <li>• IA on Directorate Governance Review closed on the tracker since the previous meeting.</li> </ul>
USC WGH 	1 (→)	1 (→)	0 (↓)	0 (→)	0 (→)	<ul style="list-style-type: none"> <li>• HIW report- 1 'External' rec</li> </ul>
Women & Children 	7 (↑)	4 (→)	35 (↑)	17 (↑)	2 (→)	<ul style="list-style-type: none"> <li>• 1 new CHC report on Maternity Care in Hywel Dda – 6 recs overdue.</li> <li>• 2 HIW reports - 1 rec overdue by more than 6 months (revised completion date of July 2022),</li> <li>• 1 new IA on Glangwili Hospital Women and Children's Development – 5 recs with expected completion date of September 2022.</li> <li>• 2 Peer Reviews – 2 'External' recs, and 9 recs overdue.</li> <li>• 1 Royal College report - 1 overdue by more than 6 months.</li> </ul>

Workforce & OD 	6 (↑)	3 (↑)	12 (↑)	6 (↑)	0 (→)	<ul style="list-style-type: none"> <li>• WLC report - 1 'External' rec.</li> <li>• 4 IA report (2 new from previous ARAC paper) – 4 recs overdue, awaiting clarification from service if any these can be closed.</li> <li>• 1 AW report (1 AW report closed since previous ARAC report) – 2 recs overdue.</li> </ul>
Unscheduled Care 	1 (→)	1 (→)	0 (↓)	0 (→)	0 (→)	<ul style="list-style-type: none"> <li>• CHC report - 1 'External' rec</li> </ul>
<b>Total</b>	<b>97</b>	<b>48</b>	<b>254</b>	<b>115</b>	<b>36</b>	

\*Total number of recs now includes 'external' recs for completeness.

## **Services of Concern**

### **Mental Health & Learning Disabilities**

Following a period of improvement, there has a slight dip in performance since the previous meeting. A Learning Disability Unit remains an area of focus due to the immediate improvement plan as issued by HIW, containing 9 recommendations, and final report containing a further 5 recommendations. A three month progress update was submitted to HIW on these recommendations in February 2022. 8 of the recommendations from this report are now overdue. It is noted that many of these cannot currently be confirmed as implemented as the unit is currently closed to new admissions. Two recommendations from a separate HIW Learning Disability report and one recommendation from a HIW acute inpatient Mental Health report are overdue due to the Patient Safety and Assurance team not receiving an update from the service.

### **Argymhelliad / Recommendation**

The Audit and Risk Assurance Committee is asked to take an assurance on the rolling programme to collate updates from services on a bi-monthly basis in order to report progress to the Committee.

### **Amcanion: (rhaid cwblhau)**

#### **Objectives: (must be completed)**

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.3 In carrying out this work, the Committee will primarily utilise the work of Internal Audit, Clinical Audit, External Audit and other assurance functions, but will not be limited to these audit functions. It will also seek reports and assurances from directors and managers as appropriate, concentrating on the overarching systems of good governance, risk management and internal control, together with indicators of their effectiveness.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not applicable.

Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019</a>	10. Not Applicable

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Not applicable
Rhestr Termiau: Glossary of Terms:	<p>ARAC – Audit and Risk Assurance Committee</p> <p>AW – Audit Wales (previously WAO (Wales Audit Office))</p> <p>BGH – Bronglais General Hospital</p> <p>CHC – Community Health Council</p> <p>DCP – Discretionary Capital Programme</p> <p>DU – Delivery Unit</p> <p>EWTD – European Working Time Directive</p> <p>GGH – Glangwili General Hospital</p> <p>HEIW – Health Education and Improvement Wales</p> <p>HIW – Healthcare Inspectorate Wales</p> <p>HSC – Health &amp; Safety Committee</p> <p>HSE – Health and Safety Executive</p> <p>HTA – Human Tissue Authority</p> <p>IA – Internal Audit</p> <p>IGSC – Information Governance Sub Committee</p> <p>IRMER – Ionising Radiation (Medical Exposure) Regulations</p> <p>Management &amp; Technology Sub Committee</p> <p>MH&amp;LD – Mental Health &amp; Learning Disabilities</p> <p>MHRA – Medicines and Healthcare Products Regulatory Agency</p> <p>MWWFRS – Mid &amp; West Wales Fire &amp; Rescue Service</p> <p>NQPE – Nursing, Quality &amp; Patient Experience</p> <p>NWIS – NHS Wales Informatics Service</p> <p>PAMOVA – Prevention, Assessment &amp; Management Of Violence &amp; Aggression</p> <p>SDEC – Same Day Emergency Care</p> <p>PPE – Post Project Evaluation</p> <p>PPH – Prince Philip Hospital</p> <p>PSOW – Public Services Ombudsman for Wales</p> <p>RCP – Royal College of Physicians</p> <p>SIFT – Service Increment For Teaching</p>

	SSU – Specialist Services Unit UHB – University Health Board USC – Unscheduled Care WGH – Withybush General Hospital WLC – Welsh Language Commissioner W&C – Women & Children
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Archwilio a Sicrwydd Risg: Parties / Committees consulted prior to Audit and Risk Assurance Committee:	Board Secretary

<b>Effaith: (rhaid cwblhau)</b> <b>Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian:</b> <b>Financial / Service:</b>	No direct impacts from this report however late or non-delivery of recommendations from audits and inspections could mean that the UHB is not addressing any gaps in control and exploiting opportunities to achieve value for money.
<b>Ansawdd / Gofal Claf:</b> <b>Quality / Patient Care:</b>	No direct impacts from this report however late or non-delivery of recommendations from audits and inspections could mean that the UHB is not addressing any gaps in control in relation to patient quality and care.
<b>Gweithlu:</b> <b>Workforce:</b>	No direct impacts from this report however late or non-delivery of recommendations from audits and inspections could mean that the UHB is not addressing any gaps in control in relation to workforce issues and risks.
<b>Risg:</b> <b>Risk:</b>	No direct impacts from this report however late or non-delivery of recommendations from audits and inspections could mean that the UHB is not addressing any gaps in control and identified risks are not being managed.
<b>Cyfreithiol:</b> <b>Legal:</b>	No direct impacts from this report however late or non-delivery of recommendations from audits and inspections could mean that the UHB is less likely to defend itself in a legal challenge which could lead to larger fines/penalties and damage to reputation.
<b>Enw Da:</b> <b>Reputational:</b>	As above.
<b>Gyfrinachedd:</b> <b>Privacy:</b>	No direct impacts from this report
<b>Cydraddoldeb:</b> <b>Equality:</b>	No direct impacts from this report

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
AW_295A2015	Jun-15	Audit Wales	Medicines Management in Acute Hospitals	Open	N/A	Medicines Management	Medicines Management	Jenny Pugh-Jones	Director of Primary Care, Community & Long Term Care	AW_295A2015_001	High	R1b: Refresh its Medicines Management Strategy to provide an integrated vision across primary and secondary care that is developed in full partnership between pharmacy, medical and nursing staff.	One of the key roles for the newly appointed Head of Medicines Management will be to update and refresh the strategy for the service. Employing the County Leads, who all have busy operational and managerial roles, as rotating interim Heads of Medicines Management has not allowed strategic aims to be tackled.	Apr-16	Sep-22	Red	15/03/2022- recommendation placed back on the audit tracker from the Strategic Log. Update provided 09/12/2021- The short term vision for pharmacy services are identified within the IMTP. Development of the strategic HB document is delayed due to the impact on Covid and the need for the Health Board to reassess its own Clinical Strategy. Work will be undertaken to develop a vision for the profession within the Health Board based on the National, WG endorsed, Pharmacy: Delivering a Healthier Wales. A draft document will be signed off through MMOG (Medicines Management Operational Group) , through to CSEAC and Board. Revised timescale of September 2022.
AW_295A2015	Jun-15	Audit Wales	Medicines Management in Acute Hospitals	Open	N/A	Medicines Management	Digital and Performance	Jenny Pugh-Jones	Director of Primary Care, Community & Long Term Care	AW_295A2015_002	High	R4a: Set out a clear timescale and funding plan for implementing inpatient electronic prescribing, electronic discharge and rolling out access to the Individual Health Record (IHR).	The Medicines Management Group will lead on the discussion and the inter-professional work needed so that a plan of action can be implemented. This recommendation will need an All Wales approach as it will be a huge project. All staff involved with medicines will have to be part of the project and there will need to buy in from director level down.	Jun-16	N/K	External	13/04/2022- Director of Primary Care, Community and Long Term Care informed of red RAG status for this recommendation. Assistant Director of Assurance and Risk offered to discuss further with Director of Primary Care, Community and Long Term Care.
AW_603A2018-19	Jun-18	Audit Wales	District Nursing: Update on Progress	Open (external rec)	N/A	Community and Primary Care (Ceredigion)	Community and Primary Care (Ceredigion)	Tracey Evans / Sharon Daniel	Director of Operations	AW_603A2018-19_001	N/A	R6. Workload varies between teams. The Health Board should use the all-Wales dependency tool when it becomes available to monitor and review the case mix between teams compared with team resources.	The Health Board said that it expects this issue to be definitively addressed through the publication of the All Wales dependency tool, currently expected in 2020.	Jan-19	Mar-20 Nov-20 Dec-21 N/K	External	15/03/2022- recommendation placed back on the audit tracker from the Strategic Log. A funding request is currently being consider by Digital Health and Care Wales (DHCW) to support the establishment of a small clinical & technical project team to progress this work within the HB. This forms one of WG priorities and has a timescale of 3-5 years for full implementation across Wales. 13/04/2022- agreed with Director of Primary Care, Community and Long Term Care that this recommendation will be noted as 'external' as this is being consider by DHCW and is being implemented across Wales.
AW_2360A2021-22	Jun-21	Audit Wales	Structured Assessment 2021: Phase 1 Operational Planning Arrangements	Open	N/A	Strategic Development and Operational Planning	Strategic Development and Operational Planning	Daniel Warm	Director of Strategic Development and Operational Planning	AW_2360A2021-22_002	High	R2. The planning team have adopted a 'business partnering' approach to support the development of the quarterly operational plans which has worked well but there has been over-reliance on one individual within the planning team due to capacity constraints. The Health Board should review its planning capacity to ensure that resilience is built into the team, and the expertise and knowledge needed to support the planning process is developed across all team members.	Work is underway to review the capacity and capability of the Planning Team. A proposal will be taken to the Executive Team to recurrently increase the capacity of the service planning team and further develop the 'business partnering' approach.	Sep-21	Sep-21 Dec-21 Jun-22 Sep-22	Red	19/08/2021- Management response reported to ARAC August 2021. 08/09/2021- Head of Planning confirmed he will be the lead officer for this report and will provide progress updates going forward. 14/10/2021- proposal for potential new posts were reported to Exec Team in August 2021. Director of Strategic Development & Operational Planning deciding the longer term arrangements for the team. 18/11/2021- Revised management response being reported to ARAC December 2021 meeting, tracker will be updated following the meeting. 26/01/2022- Head of Planning was unable to provide update. Assurance and Risk Officer to contact Director of Strategic Development and Operational Planning for clarification of timescale. 03/02/2022- Director of Strategic Development & Operational Planning confirmed this recommendation is part of the IMTP discussions. An outline plan is in place to address this, with the aim to progress in Q1 of 2022/23. This recommendation will be dependent on that resource. 28/04/2022- Work is progressing, with an update being requested to ARAC in June 2022.
AW_2360A2021-22	Jun-21	Audit Wales	Structured Assessment 2021: Phase 1 Operational Planning Arrangements	Open	N/A	Strategic Development and Operational Planning	Strategic Development and Operational Planning	Daniel Warm	Director of Strategic Development and Operational Planning	AW_2360A2021-22_002	High	R2. The planning team have adopted a 'business partnering' approach to support the development of the quarterly operational plans which has worked well but there has been over-reliance on one individual within the planning team due to capacity constraints. The Health Board should review its planning capacity to ensure that resilience is built into the team, and the expertise and knowledge needed to support the planning process is developed across all team members.	With the increase in capacity, it is the intention that the members of the Planning team are exposed to a wider range of Planning activities to build their knowledge, understanding and capabilities in order to strengthen the overall Planning function (to include Operational Delivery Groups, ARCH etc)	Mar-22	Mar-22 Jun-22 Sep-22	Red	19/08/2021- Management response reported to ARAC August 2021, timescale noted as 'Quarter 4 (subject to recruitment timescales)'. 08/09/2021- Head of Planning confirmed he will be the lead officer for this report and will provide progress updates going forward. 14/10/2021- proposal for potential new posts were reported to Exec Team in August 2021. Director of Strategic Development & Operational Planning deciding the longer term arrangements for the team. 18/11/2021- Revised management response being reported to ARAC December 2021 meeting, tracker will be updated following the meeting. 26/01/2022- Head of Planning was unable to provide update. Assurance and Risk Officer to contact Director of Strategic Development and Operational Planning for clarification if March timescale will be met. 03/02/2022- Director of Strategic Development & Operational Planning confirmed this recommendation is part of the IMTP discussions. An outline plan is in place to address this, with the aim to progress in Q1 of 2022/23. This recommendation will be dependent on that resource. 28/04/2022- Work is progressing, with an update being requested to ARAC in June 2022.
AW_TCOTC	Oct-21	Audit Wales	Taking Care of the Carers?	Open	N/A	Workforce & OD	Workforce & OD	Sharon Richards	Director of Workforce & OD	AW_TCOTC_002d	N/A	R2. Considering workforce issues in recovery plans. NHS bodies should ensure their recovery plans are based on a full and thorough consideration of all relevant workforce implications to ensure there is adequate capacity and capability in place to address the challenges and opportunities associated with recovering services. NHS bodies should also ensure they consider the wider legacy issues around staff wellbeing associated with the pandemic response to ensure they have sufficient capacity and capability to maintain safe, effective, and high-quality healthcare in the medium to long term.	The Health Board will ensure that our recovery plans are aligned to any workforce planning implications that may impact on wellbeing.	Mar-22	N/K	Red	04/11/2021- Report added to tracker, management response to be reported to ARAC December 2021. 22/02/2022- update to ARAC confirms March 2022 timescale.
AW_2583A2021-22	Oct-21	Audit Wales	Review of Quality Governance Arrangements – Hywel Dda University Health Board	Open	N/A	Nursing	Governance	Cathie Steele	Director of Nursing, Quality and Patient Experience	AW_2583A2021-22_002	High	R2. There are inconsistent leadership arrangements at an operational level for assurance, risk, and safety across the Health Board. The Health Board should either strengthen current arrangements where staff resources for assurance, risk and safety are managed by directorates to improve consistency, or move to a model where those staff are managed centrally, ensuring that support available to the operational teams is consistent across the Health Board.	R2. Considering workforce issues in recovery plans. NHS bodies should ensure their recovery plans are based on a full and thorough consideration of all relevant workforce implications to ensure there is adequate capacity and capability in place to address the challenges and opportunities associated with recovering services. NHS bodies should also ensure they consider the wider legacy issues around staff wellbeing associated with the pandemic response to ensure they have sufficient capacity and capability to maintain safe, effective, and high-quality healthcare in the medium to long term.	Dec-22	Dec-22	Amber	21/11/2021- the audit tracker will be updated following the reviewed/revised management response reported to ARAC in December 2021. 17/01/2022- updates requested by 31/01/2022. 22/02/2022- original timescale corrected to December 2022 (originally noted in the tracker as December 2021 in error).
AW_2583A2021-22	Oct-21	Audit Wales	Review of Quality Governance Arrangements – Hywel Dda University Health Board	Open	N/A	Nursing	Governance	Cathie Steele	Director of Nursing, Quality and Patient Experience	AW_2583A2021-22_003b3	High	R3b.3. Risk register entries are not being updated for many months, limiting the assurance that can be taken from them. Some risks are recorded more than once, are not co-ordinated across service areas and there is also potential that the impact of a combination of separate risks could lead to critical consequences for services. Specific risks for the General Surgery Team are also not included in the Scheduled Planned Care Directorate risk register. The Health Board needs to strengthen its management of risks at an operational level by: b) putting arrangements in place to ensure that the management of risks are coordinated across operational teams and that mechanisms are in place to identify when the combination of a number of risks across service areas could lead to an increased severity of risk.	During the ongoing pandemic, risks continue to be managed on a daily basis however, they have not always been captured on the Datix Risk system due to operational capacity. As outlined in R2, a review of capacity across the operational and Corporate functions will be undertaken teams to ensure a consistent approach to managing assurance, risk and safety. In addition to this: iii) Implementation of new Risk Management system (Phase 2 of the Once For Wales).	Dec-21	Dec-22	External	21/11/2021- the audit tracker will be updated following the reviewed/revised management response reported to ARAC in December 2021. 17/01/2022- updates requested by 31/01/2022. 22/02/2022- update to ARAC provides revised date of December 2022 for the implementation of the new risk management system. This is an All Wales system therefore the implementation date is outside the gift of the Health Board.
AW_2583A2021-22	Oct-21	Audit Wales	Review of Quality Governance Arrangements – Hywel Dda University Health Board	Open	N/A	Nursing	Governance	Cathie Steele	Director of Nursing, Quality and Patient Experience	AW_2583A2021-22_003b4	High	R3b.4. Risk register entries are not being updated for many months, limiting the assurance that can be taken from them. Some risks are recorded more than once, are not co-ordinated across service areas and there is also potential that the impact of a combination of separate risks could lead to critical consequences for services. Specific risks for the General Surgery Team are also not included in the Scheduled Planned Care Directorate risk register. The Health Board needs to strengthen its management of risks at an operational level by: b) putting arrangements in place to ensure that the management of risks are coordinated across operational teams and that mechanisms are in place to identify when the combination of a number of risks across service areas could lead to an increased severity of risk.	During the ongoing pandemic, risks continue to be managed on a daily basis however, they have not always been captured on the Datix Risk system due to operational capacity. As outlined in R2, a review of capacity across the operational and Corporate functions will be undertaken teams to ensure a consistent approach to managing assurance, risk and safety. In addition to this: iv) Interim work to be undertaken on the current Datix Risk Module to facilitate the combination of similar risks across the Secondary Care Directorate.	Dec-21	Jul-22	Red	21/11/2021- the audit tracker will be updated following the reviewed/revised management response reported to ARAC in December 2021. 17/01/2022- updates requested by 31/01/2022. 21/03/2022- this recommendation has been delayed due to the Omicron variant. Revised date July 2022.
AW_2583A2021-22	Oct-21	Audit Wales	Review of Quality Governance Arrangements – Hywel Dda University Health Board	Open	N/A	Nursing	Governance	Cathie Steele	Director of Nursing, Quality and Patient Experience	AW_2583A2021-22_004	High	R4. The approach taken by operational managers to risk management is inconsistent and there is a lack of ownership and accountability of some risks at an operational level. The Health Board should provide support to enable senior managers across the operational structure to take ownership and be accountable for their risk management responsibilities including the need to address the issues set out by the recommendations in this report.	This will be addressed as part of the review outlined in R2 and R3.	Dec-22	Dec-22	Amber	21/11/2021- the audit tracker will be updated following the reviewed/revised management response reported to ARAC in December 2021. 17/01/2022- updates requested by 31/01/2022. 22/02/2022- original timescale corrected to December 2022 (originally noted in the tracker as December 2021 in error).

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AW_TCOTC	Oct-21	Audit Wales	Taking Care of the Carers?	Open	N/A	Workforce & OD	Workforce & OD	Sharon Richards	Director of Workforce & OD	AW_TCOTC_001d	N/A	R1. Retaining a strong focus on staff wellbeing. NHS bodies should continue to maintain a strong focus on staff wellbeing as they begin to emerge from the pandemic and start to focus on recovering their services. This includes maintaining a strong focus on staff at higher risk from COVID-19. Despite the success of the vaccination programme in Wales, the virus (and variations thereof) continues to circulate in the general population. All NHS bodies, therefore, should continue to roll-out the Risk Assessment Tool to ensure all staff have been risk assessed, and appropriate action is taken to safeguard and support staff identified as being at higher risk from COVID-19.	The Staff Wellbeing Information Line was launched on 19.11.21 and will be evaluated at the end of May 2022.	May-22	May-22	Amber	04/11/2021- Report added to tracker, management response to be reported to ARAC December 2021. 22/02/2022- update to ARAC confirms May 2022 timescale.
AW_TCOTC	Oct-21	Audit Wales	Taking Care of the Carers?	Open	N/A	Workforce & OD	Workforce & OD	Sharon Richards	Director of Workforce & OD	AW_TCOTC_002c	N/A	R2. Considering workforce issues in recovery plans. NHS bodies should ensure their recovery plans are based on a full and thorough consideration of all relevant workforce implications to ensure there is adequate capacity and capability in place to address the challenges and opportunities associated with recovering services. NHS bodies should also ensure they consider the wider legacy issues around staff wellbeing associated with the pandemic response to ensure they have sufficient capacity and capability to maintain safe, effective, and high-quality healthcare in the medium to long term.	In addition, the Health Intervention Coordinator has been granted funding to develop over 100 peer support wellbeing champions from NHS Charities together budget. 55 have already been trained, with the intention of increasing this number to 100 by September 2022. The aim is to improve access to wellbeing support for all staff by promoting health and wellbeing within the workplace. Champions are ideally positioned to offer initial advice and signposting to appropriate support services.	Sep-22	Sep-22	Amber	04/11/2021- Report added to tracker, management response to be reported to ARAC December 2021. 22/02/2022- update to ARAC confirms Sept 2022 timescale.
AW_TCOTC	Oct-21	Audit Wales	Taking Care of the Carers?	Open	N/A	Workforce & OD	Workforce & OD	Sharon Richards	Director of Workforce & OD	AW_TCOTC_003a	N/A	R3. Evaluating the effectiveness and impact of the staff wellbeing offer. NHS bodies should seek to reflect on their experiences of supporting staff wellbeing during the pandemic by evaluating fully the effectiveness and impact of their local packages of support in order to: (a) consider what worked well and what did not work so well; (b) understand its impact on staff wellbeing; (c) identify what they would do differently during another crisis; and, (d) establish which services, programmes, initiatives, and approaches introduced during the pandemic should be retained or reshaped to ensure staff continue to be supported throughout the recovery period and beyond. NHS bodies should ensure that staff are fully engaged and involved in the evaluation process.	User satisfaction feedback and clinical outcomes monitoring is in place for all 121 psychological support services and trend analysis is conducted monthly. User satisfaction and clinical outcomes are monitored on an ongoing basis with monthly reporting to the Wellbeing Dashboard. Evaluation plans are in place for the new Staff Wellbeing Information Line as well as the Staff Ecotherapy Programme. A Well-Being Dashboard is produced monthly.	Apr-22	<del>Apr-22</del> Jun-22	Red	04/11/2021- Report added to tracker, management response to be reported to ARAC December 2021. 26/01/2022- revised management response deferred to ARAC February 2022 meeting. 11/02/2022 - The Ecotherapy pilot will be evaluated on completion with a target date of April 2022. 22/02/2022- update to ARAC confirms April 2022 timescale. 27/05/2022: The first Recovery in Nature: Ecotherapy Retreat for Staff was run in March/April. The second was due to start on 22nd April but had to be deferred due to participants having covid and is now due to commence on 10th June. Each Retreat is being evaluated with pre, post and follow up measures. A preliminary Evaluation on Retreat 1 will be available by the end of June.
AW_TCOTC	Oct-21	Audit Wales	Taking Care of the Carers?	Open	N/A	Workforce & OD	Workforce & OD	Sharon Richards	Director of Workforce & OD	AW_TCOTC_003b	N/A	R3. Evaluating the effectiveness and impact of the staff wellbeing offer. NHS bodies should seek to reflect on their experiences of supporting staff wellbeing during the pandemic by evaluating fully the effectiveness and impact of their local packages of support in order to: (a) consider what worked well and what did not work so well; (b) understand its impact on staff wellbeing; (c) identify what they would do differently during another crisis; and, (d) establish which services, programmes, initiatives, and approaches introduced during the pandemic should be retained or reshaped to ensure staff continue to be supported throughout the recovery period and beyond. NHS bodies should ensure that staff are fully engaged and involved in the evaluation process.	Evaluation plans are in place for the new Staff Wellbeing Information Line as well as the Staff Ecotherapy Programme. A Well-Being Dashboard is produced monthly.	May-22	May-22	Amber	04/11/2021- Report added to tracker, management response to be reported to ARAC December 2021. 22/02/2022- update to ARAC confirms April 2022 timescale.
AW_TCOTC	Oct-21	Audit Wales	Taking Care of the Carers?	Open	N/A	Workforce & OD	Workforce & OD	Sharon Richards	Director of Workforce & OD	AW_TCOTC_003c	N/A	R3. Evaluating the effectiveness and impact of the staff wellbeing offer. NHS bodies should seek to reflect on their experiences of supporting staff wellbeing during the pandemic by evaluating fully the effectiveness and impact of their local packages of support in order to: (a) consider what worked well and what did not work so well; (b) understand its impact on staff wellbeing; (c) identify what they would do differently during another crisis; and, (d) establish which services, programmes, initiatives, and approaches introduced during the pandemic should be retained or reshaped to ensure staff continue to be supported throughout the recovery period and beyond. NHS bodies should ensure that staff are fully engaged and involved in the evaluation process.	The Ecotherapy pilot will be evaluated on completion with a target date of April 2022 to inform future cohorts of the programme.	Apr-22	Apr-22	Red	04/11/2021- Report added to tracker, management response to be reported to ARAC December 2021. 22/02/2022- update to ARAC confirms April 2022 timescale.
AW_TCOTC	Oct-21	Audit Wales	Taking Care of the Carers?	Open	N/A	Workforce & OD	Workforce & OD	Sharon Richards	Director of Workforce & OD	AW_TCOTC_003e	N/A	R3. Evaluating the effectiveness and impact of the staff wellbeing offer. NHS bodies should seek to reflect on their experiences of supporting staff wellbeing during the pandemic by evaluating fully the effectiveness and impact of their local packages of support in order to: (a) consider what worked well and what did not work so well; (b) understand its impact on staff wellbeing; (c) identify what they would do differently during another crisis; and, (d) establish which services, programmes, initiatives, and approaches introduced during the pandemic should be retained or reshaped to ensure staff continue to be supported throughout the recovery period and beyond. NHS bodies should ensure that staff are fully engaged and involved in the evaluation process.	Evaluation of the wellbeing champions initiative is planned to establish a better understanding of the wellbeing champion role as it develops and the overall impact on staff wellbeing and areas for development.	Sep-22	Sep-22	Amber	04/11/2021- Report added to tracker, management response to be reported to ARAC December 2021. 22/02/2022- update to ARAC confirms Sept 2022 timescale.
CHC_WYNHSLFY0518	May-18	CHC	What's your NHS like for you? Hearing from people with a learning disability, issued May 2018	Open (external rec)	N/A	Unscheduled Care	Unscheduled Care	Sian Passey	Director of Operations	CHC_WYNHSLFY0518_001	N/A	R5. All Wales Working Group currently developing standards of practice for annual health checks including training programmes for GPs.	<ul style="list-style-type: none"><li>Once finalised the standards of practice to be implemented across the GP practices</li><li>GPs to participate on All Wales Training Programme</li></ul>	Mar-19	<del>Apr-20</del> <del>Aug-20</del> N/K	External	Educational Packs for GPs are ready to go and a launch at Welsh Government level is imminent – but no date has been received as yet. As soon as the pack is received the Community Learning Disabilities Team will participate in the delivery of the training to primary Care Teams. 19/07/2021- update provided by Professional Lead LD nursing on behalf of Assistant Director of Nursing, (Nursing Practice)- The 'delivering healthcare to people with a learning disability' has been launched by Welsh Government and Improvement Cymru. An E-Learning version is currently in development. Due to the pandemic a full launch has not been possible. However HDUHB now employ 3 Primary Liaison nurses and 3 Health Check Champions (individuals with a learning disability) who are working to improve the quality, quantity and outcome of the annual health check. They plan to launch the training as part of their ongoing work. The Health Check Champions have developed 2 posters which were circulated to all GP practices and Hospital out-patient and emergency departments during learning disability awareness week at the beginning of June, and will be circulated to day care services when they re-open.(see attached) The learning disability service is currently undergoing service review as part of this work a physical health pathway will be developed which will clarify processes for people with a learning disability their families/carers and all those who support their physical health. 22/11/2021- further progress update requested. No update provided as of 26/01/22, however Assistant Director of Nursing has suggested the Professional Lead LD nursing contact the Head of Patient Experience for any support required. 21/03/2022- email sent to report officer 07/03/2022 requesting update or confirmation if recommendation implemented. No update received.
CHC_ECSIW0320	Jan-20	CHC	Eye Care Services in Wales, issued March 2020	Open (external rec)	N/A	Scheduled Care	Scheduled Care (ophthalmology)	Carly Buckingham	Director of Operations	CHC_ECSIW0320_005	N/A	R5. The Welsh Government and the NHS in Wales needs to make sure digital communication moves forward at pace in all areas.	EPR to be awarded to allow Health Board to progress	Apr-20	<del>Jul-20</del> <del>Apr-21</del> <del>Apr-22</del> Jun-22	External	WG have awarded the contract and implementation of EPR will be progressed on an All Wales basis with potential to use Cardiff & Vale UHB platform. This has a 6 to 8 week leading time to being rolled out. 16/07/2020 update- Full Business Case has been agreed by the Health Minister. Awaiting further updates from national EPR group. 25/08/2020 update- still awaiting national roll out as part of national work stream. 26/11/2020- Update from SDM- there is a regional working group with Swansea Bay UHB to ensure both Health Boards are ready for phase 1 go live for Glaucoma by March 2021. Approximate timescale April 2021, subject to progress of national work stream. 25/05/2021-Interim Ophthalmology Service Manager update- The National EPR (Electronic Patient Record) work is progressing. We now have a dedicated Project Manager who is able to concentrate on developing the project. There are delays due to IT limitations (broadband) which has been escalated and a timescale for resolution being > 8 weeks. This will delay implementation. However a project group is established to prepare and embed the project. 08/10/21- further national delays to the roll out of EPR due to network concerns. 01/02/2022- Update from service delivery manager -EPR due to be rolled out by April 2022. 13/05/2022- SDM unsure if this is being rolled out soon due to national IT issues. Approxiate new date of June 2022.

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CHC_ECSIW0320	Mar-20	CHC	Eye Care Services in Wales, issued March 2020	Open	N/A	Scheduled Care	Scheduled Care (ophthalmology)	Carly Buckingham	Director of Operations	CHC_ECSIW0320_01	N/A	R1. The Welsh Government and the NHS in Wales needs to do more to reduce the current backlog of people waiting for appointments	Continue re-design of optimum pathways and further utilisation of Community Optometrist Capacity.  Identify sustainable funding.	Mar-21	Mar-21 Sep-21 Mar-22 N/K	Red	25/05/2021- Update from SDM-The ARCH Programme is developing regional pathways for: Glaucoma, Medical Retina and Cataracts. These pathways are being developed in conjunction with the Optometric Advisors for both Health Boards & Lead Clinicians. Revised timescale September 2021. 08/10/2021- The Glaucoma Business Case has been approved by Hywel Dda Exec Team, awaiting outcome of Swansea Bay Exec Team decision and agreeing honorary contract with SB consultant. WG transformation funding for virtual diabetic retinopathy has been approved, work underway to commence this pathway. Additional WG funding of £697k has been identified for the UHB, plans are being developed in conjunction with Primary Care Optometric leads to focus on developing Ophthalmic diagnostic and treatment centres. Revised date of March 2022 provided, all monies must be spent by this date. 01/02/2022- Update from service delivery manager - Honorary contract for Consultant Ophthalmologist with a special interest in Glaucoma in place and clinics commenced mid-Jan 2022. Risk stratification of Glaucoma patients commenced to ensure they are seen in the pathway most appropriate for their condition. Virtual diabetic retinopathy clinics commenced end of Jan 2022 utilising money from OPD Transformational funds - progress update to be available by March 2022. OCTC funding and set up plans is being led by the Primary Care Optometric Leads who need to update on this action.
CHC_ECSIW0320	Mar-20	CHC	Eye Care Services in Wales, issued March 2020	Open	N/A	Scheduled Care	Scheduled Care (ophthalmology)	Carly Buckingham	Director of Operations	CHC_ECSIW0320_02	N/A	R2. The Welsh Government and the NHS in Wales needs to make sure longer term plans are capable of providing an equitable service that meets the increasing demand for eye care services across Wales	Development of 3-year plan for Ophthalmology.  Further introduce community led services to provide care closer to home.	Mar-21	Mar-21 Sep-21 Mar-22 N/K	Red	25/05/2021- Update from SDM-The ARCH Programme is developing regional pathways for: Glaucoma, Medical Retina and Cataracts. These pathways are being developed in conjunction with the Optometric Advisors for both Health Boards & Lead Clinicians. Revised timescale September 2021. 08/10/2021- The Glaucoma Business Case has been approved by Hywel Dda Exec Team, awaiting outcome of Swansea Bay Exec Team decision and agreeing honorary contract with SB consultant. WG transformation funding for virtual diabetic retinopathy has been approved, work underway to commence this pathway. Additional WG funding of £697k has been identified for the UHB, plans are being developed in conjunction with Primary Care Optometric leads to focus on developing Ophthalmic diagnostic and treatment centres. Revised date of March 2022 provided, all monies must be spent by this date. 01/02/2022- Update from service delivery manager - Honorary contract for Consultant Ophthalmologist with a special interest in Glaucoma in place and clinics commenced mid-Jan 2022. Risk stratification of Glaucoma patients commenced to ensure they are seen in the pathway most appropriate for their condition. Virtual diabetic retinopathy clinics commenced end of Jan 2022 utilising money from OPD Transformational funds - progress update to be available by March 2022. OCTC funding and set up plans is being led by the Primary Care Optometric Leads who need to update on this action.
CHC_MHCIOP0821	Aug-21	CHC	Mental Health Care in Our Pandemic, August 2021	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Director of Mental Health	Director of Operations	CHC_MHCIOP0821_003	N/A	Whilst people may not be able to have face-to-face support or therapy, some people may feel that phone calls are helpful in the interim and these may need to be part of an active offer by the Health Board.	This will be addressed through the MH/LD 'keeping in touch group'.	Mar-22	May-22	Red	Progress update provided to CHC as part of the management response in August 2021: 'Keeping in touch' Task and Finish Group has been established, next meeting 27th September 2021. 12/10/2021 - some of these actions are dependent in implementation of WPAS, therefore any services with a waiting list is being prioritised in Phase 2. WPAS can prompt MHLTD to keep in touch. 13/01/2022 - The implementation of WPAS into IPTS is in preliminary discussions but not confirmed roll out date yet. 04/03/2022 - Use of Third Party contract via Informatics team has been used to send initial set of letters to individuals awaiting an appointment with the MAS Team in Pembrokeshire. This is now being progressed for other MAS Teams. Other areas of the Directorate are also working towards this position. Informatics development work for IPTS use of WPAS nearing completion. Initial migration of data due to take place within the next 6 weeks.
CHC_MCHD1121	Nov-21	CHC	Maternity Care in Hywel Dda	Open	N/A	Women and Children's Services	Public Health	Usa Humphrey	Director of Operations	CHC_MCHD1121_011	N/A	Consider whether health visiting can be strengthened and provided more consistently across the area as this was identified as a gap by new mums.	Meeting held with the Health Visitors when we were planning to redesign our Face Book pages. • Plans in place to signpost to the Health Visitor web page once they have it in place. • Share report with Health Visitors to provide joint Aternity and Health Visiting response to actions • Shared central email to ensure seamless and accurate communication	Mar-22	Mar-22 N/K	Red	11/05/2022 - recommendation to be assigned to Public Health (Liz Wilson)
CHC_MCHD1121	Nov-21	CHC	Maternity Care in Hywel Dda	Open	N/A	Women and Children's Services	Women and Children's Services	Usa Humphrey	Director of Operations	CHC_MCHD1121_001	N/A	Try to identify ways in which women can have more continuity of care so that they are not repeatedly explaining their pregnancy and medical history each time they are seen.	Throughout the Covid pandemic maternity services have continued with no interruption to choices available. All birthing areas remained staffed and available including the Freestanding Midwife Led Unit in Wilybush and all homebirth services throughout the health board. • Continuity of Carer is a key All Wales since 2019. Due to Covid issues work within this priority was temporary suspended. Below are plans that we aim to implement in April 2022 following on from our audit in March 2021. • Community midwives have recommenced booking visits and all women will have had a face to face visit by their 16 week appointment. • We do recognise that Bronglais has excellent continuity from a midwifery perspective from our audit. • We aim to have buddy midwives in the community to cover each other, where possible from April 2022. • Review of community midwifery on call provision from 1st April 2022 • Obstetricians will have Junior doctors linked to each consultant to promote continuity of carer. • Document name of lead carer clearly in notes. • All staff to clearly print their name in the hand held records and record any recommendations and reasons for doing so, to enable robust discussions, and ensure evidence based care is supported. • Dedicated Twin specialist clinic in January 2022	Apr-22	Apr-22 Sep-22	Red	11/05/2022 - discussion with the Head of Midwifery and Interim Deputy Head of Midwifery noted that they are reassured that the recommendation has been implemented, would like to undertake a Directorate based audit to satisfy further that the recommendation has been fully implemented. Revised timescale therefore provided of September 2022.
CHC_MCHD1121	Nov-21	CHC	Maternity Care in Hywel Dda	Open	N/A	Women and Children's Services	Women and Children's Services	Usa Humphrey	Director of Operations	CHC_MCHD1121_002	N/A	Revisit maternity arrangements for first time mothers to identify if there is scope to provide more information or support. In particular, identify ways of addressing some of the smaller information needs that can cause a lot of unnecessary worry such as ward routines and what to do with your newborn when you need a shower or when you have a catheter or a drip etc.	Maternity services have continued to provide visiting for partners for all ante, intra and post natal women despite recent restrictions within the rest of the Health Board. Maternity Voices partnership has recommenced and we have a service user as the chair. • Ward manager has updated written information informing women on how to ask for assistance and day to day information including meal times /ward rounds. Add information to the current post natal ward welcome letter to include laminated signs encouraging women to ask to speak to a midwife privately if they wished to share personal information. • Clinical Supervisor for Midwives will be instrumental in ensuring this message is circulated and feedback to all staff regarding the findings of the survey. • Maternity Experience Midwife to be appointed December 2021	Mar-22	Mar-22 Sep-22	Red	11/05/2022 - discussion with the Head of Midwifery and Interim Deputy Head of Midwifery noted that they are reassured that the recommendation has been implemented, would like to undertake a Directorate based audit to satisfy further that the recommendation has been fully implemented. Revised timescale therefore provided of September 2022. Service also undertaking a consultation where surveys have been sent to first time mothers for feedback, and await outcomes of these in order to satisfy that the recommendation has been implemented.
CHC_MCHD1121	Nov-21	CHC	Maternity Care in Hywel Dda	Open	N/A	Women and Children's Services	Women and Children's Services	Usa Humphrey	Director of Operations	CHC_MCHD1121_004	N/A	Remind staff that clear, consistent and kind communication with women is needed throughout their pregnancy, delivery and postnatal care from all healthcare staff they encounter. This will help them know what is happening, when things are changing and what options they may have.	All health care professional leads will be involved in formatting the recommendations from this survey and are responsible for implementing them. • Survey results will be sent to all staff with recommendations included. • Clinical Supervisor of Midwives will reiterate the evidence of this sharing of information. • Learning is identified and shared in the Maternity Newsletter • Audit results from how women felt undergoing induction has been shared on various forums and lessons learned. • On 08.12.2021 Birth Rights training day for staff has been supported by the RCM and is free for midwives to attend. This is fully booked with plans to roll this out to all health care professionals once we have had feedback from the participants • Consent and choice is discussed in all forums. Further work is necessary to improve our use of language and how we discuss perceived risk with each individual woman. Consultant midwife to undertake virtual session on human rights and choices in pregnancy	Mar-22	Mar-22 Jul-22	Red	11/05/2022 - discussion with the Head of Midwifery and Interim Deputy Head of Midwifery noted that they are reassured that the recommendation has been implemented, would like to undertake a Directorate based audit to satisfy further that the recommendation has been fully implemented. Revised timescale therefore provided of July 2022 as awaiting formal feedback from the PALS team.
CHC_MCHD1121	Nov-21	CHC	Maternity Care in Hywel Dda	Open	N/A	Women and Children's Services	Women and Children's Services	Usa Humphrey	Director of Operations	CHC_MCHD1121_006	N/A	Review existing breastfeeding support arrangements as these do not appear to be working effectively for a significant proportion of women. Consider undertaking some in-house evaluation on a regular basis to see if this area is improving.	Breast feeding support midwives available across all 3 areas of the HB • Discussions with Breastfeeding support midwives on ways to improve advice and support ante/intra and postnatally • Improve signposting to support available in the community. 'Uaeth Mam' etc • Breastfeeding clinics are available • Increased Breastfeeding support via TEAMS –mothers are rang in the postnatal period • HCSW Band 2 allocated as breastfeeding support and training link • Breastfeeding Support Midwives in place to support training and virtual consultations • Review Breastfeeding Champions in the acute sites • Review breastfeeding peer support on acute sites	Mar-22	Mar-22 Dec-22	Red	11/05/2022 - discussions ongoing with Public Health in order to determine an appropriate pathway and funding options in order to fully implement this recommendation. Due to the scale of this work, revised timescale provided of December 2022.
CHC_MCHD1121	Nov-21	CHC	Maternity Care in Hywel Dda	Open	N/A	Women and Children's Services	Women and Children's Services	Usa Humphrey	Director of Operations	CHC_MCHD1121_008	N/A	Consider whether mums need more information about discharge processes and arrangements, whether this is for mums with normal deliveries or more complex births.	• Ward managers to review postnatal information processes • Discharge from hospital video to be completed by April 2022	Apr-22	Apr-22 Sep-22	Red	11/05/2022 - Welcome to the Ward book being developed by the service, with the intention for this to be handed to any patients admitted. Discharge videos are also currently being filmed to further communicate. Delays due to staffing across the Health Board
DU_FOAR0116	Jan-16	Delivery Unit	Focus on Ophthalmology: Assurance Reviews	Open	N/A	Scheduled Care	Scheduled Care	Carly Buckingham	Director of Operations	DU_FOAR0116_007	N/A	R2.1. Lack of progress with Ophthalmic Diagnostic Treatment Centre (ODTC) in Ceredigion	No clear actions provided	N/K	Apr-22 N/K	Red	22/02/2022- SDM, Scheduled Care commented that this action needs to be updated & owned by Head of Dental & Optometry Services & Optometric Advisor as the Diagnostic Treatment Centre (ODTC) funding and set up plans is being led by the Primary Care Optometric Leads. 23/02/2022- update from Head of Dental and Optometry- The first stage was to develop ODTs in Primary care to deliver The Glaucoma pathway and this has been delayed because of the appointment process for a lead consultant with a sub specialist interest in glaucoma and the installing of IT systems to support the pathway. Plans are in place to start the pathway providing there is a recurrent source of funding available from the 01/04/2022.
DU_FOAR0116	Jan-16	Delivery Unit	Focus on Ophthalmology: Assurance Reviews	Open	N/A	Scheduled Care	Scheduled Care	Carly Buckingham	Director of Operations	DU_FOAR0116_011	N/A	R2.6. Concern over the number of patients not reviewed within their target date.	No clear actions provided	N/K	Mar-24	Red	22/02/2022- SDM confirmed recommendation to remain open until we're in a position to review the progress of the Glaucoma patients in March 2022 - then we'll have an idea of when the work will be completed by. 21/03/2022- Recommendation added back to the main audit tracker. 13/05/2022- SDM provided revised date of March 2024. This will be depending on the regionalisation with Swansea Bay (ARCH), in principle this should cover the whole of UHB. Ceredigion discussions on Mid Wales Collaborative with Powys and Betsi- discussions taking place on Mid Wales lead for Ophthalmology to be advertised, difficulties in recruiting in Ceredigion area.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
DU_AWCCSTPAR0519	May-19	Delivery Unit	All Wales Cardiology to Cardiac Surgery Transfer Point Assurance Review	Open	N/A	Unscheduled Care (GGH)	Unscheduled Care (GGH)	Paul Smith	Director of Operations	DU_AWCCSTPAR0519_002	N/A	R2:Ensure that all administrative record keeping – both electronic and within the medical records – are maintained to the highest of standards.	Monthly audits of outcome form to establish % compliance - feedback any non-compliances with Clinical lead to address non-compliance.	Aug-19	Oct-20 Dec-20 Aug-21 Nov-21 Apr-22 N/K	Red	Unable to progress due to COVID priorities reviewed date for completion is now September 2020. 02/10/2020- reporting officer confirmed it has not been possible to complete the planned monthly audits of outcomes forms at Cardiology Clinics as face to face Clinics have been suspended over the summer months due to COVID. Currently in the process of re-starting clinics now and will look to achieve monthly audits of outcome forms over the next few months. This will then allow us to present a % compliance. New timescale of December 2020. 29/01/2021- Update requested from reporting officer on 22/01/2021, update not yet received. 20/03/2021- reporting officer update- Pandemic pressures and more recently the Welsh Government priority to achieve a 35% reduction in the follow-up waiting list has compromised capacity to complete this audit. With increasing numbers of face to face clinics reinstated in coming months, plan to undertake this audit in August 2021. 29/07/2021- update requested on 16/07/2021 by deadline of 28/07/2021, no update received. 10/08/2021 – new outcome form utilised from 09/08/21. Compliance audit to be undertaken w/c 06/09/21 which will report findings and remedial actions by end of September 2021. 16/03/2022 - new outcome form still being used. Compliance-audit currently in progress and completes at end of March 2022, which will report findings and remedial actions by end of April 2022.
DU_AWCCSTPAR0519	May-19	Delivery Unit	All Wales Cardiology to Cardiac Surgery Transfer Point Assurance Review	Open	N/A	Unscheduled Care (GGH)	Unscheduled Care (GGH)	Paul Smith	Director of Operations	DU_AWCCSTPAR0519_003	N/A	R3b: In advance of any national guidance or clinical agreement, establish regionally (between HDUHB and ABMUHB): b. clinical agreement that all referrals sent to tertiary service clearly include the clinically determined PSD and current adjusted PSD, including a standardised referral form which is consistent across HDUHB.	For 100% of referral letters to have a PSD identified by November 2019 - audit undertaken in February 2020 demonstrates a 31% compliance. SDM Cardiology and Cardiology Service Support Manager to reinforce need of PSDs to referring clinicians and re-audit in 3 months.	Dec-19	Dec-20 May-21 Sep-21 N/K	Red	Unable to progress due to COVID priorities reviewed date for completion is now December 2020. 29/01/2021- Update requested from reporting officer on 22/01/2021, update not yet received. 20/03/2021- Update from reporting officer- Pandemic pressures and more recently the Welsh Government priority to achieve a 35% reduction in the follow-up waiting list has compromised capacity to complete this audit. Plan to re-audit this compliance over the next few weeks. 24/05/2021- Requested update if this rec will be completed by end of May 2021, no response as of 28/05/2021. 11/06/2021 update -Audit currently being undertaken across all 4 HDUHB referring sites. Findings and recommendations will be collated and reported by the end of June 2021. Cardiology SDM and SSM will focus on any needed remedial actions from July 2021 and re-audit compliance in October 2021. 29/07/2021- update requested on 16/07/2021 by deadline of 28/07/2021, no update received. 10/08/2021 – Compliance audit currently in progress and will report findings and remedial actions in September 2021. 16/03/2021 – Compliance audit undertaken in August 2021 demonstrated a 50% compliance, with the Community Heart Failure Service requiring most remedial actions to address. Workshop delivered to Community Heart Failure Service to facilitate improved compliance in October 2021. Compliance-audit currently in progress and completes at end of March 2022, which will report findings and remedial actions by end of April 2022.
DU_AWCCSTPAR0519	May-19	Delivery Unit	All Wales Cardiology to Cardiac Surgery Transfer Point Assurance Review	Open	N/A	Unscheduled Care (GGH)	Unscheduled Care (GGH)	Paul Smith	Director of Operations	DU_AWCCSTPAR0519_003	N/A	R3f: In advance of any national guidance or clinical agreement, establish regionally (between HDUHB and ABMUHB): f. a move towards the electronic referral of patients between Cardiology and Cardiac Surgery, based on the above work.	HDUHB was in the process of working with IT to setup another SharePoint system to move towards the electronic referral of patients between Cardiology and Cardiac Surgery. However, this hasn't been progressed due to the All Wales Accelerating Cardiac Informatics work being progressed on Hospital to Hospital Referrals.  Cardiology Service Delivery Manager currently in discussion with HDUHB Informatics and AWACI.	May-19	Dec-20 Jun-21 Mar-22 N/K	Red	Unable to progress due to COVID review date December 2020. 29/01/2021- Update requested from reporting officer on 22/01/2021, update not yet received. 20/03/2021- Update from reporting officer- Pandemic pressures and more recently the Welsh Government priority to achieve a 35% reduction in the follow-up waiting list has compromised capacity to complete this audit. Clinical Lead/SDM plan to review the possibility of developing a more reliable SharePoint system to support referrals and discuss this with SBUHB counterparts with respect to have we might progress this. 24/05/2021- Requested update if this rec will be completed by end of June 2021, no response as of 28/05/2021. 11/06/2021 update -The Cardiology Service is currently undertaking a Pathway Transformation Project which will review the tertiary care element and processes of all pathways – it is anticipated that this work will provide an updated perspective of the needed digital/electronic component of future cardiology pathways. This project runs to the end of March '22 at which point it will report its findings and recommendations relevant to this action. 10/08/2021 – Cardiology Pathway Transformation Project in progress and will report it's recommendation re development of an electronic referral system by March 2022. 16/03/2021 – Discussions continuing between HDUHB and SBUHB Cardiology Management Teams concerning need/feasibility of developing SharePoint system.
DU_AWRPTDECM0919	Sep-19	Delivery Unit	All Wales Review of progress towards delivery of Eye Care Measures	Open	N/A	Scheduled Care	Scheduled Care	Carly Buckingham	Director of Operations	DU_AWRPTDECM0919_006	N/A	R6: Implement its solutions to ophthalmology recruitment challenges, including treatment capacity urgently.	Recent recruitment campaign (ended December 2019) was unsuccessful in attracting permanent medical staff. Locum solutions are being explored to support with delivering required capacity. Recruitment Campaign to be re-launched February 2020.	Mar-20	Jun-20 Jun-21 Oct-20 Mar-23	Red	22/10/22- update from SDM: Successful regional recruitment of Consultant Ophthalmologist with an interest in Glaucoma. Honorary Contract in place with Swansea Bay for Consultant. Interviews arranged for Feb 2022 for substantive Consultant Ophthalmologist - potential candidate able to commence March 2023. Meeting arranged with Shrewsbury & Telford in Feb 2022 to scope opportunities for the North of the HB and patients in Ceredigion. 21/03/2022- Recommendation re-opened on the audit tracker. 13/05/2022- Honorary contract in plan, and substantive Consultant Ophthalmologist to start in March 2023 (from New Zealand) . No further progression on the collaboration with Shrewsbury & Telford . Mid Wales clinical lead to be readvertised.
DU_AWRPTDECM0919	Sep-19	Delivery Unit	All Wales Review of progress towards delivery of Eye Care Measures	Open	N/A	Scheduled Care	Scheduled Care	Carly Buckingham	Director of Operations	DU_AWRPTDECM0919_007	N/A	R7: As part of the medium-long term plan development, the cataract service options require appraisal prior to the commencement of the next planning cycle, supported by a clear, time-bound delivery plan.	Options included as part of the IMTP.	Mar-20	Jul-20 Sept-20 Mar-23	Red	27/01/22- Update from SDM- Plans for the North of the Health Board and the patients in Ceredigion will be discussed as part of the meeting with Shrewsbury & Telford in Feb 2022. No WG funding for continued outsourcing has been agreed after the end of March 2022. 21/03/2022- Recommendation re-opened on the audit tracker. 13/05/2022- Submitted regional ambition to WG, if supported a project plan will be developed for a regionalised service for cataracts which will be a time bound delivery plan, awaiting response from WG.
DU_AWRPTDECM0919	Sep-19	Delivery Unit	All Wales Review of progress towards delivery of Eye Care Measures	Open	N/A	Scheduled Care	Scheduled Care	Carly Buckingham	Director of Operations	DU_AWRPTDECM0919_002	N/A	R2: The Health Board should collate a single medium/long-term ophthalmic plan incorporating costing of all service developments required to deliver sustainable ophthalmic services covering all sub-specialities, supported by appropriate monitoring structures.	IMTP for Ophthalmology submitted to Director of Acute Services for review.	Nov-19	Jun-20 Aug-20 Oct-20 N/K	Red	22/02/2022- Plans submitted as part of IMTP and ARCH plan for Glaucoma now in place. Meeting arranged with Shrewsbury & Telford in Feb 2022 to scope provisions for the North of the Health Board and the patients in Ceredigion. 21/03/2022- Recommendation re-opened on the audit tracker. 13/05/2022- SDM updated that IMTP submitted, no decision received on priorities and if IMTP is supported therefore unable to provide further update on this.
DU_AWRPTDECM0919	Sep-19	Delivery Unit	All Wales Review of progress towards delivery of Eye Care Measures	Open	N/A	Scheduled Care	Scheduled Care	Carly Buckingham	Director of Operations	DU_AWRPTDECM0919_004	N/A	R4: Identify sustainable monies to support permanent solutions for meeting ophthalmic demand to enable the developments supported by the Sustainability Fund to continue beyond April 2020.	Included as part of IMTP, awaiting Executive approval.	Mar-20	Jul-20 Aug-20 Oct-20 N/K	Red	22/02/2022- If this will be addressed via the IMTP, then once the IMTP is approved the Director of Operations will be happy for this to be closed. 21/03/2022- Recommendation re-opened on the audit tracker. 13/05/2022- IMTP submitted, no decision received on priorities/ if IMTP is supported. Until the decision on the IMTP and regional are made this recommendation cannot be fully implemented.
DU_AWARCLPSA0322	Mar-22	Delivery Unit	All Wales Assurance Review of Crisis & Liaison Psychiatry Services for Adults	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	DU_AWARCLPSA0322_001	N/A	To map the current models of Psychiatric Liaison and their allied crisis services for all ages including the provision of services to Emergency Departments (EDs), Medical Assessment Units (MAUs) and General Hospital wards across NHS Wales. This will include gaining an understanding of the availability of 24/7 support and how models and responses differ across the age ranges.	Management response being prepared by the Directorate	N/K	N/K	Amber	03/05/2022 - PAS team are assisting the Directorate with providing management responses to these recommendations, and corresponding timescales. Tracker to be updated on receipt of information 20/05/2022 - confirmation received from the PAS team that they are continuing to support the directorate in formulating responses and they are currently in draft and awaiting sign off.
DU_AWARCLPSA0322	Mar-22	Delivery Unit	All Wales Assurance Review of Crisis & Liaison Psychiatry Services for Adults	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	DU_AWARCLPSA0322_002	N/A	Drawing on the views of service users, family and informal carers on the responsiveness of mental health unscheduled care provision.	Management response being prepared by the Directorate	N/K	N/K	Amber	03/05/2022 - PAS team are assisting the Directorate with providing management responses to these recommendations, and corresponding timescales. Tracker to be updated on receipt of information 20/05/2022 - confirmation received from the PAS team that they are continuing to support the directorate in formulating responses and they are currently in draft and awaiting sign off.
DU_AWARCLPSA0322	Mar-22	Delivery Unit	All Wales Assurance Review of Crisis & Liaison Psychiatry Services for Adults	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	DU_AWARCLPSA0322_003	N/A	To confirm the referral criteria and pathways used by Psychiatric Liaison and their allied crisis services. To test the compliance against these, from the perspective of referrers and crisis and liaison services. This will include understanding where there are different pathways for emergency and routine responses.	Management response being prepared by the Directorate	N/K	N/K	Amber	03/05/2022 - PAS team are assisting the Directorate with providing management responses to these recommendations, and corresponding timescales. Tracker to be updated on receipt of information 20/05/2022 - confirmation received from the PAS team that they are continuing to support the directorate in formulating responses and they are currently in draft and awaiting sign off.
DU_AWARCLPSA0322	Mar-22	Delivery Unit	All Wales Assurance Review of Crisis & Liaison Psychiatry Services for Adults	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	DU_AWARCLPSA0322_004	N/A	To understand the current demand on Psychiatric Liaison and Crisis services and how the services link with the wider NHS mental health provision, social care and other agencies.	Management response being prepared by the Directorate	N/K	N/K	Amber	03/05/2022 - PAS team are assisting the Directorate with providing management responses to these recommendations, and corresponding timescales. Tracker to be updated on receipt of information 20/05/2022 - confirmation received from the PAS team that they are continuing to support the directorate in formulating responses and they are currently in draft and awaiting sign off.
DU_AWARCLPSA0322	Mar-22	Delivery Unit	All Wales Assurance Review of Crisis & Liaison Psychiatry Services for Adults	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	DU_AWARCLPSA0322_005	N/A	To understand the current workforce of Psychiatric Liaison and Crisis services, including the capacity and skill mix.	Management response being prepared by the Directorate	N/K	N/K	Amber	03/05/2022 - PAS team are assisting the Directorate with providing management responses to these recommendations, and corresponding timescales. Tracker to be updated on receipt of information 20/05/2022 - confirmation received from the PAS team that they are continuing to support the directorate in formulating responses and they are currently in draft and awaiting sign off.
DU_AWARCLPSA0322	Mar-22	Delivery Unit	All Wales Assurance Review of Crisis & Liaison Psychiatry Services for Adults	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	DU_AWARCLPSA0322_006	N/A	To understand the impact of Psychiatric Liaison teams on care within DGH services.	Management response being prepared by the Directorate	N/K	N/K	Amber	03/05/2022 - PAS team are assisting the Directorate with providing management responses to these recommendations, and corresponding timescales. Tracker to be updated on receipt of information 20/05/2022 - confirmation received from the PAS team that they are continuing to support the directorate in formulating responses and they are currently in draft and awaiting sign off.
HIW_UCDSAUI112	Mar-15	HIW	Unannounced Hospital Visit - Unscheduled Care Directorate & Surgical Assessment Unit - 11 & 12 August 2015 (Publication date 4 December 2015)	Open	N/A	Central Operations	Central Operations	Deputy Director of Operations	Director of Operations	HIW_UCDSAUI112_001	N/A	The health board should consider its progress towards electronic patient records which could assist with the current lack of storage for paper records.	Previous Health Board work undertaken on Digitalised patient records project to be reviewed and business case to be re-submitted for consideration as part of the capital bids programme	Jan-16	N/K	Red	10/03/2022- Deputy Director of Operations responded that there are a couple of complications to discuss before confirming if recommendation can be closed. Recommendation moved back to the main audit tracker from the Strategic Log and will be discussed with Deputy Director of Operations to establish if this recommendation can now be closed. 09/05/2022 - Head of Assurance and Risk to discuss with the Executive Director of Operations as to whether this recommendation can be closed.
HIW_TRO0116	Jan-16	HIW	Thematic Review of Ophthalmology 2015/16 issued January 2016	Open	N/A	Scheduled Care	Scheduled Care	Carly Buckingham	Director of Operations	HIW_TRO0116_001	N/A	R6: Concerns around set monitoring for follow-up patients (Treatment Timescale – Targets)	B) Health Boards must ensure that care is provided for those (new or follow-up patients) with the greatest health need first, making most effective use of all skills and resources available.	N/K	Mar-22 Mar-24	Red	22/02/2022- SDM confirmed actions a & c completed. Action B will be addressed with the implementation of the Glaucoma clinics and the risk stratification work. 21/03/2022- Recommendation and action B re-opened on the main audit tracker. 13/05/2022- SDM provided revised date of March 2024. Glaucoma clinics and the risk stratification work has started, will be completed by October 2022. Following this the remaining follow up patients (outside of glaucoma) will then need to be addressed, using clinics and See on Symptom (SOS) and Patient Initiated Follow Ups (PIFU).

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
HIW_JTRCMHT	Feb-19	HIW	Joint Thematic Review of Community Mental Health Teams 2017-2018 issued February 2019	Open (External Rec)	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Sara Rees / Kay Isaacs	Director of Operations	HIW_JTRCMHT_021	N/A	Health boards and local authorities need to work together to improve joint processes for driving the improvement of services. This includes the need for greater alignment of processes within CMHTs including integrated records and data collection	The MH/LD Directorate continues its commitment to co-producing the implementation of its Transforming Mental Health Programme. A data and evaluation work stream has recently been established to review data gathering processes and develop means of continuous quality improvement. The UHB are being assisted by Swansea University. Ensure information systems are updated with a move to Welsh Patient Administration System (WPAS) anticipated this year, followed by migration to Welsh Community Care Information System (WCCIS) across health and social care services.	Dec-22	N/K	External	4/12/2020 update requested, response received: WPAS migration has been completed however some issues between the interfaces of the systems are being ironed out. 19/02/2021 This recommendation is partially completed by the HB. The HB has agreed with the Delivery Unit to deliver a presentation on any outstanding actions. Outlining the thematic actions that are considered unachievable. (Outside of gift of the HB) 12/10/2021 - CarePartner - integrated record system in place and being utilised. Have the facility to grant access to records to people should they need them. quality improvement is undertaken between operational services and QAPD. Ward Managers Forum (clinical) in place, and Community Management Forum being considered with relevant TORs to be updated to reflect this - forums where service improvements are being discussed. Standing agenda items such as PSOW reports, Level 1 incidents etc. Local Authority element of the recommendation remains outside of the gift of the HB. Phase 1 of WPAS has been completed, with CMHTs included in forthcoming Phase 2. 07/12/2021 - Local Authority attendance at twice daily meetings, and working collaboratively with the Health Board to ensure effective patient flow and managing patients in the community. The situation with regards CarePartner remains the same. 01/02/2022 - as per December update. WPAS and Care Partner in place, however confirmation needed from Digital re: the progress on WCCIS. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW.
HIW_19009_WGHSC WSNW	Sep-19	HIW	St Caradog Ward & St Non Ward, Canolfan Bro Cerwyn WGH 10-12 June 2019 (Publication date 1 September 2019)	Open (external rec)	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Neil Mason / Kay Isaacs	Director of Operations	HIW_19009_WGHSCWSNW_007	N/A	The Health Board must ensure that their policy/s on the interface between DoLS and MHA is compliant in law to ensure it does not diverge from the principle in law	Following reviews of current legislation, interface guidance between DoLS and MHA will be developed and draft will be sent to HB legal department for review prior to ratification.	Jul-20	Apr-22	External	22/10/2020 response received Head of AMH to request information from Sarah Roberts Administration Manager, as whilst new legislation not due we can use what is current. Internal DoLS policy currently being used until new legislation in April 2022. 4/12/2020 Recommendation outside gift of Health Board until new legislation is in place. 12/10/2021 - review of the Mental Health Act, new legislation still being developed and will be looked at through the Mental Health Capacity Group. To send copy of the HIW report to Sarah Roberts for further review and discussion, and to possibly amend ownership and timescales for this recommendation as legislative changes will impact the whole Health Board and not specifically OAMHS. 07/12/2021 - Code of Practice consultation completed, however no new legislation in place. To set up meeting with Madeleine Peters to discuss the ownership of the recommendation. 01/02/2022 - as per December. RW to send on to Liz to discuss with Madeleine. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team requested an update from the service in February 2022, but no update provided in time for the ARAC April 2022 audit tracker paper.
HIW_19097_WGHW 711	Jul-20	HIW	Wards 7 & 11, WGH, 4-5 February 2020 (Publication date 19 July 2020)	Open (external rec)	N/A	Unscheduled Care (WGH)	Unscheduled Care (WGH)	Janice Cole-Williams / Carol Thomas	Director of Operations	HIW_19097_WGH W711_026	N/A	R26: The Deprivation of Liberty Safeguards (DoLS) policy is updated to reflect the Liberty Protection Safeguards in line with the Mental Capacity (Amendment) Act 2019	Protocol drafted for managing the MHA/MCA interface. Currently out for consultation. Final version to be approved by the MCA and Consent Group	Aug-20	Aug-20 Apr-22 N/K	External	16/09/2020 Update received: SH advised A report on this is to be submit to the mental capacity and consent group next week for approval. It's been delayed as some of the key consultees in mental health haven't been available and the consent group hasn't met since February due to Covid response issues. If approved by the group next week it will still need to go for approval by the equivalent Mental Health scrutiny group, I'm not sure when they next meet. Further progress to be issued next week. 6/11/2020 update received from DoLS Co-ordinator. We have a DoLS policy that is within its review date. LPS will be completely new legislation and the DoLS policy will become obsolete on its introduction as it completely replaces DoLS. The work on the interface could be added to the current DoLS policy as an appendix detailing procedures to be followed, it can then be added to a future LPS policy as very similar issues will remain under the new legislation. Unable to provide a new date new LPS not expected before April 22. 11/03/2021 Recommendation currently outside the gift of the Health Board until new legislation is in place. 27/08/2021 Deprivation of Liberty Safeguards Coordinator advised, the changes to the DoLS policy regarding the MHA/MCA interface were approved and have been implemented. The LPS implementation date is still April 2022, but it is widely expected to be postponed again until at least October 2022. The implementation of LPS, including development of a policy, is being led by Madeleine Peters, Head of Mental Capacity and Consent. One option being considered is to incorporate policy relating to LPS into an amended Mental Capacity Act policy, as this will also need to be updated. No final decision made on that at present however. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team requested an update from the service in February 2022, but no update provided in time for the ARAC April 2022 audit tracker paper.
HIW_19258_GGHPA CUCW	Aug-20	HIW	PACU and Cilgerran Wards, Glangwili General Hospital (Publication date 7 August 2020)	Open	N/A	Women and Children's Services	Women and Children's Services	Paula Evans	Director of Operations	HIW_19258_GGHPAACUCW_015	N/A	R15: The health board must ensure that required staff are provided with up-to-date level two fire safety training.	Currently on hold for face to face training due to COVID, consideration for E learning or electronic platforms to deliver training	Aug-21	Aug-21 Dec-21 Jul-22	Red	18/09/2020 Request for update issued: Response: All fire training is completed via Elearning on ESR. 20/11/2020 issued for update: Service response: Due to Covid restrictions and social distancing the fire officer has agreed that fire safety training level 2 is to be completed via Elearning on ESR. 03/02/2021 DSN to check and establish any gaps in the training within the areas. 07/04/2021 escalated via DSN awaiting update. 27/05/2021 Face to face training reliant on relaxation of WG guidelines. 08/09/2021 Requested update on the number of outstanding staff in PACU and Cilgerran awaiting response. 23/09/2021 The acute paedts teams are at 82.61% for the fire e learning on ESR but this is lower than it should be as some of the face to face training done last month by Richard Jupp has not been imputed into the ESR records. Staff who attended to check their ESR records and contact Fire Trainer to get this updated. Face to face dates for fire training have been shared with the teams, difficulties with timings of online sessions 11-13 runs through lunch difficult to release clinical staff, other options being explored. 30/11/2021 awaiting response. 15/12/2021 Head Workforce Education & Development confirmed; Face to face training is still not taking place in PACU, Cilgerran or Puffin wards due to the ongoing Covid restrictions, however level 2 Fire training is now available via MS Teams which almost 50% of staff in these areas have now completed. The training is available weekly so the remaining staff will be targeted in the coming months to ensure full compliance. 17/01/2022 - E-learning fire safety currently stands at 86.49% and Fire Safety level 2 at 45.28%. Several staff members have booked on to the level 2 training however capacity to release staff from clinical duties is limited as sessions are only available during the busiest time on the ward. The aim is to reach 85% compliance by July 2022. 02/02/2022 - Fire Training Level 2 now at 65% 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 - not yet due, no update received.
HIW_NRMSP11120	Nov-20	HIW	National Review of Maternity Services - Phase 1, Issued November 2020	Open	N/A	Women and Children's Services	Women and Children's Services	Julie Jenkins	Director of Operations	HIW_NRMSP11120_026	N/A	Consider the implementation of a live PSaG display feed, to enhance patient handover	Process for handover is in place – copied and scanned on a daily basis. Explore an All Wales approach. WG Directive	Mar-22	Mar-22	External	15/03/2021 - this recommendation while raised in the initial report has not been included in the required template for completion by HIW (see p43 of original report) 19/03/2021 Report included as part of normal scheduled request for updates. 19/03/2021 Process for handover is in place – records are copied and scanned on a daily basis. Explore an All Wales approach. WG Directive (outside gift of HB) 26/05/2021 Manual processes in place at HB, this recommendation is changed to external as PSAG is being led by WG. 12/07/2021 No change to recommendation awaiting WG solution. 30/11/2021 No change to recommendation awaiting WG solution. 02/02/2022 - no further update - awaiting WG solution. 22/02/22 Update received from ward area, Whiteboard installed to provide information in meantime.
HIW_20136_GGHM W	May-21	HIW	Quality Check: Morlais Ward, GGH 4 March 2021 (Publication date 5 May 2021)	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Kay Isaacs	Director of Operations	HIW_20136_GGHM W_001b	High	The health board must review the C4C audit and ensure any outstanding actions are completed and evidenced	Outside of this specific challenge within Morlais, The Estates team are phasing in a new Synbiotix system (already in place in other Health Boards) that will allow real time data, reaction and improvements in efficiency in cleaning standards. This system is being phased in throughout the 2021/22 financial year.	Mar-22	Mar-22 N/K	Red	19/05/2021 New system delayed, although the C4C work identified is being progressed and capital funding has been approved work is likely to be completed November 21. 29/11/2021 - update received that work is due to be complete by March 2022, in line with original completion date provided to HIW. Recommendation therefore to remain Amber. 23/02/2022 update - Unaware of update regarding synbiotix system. I believe operations manager is leading on this action and will have further information to update. 18/05/2022 - chased, no update received.
HIW_20136_GGHM W	May-21	HIW	Quality Check: Morlais Ward, GGH 4 March 2021 (Publication date 5 May 2021)	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Kay Isaacs	Director of Operations	HIW_20136_GGHM W_001a	High	The health board must review the C4C audit and ensure any outstanding actions are completed and evidenced	Morlais is classified within C4C as significant. The most recent audit was undertaken on the 25th February 2021. A detailed action plan is being compiled to identify the extent of repairs required and to establish a target cost, funding source and an achievable timescale for completion. The initial analysis will be undertaken by May 2021 with subsequent action (subject to funding approval) phased in following the bid and approval process. In the event capital funding is unavailable to address these concerns then the service will escalate accordingly.	May-21	May-21 Nov-21 Jan-22 N/K	Red	19/05/2021 Operations Manager Confirmed: We commenced the redecoration work in the area on the 11/04/21 , this work is due for completion on the 18/07/21 The bathroom refits required capital funding , which was approved last week 11/05/21 (Completed) Capital funding approved. We are in the process of completing a multi-quote to appoint a contractor for this element of the work. This type of sanitary wear tends to have a significant lead to delivery date , so we have allowed 8 weeks. Anticipated commencement on site 16th August 21 -completion 15th November 21. 31/05/2021 Recommendation revert back to Amber as not completed until Nov 2021. 4/06/2021 Recommendation is now Red. 07/09/2021 - confirmation from ward manager received that no bathroom refits/work had started in August. Recommendation to remain red. 29/11/2021 - confirmation received that redecoration work is now complete, however there has been a delay in receiving new toilet pans due to required specifications. Expected delivery date of end of November, with anticipated completion following delivery of January 2022. Update 23/02/22 Works currently underway to change broken toilets and sinks in en-suite bathrooms. Update required from Simon Chiffi for further information as lead for this action. 18/05/2022 chased, no update received.
HIW_20136_GGHM W	May-21	HIW	Quality Check: Morlais Ward, GGH 4 March 2021 (Publication date 5 May 2021)	Open	N/A	Mental Health & Learning Disabilities	Estates	Kay Isaacs	Director of Operations	HIW_20136_GGHM W_002a	High	The health board must review the training data and provide assurance that staff have up to date skills and knowledge to provide safe and effective care as well as reviewing the training data to ensure the reports provide an accurate and current compliance figure.	As a result of the Covid-19 pandemic, all face to face L2 fire safety training has been suspended until further notice. This position is being reviewed regularly as to when L2 face to face sessions can resume.	N/K	N/K	Amber	19/05/2021 Awaiting WG relaxation of current of social distancing rules to be approved prior to face to face training being recommenced. 07/09/2021 - Fire training has recently commenced via Microsoft Teams and members of staff are booking on and attending 29/11/2021 - 21 staff of the 30 on the ward have now undertaken the fire training and a further session has been agreed with the Ward Sister and Head of Fire Safety Management scheduled for the week of 29th November 2021 to complete the training for the remaining 9 members of staff. 23/02/22 Significant percentage increase of compliance since return of training via microsoft teams. 18/05/2022 - chased, no update received.
HIW_21037_WGHSC W	Sep-21	HIW	St Caradog ward, Wylthbush Hospital 12 August 2021 (Publication date 16 September)	Open	N/A	Mental Health & Learning Disabilities	Estates	Liz Carroll	Director of Operations	HIW_21037_WGHSCW_001b	High	The Health Board should ensure that all issues identified in the fire safety report and the point of ligature risk assessment are resolved in a timely way. The Health Board must submit an updated action plan / progress report to HIW, within three months from the date of the quality check, so that we can assess progress made to improve and support patients' safety.	Point of Ligature, Major works to be completed. Plans currently out to tender.  Construction Phase 1 on target to be commenced 15/11/21. Phase 2+3 to be commenced 03/01/22, completion expected April 2022.	Apr-22	Apr-22 N/K	Red	16/11/21 - MHLD Pol Capital Works Meeting - Edmunds & Webster have been assigned the contract, and waiting for Finance to approve. Construction Stage to start on the 22/11/21. 22/10/21 - Fire Stopping Meeting - Fire Stopping works are to start on the 08/11/21 and the Pol works to start on the 22/11/21 working parallel with each other, as majority of work is outside with minimal work on the ward. Contract Meeting with Contractors 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team requested an update from the service in April 2022, but no update provided in time for the ARAC April 2022 audit tracker paper. 18/05/2022 - chased, no update received.
HIW_21037_WGHSC W	Sep-21	HIW	St Caradog ward, Wylthbush Hospital 12 August 2021 (Publication date 16 September)	Open	N/A	Mental Health & Learning Disabilities	Estates	Liz Carroll	Director of Operations	HIW_21037_WGHSCW_002b	High	The Health Board must produce an action plan detailing how they will address the issues raised in the IPC audit with clear timescales, and, within three months from the date of the quality check, provide HIW with an updated action plan, so that we can further assess progress made.	Interior walls to be repainted where necessary to comply with IPC.  Timescale 3 months, November 2021.	Nov-21	Nov-21 Jan-22 N/K	Red	04/11/2021 - once the Advanced Fire Safety works have been completed, Estates will commence with the required painting works. This is anticipated to start in January 2022. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team requested an update from the service in February 2022, but no update provided in time for the ARAC April 2022 audit tracker paper. 18/05/2022 - chased, no update received.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
HIW_21037_WGHSCW	Sep-21	HIW	St Caradog ward, Withybush Hospital 12 August 2021 (Publication date 16 September)	Open	N/A	Mental Health & Learning Disabilities	Estates	Uz Carroll	Director of Operations	HIW_21037_WGHSCW_001a	High	The Health Board should ensure that all issues identified in the fire safety report and the point of ligature risk assessment are resolved in a timely way. The Health Board must submit an updated action plan / progress report to HIW, within three months from the date of the quality check, so that we can assess progress made to improve and support patients' safety.	Advanced Fire Safety works to be completed Welsh Government Funding Approached. This will resolve all Fire Safety issue identified in the report.  Advance work to commence October/November 2021- anticipated date of completion June 2022.	Jun-22	Jun-22	Amber	04/11/2021 - works are scheduled to commence on the ward on the 8th November 2021, with anticipated completion in January 2022. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 - chased, no update received.
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_03b	High	Health boards should consider the benefits of the introduction of specific roles within their EDs that have the aim of improving process of the handover of patients from ambulances.	There has been a meeting with WAST colleagues in January representatives from each HB were in attendance. An agreement was reached that each HB shared their self – assessments with WAST and the ADN f or WAST would meet with HIW to discuss next steps	Dec-21	Dec-21 N/K	Red	16/02/2022 Previous management response - Audit tool to be introduced to support the evaluation. 23/02/2022 (BGH) - Beginning of February 2022, a digital system for handover is being used by doctors. EPCR team have been at BGH from 8th February 2022, providing training for the Terrapace portal web. 18/05/2022 & 23/02/2022 (BGH & WGH) - Designated Team Leaders on every shift, and Family Liaison Officers are present in ED to improve the process of handover. Frailty team at front door will undertake an assessment on the ambulance and determine whether admission is required or if community support is more appropriate. ENP's, see, treat, assess and discharge using the Manchester Triage Tool shared with WAST. For WGH, Handovers and triage are immediate on arrival to department. No specific new roles have been identified; however safety huddles to discuss all patients on ambulances and their escalation plans several times each day. Priority staffing levels are being reviewed with a view to approve elements to support further. Family Liaison Officers are now present in ED to help improve some of the communication processes. The front door multi disciplinary team at further support assessments on the ambulance and help determine whether admission is required or if community support is more appropriate. ENP's & ANP's support to see, treat, assess and discharge patients
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_07b	High	WAST and health boards across Wales should ensure patient feedback is obtained regularly to understand their experiences of long waits on board an ambulance, in order to inform improvement.	There has been a meeting with WAST colleagues in January representatives from each HB were in attendance. An agreement was reached that each HB shared their self – assessments with WAST and the ADN f or WAST would meet with HIW to discuss next steps	Jan-22	Jan-22 N/K	Red	17/11/2021 - to confirm with Louise O'Connor what the process is on this for feedback from F&F 16/02/2022 Previous management response - There is a requirement to ensure that information received from these services are constantly reviewed to support identification of themes and trends. 23/02/2022 (BGH) - BGH continuing to share feedback to WAST colleagues. Staff are encouraged to report delays and concerns via the Datix risk management system. Patients are informed of the Health Board's PALS service, with leaflets being provided to patients on how to raise a concern/complaint. 18/05/2022 - WGH position same as BGH identified in Feb (above), Staff are encouraged to report delays and concerns via the Datix risk management system. Patients are informed of the Health Board's PALS service, with leaflets being provided to patients on how to raise a concern/complaint. 25/04/22 update the family liaison officers also support the patients waiting in the ambulances and liaise with family during this time. The HB also have the Friends and Family test running within A&E so that patient experience is captured
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_03c	High	Health boards should consider the benefits of the introduction of specific roles within their EDs that have the aim of improving process of the handover of patients from ambulances.	There has been a meeting with WAST colleagues in January representatives from each HB were in attendance. An agreement was reached that each HB shared their self – assessments with WAST and the ADN f or WAST would meet with HIW to discuss next steps	Mar-21	Mar-21 Mar-22 N/K	Red	16/02/2022 Previous management response - The family liaison officers (FLO's) Are present in ED across the HB, these have a role in ensuring that there is good communication being maintained between the patients, staff and relatives. The Health Board are reviewing these roles and consideration will be given to extending funding 23/02/2022 (BGH) - Designated Team Leaders on every shift, and Family Liaison Officers are present in ED to improve the process of handover. Frailty team at front door will undertake an assessment on the ambulance and determine whether admission is required or if community support is more appropriate. ENP's, see, treat, assess and discharge using the Manchester Triage Tool shared with WAST. 18/05/2022 - not yet due no update received.
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_010b	High	During prolonged handover delays, WAST and health boards must work collaboratively and consistently, to minimise the risk of skin tissue damage for patients.	To note the current policy in relation to FoC is still in use and staff are working closely with WAST colleagues to minimise the risk of skin tissue damage when there are delays in line with current policy.	Mar-22	Mar-22	Red	16/02/2022 Previous management response - This document will be reviewed with the Handover Policy. 23/02/2022 (BGH) - Where appropriate the ED nursing staff will undertake intentional rounding paperwork on patients whilst on the ambulance. Patients are turned on the trolleys in the ambulance if they are delayed with offload for more than 1 – 2 hours. Additional suitable equipment is being sought by the Health Board for use during offload delays. 18/05/2022 - WGH position established as same as BGH (as above).
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_011b	High	WAST should work with health boards to ensure that patients nutritional and hydration needs are consistently met whilst waiting in the back of an ambulance due to delayed handovers.	To note the current policy in relation to FoC is still in use and staff work closely with WAST colleagues to ensure patients who are delayed in ambulances maintain adequate nutrition and hydration in line with current policy	Mar-22	Mar-22	Red	16/02/2022 Previous management response - This document will be reviewed with the Handover Policy. 23/02/2022 (BGH) - Where appropriate the ED nursing staff will undertake intentional rounding paperwork on patients whilst on the ambulance. Patients are turned on the trolleys in the ambulance if they are delayed with offload for more than 1 – 2 hours. Additional suitable equipment is being sought by the Health Board for use during offload delays. Ensure that food and drink is available to the patients if clinically appropriate. 18/05/2022 - WGH position established as same as BGH (as above).
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_014	High	WAST and health boards must review and continuously monitor their staff establishments, in order to ensure appropriate levels of staff are maintained at all times.	The HB is in the process of undertaking a review of the ED nurse staffing across all acute sits at the HB - this is being led by the Nursing staffing lead, this was commissioned by the Executive Director of Patient Experience and Quality. The findings will be presented to the Directorate management team and executive team once complete.	Mar-22	Mar-22	Red	23/02/2022 (BGH) - The department staffing level is reviewed 3 times a day and where gaps are identified, a risk assessment is undertaken to maintain the department in as safe a manner as possible – for both nursing staff and clinical staff. Doctors' rotas reviewed every day to ensure appropriate cover. The Executive Director of Patient Experience and Quality agreed that if ED have to surge into minors, then one additional RN to be put on duty for nights. 18/05/2022 - WGH position established as same as BGH (as above).
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_015	High	WAST should consider how initiatives already introduced can be made consistently available to all ambulance crew across Wales. In addition, consideration should be given to how the welfare and support available to ambulance crews can be further improved	N/A – for WAST consideration	N/K	N/K	External	
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_016	High	WAST must ensure that the support for staff mental well-being is consistent across Wales, and that staff are routinely referred when appropriate and aware of how to access support if required.	N/A – for WAST consideration	N/K	N/K	External	
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_017	High	WAST should ensure that appropriate training is provided to ambulance crew in providing care to patients on board an ambulance, during prolonged periods of handover delays.	N/A – for WAST consideration	N/K	N/K	External	
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_018	High	WAST must ensure all relevant staff are fully aware of the escalation process in place should a patient's health deteriorate, in order to minimise risks to patient safety.	N/A – for WAST consideration	N/K	N/K	External	
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_019	High	WAST must provide HIW with evidence of its assessment of the effectiveness of the escalation process.	N/A – for WAST consideration	N/K	N/K	External	
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_020	High	WAST must do more to ensure that its staff feel able to, and are confident in raising concerns. It must also ensure that robust processes are in place to share the learning with staff following incident investigations, in order to improve quality and safety of patient care.	N/A – for WAST consideration	N/K	N/K	External	
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_03d	High	Health boards should consider the benefits of the introduction of specific roles within their EDs that have the aim of improving process of the handover of patients from ambulances.	The Health Board would look at other organisations practices and roles, which are not embedded into our current service delivery models and would welcome further discussion with WAST, other HB's and HIW in relation to this.	Dec-22	Dec-22	Amber	No update received from QSE team on progress against this recommendation as at March 2022. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 - not yet due no update received.
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_05	High	If and where local standard operating procedures are absolutely necessary, WAST and health boards must together ensure that ambulance crew are familiar with the handover policy for that ED.	This work internally is continuing, the draft policy has been shared with wider group that met in January. Awaiting feedback from discussions with HIW following January meeting.	Mar-22	Mar-22	Red	17/11/2021 - Working group in place to take forward 16/02/2022 Previous management response - The HB have a Hand over policy which was jointly written with WAST colleagues, which clearly identifies roles and responsibilities. The policy is in the process of being updated and a task and finish group has been set up chaired by Head of Nursing and has representatives from WAST, and key staff across the organisation. 23/02/2022 (BGH) - Ambulance offload policy arrangements are ongoing. Meetings due to be held in February. Acute stroke pathway has been in place long standing and the crews can handover immediately to teams in the CT scanner area. 18/05/2022 - position in WGH same as BGH (above).
HIW_20175_NRWAST0921	Sep-21	HIW	National review of WAST (H DUHB responses to national review logged on tracker) issued 28 September 2021	Open	N/A	Acute Services	Acute Services	Sian Passey	Director of Operations	HIW_20175_NRWAST0921_09b	High	Both WAST and health boards must ensure that ambulance crew and ED staff work collaboratively to ensure patient privacy and dignity is maintained, and patients are always provided with the opportunity to use private toilet facilities where appropriate, in a dignified manner whilst waiting on board an ambulance during delayed handovers.	This work internally is continuing, the draft policy has been shared with wider group that met in January. Awaiting feedback from discussions with HIW following January meeting.	Mar-22	Mar-22	Red	17/11/2021 - Working group in place to take forward 16/02/2022 Previous management response - There is a check list which staff use to support identifying fundamentals of care – and a HCSW is allocated to review patient's fundamentals whilst they are on the ambulance and are to maintain a record of this, fundamentals of care include nutrition, hydration, and pressure damage care. This document will be reviewed with the Handover Policy. 23/02/2022 (BGH) - Ambulance offload policy, embedded in which is the Care of the patient in the ambulance policy. Actions are awaiting to be agreed by the Health Board with a meeting due in early March to discuss, led by Unscheduled care HoN with Task and Finish Group. 18/05/2022 - requested, none received.
HIW_21113_TCH	Dec-21	HIW	Tregaron Community Hospital 7/8 September 2021 (Publication date 10 December 2021)	Open	N/A	Community and Primary Care (Ceredigion)	Community and Primary Care (Ceredigion)	Tracey Evans	Director of Operations	HIW_21113_TCH_004	High	R4. The health board must ensure that a who's who board is installed on the ward.	The Health Board is in the process of implementing who's who boards in all areas. A Who's who board will be put in place on the ward as part of HB roll out.	Feb-22	Feb-22	Red	No update received from QSE team on progress against this recommendation as at March 2022. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team requested an update from the service in February 2022, but no update provided in time for the ARAC April 2022 audit tracker paper. 18/05/2022 - A report is being submitted to SNMT regarding Who's Who board recommendation, expected outcome by end of May 2022.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
HIW_21113_TCH	Dec-21	HIW	Tregaron Community Hospital 7/8 September 2021 (Publication date 10 December 2021)	Open	N/A	Community and Primary Care (Ceredigion)	Community and Primary Care (Ceredigion)	Tracey Evans	Director of Operations	HIW_21113_TCH_014	High	R14. The health board need to ensure that sepsis training is evidenced on the electronic staff record and all staff receive relevant sepsis training.	The e-learning element of Aseptic Anti-Touch Technique training is embedded in ESR but the sepsis training, ALERT, is not recorded there. Staff are now being rostered on to the ALERT training study days as they become available and staff released to attend.	Mar-22	Mar-22 Sep-22	Red	No update received from QSE team on progress against this recommendation as at March 2022. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team requested an update from the service in February 2022, but no update provided in time for the ARAC April 2022 audit tracker paper. 18/05/2022 - training programme started, expecting to be compliant by Aug 2022. Timescale amended to Sept 2022.
HIW_21113_TCH	Dec-21	HIW	Tregaron Community Hospital 7/8 September 2021 (Publication date 10 December 2021)	Open	N/A	Community and Primary Care (Ceredigion)	Community and Primary Care (Ceredigion)	Tracey Evans	Director of Operations	HIW_21113_TCH_028	High	R28. The health board must ensure that measures are put in place to improve the wellbeing of staff, in light of some of the less positive responses to the questionnaire.	Staff support services clearly displayed in Staff area and is to be discussed in next staff meeting. Further wellbeing sessions currently being arranged within the ward area.	Sep-22	Sep-22	Amber	No update received from QSE team on progress against this recommendation as at March 2022. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/02/2022 recommendation not yet due, no update received.
HIW_21003_TB	Jan-22	HIW	Ty Bryn 1 November 2021 (Publication date 19 January 2022)	Open	N/A	Mental Health & Learning Disabilities	Estates	Head of Learning Disabilities / Director of Mental Health & LD	Director of Operations	HIW_21003_TB_4a	High	HIW requires details of how the health board will ensure the risk to patients from ligature within the setting will be managed and avoided to prevent harm to patients at the setting.	A capital bid was submitted to Welsh Government, this was successful, works have been approved and will commence in January. This includes a ligature free secure boundary fence to facilitate access to outside space.	Mar-22	Mar-22 N/K	Red	27/01/2022 - Work is due to commence early February 2022, with a view for works being completed by March 2022. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 - Environmental work commenced early February 2022, with a view for works being completed by 31 March 2022. The unit is currently closed, but when re-opened and patients admitted, individual risk assessments will be undertaken.
HIW_21003_TB	Jan-22	HIW	Ty Bryn 1 November 2021 (Publication date 19 January 2022)	Open	N/A	Mental Health & Learning Disabilities	Estates	Head of Learning Disabilities / Director of Mental Health & LD	Director of Operations	HIW_21003_TB_5	High	HIW requires details of how the health board will ensure the building is property maintained in order to prevent the risk of harm to patients and staff.	There are currently no patients on the unit. Detailed risk assessments have been undertaken, and corresponding action plans are being developed in order to address the concerns raised in the report.	Mar-22	Mar-22 N/K	Red	21/12/2021 - A detailed action log has been developed: remaining works: Replacement doors, delivery est 8-10 weeks, completion date end Feb 22 Emergency lighting has been reviewed and minor works costed to be completed end Feb 22 Assessment of Trees – new fence will come inside of the tree line, so preventing access by patients. Guttering has been repaired/replaced as required. 26/01/2022 - updated fire assessment completed. 27/01/2022 - Works are ongoing, with completion expected by March 2022 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 - The Mental Health and Learning Disabilities Directorate (MH&LD) have established an accommodation group to manage this work. Each Head of Service also provides a report to the MH&LD Quality, Safety and Experience Group. Where appropriate, unresolved environmental issues or operational risks will be escalated to Operational Quality, Safety and Experience Sub-Committee or to the Health and Safety Assurance Committee. MH&LD and estates will discuss the reintroduction of the regular meetings to monitor and develop environmental action plans to ensure the necessary assurances are satisfactory (these were put on hold due to COVID-19). Awaiting a maintenance plan from Estates going forward.
HIW_21003_TB	Jan-22	HIW	Ty Bryn 1 November 2021 (Publication date 19 January 2022)	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Head of Learning Disabilities / Director of Mental Health & LD	Director of Operations	HIW_21003_TB_6a	High	HIW requires details of how the health board will improve the skill set and knowledge of staff at the setting to ensure the patient group cared for at the setting are done so appropriately and in line with best practice.	A full training needs analysis will be completed once the inpatient model has been developed and approved. This work is currently ongoing.	Feb-22	Feb-22 N/K	Red	21/12/2021 - Workshop held to scope new service model, further work ongoing to develop a service specification, workforce plan and training needs analysis. 20/01/2022 - Draft service specification for approval at written control group 25th January 2022 (approved). 26/01/2022 - All staff in work completed fire training and dedicated time to be secured for returning staff. Staff training plan in place currently booking speakers will commence mid February. 27/01/2022 - Training needs analysis has been drafted and currently out for consultation with staff. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 - All staff currently in work have completed fire training, and dedicated time is to be secured for returning staff. Staff meet fortnightly to update on progress being made on training. 28th March 2022 – Update, training programme is underway, inclusive of but not limited to, medication management and mental health act training. Service specification is on hold whilst staff visit other areas of good practice to inform purpose of unit. The service specification will then be amended and go through approval processes which will inform the training package further.
HIW_21003_TB	Jan-22	HIW	Ty Bryn 1 November 2021 (Publication date 19 January 2022)	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Head of Learning Disabilities / Director of Mental Health & LD	Director of Operations	HIW_21003_TB_6b	High	HIW requires details of how the health board will improve the skill set and knowledge of staff at the setting to ensure the patient group cared for at the setting are done so appropriately and in line with best practice.	All staff will update their mandatory training and be given experience of other services to inform future practice.	Mar-22	Mar-22 N/K	Red	21/12/2021 - Temporary deployment of staff commenced, training given in PBM and other training needs will also be met. Some staff now also deployed to support vaccination programme. 26/01/2022 - Staff meeting fortnightly to update on progress still working to March date but dependent on works. 27/01/2022 - All staff currently in work have completed fire training, and dedicated time is to be secured for returning staff. Staff meet fortnightly to update on progress being made on training. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 - update All staff currently in work have completed fire training, and dedicated time is to be secured for returning staff. Staff meet fortnightly to update on progress being made on training.
HIW_21003_TB	Jan-22	HIW	Ty Bryn 1 November 2021 (Publication date 19 January 2022)	Open	N/A	Mental Health & Learning Disabilities	Estates	Head of Learning Disabilities / Director of Mental Health & LD	Director of Operations	HIW_21003_TB_1	High	HIW requires details of how the health board will assess and address all risks to fire safety within the unit. HIW is not assured that all environmental risks within the service are managed appropriately.	There are currently no patients on the unit. Detailed risk assessments have been undertaken, and corresponding action plans are being developed in order to address the concerns raised in the report.	Mar-22	Mar-22 Jun-22	Red	21/12/2021 - Awaiting confirmation from Richard Jupp, Head of LD sent chaser on 21st December. 20/01/2022 - Walk around took place on 19th January, good progress made, some final areas to be addressed once re-decoration is complete. Separate fire assessment completed, with decoration works currently on track. 27/01/2022 - Walk arounds have been undertaken in January 2022, and fire assessment completed, with noted actions to be addressed once redecoration has been completed. Decoration works are on track for completion by March 2022. 18/05/2022 - all fire detector heads have been replaced and all call points are clear and accessible. Fire signage has been updated and fitted. In order to provide additional assurances on this, the estates team have procured an external company to assess all fire doors. This survey has identified further improvements necessary. This work is currently being costed and procured accordingly with anticipated timelines for completion after March 2022 (first quarter of 2022/23). End of March fire doors, single tender action completed, 10 fire doors have been ordered, delivery expected to take 10 – 12 weeks. Anticipated mid-June, 5 days work time has been identified in readiness to fit the doors when they arrive. Hence new completion date 30th June 2022.
HIW_21003_TB	Jan-22	HIW	Ty Bryn 1 November 2021 (Publication date 19 January 2022)	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Head of Learning Disabilities / Director of Mental Health & LD	Director of Operations	HIW_21003_TB_10	High	The health board must provide assurance that long term segregation or seclusion is appropriately managed within the confines of the Mental Health Act (1983) and in keeping with individual patient care plans, to ensure and allow opportunity for personal skills growth and development.	The unit is divided into 3 independent care areas each with it's own lounge area and bathroom facilities. During covid these were used to prevent risk of cross infection. Dependent on patient mix patients may choose to stay within their area and staff allocated to work with them will also be present in the area. This does not constitute segregation but response to personal preference, patients can mix freely if desired.	Jun-22	Jun-22	Amber	21/12/2021 - Factual accuracy completed to advise that this was incorrect. The unit is divided into 3 independent care areas each with it's own lounge area and bathroom facilities. During covid these were used to prevent risk of cross infection. Dependent on patient mix patients may choose to stay within their area and staff allocated to work with them will also be present in the area. This does not constitute segregation but response to personal preference, patients can mix freely if desired. 20/01/2022 - noted that no response from HIW received relating to the comments raised in the factual accuracy form, which queried this recommendation. 26/01/2022 - noted that separate flats are all open access, with no locked doors. 27/01/2022 - The MHL D Seclusion Procedure is currently under review by the Consultant Nurse, Reducing Restricted Practice Lead and Senior Nurses. The procedure will include guidance on long term segregation or seclusion in line with the Mental Health Act. The first draft is expected to be reviewed at the Written Control Group in March 2022, with final ratification expected in May 2022. An implementation plan will also be presented alongside the procedure for ratification, demonstrating how this will be enacted and adopted going forward. 18/05/2022 - The MH&LD Seclusion Procedure is currently under review by the Consultant Nurse, Reducing Restricted Practice Lead and Senior Nurses. The procedure will include guidance on long term segregation or seclusion in line with the Mental Health Act. The first draft is expected to be reviewed at the Written Control Group in March 2022, with final ratification expected during May 2022. An implementation plan will also be presented alongside the procedure for ratification, demonstrating how this will be enacted and adopted going forward. Seclusion and other Mental Health Act matters are reported to, and monitored at, the Mental Health Legislation Scrutiny Group. This group feeds into the Mental Health Assurance Committee and the MH&LD Quality Assurance and Experience Group. April confirmed on course to submit MH&LD Seclusion.
HIW_21003_TB	Jan-22	HIW	Ty Bryn 1 November 2021 (Publication date 19 January 2022)	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Head of Learning Disabilities / Director of Mental Health & LD	Director of Operations	HIW_21003_TB_11	High	The health board must ensure that staff wear appropriate health care uniforms for the role and care needs of the patient group and setting requirements.	Learning disability services do not wear uniforms, as uniforms are regarded as an additional barrier to supporting individuals with a learning disability and emphasise the 'them and us' culture which services are trying to move away from	Mar-22	Mar-22 Jun-22	Red	21/12/2021 - Factual accuracy completed to advise that this was incorrect. Learning disability services do not wear uniforms, as uniforms are regarded as an additional barrier to supporting individuals with a learning disability and emphasise the 'them and us' culture which services are trying to move away from. 20/01/2022 - noted that no response from HIW received relating to the comments raised in the factual accuracy form, which queried this recommendation. 27/01/2022 - A service specification for Ty Bryn is currently being developed, and the issue and recommendation regarding work wear will be considered and captured within it. 18/05/2022 - A service specification for Ty Bryn is currently being developed, and the issue and recommendation regarding work wear will be considered and captured within it. The Health Board dress code policy will be referenced within the service specification. Service specification is on hold whilst staff visit other areas of good practice to inform purpose of unit and the dress code will be informed by this process. Planned completion date 28th June 2022.
HIW_21003_TB	Jan-22	HIW	Ty Bryn 1 November 2021 (Publication date 19 January 2022)	Open	N/A	Mental Health & Learning Disabilities	Estates	Head of Learning Disabilities / Director of Mental Health & LD	Director of Operations	HIW_21003_TB_2	High	HIW requires details of how the health board will ensure that the environment is adjusted and maintained to ensure that environmental triggers to challenging behaviours are reduced and to allow patients access to suitable outdoor space.	A capital bid was submitted to Welsh Government, this was successful, works have been approved and will commence in January. This includes a secure boundary fence to facilitate access to outside space.	Mar-22	Mar-22 Jun-22	Red	21/12/2021 - Capital bid agreed, work to commence on new fencing and internal works in the New year 26/01/2022 - start date has been delayed due to contractor requiring isolation due to covid in staff team. Due to recommence early February, and expected to meet the March 22 deadline. 27/01/22 - Work is due to commence early February 2022, with a view for works being completed by March 2022. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 - external landscaping work completed December 2021. Remaining work is due to commence early February 2022, with a view for works being completed by March 2022. The boundary fence is appropriate for the service area and procurement completed and contractors already engaged. Last update 28 March 2022 – Although work has started the new boundary fence is not yet in situ. Hence new completion date 30th June 2022.
HIW_21003_TB	Jan-22	HIW	Ty Bryn 1 November 2021 (Publication date 19 January 2022)	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Head of Learning Disabilities / Director of Mental Health & LD	Director of Operations	HIW_21003_TB_8	High	The health board must provide HIW with details of the action to be taken to ensure that, at all times, staffing levels are appropriate in order to meet the needs of patients at the setting.	Once the purpose and function of the unit is established, staffing levels will be assessed, reviewed and implemented as part of the workforce review.	Feb-22	Feb-22 Mar-22 Jun-22	Red	21/12/2021 - no update provided. 20/01/2022 - Draft service specification completed for approval at written control group and consultation will commence, with the aim of finalising by end March 2022. 27/01/2022 - A draft service specification has been completed and submitted to Written Control Group, and approved in January 2022. The specification is now within a consultation period, with the aim of finalising by March 2022. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 - Service specification is on hold whilst staff visit other areas of good practice to inform purpose of unit. The service specification will then be amended including staffing establishment that will be required based on the unit. The service specification will then go through approval processes which will inform the training package further. 28th March 2022 update – New interim leadership structure put in place which will support the continued development of the specification in conjunction with AMH colleagues. Hence new completion date 30th June 2022. The staffing establishment may involve recruitment / or consideration of acuity of patients and will be reviewed to account for these aspects.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
HIW_21003_TB	Jan-22	HIW	Ty Bryn 1 November 2021 (Publication date 19 January 2022)	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Head of Learning Disabilities / Director of Mental Health & LD	Director of Operations	HIW_21003_TB_9b	High	The health board must provide HIW with details of the action to be taken to provide on-going support to staff and promote and maintain staff well-being.	Staff wellbeing are developing a structured programme of support for the staff ongoing, these will be in the form of reflect and act sessions. These are opportunities to listen to staff and learn from their experiences be able to understand what underlying needs there are, and look at how best to support.	Feb-22	Feb-22 Jun-22	Red	21/12/2021 - Planned, commencing in January 2022 Relationships Manager supporting HoS to look at other ways to improve support for staff. 26/01/2022 - Workforce and Organisational Development are conducting 1:1 meeting with staff, and this will be a continual process so as to allow staff to air concerns. In addition, fortnightly staff meetings are being held with good attendance, and staff are also being asked to comment and shape the future service model. Workforce modelling has commenced, with draft job roles and descriptions being defined. Once finalised, these will be required to go through the formal health board processes for approval. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 - Workforce and Organisational Development are conducting 1:1 meeting with staff, and this will be a continual process so as to allow staff to air concerns. In addition, fortnightly staff meetings are being held with good attendance, and staff are also being asked to comment and shape the future service model. Workforce modelling has commenced, with draft job roles and descriptions being defined. Once finalised, these will be required to go through the formal health board processes for approval.
HIW_21066_PPHW7	Feb-22	HIW	Ward 7, Prince Philip Hospital 2/3 November 2021 (Publication date 4 February 2022)	Open	N/A	Unscheduled Care (PPH)	Workforce & OD	Deputy Head of Nursing	Director of Operations	HIW_21066_PPHW7_05c	High	The Health Board must provide a written narrative or policy for the risk assessment and / or redeployment decisions regarding registered nurses across the site. The Health Board must capture any additional or refresher training needs.	Head of Education & Training to review the TNA process with the aim of capturing refresher training needs. This will be done as part of the review of the Clinical Education Framework currently underway and the implementation of the wider review of TNA processes.	Mar-22	Mar-22 Aug-22	Red	No update received from QSE team on progress against this recommendation as at March 2022. 31/03/2022 - HIW tracker update provided by the Patient Safety and Assurance Team on 16/03/2022. The Patient Safety and Assurance Team had not requested an update from the service at the point of preparing this report due to timing issues with the quarterly updates required for HIW. 18/05/2022 TNA Meeting was planned for March 2022, focussing on PPH Ward 7, recognising delays of the Health Board TNA process, with the aim of completing by 30/04/2022, however the update in May 2022 is that this piece of work is not yet complete. Aiming for August 2022.
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_017	N/A	Health boards must consider how to support and embed the mental health practitioner roles further and ensure that they can link directly into a seamless mental health pathway.	Management response being prepared by the Directorate	N/K	N/K	Amber	18/05/2022 - PAS team to liaise with SDM of Psychological Therapies to develop a response and obtain updates
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_001	N/A	Health boards must support people to develop an individual crisis plan to aid them in seeking further support when required.	Following the initial assessment the service user will receive the necessary contact details they required to access further support/care as identified in the crisis plan	Sep-22	Sep-22	Amber	18/05/2022 - Currently a working task and finish group has been established to develop a format that is meaningful for patients to understand.This is being supported by the QAPD team and the Senior nurses.
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_002	N/A	Health boards must take steps to improve the timeliness of assessment or intervention following referral to mental health statutory service (such as LMPHSS and CMHT) whilst also considering how people are supported in the community whilst awaiting assessment or intervention.	It is anticipated that the Single Point of Contact will offer very timely initial assessment after which they will access the most appropriate pathway into MH/LD services for intervention/support .	Dec-22	Dec-22	Amber	18/05/2022 -Update: -the date of commencement is 13/6/22 with the hours of 09.00am -12.00 midnight,7 days a week .This will increase in the following months to 24/7
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_003	N/A	Health boards must ensure that clear processes are in place to ensure that physical health assessments and monitoring is undertaken for relevant patients under the Mental Health (Wales) Measure 2010.	For those service users under secondary care on either depot or Clozapine; annual physical health checks are undertaken within CMHT clinics. For those not on these treatments the expectation is that GP would undertake an annual health check. Each CMHT operates a link worker system with GP practices to promote physical wellbeing.	Sep-22	Sep-22	Amber	18/05/2022 -Current evaluation of the team areas is being conducted –being led by Senior Nurse SC
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_004	N/A	Health boards and GP services must consider how communication between different teams in primary care can be improved and strengthened, to ensure prompt mental health advice and efficient and timely referral processes.	Development of GP cluster Wellbeing practitioner, which is currently due to be funded by SIF. Early discussions with GP clusters have been positive .This Primary Care wellbeing practitioners will be working closely with the SPOC, which will improve primary care and secondary care interactions and communications	Sep-22	Sep-22 Dec-22	Amber	18/05/2022 - Understand the issues in the local context before identifying further actions
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_005	N/A	Health boards must consider how arrangements can be strengthened to ensure primary care professionals are able to access timely specialist advice on mental health conditions, appropriate treatments and medication.	Management response being prepared by the Directorate	Sep-22	Sep-22	Amber	18/05/2022 - Understand the issues in the local context before identifying further actions
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_006	N/A	Health boards need to consider how they can strengthen links between services to improve access and provision for individuals needing support for their mental health and well-being.	Management response being prepared by the Directorate	Sep-22	Sep-22	Amber	18/05/2022 - The Single Point of contact will have pathways into all secondary mental health services. The service will be live in Hywel Dda on 13/6/22.This will also links in with the wellbeing practitioners ,who will be based in GP clusters.
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_007	N/A	Health boards and GP services must ensure that there are clear and robust follow up processes in place to ensure timely and appropriate follow up for people who have received crisis intervention, and are not subsequently admitted in to hospital.	It is anticipated that the Single Point of Contact will offer very timely initial assessment after which they will access the most appropriate pathway into MH/LD services for intervention/support or 3rd sector agencies. Follow up plans to be clearly formulated and shared with service user/carer/GP.	Dec-22	Dec-22	Amber	18/05/2022 -as per original management response
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_009	N/A	To prevent the requirement for multiple referrals, health boards must ensure that referral processes are clear to all services, and when appropriate, a single point of access to the range of health board mental health services is implemented to support referral and patient options.	Single point of contact has been piloted within the HB, it is expected that 24 hour provision 7 days a week will be available from June 2022 onwards. All stakeholders have been involved in development and implementation of pathways. HB communications department will ensure wider communication of the service, this will include GP	Dec-22	Dec-22	Amber	18/05/2022 - Update on hours commencing on 13/6/22 form 09.00-12.00 midnight. It is projected that by 31/12/22 the service will be operation 24/7 -so on target for the completion date.
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_010	N/A	Health boards should review the community mental health services available in their localities, to ensure that services focus on individualised needs of people to prevent a deterioration in mental health, and to provide timely care and support in all community services when required.	Community Mental Services are currently in the process of an organisational change process to establish 7 day working. It is anticipated that once this is completed and implemented timely care to prevent crisis will be available in all localities Update:- awaiting the completion of the OCP and expectation date of services being 7 days a week is September 2022.	Dec-22	Dec-22	Amber	18/05/2022 - Update:- awaiting the completion of the OCP and expectation date of services being 7 days a week is September 2022
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_015	N/A	Health boards should consider how they can strengthen collaboration with third sector organisations to enable appropriate direct referrals in to NHS mental health services when required.	Management response being prepared by the Directorate	Dec-22	Dec-22	Amber	18/05/2022 - Understand the issues in the local context before identifying further actions through discussions with WWAMH. Aileen Flynn will support with this
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_016	N/A	Health boards should ensure that single point of access services are implemented across Wales and is accessible to all professionals and public to help facilitate prompt support and care for people with mental health needs.	Single Point of Contact operational within the HB, currently in pilot stage but anticipated to be fully operational by June 2022, however there are potential variables that need to be considered with regard to the time frame.	Dec-22	Dec-22	Amber	18/05/2022 - as per original management response
HIW_NRMHCP0322	Mar-22	HIW	National Review of Mental Health Crisis Prevention in the Community, issued March 2022	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Amanda Davies	Director of Mental Health	HIW_NRMHCP0322_019	N/A	Health boards, and Public Health Wales, should consider what additional steps can be taken to raise mental health support awareness in men, to support their mental well-being and signposting to support services.	Management response being prepared by the Directorate	Dec-22	Dec-22	Amber	18/05/2022 - Understand this within our local context through engagement with WWAMH
HIW_20255_PPHRIV	May-21	HIW IRMER	Quality Check - Remote Inspection Visit of Prince Philip Hospital (IRMER) 23/24 February 2021 (Publication date 25 May 2021)	Open	N/A	Radiology	Radiology	Head of Radiology	Director of Therapies and Health Sciences	HIW_20255_PPHRIV_012	High	The employer must ensure that the employers procedures for theatres are updated to include how benefit and risk information is communicated to patients prior to the exposure.	All written procedures to be reviewed, updated and presented for approval to the next RPG. This is scheduled for April 20th 2021 after being stood down in 2020 in response to pressures from the pandemic	May-21	May-21 Nov-21 Jun-22	Red	20/04/2021- HIW confirmed they are happy with the improvement plan submitted, updates on implementation of these recommendations will be requested from the service during the next bi-monthly service summary email to be sent early June 2021. 23/09/2021 - To be reviewed and agreed at RPG Nov 2021
HIW_20255_PPHRIV	May-21	HIW IRMER	Quality Check - Remote Inspection Visit of Prince Philip Hospital (IRMER) 23/24 February 2021 (Publication date 25 May 2021)	Open	N/A	Radiology	Radiology	Head of Radiology	Director of Therapies and Health Sciences	HIW_20255_PPHRIV_002	High	The health board is required to inform HIW of the action taken to provide information to patients of their replies to surveys, with actions taken on feedback	As above. Information board to include a 'you said .. we did' section updated monthly. This will be rolled out in radiology departments across all four acute sites	Jun-21	Jun-21 Sep-21 N/K	Red	20/04/2021- HIW confirmed they are happy with the improvement plan submitted, updates on implementation of these recommendations will be requested from the service during the next bi-monthly service summary email to be sent early June 2021. 23/09/2021 - A notice board has been ordered and is due to arrive by the end of September. This will display patient and staff feedback. We are also working with the Head of Culture and Workforce experience team to align staff experiences with patient experiences. 10/02/2022 - confirmation received that "You said, we did" boards in place at PPH, with other sites awaiting receipt of theirs. To confirm progress in February 2022 Radiology service update 09/03/22 update received the link to patient experience has been added to the shared drive for staff members to use and have widely distributed this information across all modalities. We are in the process of making the 'you said we did' notice board in the waiting area to display feedback to patients and to provide information for patients on how to give feedback. The service has nominated a radiology assistant to take this up. It has been very difficult to get this done within the initial specified timeline due to the critical service needs/staffing.
HIW_20255_PPHRIV	May-21	HIW IRMER	Quality Check - Remote Inspection Visit of Prince Philip Hospital (IRMER) 23/24 February 2021 (Publication date 25 May 2021)	Open	N/A	Radiology	Radiology	Head of Radiology	Director of Therapies and Health Sciences	HIW_20255_PPHRIV_005	High	The employer must ensure that the audit programme and associated documentation includes timelrames and frequency for the audits, how the findings were shared and how recommendations were actioned. In addition, there must be reference to when re-audit was required following the implementation of change.	To be discussed and updated at the RPG in April 2021. All findings will be shared at the RPG and Radiology Quality Safety and patient Experience group	May-21	May-21 Nov-21 N/K	Red	20/04/2021- HIW confirmed they are happy with the improvement plan submitted, updates on implementation of these recommendations will be requested from the service during the next bi-monthly service summary email to be sent early June 2021. 23/09/2021 - RPG did not take place due to managerial changes. This will now take place in Nov. A Radiology health board wide programme will be implemented - this will be pulled together by new RSM when in post. 10/02/2022 - Audit programme for PPH has been compiled, with confirmation required from other sited. To confirm progress in February 2022 Radiology service update 09/03/22 update received Audit pathway has been included in the recent updated employers procedure (Dec 21) The work on this is ongoing. Discussed at RPG and site leads are formulating a plan of action going forward. A meeting is to be arranged to discuss and implement the action. *This needs wider discussion with Site Leads and Head of Radiology

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
HIW_20255_PPHRIV	May-21	HIW IRMER	Quality Check - Remote Inspection Visit of Prince Philip Hospital (IRMER) 23/24 February 2021 (Publication date 25 May 2021)	Open	N/A	Radiology	Radiology	Head of Radiology	Director of Therapies and Health Sciences	HIW_20255_PPHRIV_010a	High	The employer must ensure that a detailed analysis is completed, including themes and trends of accidental or unintended exposures including near misses. This should include what actions had been taken to enable shared learning and identify what changes were implemented in practice to improve patient safety	Annual review and analysis of all relevant incident submissions to be undertaken and presented to the RPG (the new Once for Wales Concerns Management System (OFWCMS) has improved concerns codes which will allow for capturing of radiology related incidents and theming of the learning).	Apr-22	Apr-22 N/K	Red	20/04/2021- HIW confirmed they are happy with the improvement plan submitted, updates on implementation of these recommendations will be requested from the service during the next bi-monthly service summary email to be sent early June 2021. 23/09/2021 - To be reviewed and agreed at RPG Nov 2021 10/02/2022 - all site leads tasked to analyse Datix themes, trends and learnings identified and to feedback to RPG. To request further progress as part of the February 2022 Radiology service update
HIW_21021_WGHN MD	Oct-21	HIW IRMER	Nuclear Medicine Department, Withybush General Hospital 27/28 July 2021 (Publication date 29 October 2021)	Open	N/A	Radiology	Radiology	Head of Radiology	Director of Operations	HIW_21021_WGHN_MD_004	High	Quality of the patient experience - The health board should ensure that arrangements are in place to provide staff and patients with regular updates on the patient experience feedback received by the service, as well as any subsequent actions taken.	Arrange and display information of the patient feedback service on the waiting room notice board. 'you said, we did' section in response to comments/feedback. To communicate with staff at regular staff meetings	Dec-21	Dec-21 N/K	Red	16/11/2021 - Still updating the display within the waiting room, now have access to patient feedback service where staff can electronically upload feedback including cards. On target for December completion 09/02/2022 - no further progress to note at this stage, confirming with the service for a revised completion date 09/03/22 In the process of making the 'you said we did' notice board in the waiting area to display feedback to patients and to provide information for patients on how to give feedback. Radiology assistant nominated to take this up. It has been very difficult to get this done within the initial specified timeline due to the critical service needs/staffing.
HIW_21021_WGHN MD	Oct-21	HIW IRMER	Nuclear Medicine Department, Withybush General Hospital 27/28 July 2021 (Publication date 29 October 2021)	Open	N/A	Radiology	Radiology	Head of Radiology	Director of Operations	HIW_21021_WGHN_MD_026	High	Delivery of safe and effective care - The employer should ensure that information is available setting out the capacity requirements and scope of practice for MPEs that provide advice and support to the department.	This is currently in progress, with completion of the recommendation expected by March 2022.	Mar-22	Mar-22 N/K	Red	16/11/2021 - New Head of Radiology to determine the role of the MPE within the Health Board 09/03/22 A new service level agreement between Swansea Bay UHB and Hywel Dda UHB for radiation physics services from 1 April 2022 is about to be issued for HDUHB approval. This agreement covers HDUHB services for X-rays and radioactive materials and includes scope of MPE support.  A separate agreement for MRI physics services is about to be issued for HDUHB consideration. Hywel Dda has been receiving a limited service from radiology since November and the new agreement (starting from 1 April 2022) will offer the full range physics services including patient, staff and environmental risk assessment, scanner QA programme and support for complex sequences.
HIW_21021_WGHN MD	Oct-21	HIW IRMER	Nuclear Medicine Department, Withybush General Hospital 27/28 July 2021 (Publication date 29 October 2021)	Open	N/A	Radiology	Radiology	Head of Radiology	Director of Operations	HIW_21021_WGHN_MD_036	High	Quality of management and leadership - The health board must ensure that all staff working within the department receive regular appraisal discussions with their line manager, which cover their training and development requirements.	This statement has been challenged within the factual accuracy. New site lead in post who is attending PDR training 14.10.21, after which a programme will be rolled out to update all outstanding PDRs within Radiology WGH	Mar-22	Mar-22 N/K	Red	16/11/2021 - Site Lead has received PADR training, and therefore able to undertake PADR training for staff on site. 09/02/2022 - PADRs are currently being undertaken 09/03/22 - New site lead has worked hard to engage with staff and has completed PDRs with all modality leads. We are working hard recruiting agency staff in order to get up to date with mandatory training, governance and audit alongside the extreme service and clinical pressures. We have made excellent progress with this.
HIW_21021_WGHN MD	Oct-21	HIW IRMER	Nuclear Medicine Department, Withybush General Hospital 27/28 July 2021 (Publication date 29 October 2021)	Open	N/A	Radiology	Radiology	Head of Radiology	Director of Operations	HIW_21021_WGHN_MD_012	High	Delivery of safe and effective care - The employer must ensure that training and competency records are maintained for all duty holders working within the department, including practitioners, non-medical referrers and those staff providing medical physics support.	Ensure that practitioner and non-medical referrer and medical physics training records meet competency requirements and undergo regular review. Work to develop an electronic version which can be both read, updated and signed by users	Oct-22	Oct-22	Amber	16/11/2021 - Risk raised on Datix in relation to electronic document management (1269). In lieu of a central electronic document management system, the service is uploading items to Teams as a file, with the same approach expected to be taken for EPs. 09/02/2022 - completed, and creating a folder on the Radiology shared drive as well for electronic version.
HDUHB1819-33	Feb-19	Internal Audit	Records Management	Open	Limited	Central Operations	Digital and Performance	Steven Bennett	Director of Operations	HDUHB1819-33_004	Medium	R4. Management should ensure that the services and functions holding patient records locally are reminded of their requirement to comply with the Retention & Destruction Policy.	As identified in the recommendation above following a report reviewed by the non pay panel it identified that services across the Health Board were utilising private storage companies to store a wide range of records and Health Board information. There were significant costs associated with the storage facilities and there was a feeling that a number of records currently in storage could be destroyed because they have passed the necessary retention period. This information was contained within the records brief presented to the Executive Team in November and will also form part of the work undertaken by the project group and sub groups. As part of the scoping working the groups will be required to identify any records outside of retention guidance and the relevant costs of destruction. As clarified above this work will be progressed early in the new year.	Mar-19	Jul-21 Nov-22	Red	22/10/2020 - update as per follow up report issued to ARAC in October 2020: The previous report identified a disparity between department and services on the compliance of record retention and destruction. We can confirm that the Health Records Manager issued a reminder to all staff of their responsibilities to adhere to the Retention and Destruction of Records Policy in February 2019 via the global email system. In addition, the retention and destruction of records was identified as a key theme within the workstreams established by the Health Record Modernisation Programme. However, as noted above, due to the impact of Covid-19 the progress of the Health Record Modernisation Programme was temporarily paused in February 2020. Timescale unknown. 08/12/2020- Health Records Manager update- There is a possibility that we may be able to provide some joint IG/Health Records training in 2021. The training possibility is currently under review and will be assessed in line with current covid protocols, guidance and hospital rates. Further meetings are planned for the February 2021 with a view to implementing the training sessions towards the middle of next year. Revised timescale of July 2021. 04/02/2021- Structured review of Records Management to be included in 2021/22 IA plan. 12/03/2021- Head of IA confirmed that the recommendations from the Records Management IA report could be closed following agreement that there will be an in-depth review of records management in the 2021/22 IA Audit Plan. 28/02/2022 - Briefing paper noted and states management action partially addressed - Current findings - Embargos of health records imposed by the UK Government remain in place. This continues to impact on the Health Board's ability to destroy records. However, the current audit programme of the storage facilities being undertaken by the Information Governance team will enable the Health Board to create an overall view of the location of records and what action will be necessary to take in relation to the retention and destruction of records. 19/04/2022 - update provided to ARAC stated that the following works remain in order to complete the recommendation: 1) Develop a proposal for unifying all patient records management accountabilities under one executive lead (May 2022). 2) Following on from (1) relocation of records to Llangennech and Unit 3 Dafen ahead of scanning (November 2022, subject to review - dependent on freeing up space and notice periods for present arrangements). 03/05/2022 - update from internal audit: this will be picked up in this year's plan. An assurance report is due to take in place in Q4.
HDUHB1819-33	Feb-19	Internal Audit	Records Management	Open	Limited	Central Operations	Digital and Performance	Steven Bennett	Director of Operations	HDUHB1819-33_006	High	R6, section1. Management should review the current arrangements in place with third party storage providers to establish whether they meet the required Health Board standards.	Again as identified in finding 3 and 4 early this year a financial report was presented to the non pay review panel. The report identified that the Health Board was utilising private storage companies to store a wide range of records and Health Board information. There were significant costs associated with the storage facilities and the report was presented to the Health Records Manager for comment. Following the comments received it was identified that potentially not all service/departments utilising private storage may have confirmed contractually arrangements in place. Further discussion lead to the records management brief presented to the Executive Team in November 2018. Again as part of the relevant project groups there will be a requirement and responsibility for the groups to confirm: *What records/information they have in storage *What are the costs (per box per month/year) *Are there any exit costs *Is there an agreed formal contract in place between the Health Board and the company Again this work will be driven by the main project group with sub group implementation planned for early next year.	Mar-19	Mar-23	Red	22/10/2020 - update as per follow up report issued to ARAC in October 2020: The previous report identified two recommendations for the finding of third party storage providers: *To review the current storage arrangement with third party providers; and *To establish what information is stored with third party storage providers and that retention and destruction of information is done within guidelines . The storage of Health Board documents and records by third party providers was another key driver of the Health Record Modernisation Programme. Whilst we noted the formation of the Health Record Modernisation Programme and workstreams to address this issue, since February 2020 this work has been paused due to the impact of Covid-19 on the organisation. Timescale unknown. 08/12/2020- Health Records Manager unable to provide revised timescale at this time- discussions taking place with Internal Audit team around suggestion to audit specific areas and make those service leads and identified Information Asset Owners responsible for taking forward the actions. 04/02/2021- Structured review of Records Management to be included in 2021/22 IA plan. 12/03/2021- Head of IA confirmed that the recommendations from the Records Management IA report could be closed following agreement that there will be an in-depth review of records management in the 2021/22 IA Audit Plan. 28/02/2022 - Briefing paper noted and states management action partially addressed- Current findings - An audit programme of all storage providers has commenced by the Information Governance team headed by Sarah Bevan. We can confirm that details of the programme and outcomes were being reported through to the IGSC, such as the recent review of the Lloyd & Pawlett storage facility undertaken in July 2021. Issues identified following these audit reviews were placed on the IGSC risk register. 19/04/2022 - update provided to ARAC: The Information Governance (IG) team has implemented an audit programme which will review all corporate and third party storage facilities utilised by the Health Board. The audit programme will form part of the IG annual work plan. The reviews will ensure identification of the various record types stored at the localities, confirm contractual arrangements, the security arrangements that may be in operation, the compliance levels from a governance perspective and also provide the opportunity to identify any new risks. To date, reviews have been completed at Lloyd & Pawlett Storage, Pembrokeshire and Logic Document Storage, Llanelli. All reviews are reported back to IGSC on a bi-monthly basis and the report confirms the risk rating at the time of the review, the recommendations which require action by the third party providers and the risk rating following completion of the recommendations. Any risk deemed of a high nature will be placed on the IGSC risk register and managed accordingly. Work will be ongoing for the next 12 months with regular updates provided to IGSC until all recommendations have been completed. The resolution of this recommendation will be significantly supported by the implementation of the new storage and scanning facility at Dafen. This facility will provide the required storage capacity to allow records to be removed from costly third party providers and returned to the control and governance of the Health Board ahead of conversion into scanned format. Notice has already been served to one provider and relocation of a percentage of records will begin in April 2022. Further relocations will take place, with completion by March 2023. 03/05/2022 - update from internal audit: this will be picked up in this year's plan. An assurance report is due to take in place in Q4.
HDUHB1819-33	Feb-19	Internal Audit	Records Management	Open	Limited	Central Operations	Digital and Performance	Steven Bennett	Director of Operations	HDUHB1819-33_006	High	R6, section2. Management should establish what information is stored with the third party storage providers and that the retention and destruction of information is being undertaken in line with the Welsh Government arrangements.	Again as identified in finding 3 and 4 early this year a financial report was presented to the non pay review panel. The report identified that the Health Board was utilising private storage companies to store a wide range of records and Health Board information. There were significant costs associated with the storage facilities and the report was presented to the Health Records Manager for comment. Following the comments received it was identified that potentially not all service/departments utilising private storage may have confirmed contractually arrangements in place. Further discussion lead to the records management brief presented to the Executive Team in November 2018. Again as part of the relevant project groups there will be a requirement and responsibility for the groups to confirm: *What records/information they have in storage *What are the costs (per box per month/year) *Are there any exit costs *Is there an agreed formal contract in place between the Health Board and the company Again this work will be driven by the main project group with sub group implementation planned for early next year.	Mar-19	Mar-23	Red	22/10/2020 - update as per follow up report issued to ARAC in October 2020: The previous report identified two recommendations for the finding of third party storage providers: *To review the current storage arrangement with third party providers; and *To establish what information is stored with third party storage providers and that retention and destruction of information is done within guidelines . The storage of Health Board documents and records by third party providers was another key driver of the Health Record Modernisation Programme. Whilst we noted the formation of the Health Record Modernisation Programme and workstreams to address this issue, since February 2020 this work has been paused due to the impact of Covid-19 on the organisation. Timescale unknown. 08/12/2020- Health Records Manager unable to provide revised timescale at this time- discussions taking place with Internal Audit team around suggestion to audit specific areas and make those service leads and identified Information Asset Owners responsible for taking forward the actions. 12/03/2021- Head of IA confirmed that the recommendations from the Records Management IA report could be closed following agreement that there will be an in-depth review of records management in the 2021/22 IA Audit Plan. 28/02/2022 - Briefing paper noted and states management action partially addressed - Current findings - An audit programme of all storage providers has commenced by the Information Governance team headed by Sarah Bevan. We can confirm that details of the programme and outcomes were being reported through to the IGSC, such as the recent review of the Lloyd & Pawlett storage facility undertaken in July 2021. Issues identified following these audit reviews were placed on the IGSC risk register. 19/04/2022 - update provided to ARAC: The Information Governance (IG) team has implemented an audit programme which will review all corporate and third party storage facilities utilised by the Health Board. The audit programme will form part of the IG annual work plan. The reviews will ensure identification of the various record types stored at the localities, confirm contractual arrangements, the security arrangements that may be in operation, the compliance levels from a governance perspective and also provide the opportunity to identify any new risks. To date, reviews have been completed at Lloyd & Pawlett Storage, Pembrokeshire and Logic Document Storage, Llanelli. All reviews are reported back to IGSC on a bi-monthly basis and the report confirms the risk rating at the time of the review, the recommendations which require action by the third party providers and the risk rating following completion of the recommendations. Any risk deemed of a high nature will be placed on the IGSC risk register and managed accordingly. Work will be ongoing for the next 12 months with regular updates provided to IGSC until all recommendations have been completed. The resolution of this recommendation will be significantly supported by the implementation of the new storage and scanning facility at Dafen. This facility will provide the required storage capacity to allow records to be removed from costly third party providers and returned to the control and governance of the Health Board ahead of conversion into scanned format. Notice has already been served to one provider and relocation of a percentage of records will begin in April 2022. Further relocations will take place, with completion by March 2023. 03/05/2022 - update from internal audit: this will be picked up in this year's plan. An assurance report is due to take in place in Q4.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber- on schedule, Green-complete)	Progress update/Reason overdue
HDUHB1819-33	Feb-19	Internal Audit	Records Management	Open	Limited	Central Operations	Digital and Performance	Steven Bennett	Director of Operations	HDUHB1819-33_007	Medium	R7: Management should establish refresher sessions to ensure existing staff receive records management training.  Ad hoc Health Records training sessions have been completed for all ward clerks and secretaries across the Health Board apart from at Bronglais and these training sessions will be completed by February 2019. Recently the Health Records Manager and Head of Governance have discussed the possibility of introducing joint IG/Health Records training sessions. Further discussions are planned for next year with the potential to implement across the Health Board in 2019. It is correct that after receiving robust departmental induction and on the job training, staff within the Health Records service currently do not receive any update or refresher training. The responsibilities within the service and the staff roles have not altered when compared to the duties undertake 10 years ago and the majority of the tasks are exactly the same, as they always have been. The Health Records Manager will discuss this recommendation with the Deputy Director of Operations and the Deputy Managers and identify if this is an essential requirement and the most effective format to deliver refresher training if required.	Feb-19	<del>Mar-21</del> Nov-22	Red	22/10/2020 - update as per follow up report issued to ARAC in October 2020: The Health Records Manager confirmed that following a departmental review it was decided that Health Records employees did not require additional refresher training due to department induction and on job training. The Welsh Health Records Management Group have had initial conversations on the production of an 'All Wales' training programme but it is still very much in its infancy with little progress made to date. In addition, there is no resource at present in the Health Board to deliver refresher/update training locally. Timescale unknown. 08/12/2020: Health Records Manager update - we are going to change track slightly following a meeting with the IG team. It has been agreed refresher training in records is not required but the IG team may now have capacity to support joint training with us and we are going to undertake and assessment in February with a view to implementation middle of next year. I will be adding this as an action on my risk register. 04/02/2021 - Structured review of Records Management to be included in 2021/22 IA plan. 12/03/2021 - Head of IA confirmed that the recommendations from the Records Management IA report could be closed following agreement that there will be an in-depth review of records management in the 2021/22 IA Audit Plan. 28/02/2022 - Briefing paper noted and states management action not addressed - Current findings - The situation on training has not progressed due to lack of resource and the impact of Covid. Training was discussed at the last Welsh Health Records Management Group in regard to the development of an All Wales training materials over the next six months to supplement to the mandatory e-learning or in house records management training. This item remains of the agenda of the Health Records Management Advisory Group and further discussions are planned on developing records management training, unfortunately more urgent issues have surpassed the training element and have required more attention. Discussions at January 2022 Information Governance Sub Committee meeting confirmed that discussions are ongoing at a national levels to provide records management training as part of the services providing by e-learning and the e-learning model. The Health Board's Information Governance (IG) Manager has also confirmed that additional slides/information in regards records management will be included within the IG training. 19/04/2022 - update provided to ARAC with the following work remaining to be undertaken in order to close the recommendation 1) Identify shortfalls in records management processes and non-compliance with appropriate standards, within relevant services (November 2022). 2) Following on from 1) develop a plan for records management training within those areas (November 2022). 03/05/2022 - update from internal audit: this will be picked up in this year's plan. An assurance report is due to take in place in Q4.	
HDUHB-1920-05	Oct-19	Internal Audit	Welsh Language Standards Implementation	Open (external rec)	Reasonable	CEOs Office (Welsh Language)	CEOs Office (Welsh Language)	Enfys Williams	Director of Communications	HDUHB-1920-05_001	Low	R1. Management should consider introducing a Welsh Language Standards e-learning module as part of the ESR training programme to ensure staff and managers understand their roles and responsibilities in line with the Standards.  The Welsh Language Services Team has contributed to a national piece of work being co-ordinated by Betsi Cadwaladr UHB and Shared Services, in the Once for Wales spirit of partnership, and the outcome is an e-learning resource. Timescale for this is currently unknown, but we plan to roll out once launched. In the meantime, we are targeting focused training and awareness and cascading through key teams.	Oct-19	<del>Oct-20</del> <del>Apr-21</del> <del>Oct-21</del> <del>Dec-21</del> Apr-22 N/K	External	21/10/2020 update-Work is on-going at an All-Wales level to produce an e-learning module for all Health Boards. This has been delayed due to Covid-19, but the group plans to launch the new e-learning model in April 2021.It is anticipated that face-to-face corporate induction sessions will recommence within the next month (November 2020). Revised date of April 2021 provided. 28/01/2021 update-Work is progressing at an All-Wales level, with Hywel Dda UHB input, to produce an e-learning module for all Health Boards in Wales. This has been delayed due to Covid-19, but the group is on track to launch the new e-learning model in April 2021 by the amended deadline. Recommendation is currently outside the gift of the UHB to implement. 26/05/2021- Reporting officer confirmed no update provided at this moment but the UHB has inputted into the process. Welsh Language standards meeting due in June 2021. 19/07/2021- update request sent to reporting officer with a deadline of 29/07/2021. 18/08/2021- At a recent All Wales Welsh Language Officers meeting (July 2021), Betsi Cadwaladr informed the meeting that the expected date for completion is October 2021. 02/11/2021-Demo has been provided of the new e-learning module, should be ready by December 2021. 29/03/2022- WL Service Manager confirmed draft was shared in a meeting earlier in March and should be live end of April 2022. 11/05/2022- Director of Communications confirmed this has been delayed at an All Wales level but a revised timescale is not yet known.	
HDUHB_1920_40	Mar-20	Internal Audit	IM&T Assurance – Follow Up	Open	Reasonable	Digital and Performance	Digital and Performance	Anthony Tracey / Sarah Brain	Director of Finance	HDUHB_1920_40_003	Medium	R3. WOD advice should be sought on the matter of compulsory breaks to ensure the European Working Time Directive is appropriately adhered to.  The business manager was able to supply a paper which was produced for the Executive Team in June 2019, this paper evidences that work is underway to address the noncompliance of the original recommendation. The paper lists under option 4, temporary measures the health board is implementing while the permanent measures are implemented. The paper being explored, and further work to progress an OCP and Executive Paper in March 2020 evidence that this recommendation, to seek advice on the matter of compulsory breaks to ensure the European Working Time Directive is appropriately adhered to is in train.	May-19	<del>May-21</del> <del>Aug-21</del> <del>Oct-21</del> <del>Nov-21</del> <del>Feb-22</del> Apr-22 Jul-22	Red	28/07/2021 - The Digital Team have encountered a number of issues, outside of their control, which has affected the implementation of the new Switchboard solution. Therefore there has been a delay in the ability for lone workers (nights and weekends) to be able to have a compulsory break from the switchboard. The work is due to be completed by September/October 2021, in line with the wider network improvements within the Health Board. This will allow staff to switch over between sites to allow them to have a break. The system will be installed on sites shortly to allow for training and testing and for the staff to become familiar with the new system before the full switch over. Work is also being carried out with the switchboard supervisors to look at streamlining processes and making information available across sites. 27/09/2021 - The completion of this recommendation is linked to the improvements on the network which has been delayed due to BT. The Health Board has been held up by the remedial work required to unblock a duct under the main road outside PPH, which required the council to dig up the road. This work has now been completed and we anticipate finalisation of the network upgrade by mid-October. Once the work outlined above has been completed, the Team will be able to release the required bandwidth for the Switchboard infrastructure to go live. 22/10/2021 - We are still experiencing some technical issues with a 3rd party supplier, however we have started the roll out of the tests switchboards across all 4 sites and are currently working closely with our supplier to resolve the technical issues, part of the delay has been trying to upgrade some existing live equipment to be compatible with the new solution. We envisage the technical solution to be in place by the 30/10/2021 when testing of the new solution can begin in earnest. We envisage the new solution to be in place and fully functioning by the end of February 2022, taking into account the feedback from existing operators with regard to making software tweaks and the training of, in excess of, 60 members of staff on the new switchboard solution. 04/11/2021 - Contract with third party supplier now finalised (29th October 2021) therefore HB now in position to move forward. Meeting has been scheduled for the w/e 5th November 2021 to discuss rollout plans - still on schedule for Feb 22 delivery. 11/01/2022 - still on course for Feb 22 completion 17/03/2022 - the first switchboard has been installed in GGH, and the remaining Switchboards will be operational by April 2022. When this recommendation can be formally closed. 03/05/2022 - update from internal audit: request for update sent on 27/04/2022 11/05/2022 - discussion with Digital Director confirmed that new virtual switchboard is live across all four sites, but is being parallel run at GGH, BGH and PPH. WGH is currently live on the new infrastructure. Envisaged that remaining three sites will be solely using the new switchboard by July 2022.	
HDUHB 2021-08	Oct-20	Internal Audit	Partnership Governance (Integrated Care Fund)	Open	Limited	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Anna Bird	Director of Primary Care, Community & Long Term Care	HDUHB 2021-08_004	High	R4. Management should establish whether sufficient detail and scrutiny is being undertaken by the Regional Partnership Board in order to provide assurance to the Health Board that projects are being delivered of target, in terms of delivery and financially, and where delays/overspend have occurred, the reasons have been noted and promptly reported.  Level of detail within update reports to the RPB to be reviewed in consultation with RPB members. Agreed changes to reporting implemented.	Nov-20	<del>Nov-20</del> N/K	Red	ARAC October 2020- agreed that report will be highlighted to Integrated Executive Group (which reports to the RPB) for discussion to agree how the recommendations within the report will be addressed. 13/01/2021-Head of Regional Collaboration confirmed level of detail reviewed and changes will be introduced from Quarter 3. There will be ongoing review of the level of detail in reports in consultation with RPB members. Recommendation noted as complete as process is in place for ongoing review going forward. 21/07/2021- Director of Primary, Community and Long Term Care happy with the suggestion to close this report. 22/04/2022 - Follow-up paper HDUHB-2122-26 noted previous recommendations are partially implemented (Further action required) - Current findings - ICF panel meetings were wound down in 2021 due to both the impact of the Covid-19 Pandemic and limited proposals due to the move to the new funding scheme due to be implemented in April 2022. The Regional Programme and Change Manager Co-ordinator confirmed that projects were not discussed at an individual level at the RBP meetings. This was confirmed following a review of the RPB minutes across 2021 where brief ICF updates had been provided. However, the RBP minutes reviewed did not demonstrate any challenge or additional scrutiny by RBP members of the ICF scheme or projects, or presentation by ICF Leads, and no requests for information were noted in the minutes or action logs. 06/05/2022- Update report to be reported to June 2022 ARAC, audit tracker will be updated following the outcome of this meeting.	
HDUHB 2021-08	Oct-20	Internal Audit	Partnership Governance (Integrated Care Fund)	Open	Limited	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Anna Bird	Director of Primary Care, Community & Long Term Care	HDUHB 2021-08_006	Medium	R6. Identified ICF Leads should ensure that the completion of project proposal forms by project owners is accurate and complete prior to their submission and approval, and where appropriate support project owners not familiar with project management with the bid writing process.  Designated ICF leads to ensure full completion of project proposal forms. Review submitted proposals for 2020-21 and ensure all forms are complete.	Nov-20	<del>Nov-20</del> N/K	Red	ARAC October 2020- agreed that report will be highlighted to Integrated Executive Group (which reports to the RPB) for discussion to agree how the recommendations within the report will be addressed. 13/01/2021-Head of Regional Collaboration confirmed project proposal reforms for all projects will be reviewed for compliance and IEG will be advised of any breaches. Recommendation noted as completed as process is in place. 21/07/2021- Director of Primary, Community and Long Term Care happy with the suggestion to close this report. 22/04/2022 - Follow-up paper HDUHB-2122-26 noted previous recommendations are partially implemented (Further action required) - Current findings - Since the outbreak of the Covid-19 Pandemic in March 2020, all ICF panel meetings were suspended with limited proposals reported to the RPB due to the move to the new funding scheme due to be implemented in April 2022.A sample of four project proposals were reviewed during this audit to establish whether the submissions were fully completed. Our observations noted two of the sampled proposal forms did not explicitly quantify the additionally/ benefits of the project and did not highlight risk or identify timescales or detailed resource plans for implementation. 06/05/2022- Update report to be reported to June 2022 ARAC, audit tracker will be updated following the outcome of this meeting.	
SSU-HDU-2021-08	Dec-20	Internal Audit	Backlog Maintenance	Open	Reasonable	Estates	Estates	Rob Elliott	Director of Operations	SSU-HDU-2021-08_002	Medium	R2. The PBCs and as they progress to Outline and Full business case stages will need to determine the in-house Estates staff requirements, and how these will be satisfied given current pressures.  Agreed. The Health Board will need to determine how the necessary Estate in-house staff resources is established in order to successfully deliver the AHMMWW and Business Continuity/Major Infrastructure PBCs.	Feb-21	<del>Feb-21</del> Jan-24	Amber	06/05/2021- Estates are giving their commitment that this will be achieved but evidence will not be available until the PBC progresses, which is dependent on WG decision. 10/06/2021- UHB attending WG Infrastructure Investment Board on 24/06/2021 to present the case and answer any questions. 01/07/2021- UHB attended WG Infrastructure Investment Board on 24/06/2021- positive meeting, awaiting outcome with a letter to be sent to CEO advising of outcome. Audit Manager to check with Internal Audit team for further clarification of this recommendation. 08/11/2021- Meeting arranged to discuss ownership of recommendation. Action to be changed from external to amber as this is a future action that cannot yet be evidence as completed, but is within the gift of the HB to implement. 05/01/2022- Estates will be responsible for this on the Major Infrastructure work (and existing backlog). Currently seeking internal approval for the resource need to deliver the next stage of this programme, which will then need to be supported at WG level. Subject to approval from WG the UHB will immediately appoint staff required. Assuming a prompt response from WG, the UHB envisages commencement of this work in autumn 2022. 21/03/2022- Recommendation turned from red to amber, as this is a future action that cannot yet be evidence as completed, but is within the gift of the HB to implement. 03/05/2022- January 2024 revised completion date provided to align with AHMMWW report timescales, recommendation to remain amber as this future action cannot yet be evidenced as completed. Director of Estates, Facilities and Capital Management to send detail of the analysis of in house resources required for Major Infrastructure PBC.	

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
SSU-HDU-2021-08	Dec-20	Internal Audit	Backlog Maintenance	Open	Reasonable	Estates	Estates	Rob Elliott	Director of Operations	SSU-HDU-2021-08_003	Medium	R3. Call-off business cases (from the "Business Continuity/Major Infrastructure - Programme Business Case") will be co-ordinated with and discretely provide for Urgent but un-related works arising subsequently in the same time frame.	Agreed. It is recognised that such works will arise and will additionally need funding in the same time horizon as the discretely funded works of each business case. This will be taken into account at detailed design stages of BICs (Business Justification Cases) / OBCs (Outline Business Cases) which will follow the PBC.	Sep-21	Sep-23 Jan-24	Amber	06/05/2021- should be achievable, however is dependent on how quickly the PBC progresses to the next stage, this is currently with WG for consideration. Estates are giving their commitment that this will be achieved but evidence will not be available until the PBC progresses. 10/06/2021- UHB attending WG Infrastructure Investment Board on 24/06/2021 to present the case and answer any questions. 01/07/2021- UHB attended WG Infrastructure Investment Board on 24/06/2021- positive meeting, awaiting outcome with a letter to be sent to CEO advising of outcome. Audit Manager to check with Internal Audit team for further clarification of this recommendation. 22/07/2021- Internal Audit confirmed- These recommendations relate to the Infrastructure PBC where a big chunk of money to address backlog maintenance in the existing estate (rather than the major new build PBC in Whitland that the Assistant Director of Strategic Planning is working on). 15/09/2021- This recommendation is for future action and can only be demonstrated once the BICs or OBCs are produced therefore will remain amber. 05/01/2022- Estates will be responsible for this on the Major Infrastructure work (and existing backlog). Currently seeking internal approval for the resource need to deliver the next stage of this programme, which will then need to be supported at WG level. Subject to approval from WG the UHB will immediately appoint staff required. Assuming a prompt response from WG, the UHB envisages commencement of this work in autumn 2022. 21/03/2022- Recommendation turned from red to amber, as this is a future action that cannot yet be evidenced as completed, but is within the gift of the HB to implement. 03/05/2022- January 2024 revised completion date provided to align with AHMMW report timescales, recommendation to remain amber as this future action cannot yet be evidenced as completed .
SSU-HDU-2021-08	Dec-20	Internal Audit	Backlog Maintenance	Open	Reasonable	Estates	Estates	Rob Elliott	Director of Operations	SSU-HDU-2021-08_004	Low	R4. Call-off business cases (from the "Business Continuity/Major Infrastructure - Programme Business Case") will be co-ordinated with and discretely provide for Co-located issues (known, or discovered following invasive works).	Agreed. It is recognised that such works will arise and will additionally need funding in the same time horizon as the discretely funded works of each business case. This will be taken into account at detailed design stages of BICs (Business Justification Cases) / OBCs (Outline Business Cases) which will follow the PBC.	Sep-21	Sep-23 Jan-24	Amber	06/05/2021- should be achievable, however is dependent on how quickly the PBC progresses to the next stage, this is currently with WG for consideration. Estates are giving their commitment that this will be achieved but evidence will not be available until the PBC progresses. 10/06/2021- UHB attending WG Infrastructure Investment Board on 24/06/2021 to present the case and answer any questions. 01/07/2021- UHB attended WG Infrastructure Investment Board on 24/06/2021- positive meeting, awaiting outcome with a letter to be sent to CEO advising of outcome. Audit Manager to check with Internal Audit team for further clarification of this recommendation. 22/07/2021- Internal Audit confirmed- These recommendations relate to the Infrastructure PBC where a big chunk of money to address backlog maintenance in the existing estate (rather than the major new build PBC in Whitland that the Assistant Director of Strategic Planning is working on). These recommendations can only be demonstrated once the BICs or OBCs are produced. 15/09/2021- This recommendation is for future action and can only be demonstrated once the BICs or OBCs are produced, therefore will remain amber. 05/01/2022- Estates will be responsible for this on the Major Infrastructure work (and existing backlog). Currently seeking internal approval for the resource need to deliver the next stage of this programme, which will then need to be supported at WG level. Subject to approval from WG the UHB will immediately appoint staff required. Assuming a prompt response from WG, the UHB envisages commencement of this work in autumn 2022. 21/03/2022- Recommendation turned from red to amber, as this is a future action that cannot yet be evidenced as completed, but is within the gift of the HB to implement. 03/05/2022- January 2024 revised completion date provided to align with AHMMW report timescales, recommendation to remain amber as this future action cannot yet be evidenced as completed .
SSU-HDU-2021-03	Apr-21	Internal Audit	Glangwili Hospital Women & Children's Development	Open	Limited	Strategic Development and Operational Planning	Strategic Development and Operational Planning	Lisa Humphrey/Project Director	Director of Strategic Development and Operational Planning	SSU-HDU-2021-03_007	Medium	R7. Management will seek NW5SP-SES Framework support in dealing with the SCP performance – particularly for the anticipated period where the SCP will be operating without payment.	Agreed	Jul-21	Jul-23 Jul-23	Amber	26/05/2021 no update. 09/06/2021 in progress. Escalated 12/08/ 2021 to GM and follow up email 26/08/2021 Head of Capital Planning for update and new dates. 07/09/2021 follow up email requesting update. Awaiting a response. 07/09/2021 Head of Capital Planning responded meeting on Thursday with Project Manager and Estates will update following meeting. 10/01/2022- Report re-opened. Internal Audit confirmed rec 7 remains open until the project is completed as it related to the ongoing monitoring of contractor performance. Rec to be noted as amber as initial action has been taken, but it cannot be fully implemented until completion of the contract. 02/03/2022 & 03/05/2022- Expected to remain open until July 2023. 03/05/2022- outstanding rec expected to remain open until July 2023. Exec Lead amended from Director of Operations to Director of Strategic Development and Operational Planning as remaining recommendation is for Strategic Development and Operational Planning Directorate to implement.
HDUHB-2122-07	Aug-21	Internal Audit	Field Hospital Decommissioning	Open	Advisory	Central Operations	Central Operations	N/K	Director of Operations	HDUHB-2122-07_001	N/A	Management should undertake a 'lessons learned' exercise with key individuals across the field hospital commissioning, operation and decommissioning phases in order to identify what went well and what could be done differently, not only for similar projects but potentially also in the operation of acute hospital settings.	The Executive Director of Operations, the Field Hospital management team and other Health Board senior managers welcome this Internal Audit advisory report into the decommissioning processes relating to the field hospital portfolio. The opportunity to embed the learning recorded in this report into future practice in whatever form that might take is an opportunity not to be missed if the Health Board is to improve on similar processes in the future. It is worth noting that whilst this audit focused on the decommissioning phase of the nine field hospitals set-up and commissioned in April 2020, the record should not lose sight of the fact that decisions taken during the planning phase, which were invariably made whilst the country faced an uncertain prospect as to the impact of the COVID pandemic, may have been less than optimum for the sake of expediency. The consequence of this was that the Health Board found itself facing far from desirable situations at the decommissioning stages and whilst it is easy to critically reflect on the early decisions that led to these predicaments it needs to be reminded that the pressure to deliver facilities in a matter of weeks was nothing short of significant at the time. The three local authorities that supported the Health Board will have faced similar pressures in identifying suitable sites and supplying the resources to convert these into working field hospitals and whilst under such time pressures with hindsight the final site nominations may not have served the interests of the Health Board in line with its service delivery objectives as well as they might. That said it needs to be noted that even in the face of some highly undesirable reinstatement obligations which only became apparent at the decommissioning phase that material mitigation of expense has been achieved where some of the Health Board's costs are concerned. Most notable these apply at the Stadium at Parc y Scarlets, Llanelli and the Leisure Centre at Plas Crug, Aberystwyth. It is also worth reminding that eighteen months ago the prospect of establishing 950 field hospital beds in a matter of weeks at sites yet to be unidentified was beyond the realms of reality and yet by early April 2020 this was precisely what had been achieved. The availability of the additional beds helped each of the acute hospitals navigate a difficult winter which was exacerbated by the impact of the second coronavirus wave. It was not until June 2021 that the position had settled down to a point where the added capacity could be stood down. Building on the content of the advisory report at a time when only two field hospitals remain in the portfolio and none of the beds operational that the Health Board is taking its experience of operationalising three sites forward and this is illustrated by the retention of the senior management team with a light touch commitment such that in the event that these beds are called for that the service can react without having to overcome the avoidable inertia of identifying that triumvirate.	Jun-22	Jun-22	Amber	13/09/2021- Agreed at ARAC August 2021 that the management lead and timescale for the 'lessons learnt' exercise to be undertaken would be provided in the Table of Actions. Tracker to be updated once Table of Actions are shared. 19/10/2021 - Update for October 2021 ARAC meeting: The Deputy Director of Operations was party to an initial planning meeting, on 6th October 2021, where the approach to a follow-up workshop involving a broader representation of colleagues involved in the Field Hospital campaign was determined. The workshop is expected to take place in October 2021; the output will be a short report on lessons learned. A recap will follow after the Selwyn Samuel Centre is fully decommissioned in 2022. 14/12/2021 - The lessons learned workshop was held on 8th November 2021. A written report will follow and will be revisited following final decommission of the remaining two FH sites (expected Q1 2022/23). Forward planned for 22nd February 2022 meeting
HDUHB-2122-12	Aug-21	Internal Audit	Welsh Language Standards	Open	Limited	CEOs Office (Welsh Language)	CEOs Office (Welsh Language)	Yvonne Burson / Enfys Williams	Director of Communications	HDUHB-2122-12_002	High	R2. Management should assess the financial and reputational risk of non-compliance with the Welsh Language Standards on the risk register.	An assessment will be undertaken to establish whether the financial and reputational risk of non-compliance with the Welsh Language Standards have been captured on Health Board risk registers.	Mar-22	Dec-22	Red	02/11/2021- A risk has been added to the Welsh Language risk register regarding compliance with the Welsh Language Standards. The UHB is not aware if all Directorates are complying with the standards, as not all Directorates have responded to the self assessment due to Covid-19 and other operational pressures. 21/03/2022- Progress update requested 07/03/2022, no update received. 11/05/2022- Dedicated Exec Director responsible for Welsh Language now in post. New Director of Communications has agreed a revised timescale of December 2022. WL Non-compliance assessment for Operational and Nursing Directorates will now be focused on (these directorates did not complete their self assessments in 2021, and were not chased previously due to Covid-19/Operational pressures).
HDUHB-2122-12	Aug-21	Internal Audit	Welsh Language Standards	Open	Limited	CEOs Office (Welsh Language)	CEOs Office (Welsh Language)	Yvonne Burson / Enfys Williams	Director of Communications	HDUHB-2122-12_003a	High	R3.1 The WLS Team should chase up the outstanding directorates and service for their self assessment tool and escalate areas of non-engagement to the appropriate Executive Director	The WLS Team to chase up the outstanding directorates and service for their self-assessment tool and escalate areas of non-engagement to the appropriate Executive Director, and support directorates and services, who request it, in their development of action plans to address areas of non-compliance with the Standards.	Sep-22	Sep-22	Amber	02/11/2021- It was advised by the CEO to stand down anything not absolutely critical to support the front-line teams. The Planning day for strategic objectives was called off. 11/05/2022- Dedicated Exec Director responsible for Welsh Language now in post. WL Non-compliance assessment for Operational and Nursing Directorates will now be focused on (these directorates did not complete their self assessments in 2021, and were not chased previously due to Covid-19/Operational pressures).
HDUHB-2122-12	Aug-21	Internal Audit	Welsh Language Standards	Open	Limited	CEOs Office (Welsh Language)	CEOs Office (Welsh Language)	Yvonne Burson / Enfys Williams	Director of Communications	HDUHB-2122-12_003b	High	R3.2 The WLS Team should support directorates and services in their development of action plans to address areas of non-compliance with the Standards.	The WLS Team will support directorates and services that engage with them in their development of action plans to address areas of non-compliance with the Standards.	Sep-22	Sep-22	Amber	02/11/2021- The Welsh language team are supporting those teams who are engaging, in the development of their action plans. 11/05/2022- Dedicated Exec Director responsible for Welsh Language now in post. WL Non-compliance assessment and action plans for Operational and Nursing Directorates will now be focused on (these directorates did not complete their self assessments in 2021, and were not chased previously due to Covid-19/Operational pressures).
HDUHB-2122-12	Aug-21	Internal Audit	Welsh Language Standards	Open	Limited	CEOs Office (Welsh Language)	CEOs Office (Welsh Language)	Yvonne Burson / Enfys Williams	Director of Communications	HDUHB-2122-12_004	Medium	R4. The WLS Team to establish a Welsh Language Steering Group in order to capture and review the organisation's compliance with the Standards as soon as capacity allows.	Establish a Welsh Language Steering Group in order to capture and review the organisation's compliance with the Standards as soon as capacity allows.	Mar-22	Apr-23	Red	02/11/2021- Welsh Language Steering Group to be established once new Director is in post, who is due to join the UHB January 2022. 29/03/2022- WL Service Manager confirmed this is delayed. WL Discovery process planned for 2022/23. To seek the views of staff, patients, partners, exemplar organisations and the local population regarding ways to make Hywel Dda a model public sector organisation for embracing and celebrating Welsh Language and Culture (in the way we communicate, offer our services and design our estate and facilities for example). Steering Group will be looked at as part of this process. The aim is to have the WL plan in place to action by April 2023. Review progress of Discovery Process every quarter. 11/05/2022- Director of Communications confirmed date of April 2023. This Steering group will tie into the discovery report being written to establish the current gap.
HDUHB-2122-20	Oct-21	Internal Audit	Mental Health and Learning Disabilities Directorate Governance Review Final Internal Audit Report	Open	Reasonable	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carroll / Sara Rees / Warren Lloyd	Director of Operations	HDUHB-2122-20_003	Medium	Management should ensure a review and identification of potential saving schemes is undertaken to contribute to addressing the Directorate's financial deficit.	Whilst the directorate is currently underspent against budget, work is ongoing with Finance colleagues to scope and identify savings opportunities during 2021/22 and beyond.	Mar-22	Mar-22 N/K	Red	07/12/2021 - IMTP process has been undertaken, to confirm progress with Liz C and Leon P. 03/05/2022 - Confirmation received that internal audit have requested progress update from the Directorate
HDUHB-2122-29	Dec-21	Internal Audit	Medical Staff Recruitment Final Internal Audit Report	Open	Reasonable	Workforce & OD	Workforce & OD	Anmarie Thomas / Sally Owen	Director of Operations	HDUHB-2122-29_001e	High	R1e. The Director of Operations should ensure that recruiting managers are made aware of their need to undertake the recruitment process in a timely and efficient manner in order to avoid delays in appoint new starters. Where delays are incurred, the Medical Recruitment Team should inform directorate or service management.	Explore the option of electronic leaver forms to trigger prompt actions to recruit in a more timely manner.	Mar-22	N/K	Red	08/12/21 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. Revised management response reported to ARAC December 2021, audit tracker has been revised to reflect this. 25/02/2022- Reporting officer has requested an urgent response from Deputy Digital Director. 03/05/2022-clarifying with Internal Audit if any update received from lead officer. 10/05/2022- Reporting officer continues to chase the Digital Director for a response.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
HDUHB-2122-29	Dec-21	Internal Audit	Medical Staff Recruitment Final Internal Audit Report	Open	Reasonable	Workforce & OD	Workforce & OD	Annmarié Thomas / Sally Owen	Director of Operations	HDUHB-2122-29_001g	High	R1g. The Director of Operations should ensure that recruiting managers are made aware of their need to undertake the recruitment process in a timely and efficient manner in order to avoid delays in appoint new starters. Where delays are incurred, the Medical Recruitment Team should inform directorate or service management.	Director of Operations to routinely address monthly KPI performance on Medical Recruitment at the Operational Leads Delivery meeting highlighting areas of improvement or deterioration and service areas where performance requires improvement.	Dec-21	N/K	Red	08/12/21 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. Revised management response reported to ARAC December 2021, audit tracker has been revised to reflect this. 25/02/2022- reporting officer confirmed Medical Recruitment monthly KPIs shared with Director of Operations. However only Director of Operations can comment as to whether he has routinely addressed monthly KPI performance on Medical Recruitment at the Operational Leads Delivery. 10/03/2022- advise requested from Director of Operations on implementation of this recommendation, awaiting response.
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_001a	N/A	R1a. Whilst WG's COVID-19 Hospital Discharge Service Requirements (Wales) (referred to hereon as 'WG Requirements') are deemed temporary until the end of the COVID19 emergency period, the Health Board's Discharge and Transfer of Care Policy does not reflect the current requirements and continues to be live on the Health Board's Clinical Written Control Documentation intranet page	Review and update the Discharge and Transfer of Care – Adults Policy, Policy number 370 to reflect the Discharge Service Requirements process, as this still remain current.	Mar-22	Mar-22 N/K	Red	08/12/2021 - The Original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC confirms March 2022 timescale. 20/05/2022- Awaiting clarification if this policy has been updated. Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
HDUHB-2122-29	Dec-21	Internal Audit	Medical Staff Recruitment Final Internal Audit Report	Open	Reasonable	Workforce & OD	Workforce & OD	Annmarié Thomas / Sally Owen	Director of Operations	HDUHB-2122-29_001a	High	R1a. The Director of Operations should ensure that recruiting managers are made aware of their need to undertake the recruitment process in a timely and efficient manner in order to avoid delays in appoint new starters. Where delays are incurred, the Medical Recruitment Team should inform directorate or service management.	Continue to deliver formal training at the New Consultant Development Programme and any other relevant leadership/management development programmes for those responsible for staff in the Medical & Dental staff group to ensure recruiting managers are aware of their responsibilities and key performance indicators.	Mar-22	Jun-22	Red	08/12/21 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. Revised management response reported to ARAC December 2021, audit tracker has been revised to reflect this. 25/02/2022- Reporting officer confirmed this recommendation is on track- Training session is scheduled to be delivered to the Medical Leadership Development programme (the next available session) in May 22. Training content will include an overview of the responsibilities of Recruiting Managers and an update on key performance indicators in order to deliver improvements. It has also been requested that a link to training animations which are already available on the L&D platform be published in the Medical Directors Newsletter ensuring easy access. These links will feature in the next issue of the Medical Directors newsletter which is due to be distributed in March 22. 03/05/2022- update via Internal Audit- Recruitment training (bitesized animations, Values Based Recruitment, Trac Training, Inclusive Recruitment) is now all available on the L&D site for staff to book themselves on. This has been promoted widely via Global messages, Staff social media, bulletin board as well as the Medical Newsletter (March edition). The formal agenda for the May Consultant Development Programme was amended by the Medical Director therefore a new date for training has been selected in June 2022. Each month the Recruitment team also send KPI performance information to the Director of Operations which includes outliers to ensure sighted on performance. This ensures best practice/good performance is shared as well as where improvements can be made.
HDUHB-2122-29	Dec-21	Internal Audit	Medical Staff Recruitment Final Internal Audit Report	Open	Reasonable	Workforce & OD	Workforce & OD	Annmarié Thomas / Sally Owen	Director of Operations	HDUHB-2122-29_001d	High	R1d. The Director of Operations should ensure that recruiting managers are made aware of their need to undertake the recruitment process in a timely and efficient manner in order to avoid delays in appoint new starters. Where delays are incurred, the Medical Recruitment Team should inform directorate or service management.	Share Medical Recruitment KPI performance with other officers in the W&OD Directorate e.g. OD Relationship Managers, Medical Workforce Team, Workforce Efficiency team, Workforce Planning Team etc to encourage them to support the importance of timely recruitment when they liaise with managers	Mar-22	Jun-22	Red	08/12/21 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. Revised management response reported to ARAC December 2021, audit tracker has been revised to reflect this. 25/02/2022- Reporting officer confirmed this recommendation is on track- Med Rec Monthly KPIs are sent to Director of Operations, Medical Workforce Team, OD Relationship Managers and Workforce Planning. This includes information relating to outliers (breaches). A direct link to recruitment training is also included within this monthly report as a gentle reminder of it's availability to those responsible for recruitment. 03/05/2022- update via Internal Audit-Recruitment training (bitesized animations, Values Based Recruitment, Trac Training, Inclusive Recruitment) is now all available on the L&D site for staff to book themselves on. This has been promoted widely via Global messages, Staff social media, bulletin board as well as the Medical Newsletter (March edition). The formal agenda for the May Consultant Development Programme was amended by the Medical Director therefore a new date for training has been selected in June 2022. Each month the Recruitment team also send KPI performance information to the Director of Operations which includes outliers to ensure sighted on performance. This ensures best practice/good performance is shared as well as where improvements can be made.
HDUHB-2122-29	Dec-21	Internal Audit	Medical Staff Recruitment Final Internal Audit Report	Open	Reasonable	Workforce & OD	Workforce & OD	Annmarié Thomas / Sally Owen	Director of Operations	HDUHB-2122-29_002	Medium	R2. Management should undertake a targeted review of consistent bottleneck areas within the recruitment process and develop actions in order to promptly address medical staff vacancies.	Medical Recruitment Team to review consistent 'bottleneck' areas and develop an action plan to address them. Example areas will include a) starting salary process b) occupational health process c) notice periods d) immigration process. This list is not exhaustive as the review may identify other bottleneck areas which need to be addressed.	Jan-22	May-22	Red	08/12/21 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. Revised management response reported to ARAC December 2021, audit tracker has been revised to reflect this. 25/02/2022- reporting officer confirmed reviews underway for various bottle neck areas including: Starting salary process, vacancy approval process (electronic starter forms), CoS. Revised timescale of May 2022 provided.
HDUHB-2122-29	Dec-21	Internal Audit	Medical Staff Recruitment Final Internal Audit Report	Open	Reasonable	Workforce & OD	Workforce & OD	Annmarié Thomas / Sally Owen	Director of Operations	HDUHB-2122-29_003	Low	R3. Management should undertake a review of the onboarding process and engage with key stakeholders to establish whether enhancements can be made to the current system.	As part of the recruitment pathway strategic objective the recruitment team are reviewing information shared with key stakeholders in a bid to improve the recruitment journey including onboarding/pastoral care. The medical recruitment team are also supporting the Medical Directorate in a piece of work to further explore candidate connections pre Day 1 and on/around Day 1 for the M&D staff group.	May-22	May-22	Amber	08/12/21 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. Revised management response reported to ARAC December 2021, audit tracker has been revised to reflect this. 25/02/2022- reporting officer confirmed this is ongoing. A new welcome booklet is being created by Med Ed with support of Med Rec. A new working for us internet page is being developed (launch autumn 22), and onboarding correspondence under review.
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_001b	N/A	R1b. Whilst WG's COVID-19 Hospital Discharge Service Requirements (Wales) (referred to hereon as 'WG Requirements') are deemed temporary until the end of the COVID19 emergency period, the Health Board's Discharge and Transfer of Care Policy does not reflect the current requirements and continues to be live on the Health Board's Clinical Written Control Documentation intranet page	Task and Finish group to be established as part of the UEC programme under policy goal 6, to set consistent principles and standards, with staff reps from across HB community and acute and work through the recommendations together – appreciating that localities may have differing processes this group could share best practice and consideration given as to whether these practices can be taken forward across HB. This approach may also aid identifying training required.	Sep-22	Sep-22	Amber	08/12/2021 - The Original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC does not provide a timescale, to be confirmed with the service. 11/05/2022- September 2022 provided by USC Lead as timescale for this action. Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_002a	N/A	R2a. The provision of health and care services differs across the three counties with a formal integrated structure and approach in Carmarthenshire, an integrated approach in Pembrokeshire and a non-integrated approach in Ceredigion. There is opportunity for the Health Board to review the differing arrangements to identify and share best practice from each county, with potential for achieving a single, consistent model.	It is accepted that an integrated (joint) approach to delivering effective and efficient Discharge 2 Recover and Assess models is essential. It will be difficult however to establish consistency given the three LAs may have differing approaches to delivery. We should however as 'systems' ensure that we strive to achieve the 'standards' outlined in the Discharge Requirements. The importance across the Region is that the key principles and standards within the discharge policy are met and considered within the partnership boards.	Sep-22	Sep-22	Amber	08/12/2021 - The Original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC does not provide a timescale, to be confirmed with the service. 11/05/2022- September 2022 provided by USC Lead as timescale for this action.. Baseline assessment section of management response has been implemented. Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_002b	N/A	R2b. The provision of health and care services differs across the three counties with a formal integrated structure and approach in Carmarthenshire, an integrated approach in Pembrokeshire and a non-integrated approach in Ceredigion. There is opportunity for the Health Board to review the differing arrangements to identify and share best practice from each county, with potential for achieving a single, consistent model.	A community dashboard is being developed by Performance team which will allow us to report 'how much and how well' against these standards which will give us the opportunity to review at three County level. NB such a dashboard is not consistent across the whole of Wales. Our work will contribute to 'pathfinding' at All Wales level.	Apr-22	Sep-22	Red	08/12/2021 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC confirms April 2022 timescale. 11/05/2022- Revised date of September 2022 provided by the USC Lead. Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_002c	N/A	R2c. The provision of health and care services differs across the three counties with a formal integrated structure and approach in Carmarthenshire, an integrated approach in Pembrokeshire and a non-integrated approach in Ceredigion. There is opportunity for the Health Board to review the differing arrangements to identify and share best practice from each county, with potential for achieving a single, consistent model.	As part of the UEC programme Policy Goals (PG) 5 and 6 will provide oversight of this. PG 5 & 6 UEC workstream meetings will be scheduled to progress this work and ensure alignment with the national PG5 & 6 workstream.	Jul-22	Jul-22	Amber	08/12/2021 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC does not clarify if action has been implemented, to be confirmed with the service. 11/05/2022- July-22 provided by USC Lead as timescale for this action. Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_003a	N/A	R3a. Regular training on discharge planning is not provided to key staff which may contribute to the lack of a 'whole system' approach due to poor understanding of their roles, responsibilities and interdependencies within the wider discharge process.  A common theme arising from our enquires was that the discharge planning process often starts too late and only once the patient is medically optimised. Key information (such as existing care or support arrangements, or lack of) to inform patient requirements at the point of discharge is not sought early enough in the patient journey, resulting in discharge delays whilst appropriate care packages are put in place.	Following a recent staff survey one of the key recommendations is to develop better, very practical and locally delivered discharge planning training. A plan is in development to do this, working in partnership with the Improvement Team, and to focus this on home first principles, understanding the D2RA principles and purpose, build better relationships across the MDT and communication through the SharePoint system. This training will need to be incorporated in agency and temporary staff induction to ensure consistency of the discharge process being applied.  SharePoint does give us the opportunity to identify the time between someone being admitted and added to the system, this gives us a baseline and therefore monitor the impact. For patients discharged in October (319 patients) who were added to SharePoint the average number of days between admission and being added to the system:  Bronglais – average 9.1 days Glangwilli – average 16.8 days Prince Philip – average 14.0 days Withybush – average 10.9 days	Apr-22	N/K	External	08/12/2021 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC confirms April 2022 timescale. 11/05/2022- USC Lead confirmed 'It has been recognised during a recent baseline audit undertaken nationally that is not related just to HDuHB and therefore the national policy goals are working on a consistent training package which health boards can then apply locally'. Timescale is to be determined by this National Work and therefore the recommendation has been amended from red to external (outside the gift of the UHB to currently implement). Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_003b	N/A	R3b. Regular training on discharge planning is not provided to key staff which may contribute to the lack of a 'whole system' approach due to poor understanding of their roles, responsibilities and interdependencies within the wider discharge process.  A common theme arising from our enquires was that the discharge planning process often starts too late and only once the patient is medically optimised. Key information (such as existing care or support arrangements, or lack of) to inform patient requirements at the point of discharge is not sought early enough in the patient journey, resulting in discharge delays whilst appropriate care packages are put in place.	Important to note that there is still work to be done on data quality,, which is being considered via performance teams and UEC board.  This will be part of project work associated with Policy Goals 5 and 6 of the UEC programme. Success of any training however is dependent on 'ownership' of discharge planning processes by acute and community staff. A regional task and finish group is being established to discuss how the conversation about future plans can commence on admission and information can be provided to facilitate a conversation.	Apr-22	Sep-22	Red	08/12/2021 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC confirms April 2022 timescale. 11/05/2022- Revised timescale of September 2022 provided by USC Lead.Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_006	N/A	R6. Lessons learned reviews are not undertaken to identify and address failure points, or areas of good practice.	Where sub optimal discharges occur these are reported via our Datix system and investigated accordingly. Any lessons learned are then brought to our joint QA Senior management team for discussion. However a regional solution to share learning should be developed alongside the county approach.	Apr-22	Jun-22	Red	08/12/2021 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC confirms April 2022 timescale. 11/05/2022- Comment from USC lead- This will form part of the governance structure for the new transforming urgent and emergency care program to be launched in June 2022. Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_007	N/A	R7. The Expected Date of Discharge (EDD) should be used to inform the discharge planning process.  However, the purpose and value are misunderstood, resulting in inconsistent use and non-compliance with WG requirements. WG's SAFER Patient Flow Guidance issued in February 2018 states that all patients should have an EDD based on the clinical and functional criteria for discharge and should be set with the assumption of ideal recovery and no avoidable delays. This is reinforced within the WG COVID-19 Discharge Flow Chart (Appendix B) which requires an EDD and clear Clinical Plan within 24 hours of the patient being admitted in hospital.	The report does not clearly articulate that a critical component of realistic EDD is dependent on clinicians determining on day one of admission the clinical goals the patient needs to achieve during acute admission. Similarly the MDT needs to also determine the functional deficit on admission and the minimum the patient needs to achieve in terms of functional gain during admission. Collectively this is known as establishing Clinical Criteria for Discharge (CCD). Without CCD it is impossible to determine EDD and appropriate discharge pathway.  MDT engagement in working towards the EDD is pivotal and at present, the delays inherent in patient assessment do not facilitate this. Whilst clinical teams are encouraged to set the EDD within 24 hours, it is not uncommon for this to be set to a default e.g. 2-4 weeks after date of admission rather than based on MDT discussion  EDD is usually recorded on SharePoint but not the CCD – both of which are set out clearly as important early steps in the discharge planning process. SharePoint has agreed with stakeholders set of definitions to aid the understanding of these dates.  It must be recognised that workforce compromise in acute hospitals across nursing, senior clinicians and therapy is contributing to us not being able to deliver this effectively. Acute sites do not get consistent MDT attendance at board rounds due to resource constraints amongst therapists and social services. Staffing and services have seen wards struggle to sustain the board rounds alongside patient care. The focus has been on sustaining the Board Rounds and maintaining those communications  Development work has been re-implemented with wards( COVID depending) – this includes addressing content of and engagement in Board Rounds. Implementation of development plans will be on a rolling basis and prioritised based on COVID situation, engagement and urgency for improvement. They will include action plans covering EDD's, general content, afternoon huddles and medical engagement. This development work will form part of the implementation plan for UEC Policy Goal 5, optimal hospital care and discharge practice from the point of admission.  Community has invested in DLNs, Senior Flow Managers and additional therapists who are based in the hospital to try and encourage this practice.	Apr-22	May-22	Red	08/12/2021 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC confirms April 2022 timescale. 11/05/2022- Update to ARAC confirms revised timescale of May 2022 in a phased approach. The audit tracker has been amended with the revised management response reported to ARAC.Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_008	N/A	R8. Only one acute site is compliant with the requirement for two daily board rounds (as per WG Requirements).  WG Requirements stipulate the responsibilities and required actions from each of the identified roles within the D2RA process, including Health Boards, Local Authorities and Adult Social Care services, Local Health and Social Care Partners, Voluntary Sector and Care Providers. Our review highlighted that although representatives from the aforementioned services are involved in various stages of the patient discharge process, there is a lack of a whole system approach to discharge planning.	Counties have reviewed and strengthened their whole system flow process. Whole system 'Board Rounds' are also undertaken daily as part of the daily touchpoint meetings across acute, community and primary care.  A programmatic and phased approach we are taking is to ensure that Board Rounds are operating effectively on all wards once a day. As outlined above our review has demonstrated that Board Rounds were not being conducted appropriately (as per SAFER guidance). As such we have introduced the targeted / focused approach outlined in point above.	Apr-22	Jun-22	Red	08/12/2021 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC confirms April 2022 timescale. 11/05/2022- USC Lead provided revised date of June 2022 with comment 'In May 2022 a baseline review at ward level of the utilisation of the SAFER methodology and board roads to support was undertaken nationally. A national and local report will be circulate within the next few weeks and action plan to deliver the required improvement will form part of the overall 6 Goals Transformation plan. WG are expecting this plan to be submitted by Q1 2022/23'. Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
HDUHB-2122-34	Dec-21	Internal Audit	Discharge Processes	Open	N/A	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Sian Passey	Director of Operations/Direct or of Primary Care, Community & Long-Term Care	HDUHB-2122-34_009	N/A	R9. A common theme arising from our enquiries was that the discharge planning process often starts too late and only once the patient is medically optimised. Key information (such as existing care or support arrangements, or lack of) to inform patient requirements at the point of discharge is not sought early enough in the patient journey, resulting in discharge delays whilst appropriate care packages are put in place.	Actions outlined in 4 / 3.8 and 4 / 3.12 apply	Apr-22	Jun-22	Red	08/12/2021 - The original management responses were presented at ARAC October 2021, these management responses were asked to be strengthened. 22/02/2022- Update to ARAC confirms April 2022 timescale. 11/05/2022- revised date of June 2022. Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
HDUHB-2122-04	Dec-21	Internal Audit	Financial Planning, Monitoring and Reporting	Open	Reasonable	Finance	Finance	Deputy Director of Finance and Assistant Director of Finance	Director of Finance	HDUHB-2122-04_001	Medium	The Health Board should ensure that all budget holders sign the Accountability Agreement letters, as evidence of accepting ownership of their individual budgets, in order that they can be held to account for the financial performance.	Through the annual financial planning process, all Accountability Agreement Letters should be signed no later than the end of two months into the new financial year.	Jun-22	Jun-22	Amber	06/01/2022 - request for update sent as part of service update e-mail
HDUHB-2122-04	Dec-21	Internal Audit	Financial Planning, Monitoring and Reporting	Open	Reasonable	Finance	Finance	Deputy Director of Finance and Assistant Director of Finance	Director of Finance	HDUHB-2122-04_002	Medium	Budget holders should be reminded of their responsibility to monitor and manage their budgets, and make use of the available tools to do this. Management should consider monitoring budget holder use of the BI Dashboards and QlikView systems.	Recognising the need for familiarisation with the reports and systems across budget holders, there are different methods employed by Finance Business Partnering teams to support their budget holders with how to access and review their financial information. Each FBP team should review the financial position monthly with their budget holders, in an appropriate manner, and ongoing training provided to ensure budget holders move towards a self-service approach.	Jul-22	Jul-22	Amber	06/01/2022 - request for update sent as part of service update e-mail
HDUHB-2122-42	Feb-22	Internal Audit	Follow-up: Deployment of WPAS into MH&LD	Open	Reasonable	Digital and Performance	Mental Health & Learning Disabilities	Digital Director, Head of Information Services and Directorate Support Manager	Director of Finance	HDUHB-2122-42_001	Medium	2.1 Once a decision has been reached to progress the remaining service areas, the Project Group should undertake a detailed risk analysis of those areas and document any identified risks, and also develop a training plan as per the assigned action.	2.1 Agreed. The Project Team have been requested to consider the development of a risk analysis approach for future service areas, following the implementation within Integrated Psychological Therapies Service (due to go live during February 2022)	Mar-22	Mar-22 N/K	Red	28/02/2022 - This report now supersedes HDUHB-2122-16. 17/03/2022 - On track for completion by March 2022 03/05/2022 - update from internal audit: request for update sent on 27/04/2022 11/05/2022 - first service has gone live, and the process to be replicated (including risk logs and assessments) with other service areas. AT to discuss with Karen Amner in MHLd for a revised completion date 19/05/2022 - follow up due Q3 2022/23
SSU-HDU-2122-06	Feb-22	Internal Audit	Waste Management	Open	Reasonable	Estates	Estates	Senior Environmental Officer	Director of Operations	SSU-HDU-2122-06_001b	Low	1.1.b The Waste Policy should be updated (at its next review) to define the Executive Lead for waste management.	1.1.b Update the Waste Policy during next review (due 2023) with Exec Lead.	Oct-23	Oct-23	Amber	
HDUHB-2122-39	Mar-22	Internal Audit	Non-Clinical Temporary Staffing	Open	Limited	Workforce & OD	Workforce & OD	Assistant Director of Workforce & OD	Director of Workforce & OD	HDUHB-2122-39_001a	Medium	R1. The circumstances in which the engagement of non-clinical temporary staff is permitted and the processes to be followed in doing so should be reviewed and agreed, then formally documented and communicated with appropriate staff. Directorates involved in the engagement of non-clinical temporary staff should have input into the development of these processes.	No agencies should be engaged with to directly hire staff without prior approval. A protocol will be developed by the Workforce & OD Directorate to cascade to all Directors and managers for implementation. The Directorates identified in the sample for the engagement of temporary staff will be asked to contribute to the development of this process.	May-22	May-22	Amber	10/05/2022- Internal Audit confirmed May 2022 timescale is still correct.
HDUHB-2122-39	Mar-22	Internal Audit	Non-Clinical Temporary Staffing	Open	Limited	Workforce & OD	Workforce & OD	Assistant Director of Workforce & OD	Director of Workforce & OD	HDUHB-2122-39_002	Medium	R2. The rationale for engaging temporary staff should be clear and discussed with Workforce to explore suitable alternatives (such as upskilling, fixed term contract or secondment) prior to engagement. Where an engagement relates to additional capacity/expertise for a specific task (e.g., the delivery of a project), the resource requirement should be clearly set out within the approved business case/project documentation, with evidence of approval for extensions.	The Workforce Efficiency Team in the Resourcing and Utilisation function of the W&OD Directorate will develop a process for the engagement of non-clinical temporary staff. This process will include reference to the steps which need to be completed prior to any temporary staff engagement being authorised to ensure all efforts to avoid the need for temporary staffing are exhausted.	May-22	May-22	Amber	10/05/2022- Internal Audit confirmed May 2022 timescale is still correct.

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HDUHB-2122-39	Mar-22	Internal Audit	Non-Clinical Temporary Staffing	Open	Limited	Workforce & OD	Workforce & OD	Assistant Director of Workforce & OD	Director of Workforce & OD	HDUHB-2122-39_003a	High	R3. NWSSP Procurement Services should be engaged for support and advice in the procurement of non-clinical temporary staff to ensure procurements represent value for money and are compliant with the Public Contract Regulations. Framework documentation must be completed and approved by both parties for procurements via framework supplier. Purchase orders should be raised at the point of engagement rather than retrospectively.	Director of Workforce & OD and Director of Finance to meet with Head of Procurement to develop a management guide which ensures all managers are aware of the actions they are required to take when procuring workers via frameworks.	Apr-22	May-22	Red	03/05/2022- update via Internal Audit- response indicates request that date should be May 2022, therefore to follow up at later date.
HDUHB-2122-39	Mar-22	Internal Audit	Non-Clinical Temporary Staffing	Open	Limited	Workforce & OD	Workforce & OD	Assistant Director of Workforce & OD	Director of Workforce & OD	HDUHB-2122-39_003b	High	R3. NWSSP Procurement Services should be engaged for support and advice in the procurement of non-clinical temporary staff to ensure procurements represent value for money and are compliant with the Public Contract Regulations. Framework documentation must be completed and approved by both parties for procurements via framework supplier. Purchase orders should be raised at the point of engagement rather than retrospectively.	All paperwork to be linked into process identified in action above and documentation to be submitted to and checked by Resourcing team prior to authority to proceed is given.	May-22	May-22	Amber	10/05/2022- Internal Audit confirmed May 2022 timescale is still correct.
HDUHB-2122-39	Mar-22	Internal Audit	Non-Clinical Temporary Staffing	Open	Limited	Workforce & OD	Workforce & OD	Assistant Director of Workforce & OD	Director of Workforce & OD	HDUHB-2122-39_004a	High	R4. A central record of temporary staff usage should be maintained by Workforce so that they can proactively engage with appointing managers to assess resource requirements and explore longer-term, more cost-effective alternatives to agency usage. This information can also be used to inform the wider workforce planning and recruitment arrangements through the identification of gaps in resource /expertise and hard-to-fill posts. Appointing managers should liaise with finance colleagues to ensure the accuracy of temporary staff expenditure coding within the ledger. This would facilitate the maintenance and monitoring of a central record of temporary staff usage. Expenditure on non-clinical temporary staffing over and above the agreed establishment should be monitored and reported to an appropriate forum.	regular reporting of all agencies spend (clinical and non-clinical) to be sent to Assistant Director of Workforce & OD (Resourcing & Utilisation) monthly to ensure all non-clinical spend is known and any breaches to agreed procedure is managed appropriately.	Apr-22	May-22	Red	03/05/2022- update via Internal Audit- response indicates request that date should be May 2022, therefore to follow up at later date.
HDUHB-2122-39	Mar-22	Internal Audit	Non-Clinical Temporary Staffing	Open	Limited	Workforce & OD	Workforce & OD	Assistant Director of Workforce & OD	Director of Workforce & OD	HDUHB-2122-39_004b	High	R4. A central record of temporary staff usage should be maintained by Workforce so that they can proactively engage with appointing managers to assess resource requirements and explore longer-term, more cost-effective alternatives to agency usage. This information can also be used to inform the wider workforce planning and recruitment arrangements through the identification of gaps in resource /expertise and hard-to-fill posts. Appointing managers should liaise with finance colleagues to ensure the accuracy of temporary staff expenditure coding within the ledger. This would facilitate the maintenance and monitoring of a central record of temporary staff usage. Expenditure on non-clinical temporary staffing over and above the agreed establishment should be monitored and reported to an appropriate forum.	The issuing of guidance referred to in point 1 will ensure managers are aware of their need to ensure regular discussion with Workforce and Finance to ensure usage is correctly recorded.	May-22	May-22	Amber	10/05/2022- Internal Audit confirmed May 2022 timescale is still correct.
HDUHB-2122-39	Mar-22	Internal Audit	Non-Clinical Temporary Staffing	Open	Limited	Workforce & OD	Workforce & OD	Assistant Director of Workforce & OD	Director of Workforce & OD	HDUHB-2122-39_004c	High	R4. A central record of temporary staff usage should be maintained by Workforce so that they can proactively engage with appointing managers to assess resource requirements and explore longer-term, more cost-effective alternatives to agency usage. This information can also be used to inform the wider workforce planning and recruitment arrangements through the identification of gaps in resource /expertise and hard-to-fill posts. Appointing managers should liaise with finance colleagues to ensure the accuracy of temporary staff expenditure coding within the ledger. This would facilitate the maintenance and monitoring of a central record of temporary staff usage. Expenditure on non-clinical temporary staffing over and above the agreed establishment should be monitored and reported to an appropriate forum.	All non-clinical agency will be reported as part of the workforce controls planning objective regardless of funded establishment as agency if not used in the right circumstances if poor financial management. This will be reported to the Executive Team.	Apr-22	May-22	Red	03/05/2022- update via Internal Audit- response indicates request that date should be May 2022, therefore to follow up at later date.
HDUHB-2122-24	Mar-22	Internal Audit	Primary Care Clusters	Open	Reasonable	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Rhian Bond	Director of Primary Care, Community & Long Term Care	HDUHB-2122-24_001	Medium	R1. Management should introduce the use of standardised action logs at Cluster Meetings, with actions to be reviewed in subsequent meetings.	Primary Care Service Managers will ensure ongoing completion of a 'Table of Actions' following each Cluster meeting. This will include the action description; date raised; responsible officer; and status i.e. completed / work in progress. An audit to confirm compliance will be undertaken in May 2022.	May-22	May-22	Amber	18/05/2022- An audit to confirm compliance is underway. Findings will be reported to SMT by the end of May.
HDUHB-2122-24	Mar-22	Internal Audit	Primary Care Clusters	Open	Reasonable	Primary Care, Community and Long Term Care	Primary Care, Community and Long Term Care	Rhian Bond	Director of Primary Care, Community & Long Term Care	HDUHB-2122-24_002	High	R2. Management should ensure arrangements are in place for assurance reporting to the appropriate subcommittee of the Board on key aspects of Primary Care Clusters.	A Cluster IMTP Progress Report will be provided to an appropriate Health Board / Committee meeting on a quarterly basis. The exact committee will be identified with relevant officers in due course, with the intention of implementation in time for Quarter 1 reporting.	Jul-22	Jul-22	Amber	18/05/2022- Quarter 1 IMTP progress report will go to the Strategic, Development and Operational Delivery Committee (SDODC) in August 2022, and then quarterly thereafter.
HDUHB-2122-40	Mar-22	Internal Audit	TriTech Institute	Open	Limited	Medical	Central Operations	Chris Hopkins/Gareth Rees	Medical Director	HDUHB-2122-40_001	High	R1. A formal business plan is currently being developed for TriTech. Management should ensure the business plan is submitted to the Health Board for scrutiny and include, but not limited to, the following in order to provide the Health Board the information on this collaborative initiative: • the scope, objectives and mission statement of TriTech; • detailed financial breakdown including the establishment of budgets and resources; • an exit strategy setting out the risk appetite and tolerances; • required quality and safety standards are explicitly outlined; and • key performance indicators.	1.1 The original case, presented as an SBAR, contained detailed activity and financial assumptions and has been instrumental to the set up phase and first year of TriTech's activities. A detailed five-year business plan, informed by the set up phase, is now being developed, with a first draft to be completed by the end of April 2022 and a final draft in place by May 2022. The business plan will contain: The scope, objectives and mission statement of TriTech; • Governance • Service assessment; • Market research, analysis, and strategy; • Competitor analysis; • Staffing plan; • Costs and pricing strategy; • Activity plan, with targets; • Financial forecast; • An exit strategy setting out the risk appetite and tolerances; and • Quality and safety standards with key performance indicators.	May-22	May-22	Amber	
HDUHB-2122-40	Mar-22	Internal Audit	TriTech Institute	Open	Limited	Medical	Central Operations	Chris Hopkins/Gareth Rees	Medical Director	HDUHB-2122-40_002	High	R2. Management should establish and document the relationship structure in place between TriTech and other collaborative departments and groups to ensure responsibilities for items such as risk management, quality and safety, and managerial and professional arrangements have been identified and agreed by all parties.	1.2 The business plan will contain a governance section, so that the robust arrangements that have been put in place are clearly documented for future review. For assurance, it should be noted that several of the suggestions were already in place at the time of the audit: • There is a risk register which is incorporated in Hywel Dda University Health Board's risk management system and associated arrangements. Individual risk registers also exist for specific projects; • Quality and safety is of paramount importance to the initiative, with a clear governance route into the Research and Innovation Sub-Committee, which can then escalate the quality and safety arrangements as appropriate. Projects are only supported by TriTech when a sponsoring department has signed off that it is content with a project and this will often be done through their operational quality and safety arrangements.	May-22	May-22	Amber	

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HDUHB-2122-40	Mar-22	Internal Audit	TriTech Institute	Open	Limited	Medical	Central Operations	Chris Hopkins/Gareth Rees	Medical Director	HDUHB-2122-40_003	High	R3. Management should review the financial requirements for the TriTech Institute to ensure expenditure and income generation targets are appropriate and align with the business plan currently being developed.	2.1 Management agree that the financial assumptions originally proposed in the business case SBAR produced in 2020 have changed. Whereas the original business case projected the majority of income would be secured through grant and advisory work, the reality has seen a much greater demand for real world evaluations commissioned directly by commercial organisations. These income lines are reflected in the finance tracker, which has been established with finance business partners and provides a more accurate and real time overview of the position.  Additional pay costs were evident from the appointment of a temporary 'Deputy Head of TriTech' post but these costs have been built into the finance tracker in order to provide a balanced and accurate position on pay and non-pay costs. It should be noted that, due to being fixed term, they do not reflect a change in the agreed establishment. The finance tracker is updated and presented to the Trittech management group in the monthly meetings by the finance business partner and the tracker is also included within the TriTech updates to R&I sub-committee for assurance.  As detailed in Matter 4 below, the Head of Tritech job description has been developed and has been through the AAC matching panel. Funding has been secured and this will be reflected within the finance tracker pay costs going forwards. The Finance business partners are actively involved with the preparation of the business plan to ensure all assumptions are robust and sensitivity checked.	May-22	May-22	Amber	
HDUHB-2122-40	Mar-22	Internal Audit	TriTech Institute	Open	Limited	Medical	Central Operations	Chris Hopkins/Gareth Rees	Medical Director	HDUHB-2122-40_004	High	R4. Management should ensure that the financial performance of individual projects are recorded and reported to the TriTech Management Group in order to ensure expenditure is in line with allocated grants.	2.2 The finance team already track the financial performance of individual projects on the finance tracker. The Trittech Finance Business partners will look to introduce a more detailed individual project breakdown as part of the Financial performance reporting presented to the Trittech Management Group.	May-22	May-22	Amber	
HDUHB-2122-40	Mar-22	Internal Audit	TriTech Institute	Open	Limited	Medical	Central Operations	Chris Hopkins/Gareth Rees	Medical Director	HDUHB-2122-40_006	Medium	R6. Management should ensure the position of the Head of TriTech is formalised and a job description is developed, approved and promptly issued.	4.1 The job description has been developed and has been through the AAC matching panel. Funding has been secured and recruitment will begin in April 22. Pending successful recruitment, we envisage the new Head of Trittech to be appointed and in post by the end of August 22. The Medical Director, Chief Operating Officer, and Director of Therapies & Health Science have agreed a clear plan to ensure appropriate governance and managerial arrangements are in place for the intervening period.	Aug-22	Aug-22	Amber	
HDUHB-2122-40	Mar-22	Internal Audit	TriTech Institute	Open	Limited	Medical	Central Operations	Chris Hopkins/Gareth Rees	Medical Director	HDUHB-2122-40_008	Medium	R8. Management should develop a standard operating procedure to document the grants bidding process for TriTech.	6.1 A new standard operating procedure to document the grants bidding process for TriTech is in development and will be complete by end of May 22.	May-22	May-22	Amber	
HDUHB-2122-18	Apr-22	Internal Audit	Network and Information Systems (NIS) Directive	Open	Substantial	Digital and Performance	Digital and Performance	Paul Solloway/Anthony Tracey	Director of Finance	HDUHB-2122-18_001	Medium	R1. Management should report the NIS Directive to the Board in a private session due to the risk of sharing cyber security details in the public domain, and ensure that members are presented with information including, but not limited to: • NIS Directive and Health Board requirements as an Operator of Essential Services (OES); • Repercussions of non-compliance including potential fines; • Current compliance position of the Health Board; and • Cyber Security Programme.	As part of the NIS Directive compliance, an 18-month programme is in development. One of key elements is the requirement for each Board Member to be aware of Cyber Security issues, and as such a suitable Board Seminar session is under discussion with the Board Secretary.	Aug-22	Aug-22	Amber	11/05/2022 - recommendation on course to be implemented within noted timescales., with discussions currently being held to determine if the presentation should be given at Board, Board Seminar or a specific meeting.
HDUHB-2122-31	Apr-22	Internal Audit	Workforce Planning	Open	Reasonable	Workforce & OD	Workforce & OD	Tracey Walmsley	Director of Workforce & OD	HDUHB-2122-31_001	Medium	R1. Management should ensure the terms of reference for the Workforce Planning & Conscience Group is updated and promptly approved.	Agreed - the Workforce Planning & Conscience Group and associated workforce planning groups have been reviewed and the attached outlines the approach going forward. Further work is underway to further integrate workforce planning with education planning and revised terms of reference will be developed shortly.	Jul-22	Jul-22	Amber	
HDUHB-2122-32	Apr-22	Internal Audit	Organisational Values & Staff Wellbeing	Open	Substantial	Workforce & OD	Workforce & OD	Christine Davies/Robert Blake	Director of Workforce & OD	HDUHB-2122-32_001	Low	R1. Health Board values should be actively promoted and visible to staff via the intranet site.	Evidence of organisational values and links for staff previously available on intranet site current transition to new intranet site from 1st April where the new links will be reinstated.	Jun-22	Jun-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_001a	High	R1. The guidance document (and supporting audit tool) for assessing and managing ligature risk should be reviewed, updated where appropriate, formally approved and adopted.	Currently operational services are in the process of transitioning from paper risk registers to utilising the Datix system and this is being supported by corporate colleagues. This process of management was agreed at the directorate business performance and planning group on 24th March 2022. It is anticipated that the transition of operational services risk registers will be completed by 30th June 2022 at which point an audit of the risk registers to ensure compliance will be undertaken.	Jul-22	Jul-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_001b	High	R1. The guidance document (and supporting audit tool) for assessing and managing ligature risk should be reviewed, updated where appropriate, formally approved and adopted.	Written Control Document – Assessment and Management of Environmental Ligature Risks within Mental Health and Learning Disability. Draft procedure has been produced and is currently out for comment. WCD is due to be presented to the MH/LD Written Control Document Group for ratification on Monday 16th May 2022.	May-22	May-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_001c	High	R1. The guidance document (and supporting audit tool) for assessing and managing ligature risk should be reviewed, updated where appropriate, formally approved and adopted.	WCD Implementation plan – Each operational service to produce an implementation plan for the dissemination and implementation of the WCD which will include how compliance is reported through operational governance system to the MH/LD Quality Safety Experience Group.	Jun-22	Jun-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_001d	High	R1. The guidance document (and supporting audit tool) for assessing and managing ligature risk should be reviewed, updated where appropriate, formally approved and adopted.	Standard Operating Procedure for the management POL action plans to be developed and ratified through MH/LD WCDG, to include but not limited to monitoring, tracking and escalation process.	Jul-22	Jul-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_002a	High	R2. Training should be made available to staff to ensure that they are able to identify and manage ligature risks and perform ligature audits in line with the guidance.	The identification and management of ligature risks and completion of ligature audits in line with the guidance, will be included in the Health and safety training module provided by the Health and Safety Team.	Jun-22	Jun-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_002b	High	R2. Training should be made available to staff to ensure that they are able to identify and manage ligature risks and perform ligature audits in line with the guidance.	A bespoke training session will be arranged for key members of staff already involved in POL audit work which will include but not be limited to the procedure, audit forms and process for managing action plans	Jun-22	Jun-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_003a	High	R3. Ligature audits must be completed at least annually, and more frequently where required, for example if there are changes to the environment or patient profile.	POL audits will be completed in our inpatient areas once the procedure has been implemented and bespoke training completed. Once completed a rolling programme will be initiated to include immediate review of POL should function of a unit change.	Jul-22	Jul-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_003b	High	R3. Ligature audits must be completed at least annually, and more frequently where required, for example if there are changes to the environment or patient profile.	Assurance: Monitoring and tracking of subsequent action plans will be undertaken via the MH/LD Accommodation group, from which a report will be submitted to MH/LD QSEG	Aug-22	Aug-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_003c	High	R3. Ligature audits must be completed at least annually, and more frequently where required, for example if there are changes to the environment or patient profile.	There will be a process introduced whereby the HB Quality Assurance and Safety Team to oversee the closure of all actions on completion. This will be included in the SOP.	Jul-22	Jul-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_004a	High	R4. Where ligature risks are identified the audit template should clearly document whether the risk is tolerable (e.g., mitigated via patient management, no action required) or requires remedial action.	As part of the development of the WCD the template will be amended to ensure that allow for the capture of rationale for toleration of risk associated with POL.	May-22	May-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_004b	High	R4. Where ligature risks are identified the audit template should clearly document whether the risk is tolerable (e.g., mitigated via patient management, no action required) or requires remedial action.	Mitigation of Risks will be captured via service level risk registers.	Jun-22	Jun-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Liz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_005a	High	R5. Where remedial action is required, these actions should be captured in an action plan and assigned a priority RAG rating, responsible officer and deadline for completion. A single, centralised MH&LD ligature action plan may be appropriate as this would facilitate central oversight (for example, by the Quality & Safety Team, as for HHW actions), monitoring and sharing of risks identified for consideration at other sites.	As part of the development of the WCD the template will be amended to ensure that the RAG rating, responsible officer and deadline for completion are able to be captured.	May-22	May-22	Amber	

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HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Uz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_005b	High	R5. Where remedial action is required, these actions should be captured in an action plan and assigned a priority RAG rating, responsible officer and deadline for completion. A single, centralised MH&LD ligature action plan may be appropriate as this would facilitate central oversight (for example, by the Quality & Safety Team, as for HIW actions), monitoring and sharing of risks identified for consideration at other sites.	Central oversight of Action plans will be facilitated through the MH/LD Accommodation Group to ensure monitoring and sharing of risks across all sites.	Aug-22	Aug-22	Amber	
HDUHB-2122-45	Apr-22	Internal Audit	Prevention of Self Harm	Open	Limited	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Uz Carrole/Sara Rees	Director of Nursing, Quality and Patient Experience	HDUHB-2122-45_006	High	R6. Actions should be monitored through to implementation, with assurance reported to an appropriate forum/sub-committee.	Actions should be monitored through to implementation, with assurance reported from the MH/LD accommodation group to the MH/LD QSEG.	Aug-22	Aug-22	Amber	
SSU_WHSSC_2122-02	Apr-22	Internal Audit	Glangwili Hospital Women & Children's Development	Open	Reasonable	Women and Children's Services	Women and Children's Services	Lisa Humphrey	Director of Operations	SSU_WHSSC_2122-02_001	Low	R1. Project monitoring should continue to include monitoring SCP cash flow in the period of project completion at SCP cost liability.	Agreed, though noting that future cash flow is an internal matter for the SCP, and that using this as a tool to monitor progress on site will have limited effectiveness because the SCP will be in "pain". ACTION - Noting the recommendation the Health Board will submit evidence that SCP cashflow is being monitored to project completion. Monitoring of on-site works against Accepted Programme will be increased.	Jul-22	Jul-22	Amber	
SSU_WHSSC_2122-02	Apr-22	Internal Audit	Glangwili Hospital Women & Children's Development	Open	Reasonable	Women and Children's Services	Women and Children's Services	Lisa Humphrey	Director of Operations	SSU_WHSSC_2122-02_002	Medium	R2. Management should report any disparity with the SCP's assessment of agreed and unagreed weeks of programme duration.	2.1 Actioned since audit fieldwork. Project Manager and Cost Adviser reports to Project Team and Project Group meetings in June are to be submitted as evidence (June 2022 being the next Project Group meeting)	Jun-22	Jun-22	Amber	
SSU_WHSSC_2122-02	Apr-22	Internal Audit	Glangwili Hospital Women & Children's Development	Open	Reasonable	Women and Children's Services	Women and Children's Services	Lisa Humphrey	Director of Operations	SSU_WHSSC_2122-02_003a	Medium	R3. Insurance charges should be paid in accordance with the contract.	3.1 Agreed. Evidence that insurance charges paid are in accordance with the contract to be submitted to Capital Audit.	Jun-22	Jun-22	Amber	
SSU_WHSSC_2122-02	Apr-22	Internal Audit	Glangwili Hospital Women & Children's Development	Open	Reasonable	Women and Children's Services	Women and Children's Services	Lisa Humphrey	Director of Operations	SSU_WHSSC_2122-02_003b	Low	R3. Additional labour rates should be contractually agreed.	3.2 Agreed. Evidence that the additional labour rates have been contractually agreed to be submitted to Capital Audit.	Sep-22	Sep-22	Amber	
SSU_WHSSC_2122-02	Apr-22	Internal Audit	Glangwili Hospital Women & Children's Development	Open	Reasonable	Women and Children's Services	Women and Children's Services	Lisa Humphrey	Director of Operations	SSU_WHSSC_2122-02_004	Low	R4. The Health Board should formally record at Key Performance Indicators if appropriate controls are not operated at forthcoming meetings and delivery.	4.1 Agreed. Note that SCP performance is being formally reported on Framework KPI returns to NWSSP-SES Framework Managers. KPI reporting frequency has been increased from every 6 months to every 2 months for this project as part of enhanced controls agreed. ACTION – The Health Board will add Key Performance Indicator returns to dashboard reports to Welsh Government.	Jun-22	Jun-22	Amber	
SSU_WHSSC_2122-02	Apr-22	Internal Audit	Glangwili Hospital Women & Children's Development	Open	Reasonable	Women and Children's Services	Women and Children's Services	Lisa Humphrey	Director of Operations	SSU_WHSSC_2122-02_005	Medium	R5. The Health Board should confirm provision of a Parent Company Guarantee in respect of Phase II of the Women and Childrens project at Glangwili.	5.1 Agreed. A new Parent Company Guarantee which includes changes to registered head office for both contractor and parent company, and the rebranding of the contractor, are in the process of being completed. The SCP is currently actioning, and has advised that this could take a further two months to complete.	Jul-22	Jul-22	Amber	
HDUHB-2122-44	Apr-22	Internal Audit	Nurse Staffing Levels	Open	Reasonable	Nursing	Nursing	Chris Hayes	Director of Nursing, Quality and Patient Experience	HDUHB-2122-44_001a	Low	R1. The Nurse Staffing Level templates should be fully completed. If the overview document is the preferred method for capturing NSP Team and Designated Person review and approval, the template should be updated to remove these sections and instead refer to the overview document.	Ahead of the next (Autumn 2022) cycle, revise the Nurse Staffing Level review template and associated documents and design the process by which the revised nurse staffing level templates and associated documents are updated following the discussion with the Designated Person	Aug-22	Aug-22	Amber	
HDUHB-2122-44	Apr-22	Internal Audit	Nurse Staffing Levels	Open	Reasonable	Nursing	Nursing	Chris Hayes	Director of Nursing, Quality and Patient Experience	HDUHB-2122-44_001b	Medium	R1. Review and approval of the agreed nurse staffing levels by the Designated Person should be evidenced.	Design a process by which the Designated Person formally confirms the record of the agreed nurse staffing levels and test this process as part of the Spring 2022 nurse staffing level review cycle.	May-22	May-22	Amber	
HDUHB-2122-44	Apr-22	Internal Audit	Nurse Staffing Levels	Open	Reasonable	Nursing	Nursing	Chris Hayes	Director of Nursing, Quality and Patient Experience	HDUHB-2122-44_002	Medium	R2. The Quality Safety & Experience Committee should receive regular assurance reports on the Health Board's ability to maintain agreed nurse staffing level, with escalation to the Board where appropriate.	Routinely provide a (minimum of a) 6 monthly (August and February) report to HB's Quality Safety & Experience Committee as part of the regular overarching assurance report to that committee. This report will include (quantitative) details of the extent to which the nurse staffing levels have been maintained across Section 25B wards during the previous 6 months; and (qualitative narrative) description of the steps that have been taken to maintain the planned rosters at their agreed levels and any notable patient outcomes associated with maintaining/not maintaining the staffing levels.	Aug-22	Aug-22	Amber	
HDUHB-2122-44	Apr-22	Internal Audit	Nurse Staffing Levels	Open	Reasonable	Nursing	Nursing	Chris Hayes	Director of Nursing, Quality and Patient Experience	HDUHB-2122-44_001a	Low	R3. Ensure accurate reporting of nurse staffing levels to the Board.	Embed a process of checking/proofreading all the data incorporated into Board / QSEC reports to ensure accuracy	May-22	May-22	Amber	
HDUHB-2122-01	May-22	Internal Audit	Risk Management & Board Assurance Framework	Open	Substantial	Governance	Governance	Assistant Director of Assurance & Risk	Board Secretary	HDUHB-2122-01_001	Medium	R1. Assurance arrangements and responsibilities for monitoring principal risks in the longer-term should be reviewed and clarified. If it is determined that Board committees will be responsible for principal risks on the BAF, committees should be provided with sufficient information to enable them to discharge this duty.	The Board previously agreed that they would receive the principal risks as these provide the Board with information on how the organisation is progressing against its strategic objectives. Reporting arrangements for principal risks will be considered as part of the review of both the Risk Management Strategy and Committee business/workplans planned for 2022/23.	Dec-22	Dec-22	Amber	
Capital Governance Review	Dec-21	Internal Review	Capital Governance Review	Open	N/A	Strategic Development and Operational Planning	Strategic Development and Operational Planning	Head of Capital Planning	Director of Strategic Development and Operational Planning	HDUHB-2021-11_0012c	N/A	R12. Training for Project Director	Develop a PD Pocket Guide	May-22	<del>May-22</del> Jul-22	Red	07/01/2022- in progress. 03/05/22 - In development., revised date of July 2022 provided.
Capital Governance Review	Dec-21	Internal Review	Capital Governance Review	Open	N/A	Strategic Development and Operational Planning	Strategic Development and Operational Planning	Head of Capital Planning	Director of Strategic Development and Operational Planning	HDUHB-2021-11_0014	N/A	R14. The process for the prioritisation of schemes for the Infrastructure Investment Enabling Plan	Work has already been undertaken on the development of a prioritisation matrix for the allocation of part of the UHB's discretionary programme. WG Planning Framework call out the need to prioritise the bids for All Wales Capital. The prioritisation framework will need to link with the <ul style="list-style-type: none"><li>• UHB Strategic objectives</li><li>• UHB's Planning Objectives</li><li>• Implementation of AHMWW Strategy</li><li>• Business continuity</li></ul> Infrastructure Investment Enabling Plan to be signed off as part of IMTP	Jan-22	<del>Jan-22</del> Feb-22 Mar-22 Sep-22	Red	07/01/2022- Completion date moved to align with sign off as part of IMTP. 02/03/2022- A Report is being prepared for Executive Team to consider in March 2022 prior to a WG submission by 31/03/2022. 03/05/2022 - Prioritisation of schemes currently included in our Infrastructure Plan was undertaken for the submission of a draft 10 Year NHS Wales Plan to WG. Feedback from this national exercise will be utilised to inform the next steps in this process. Revised date of September 2022 provided.
Capital Governance Review	Dec-21	Internal Review	Capital Governance Review	Open	N/A	Strategic Development and Operational Planning	Strategic Development and Operational Planning	Head of Capital Planning	Director of Strategic Development and Operational Planning	HDUHB-2021-11_007	N/A	R7. Setting up of an internal scrutiny process for business cases prior to them being finalised and presented to CEIM&T for approval	Develop a proposal and draft terms of reference for Executive Team discussion. This will cover how the process will be resourced and ensure upfront scrutiny and approval prior to CEIM&T submission	Mar-22	<del>Mar-22</del> Sep-22	Red	07/01/2022- In progress for discussion by Executive Team by March 2022. 29/03/2022- Update to Capital Sub Committee (CSC) reported that this will not be implemented by March and that an update on the action will be provided to the May CSC meeting. 03/05/2022 - In progress, revised date of September 2022 provided.
Capital Governance Review	Dec-21	Internal Review	Capital Governance Review	Open	N/A	Strategic Development and Operational Planning	Strategic Development and Operational Planning	Head of Capital Planning	Director of Strategic Development and Operational Planning	HDUHB-2021-11_008	N/A	R8. Consideration be given if CEIM&T and the Groups that sit underneath it should have delegated approval limit	Review the current capital approval framework documentation and delegated capital approval limits with the Governance Team. SBAR to May CEIM&T	May-22	May-22	Amber	07/01/2022- in progress. 29/03/2022- Update to Capital Sub Committee (CSC) reported that this is in progress. 03/05/2022- SBAR to be presented to May CSC.
MHRA-28110/119247-0017	Mar-22	MHRA	Insp BLCA 28110/119247-0017	Open	N/A	Pathology	Pathology	Head of Pathology	Director of Operations	MHRA-28110/119247-0017_005c	High	The validation and change control data for the Telepath server upgrade, CCN 20-12 and Val 20-11, failed to demonstrate that the system was fit for purpose before it was introduced into routine use. For example, the validation data was a series of screenshots of patient records with no explanation of how the transfer of patient data was achieved.	Create two blood transfusion specific validation protocols for both LIMS modifications and analyser modifications which meets the requirements detailed in MPAT611 Validation policy (30/04/22)	May-22	May-22	Amber	04/05/2022 - LIMS validation protocol in draft and circulated for comments. 20/05/22 – LIMS validation protocol updated with comments from blood bank managers and recirculated for any further amendments. Still on schedule to be completed by end May. (A further MHRA inspection has just taken place at WGH which has identified some areas of improvement with respect to the analyser modification validation protocol so this will form part of that action plan going forward).
MHRA-28110/119247-0017	Mar-22	MHRA	Insp BLCA 28110/119247-0017	Open	N/A	Pathology	Pathology	Head of Pathology	Director of Operations	MHRA-28110/119247-0017_005d	High	The validation and change control data for the Telepath server upgrade, CCN 20-12 and Val 20-11, failed to demonstrate that the system was fit for purpose before it was introduced into routine use. For example, the validation data was a series of screenshots of patient records with no explanation of how the transfer of patient data was achieved.	Perform a retrospective validation of the Telepath upgrade utilising the new template to ensure the evidence is referenced, is clear and is appropriately signed off (30/05/22)	May-22	May-22	Amber	04/05/2022 - LIMS validation protocol in draft and circulated for comments. 20/05/22 – LIMS validation protocol updated with comments from blood bank managers and recirculated for any further amendments. Still on schedule to be completed by end May.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber- on schedule, Green- complete)	Progress update/Reason overdue
BFS/KBJ/SJM/00113573	Dec-19	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters. St Nons (Secure EMI unit)/ St Brynach's (Day Hospital) / Bro Cerwyn (Offices) BFS/KBJ/SJM/00113573	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KBJ/SJM/00113573_001	High	R.1. St Nons. Ensure that door sets than can resist fire and smoke for 30 minutes are provided in the following locations: Throughout Units, many doors were defective, these were on escape routes. The terms door set refers to the complete element as used in practice: <ul style="list-style-type: none"><li>• The door leaf or leaves.</li><li>• The frame in which the door is hung.</li><li>• Hardware essential to the functioning of the door set, 3 x hinges.</li><li>• Intumescent seals and smoke sealing devices/Self closure.</li><li>• Self-closers to be fitted to all doors and not compromise strips and seals of fire doors.</li></ul>	Full action plan held by Estates.	Mar-20 Dec-21 Apr-22	Dec-21 Apr-22 Dec-22	Amber	12/01/2021- Revised letter from MWFRS confirmed this item is to be completed in line with the agreed advanced, first and second phase works: Stage 2 / Phase 1 works relate to all remaining escape routes at WGH and all remaining work at St Caradogs, St Nons to be completed by end April 2022. 06/05/2021- Letter from MWFRS dated 19/03/2021 - 'Further to the conversation on the possibility of the Phase 1 works at Wlithybush General Hospital running over the completion date due to the complexity and capital value of this project, as we have over 12 months to the current expiry date, we would not want to review this enforcement notice until early in to 2022'. Recommendation to remain amber until contact is made to MWFRS in March 2022 as they have requested, to update them on the progress of the works, at which point MWFRS will discuss the extension of the notice at that date. 05/01/2022- update being reported to Health & Safety Committee January 2022- As a result of the significant additional works, the anticipated completion date for the works has been assessed by the Project Management Team as the end of December 2022. COVID-19 continues to impact on progressing the work due to the close proximity of some aspects of this fire work to clinical areas. The MWFRS has been fully briefed on this programme adjustment required to support their decision on overboarding, and are fully supportive of the adjustment to the compliance dates and will provide written confirmation of this in early 2022. The completion date will be revised on the audit tracker following written confirmation from MWFRS. 02/03/2022- This programme now takes into account the additional complex work to undertake the "overboarding" as required by the MWFRS. The completion date of works on site is December 2022 with a short period of contingency running into January 2023. The MWFRS has been fully briefed on this programme adjustment, which is required to deliver the "overboarding" work. They are fully supportive of the adjustment and have provided written confirmation of their agreement. MWFRS has advised that they will visit the site during 2022 and will formally update FEN dates when appropriate. 27/04/2022- MWFRS have advised that they will be extending the completion date for this FEN to December 2022 which aligns with the current agreed programme for this work. It is anticipated that this updated FEN will be received within the next few weeks.
BFS/KBJ/SJM/00113573	Dec-19	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters. St Nons (Secure EMI unit)/ St Brynach's (Day Hospital) / Bro Cerwyn (Offices) BFS/KBJ/SJM/00113573	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KBJ/SJM/00113573_002	High	R2. St Nons. Reinstate the fire resistance in the following location(s): Compartmentation issues throughout unit, due to Dampers showing fault on system.	Full action plan held by Estates.	Mar-20 Dec-21 Apr-22	Dec-21 Apr-22 Dec-22	Amber	12/01/2021- Revised letter from MWFRS confirmed this item is to be completed in line with the agreed advanced, first and second phase works: Stage 2 / Phase 1 works relate to all remaining escape routes at WGH and all remaining work at St Caradogs, St Nons to be completed by end April 2022. 06/05/2021- Letter from MWFRS dated 19/03/2021 - 'Further to the conversation on the possibility of the Phase 1 works at Wlithybush General Hospital running over the completion date due to the complexity and capital value of this project, as we have over 12 months to the current expiry date, we would not want to review this enforcement notice until early in to 2022'. Recommendation to remain amber until contact is made to MWFRS in March 2022 as they have requested, to update them on the progress of the works, at which point MWFRS will discuss the extension of the notice at that date. 05/01/2022- update being reported to Health & Safety Committee January 2022- As a result of the significant additional works, the anticipated completion date for the works has been assessed by the Project Management Team as the end of December 2022. COVID-19 continues to impact on progressing the work due to the close proximity of some aspects of this fire work to clinical areas. The MWFRS has been fully briefed on this programme adjustment required to support their decision on overboarding, and are fully supportive of the adjustment to the compliance dates and will provide written confirmation of this in early 2022. The completion date will be revised on the audit tracker following written confirmation from MWFRS. 02/03/2022- This programme now takes into account the additional complex work to undertake the "overboarding" as required by the MWFRS. The completion date of works on site is December 2022 with a short period of contingency running into January 2023. The MWFRS has been fully briefed on this programme adjustment, which is required to deliver the "overboarding" work. They are fully supportive of the adjustment and have provided written confirmation of their agreement. MWFRS has advised that they will visit the site during 2022 and will formally update FEN dates when appropriate. 27/04/2022- MWFRS have advised that they will be extending the completion date for this FEN to December 2022 which aligns with the current agreed programme for this work. It is anticipated that this updated FEN will be received within the next few weeks.
BFS/KS/SJM/00175424/ 00175421/00175428 /00175426/00175425	Jan-20	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters. Wlithybush General Hospital, Kensington, St Thomas, etc. BFS/KS/SJM/00175424/ 00175421/00175428/00175426/00175425	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS.KS/SJM/00175424/ 00175421/00175428/00175426/00175425_001	High	R1. Compartment •A Compartmentation survey of all the listed blocks above including floor to roof (Loft separation between stairwell and accommodation / office areas) must be carried out to ensure that fire and smoke cannot pass. • All Loft hatches are to be fire resisting to a minimum of 30 minutes. • Data cables, pipes and ducting need to be fire stopped, noted within St Thomas block but to include any other area not noted within all other blocks.	Full action plan held by Estates.	Jul-20 Dec-21 Apr-22	Dec-21 Apr-22 Dec-22	Amber	12/01/2021- Revised letter from MWFRS confirmed this item is to be completed in line with the agreed first phase works: Stage 2 / Phase 1 works relate to all remaining escape routes at WGH and all remaining work at St Caradogs, St Nons to be completed by end April 2022. 06/05/2021- Letter from MWFRS dated 19/03/2021 - 'Further to the conversation on the possibility of the Phase 1 works at Wlithybush General Hospital running over the completion date due to the complexity and capital value of this project, as we have over 12 months to the current expiry date, we would not want to review this enforcement notice until early in to 2022'. Recommendation to remain amber until contact is made to MWFRS in March 2022 as they have requested, to update them on the progress of the works, at which point MWFRS will discuss the extension of the notice at that date. 05/01/2022- update being reported to Health & Safety Committee January 2022- As a result of the significant additional works, the anticipated completion date for the works has been assessed by the Project Management Team as the end of December 2022. COVID-19 continues to impact on progressing the work due to the close proximity of some aspects of this fire work to clinical areas. The MWFRS has been fully briefed on this programme adjustment required to support their decision on overboarding, and are fully supportive of the adjustment to the compliance dates and will provide written confirmation of this in early 2022. The completion date will be revised on the audit tracker following written confirmation from MWFRS. 02/03/2022- This programme now takes into account the additional complex work to undertake the "overboarding" as required by the MWFRS. The completion date of works on site is December 2022 with a short period of contingency running into January 2023. The MWFRS has been fully briefed on this programme adjustment, which is required to deliver the "overboarding" work. They are fully supportive of the adjustment and have provided written confirmation of their agreement. MWFRS has advised that they will visit the site during 2022 and will formally update FEN dates when appropriate. 27/04/2022- MWFRS have advised that they will be extending the completion date for this FEN to December 2022 which aligns with the current agreed programme for this work. It is anticipated that this updated FEN will be received within the next few weeks.
BFS/KS/SJM/00175424/ 00175421/00175428 /00175426/00175425	Jan-20	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters. Wlithybush General Hospital, Kensington, St Thomas, etc. BFS/KS/SJM/00175424/ 00175421/00175428/00175426/00175425	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS.KS/SJM/00175424/ 00175421/00175428/00175426/00175425_002	High	R2. Fire Resisting Corridors Ensure that the means of escape is kept free from fire and smoke for a period of 30 minutes by ensuring that: <ul style="list-style-type: none"><li>• Bedroom / flat doors, Kitchen, cleaners and Laundry room doors, are all to be a minimum fire resistance of FD09s with a self-closer. (Pembroke county, Springfield, St Thomas, Kensington blocks) these doors should not be wedged open and any intumescent smoke seals that is damaged (Painted over) or missing should be replaced.</li></ul> At the time of the inspection I noted a number of doors being held open with wedges, the use of these Wedges holding doors open in all Blocks should be prohibited as it could promote the spread of fire, if doors are required to be left open then they will have to be self-closing 30-minute fire door linked in to the fire detection system. <ul style="list-style-type: none"><li>• Excessive gaps in fire doors should be repaired or the door needs to be replaced so the gap is a max 3mm (Within All Blocks).</li><li>• Transom lights above doors should be replaced, they should be constructed to provide 30 minutes fire resistance to the means of escape, these were mainly noted within the Pembroke county, St Thomas, Kensington blocks but if they are present within any other block within the means of escape these need to also be addressed.</li><li>• Lobby doors need to be replaced in both first floor RH offices within the Springfield and Kensington blocks.</li></ul>	Full action plan held by Estates.	Jul-20 Dec-21 Apr-22	Dec-21 Apr-22 Dec-22	Amber	12/01/2021- Revised letter from MWFRS confirmed this item is to be completed in line with the agreed first phase works: Stage 2 / Phase 1 works relate to all remaining escape routes at WGH and all remaining work at St Caradogs, St Nons to be completed by end April 2022. 06/05/2021- Letter from MWFRS dated 19/03/2021 - 'Further to the conversation on the possibility of the Phase 1 works at Wlithybush General Hospital running over the completion date due to the complexity and capital value of this project, as we have over 12 months to the current expiry date, we would not want to review this enforcement notice until early in to 2022'. Recommendation to remain amber until contact is made to MWFRS in March 2022 as they have requested, to update them on the progress of the works, at which point MWFRS will discuss the extension of the notice at that date. 05/01/2022- update being reported to Health & Safety Committee January 2022- As a result of the significant additional works, the anticipated completion date for the works has been assessed by the Project Management Team as the end of December 2022. COVID-19 continues to impact on progressing the work due to the close proximity of some aspects of this fire work to clinical areas. The MWFRS has been fully briefed on this programme adjustment required to support their decision on overboarding, and are fully supportive of the adjustment to the compliance dates and will provide written confirmation of this in early 2022. The completion date will be revised on the audit tracker following written confirmation from MWFRS. 02/03/2022- This programme now takes into account the additional complex work to undertake the "overboarding" as required by the MWFRS. The completion date of works on site is December 2022 with a short period of contingency running into January 2023. The MWFRS has been fully briefed on this programme adjustment, which is required to deliver the "overboarding" work. They are fully supportive of the adjustment and have provided written confirmation of their agreement. MWFRS has advised that they will visit the site during 2022 and will formally update FEN dates when appropriate. 27/04/2022- MWFRS have advised that they will be extending the completion date for this FEN to December 2022 which aligns with the current agreed programme for this work. It is anticipated that this updated FEN will be received within the next few weeks.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
BFS/KS/SIM/00175424/ 00175421/00175428 /00175426/00175425	Jan-20	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters. Withybush General Hospital, Kensington, St Thomas, etc. BFS/KS/SIM/00175424/ 00175421/00175428/00175426/00175425	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS.KS/SIM/00175424/ 00175421/00175428/00175426/00175425_003	High	R3. Improve Fire Detection System The detection within the means of escape from the flats and bedrooms should be changed from heat detection to smoke detection to allow the maximum amount of time between detection alert and escape. It was noted that there was heat detection in the bedrooms and entrance halls into the flats and within the lounge areas; where smoke detection would be the preferred safer option, it was explained to me that this was due to the residents being able to smoke within the premises before the smoking ban to reduce the false alarm calls. • It was noted that there was a detector being covered at time of inspection within the kitchen of the Pembroke county block (First floor flat F block). You must ensure that this practice is not repeated, information must be given to the occupants explaining the severity of this action. • Due to the Server within the Means of escape an additional detector within the area of the device is required (due to the lintel between the detector and the server) noted within the Pembroke county and St Thomas block (but this should include all blocks if server is on escape route in the same way). The changes should be carried out and commissioned by a competent person.	Full action plan held by Estates.	Jul-20 Dec-21 Apr-22	Dec-21 Apr-22 Dec-22	Amber	12/01/2021- Revised letter from MWFRS confirmed this item is to be completed in line with the agreed first phase works: Stage 2 / Phase 1 works relate to all remaining escape routes at WGH and all remaining work at St Caradogs, St Nons to be completed by end April 2022. 06/05/2021- Letter from MWFRS dated 19/03/2021 - 'Further to the conversation on the possibility of the Phase 1 works at Withybush General Hospital running over the completion date due to the complexity and capital value of this project, as we have over 12 months to the current expiry date, we would not want to review this enforcement notice until early in to 2022'. Recommendation to remain amber until contact is made to MWFRS in March 2022 as they have requested, to update them on the progress of the works, at which point MWFRS will discuss the extension of the notice at that date. 05/01/2022- update being reported to Health & Safety Committee January 2022- As a result of the significant additional works, the anticipated completion date for the works has been assessed by the Project Management Team as the end of December 2022. COVID-19 continues to impact on progressing the work due to the close proximity of some aspects of this fire work to clinical areas. The MWFRS has been fully briefed on this programme adjustment required to support their decision on overboarding, and are fully supportive of the adjustment to the compliance dates and will provide written confirmation of this in early 2022. The completion date will be revised on the audit tracker following written confirmation from MWFRS. 02/03/2022- This programme now takes into account the additional complex work to undertake the "overboarding" as required by the MWFRS. The completion date of works on site is December 2022 with a short period of contingency running into January 2023. The MWFRS has been fully briefed on this programme adjustment, which is required to deliver the "overboarding" work. They are fully supportive of the adjustment and have provided written confirmation of their agreement. MWFRS has advised that they will visit the site during 2022 and will formally update FEN dates when appropriate. 27/04/2022- MWFRS have advised that they will be extending the completion date for this FEN to December 2022 which aligns with the current agreed programme for this work. It is anticipated that this updated FEN will be received within the next few weeks.
BFS/KS/SIM/00113573- KS/890/05	Feb-20	Mid and West Wales Fire and Rescue Service	Enforcement Notice Premises: St Caradogs, Bro Cerwyn, Fishguard Road, Haverfordwest, SA61 2PG BFS/KS/SIM/00113573- KS/890/05 (supersedes EN/262/08)	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SIM/00113573_003	High	R3. Compartmentation / Dampers Reinstate the fire resistance in the following location: • The ventilation system will need to be inspected and repaired as necessary to ensure all its inherent fire safety devices are functioning in line with its design specifications and manufacturer's instructions. According to the action plan dated 02 December 2019 V2 these ongoing works are to be completed in the timescale of this Enforcement Notice	Full action plan held by Estates.	Oct-20 Feb-21 Dec-21 Apr-22	Dec-21 Apr-22 Dec-22	Amber	03/02/2021- MWFRS confirmed that this enforcement notice now runs in line with the agreed completion dates of: Stage 1 Jan 2021 & Stage 2 April 2022. Recommendation turned back to amber. 06/05/2021- Letter from MWFRS dated 19/03/2021 - 'Further to the conversation on the possibility of the Phase 1 works at Withybush General Hospital running over the completion date due to the complexity and capital value of this project, as we have over 12 months to the current expiry date, we would not want to review this enforcement notice until early in to 2022'. Recommendation to remain amber until contact is made to MWFRS in March 2022 as they have requested, to update them on the progress of the works, at which point MWFRS will discuss the extension of the notice at that date. 05/01/2022- update being reported to Health & Safety Committee January 2022- As a result of the significant additional works, the anticipated completion date for the works has been assessed by the Project Management Team as the end of December 2022. COVID-19 continues to impact on progressing the work due to the close proximity of some aspects of this fire work to clinical areas. The MWFRS has been fully briefed on this programme adjustment required to support their decision on overboarding, and are fully supportive of the adjustment to the compliance dates and will provide written confirmation of this in early 2022. The completion date will be revised on the audit tracker following written confirmation from MWFRS. 02/03/2022- The MWFRS has been fully briefed on this programme adjustment, which is required to deliver the "overboarding" work. They are fully supportive of the adjustment and have provided written confirmation of their agreement. MWFRS has advised that they will visit the site during 2022 and will formally update FEN dates when appropriate. 27/04/2022- MWFRS have advised that they will be extending the completion date for this FEN to December 2022 which aligns with the current agreed programme for this work. It is anticipated that this updated FEN will be received within the next few weeks.
BFS/KS/SIM/00114719- KS/890/04	Feb-20	Mid and West Wales Fire and Rescue Service	Enforcement Notice Premises: Withybush General Hospital. BFS/KS/SIM/00114719- KS/890/04	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SIM/00114719_004	High	R1. Compartmentation – All Other Compartmented Areas. To undertake whatever works are necessary to ensure that any / all breaches in fire resisting compartmentation that affect the Wards, Theatres, Plant Rooms, Offices, Surgeries, Specialist Units and any other compartmented spaces within Withybush Hospital are addressed. Fire resisting structures are to continue to slab / upper floor level / roof level and pass through any false ceiling provided.	Full action plan held by Estates.	Apr-22 Apr-25	Dec-24 Apr-25	Amber	This work is part of the phase 2 WGH Fire Enforcement Programme. 13/11/2020- Letter dated 05/11/2020 from MWFRS this notice is extended to 30 April 2025 as agreed in the programme for Phase 2 Works (presented to them on the 02 October 2020). Recommendation changed back from red to amber. 04/03/2021-on track as per agreed programme of work. 06/05/2021-still on track, UHB meeting with WG 07/05/2021 to establish when to start the work on ward areas. 18/11/2021- update to Health & Safety Committee 15/11/2021- At the current time, HddUHB remains confident that the April 2025 date can be achieved, however this will be reviewed upon completion of the Business Case work. The matter has been discussed with MWFRS, who appreciate that a revision may be required to this programme should the nature of the works dictate that an additional period becomes necessary. 05/01/2022- update being reported to Health & Safety Committee January 2022-At this point, confidence remains that the April 2025 date can be achieved, however this will be required to be reviewed when the Business Case work is completed. The matter has been discussed with MWFRS and they appreciate that a revision may be required to this programme should the nature of the works dictate that an additional period becomes necessary. 27/04/2022- Update as above 05/01/2022 update, confidence remains that the April 2025 date can be achieved, however this will need to be reviewed when the Business Case work is completed.
BFS/KS/SIM/00114719 - KS/890/03	Feb-20	Mid and West Wales Fire and Rescue Service	Enforcement Notice Premises: Withybush General Hospital. BFS/KS/SIM/00114719 - KS/890/03	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SIM/00114719_03_001	High	R1. Compartmentation – All Horizontal Corridor Escape Routes To undertake whatever works are necessary to ensure that any / all breaches in fire resisting compartmentation that affect the Horizontal Escape Routes within Withybush Hospital are addressed. Fire resisting structures are to continue to slab / upper floor level / roof level and pass through any false ceiling provided.	Full action plan held by Estates.	Aug-21 Dec-21 Apr-22 Dec-22	Dec-21 Apr-22 Dec-22	Amber	This work is part of the phase 1 WGH Fire Enforcement Programme. 06/05/2021- Letter from MWFRS dated 19/03/2021 - 'Further to the conversation on the possibility of the Phase 1 works at Withybush General Hospital running over the completion date due to the complexity and capital value of this project, as we have over 12 months to the current expiry date, we would not want to review this enforcement notice until early in to 2022'. Recommendation to remain amber until contact is made to MWFRS in March 2022 as they have requested, to update them on the progress of the works, at which point MWFRS will discuss the extension of the notice at that date. 05/01/2022- update being reported to Health & Safety Committee January 2022- As a result of the significant additional works, the anticipated completion date for the works has been assessed by the Project Management Team as the end of December 2022. COVID-19 continues to impact on progressing the work due to the close proximity of some aspects of this fire work to clinical areas. The MWFRS has been fully briefed on this programme adjustment required to support their decision on overboarding, and are fully supportive of the adjustment to the compliance dates and will provide written confirmation of this in early 2022. The completion date will be revised on the audit tracker following written confirmation from MWFRS. 02/03/2022- This programme now takes into account the additional complex work to undertake the "overboarding" as required by the MWFRS. The completion date of works on site is December 2022 with a short period of contingency running into January 2023. The MWFRS has been fully briefed on this programme adjustment, which is required to deliver the "overboarding" work. They are fully supportive of the adjustment and have provided written confirmation of their agreement. MWFRS has advised that they will visit the site during 2022 and will formally update FEN dates when appropriate. 21/03/2022- Head of Assurance and Risk awaiting copy of written confirmation from MWFRS before adjusting the revised completion date for this recommendation. 27/04/2022- MWFRS have advised that they will be extending the completion date for this FEN to December 2022 which aligns with the current agreed programme for this work. It is anticipated that this updated FEN will be received within the next few weeks. 05/05/2022- MWFRS have confirmed via email they are happy to extend KS/890/03 (Phase 1 works) as requested "due to your continuing efforts and commitment to complete the works, whilst on site at Withybush recently I witnessed first hand the good standard of works that is being carried out regarding phase 1". A formal extension letter will be issued in due course.
BFS/KS/SIM/00114719 - KS/890/03	Feb-20	Mid and West Wales Fire and Rescue Service	Enforcement Notice Premises: Withybush General Hospital. BFS/KS/SIM/00114719 - KS/890/03	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SIM/00114719_03_002	High	R2. Compartmentation – All Vertical Breaches and / or Penetrations To undertake whatever works are necessary to ensure that any / all breaches in fire resisting compartmentation that affect the intermediate floors between levels within Withybush Hospital are addressed. Fire resisting structures are to continue to slab/ upper floor level / roof level and pass through any false ceiling provided.	Full action plan held by Estates.	Aug-21 Dec-21 Apr-22 Dec-22	Dec-21 Apr-22 Dec-22	Amber	This work is part of the phase 1 WGH Fire Enforcement Programme. 06/05/2021- Letter from MWFRS dated 19/03/2021 - 'Further to the conversation on the possibility of the Phase 1 works at Withybush General Hospital running over the completion date due to the complexity and capital value of this project, as we have over 12 months to the current expiry date, we would not want to review this enforcement notice until early in to 2022'. Recommendation to remain amber until contact is made to MWFRS in March 2022 as they have requested, to update them on the progress of the works, at which point MWFRS will discuss the extension of the notice at that date. 05/01/2022- update being reported to Health & Safety Committee January 2022- As a result of the significant additional works, the anticipated completion date for the works has been assessed by the Project Management Team as the end of December 2022. COVID-19 continues to impact on progressing the work due to the close proximity of some aspects of this fire work to clinical areas. The MWFRS has been fully briefed on this programme adjustment required to support their decision on overboarding, and are fully supportive of the adjustment to the compliance dates and will provide written confirmation of this in early 2022. The completion date will be revised on the audit tracker following written confirmation from MWFRS. 02/03/2022- This programme now takes into account the additional complex work to undertake the "overboarding" as required by the MWFRS. The completion date of works on site is December 2022 with a short period of contingency running into January 2023. The MWFRS has been fully briefed on this programme adjustment, which is required to deliver the "overboarding" work. They are fully supportive of the adjustment and have provided written confirmation of their agreement. MWFRS has advised that they will visit the site during 2022 and will formally update FEN dates when appropriate. 21/03/2022- Head of Assurance and Risk awaiting copy of written confirmation from MWFRS before adjusting the revised completion date for this recommendation. 27/04/2022- MWFRS have advised that they will be extending the completion date for this FEN to December 2022 which aligns with the current agreed programme for this work. It is anticipated that this updated FEN will be received within the next few weeks. 05/05/2022- MWFRS have confirmed via email they are happy to extend KS/890/03 (Phase 1 works) as requested "due to your continuing efforts and commitment to complete the works, whilst on site at Withybush recently I witnessed first hand the good standard of works that is being carried out regarding phase 1". A formal extension letter will be issued in due course.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber- on schedule, Green- complete)	Progress update/Reason overdue
KS/890/08	Nov-20	Mid and West Wales Fire and Rescue Service	Enforcement Notice Premises: West Wales General Hospital, Glangwili, Dolgwlili Road, Carmarthen, Carmarthenshire, SA31 2AF KS/890/08	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	KS/890/08_01	High	R1.Compartmentation – All Horizontal Corridor Escape Routes (Agreed Phase 1 Works). To undertake whatever works are necessary to ensure that any/all breaches in fire resisting compartmentation that affect the Horizontal Escape Routes within Glangwili General Hospital are addressed as agreed in the programme for Phase 1 Works (presented to us on the 02 October 2020). Fire resisting structures are to continue to slab/upper floor level/roof level and pass through any false ceiling provided.	Full action plan held by Estates.	<del>Oct-20</del> <del>Feb-21</del> <del>Jul-22</del> Feb-23	<del>Jul-22</del> Feb-23	Amber	13/11/2020- Letter dated 05/11/2020 from MWFRS confirming enforcement notice KS/890/06 is withdrawn and replaced by KS/890/07, KS/890/08, KS/890/09 dated 04/11/2020. KS/890/08 to be completed by 31/07/2022 as agreed in the programme for Advanced Works (presented to them on the 02 October 2020). Original completion dates shown on tracker taken from original KS/890/06 enforcement notice. 17/01/2022- email received from MWFRS "Thanks for the update on the phase 1 works at GGH, we understand that the BJC took considerably longer than we expected and that this has caused the completion date of this phase of the works to the start of 2023. We are happy at this time to verbally extend the EN KS 890/08 to Feb 2023, I will not be able to physically change the current Notice until it is up for review in July 2022". Completion date revised to February 2023. 02/03/2022- The current forecasted completion date is April 2023, however this will need to be closely monitored and reviewed as the project progresses. HDdUHB continues to keep MWFRS fully up-to-date with any adjustments to programme on this phase of works. MWFRS is fully aware of the above timescales and has advised that they are planning a site visit at an appropriate time in 2022 to confirm any extension of time that may be required. 27/04/2022- as previous progress update, MWFRS is fully aware of the above timescales and has advised that they are planning a site visit at an appropriate time in 2022 to confirm any extension of time that may be required.
KS/890/08	Nov-20	Mid and West Wales Fire and Rescue Service	Enforcement Notice Premises: West Wales General Hospital, Glangwili, Dolgwlili Road, Carmarthen, Carmarthenshire, SA31 2AF KS/890/08	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	KS/890/08_02	High	R2.Compartmentation – All Vertical Breaches and / or Penetrations. To undertake whatever works are necessary to ensure that any/all breaches in fire resisting compartmentation that affect the intermediate floors between levels within Glangwili Hospital are addressed as agreed in the programme for Phase 1 Works (presented to us on the 2nd Oct 2020). Fire resisting structures are to continue to slab/ upper floor level/roof level and pass through any false ceiling provided.	Full action plan held by Estates.	<del>Oct-20</del> <del>Feb-21</del> <del>Jul-22</del> Feb-23	<del>Jul-22</del> Feb-23	Amber	13/11/2020- Letter dated 05/11/2020 from MWFRS confirming enforcement notice KS/890/06 is withdrawn and replaced by KS/890/07, KS/890/08, KS/890/09 dated 04/11/2020. KS/890/08 to be completed by 31/07/2022 as agreed in the programme for Advanced Works (presented to them on the 02 October 2020). Original completion dates shown on tracker taken from original KS/890/06 enforcement notice. 17/01/2022- email received from MWFRS "Thanks for the update on the phase 1 works at GGH, we understand that the BJC took considerably longer than we expected and that this has caused the completion date of this phase of the works to the start of 2023. We are happy at this time to verbally extend the EN KS 890/08 to Feb 2023, I will not be able to physically change the current Notice until it is up for review in July 2022". Completion date revised to February 2023. 02/03/2022- The current forecasted completion date is April 2023, however this will need to be closely monitored and reviewed as the project progresses. HDdUHB continues to keep MWFRS fully up-to-date with any adjustments to programme on this phase of works. MWFRS is fully aware of the above timescales and has advised that they are planning a site visit at an appropriate time in 2022 to confirm any extension of time that may be required. 27/04/2022- as previous progress update, MWFRS is fully aware of the above timescales and has advised that they are planning a site visit at an appropriate time in 2022 to confirm any extension of time that may be required.
KS/890/09	Nov-20	Mid and West Wales Fire and Rescue Service	Enforcement Notice Premises: West Wales General Hospital, Glangwili, Dolgwlili Road, Carmarthen, Carmarthenshire, SA31 2AF KS/890/09	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	KS/890/09_01	High	Item Number 1 - Compartmentation. (Agreed Phase 2 works). To undertake whatever works are necessary to ensure that any/all breaches in fire resisting compartmentation that affect the Wards, Theatres, Plant Rooms, Offices, Surgeries, Specialist Units and any other compartmented spaces within Glangwili General Hospital are addressed as agreed in the programme for Phase 2 works (presented to us on the 02 October 2020). Fire resisting structures are to continue to slab/upper floor level/roof level and pass through any false ceiling provided.	Full action plan held by Estates.	<del>Oct-20</del> <del>Feb-21</del> Aug-24	Aug-24	Amber	13/11/2020- Letter dated 05/11/2020 from MWFRS confirming enforcement notice KS/890/06 is withdrawn and replaced by KS/890/07, KS/890/08, KS/890/09 dated 04/11/2020. KS/890/09 to be completed by 31/08/2024 as agreed in the programme for Advanced Works (presented to them on the 02 October 2020). Original completion dates shown on tracker taken from original KS/890/06 enforcement notice. 05/01/2022- update being reported to Health & Safety Committee January 2022- At this point, confidence remains that the April 2024 completion date is achievable, however this will be confirmed upon completion of the detailed Business Case work. Discussions have been undertaken with MWFRS who appreciate that a revision may be required to the programme should the nature of the works dictate that an additional period becomes necessary. 02/03/2022- Phase 2 remains on programme to be completed by April 2024 (subject to the full due diligence work needed as part of the Business Case development). 27/04/2022-The delivery programme now indicates that the resource schedule will be submitted to WG circa May 2022 allowing the BJC to be commenced in July 2022. We would therefore expect the Phase 2 to mobilise on site circa April 2023. This will co-ordinate well with the completion of the Phase 1 programme. Phase 2 works will again be extremely complex given the delivery of these Fire Enforcement works to busy clinical areas. The due diligence work required during the Business Case development will confirm both commencement dates and programme delivery dates for this work.
Admin - General/00113166	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: Ty Teifi block of flats, Bronglais General Hospital, Caradoc Road, Aberystwyth. SY23 1ER Admin - General/00113166	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	Admin - General/00113166_001	High	1.1. A number of fire resisting doors were found to have defects. All fire resisting doors throughout the premises are to be examined and repaired or replaced to ensure that they are effectively self-closing onto their rebates. Gaps between door edge and frame are to be no more than 3mm	Full action plan held by Estates.	Mar-22	<del>Mar-22</del> Jul-22	Red	01/07/2021- Letter from MWFRS state 'You should complete the work outlined in the schedule as soon as possible, balancing the need for safety against the demands on your business or undertaking'. Estates now reviewing and formulating action plan for completion of the work required. Action plan to be shared with Assurance and Risk Officer once finalised. 18/08/2021- Action plan from Head of Operations confirms survey work will be completed by end of September 2021. Costs and timescales to be confirmed post survey. 15/11/2021- Action plan provided shows completion of work by June 2022.Report to Health & Safety Committee 15/11/2021- Action plan provided shows completion date of work revised to June 2022. Report to Health & Safety Committee 15/11/2021 - Whilst the original programme for this element of work indicated completion by February 2022, it has needed to be revised due to the extent of the work (circa 97 doors to be either replaced or repaired) and the usual challenges relating to fire door delivery timescales. When the overall programme is finalised, a meeting will be convened to formally agree this with the MWFRS. HDdUHB continues to work in close contact with the MWFRS in order to confirm and agree any update to delivery dates as required. 05/01/2022- update being reported to Health & Safety Committee January 2022- Plans are in place to commence on site with the project in April 2022, with a forecast completion date of June 2022. Collaborative working is continuing with the MWFRS in order to confirm and agree any update to delivery dates as required. 02/03/2022- The project is programmed to commence mid-April 2022 and for completion by the end of June 2022. Collaborative working is continuing with the MWFRS in order to confirm and agree any update to delivery dates as required. 27/04/2022- Collaborative working is continuing with the MWFRS in order to confirm and agree any update to delivery dates as required. Current completion date is now the end of July following a short delay appointing the contractor for the work.
Admin - General/00113166	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: Ty Teifi block of flats, Bronglais General Hospital, Caradoc Road, Aberystwyth. SY23 1ER Admin - General/00113166	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	Admin - General/00113166_001	High	1.2. Self-closing devices on all fire resisting doors are to be checked and if required adjusted, repaired, or replaced so the doors close completely into their rebates.	Full action plan held by Estates.	Mar-22	<del>Mar-22</del> Jul-22	Red	01/07/2021- Letter from MWFRS state 'You should complete the work outlined in the schedule as soon as possible, balancing the need for safety against the demands on your business or undertaking'. Estates now reviewing and formulating action plan for completion of the work required. Action plan to be shared with Assurance and Risk Officer once finalised. 18/08/2021- Action plan from Head of Operations confirms survey work will be completed by end of September 2021. Costs and timescales to be confirmed post survey. 15/11/2021- Action plan provided shows completion date of work revised to June 2022. Report to Health & Safety Committee 15/11/2021 - Whilst the original programme for this element of work indicated completion by February 2022, it has needed to be revised due to the extent of the work (circa 97 doors to be either replaced or repaired) and the usual challenges relating to fire door delivery timescales. When the overall programme is finalised, a meeting will be convened to formally agree this with the MWFRS. HDdUHB continues to work in close contact with the MWFRS in order to confirm and agree any update to delivery dates as required. 05/01/2022- update being reported to Health & Safety Committee January 2022- Plans are in place to commence on site with the project in April 2022, with a forecast completion date of June 2022. Collaborative working is continuing with the MWFRS in order to confirm and agree any update to delivery dates as required. 02/03/2022- The project is programmed to commence mid-April 2022 and for completion by the end of June 2022. Collaborative working is continuing with the MWFRS in order to confirm and agree any update to delivery dates as required. 27/04/2022- Collaborative working is continuing with the MWFRS in order to confirm and agree any update to delivery dates as required. Current completion date is now the end of July following a short delay appointing the contractor for the work.
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Admin - General00295247	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: Ty Aeron block of flats, Bronglais General Hospital, Caradoc Road, Aberystwyth. SY23 1ER Admin - General00295247	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	Admin - General00295247_003	High	3.1 The electrical fuse board within the cupboards should be boxed in by 30 minutes fire resistant OR All combustible materials should be removed from the cupboard.	Full action plan held by Estates.	Oct-21	Oct-21 <del>Nov-21</del> <del>Jun-22</del> Jul-22	Red	01/07/2021- Letter from MWFRS state 'You should complete the work outlined in the schedule as soon as possible, balancing the need for safety against the demands on your business or undertaking'. Estates now reviewing and formulating action plan for completion of the work required. Action plan to be shared with Assurance and Risk Officer once finalised. 18/08/2021- Action plan shared by Head of Operations provides target date of October 2021. 15/11/2021- Revised timescale of November 2021 provided. 05/01/2022- update being reported to Health & Safety Committee January 2022- Plans are in place to commence on site with the project in April 2022, with a forecast completion date of June 2022. Collaborative working is continuing with the MWFRS in order to confirm and agree any update to delivery dates as required. 02/03/2022- The project is programmed to commence mid-April 2022 and for completion by the end of June 2022. Collaborative working is continuing with the MWFRS in order to confirm and agree any update to delivery dates as required. 27/04/2022- Collaborative working is continuing with the MWFRS in order to confirm and agree any update to delivery dates as required. Current completion date is now the end of July following a short delay appointing the contractor for the work.
BFS/KS/SIM/00115877	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: GREVILLE COURT, ALBION SQUARE, PEMBROKE DOCK, SA72 6XF BFS/KS/SIM/00115877	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SIM/00115877_001	High	Item number 1 Alternative Escape Route (Distances). Provide an alternative means of escape as the overall travel distance from Lizzy's and Norma's Rooms is excessive. This new exit would need to be constructed within one of the rooms mentioned, the LABC and Planning department need to be contacted prior to any works undertaken (follow the recommendations within items 2 & 3 and this item will then no longer be required to be undertaken as we will accept item 2 and 3 as a compensatory feature for this situation).	Full action plan held by Estates.	Mar-22	Mar-22	External	24/08/2021- Action plan submitted to Health & Safety Committee does not include a timescale against this recommendation. To be clarified with the team. No time limit associated with letter from MWFRS. 18/11/2021- Report to Health & Safety Committee 15/11/2021 confirms property owner, ATEB, are fully responsible for completing all of these required works and are committed to doing so by March 2022. 05/01/2022- update being reported to Health & Safety Committee January 2022- Remaining items are fully the responsibility of ATEB (Housing Association). MWFRS are fully aware of the above, and formal visits are awaited from MWFRS and formal sign off is expected early in 2022. 02/03/2022- Remaining items are fully the responsibility of ATEB (Housing Association). Awaiting a response from MWFRS on whether any further inspection is planned. MWFRS has already confirmed that all of the HDdUHB works are completed. 27/04/2022- UHB to liaise with Housing Association for confirmation the work has been completed.
BFS/KS/SIM/00115877	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: GREVILLE COURT, ALBION SQUARE, PEMBROKE DOCK, SA72 6XF BFS/KS/SIM/00115877	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SIM/00115877_003	High	3.1 Item number 3 Fire Resisting Doors The fire doors in the following locations require : 1. Cold smoke seals to be repaired on a number of doors within the premises	Full action plan held by Estates.	Nov-21	Nov-21	External	24/08/2021- Action plan submitted to Health & Safety Committee shows timescale of November 2021. No time limit associated with letter from MWFRS. 18/11/2021- Report to Health & Safety Committee 15/11/2021 confirms property owner, ATEB, are fully responsible for completing all of these required works and are committed to doing so by March 2022. 05/01/2022- update being reported to Health & Safety Committee January 2022- Remaining items are fully the responsibility of ATEB (Housing Association). MWFRS are fully aware of the above, and formal visits are awaited from MWFRS and formal sign off is expected early in 2022. 02/03/2022- Remaining items are fully the responsibility of ATEB (Housing Association). Awaiting a response from MWFRS on whether any further inspection is planned. MWFRS has already confirmed that all of the HDdUHB works are completed. 27/04/2022- UHB to liaise with Housing Association for confirmation the work has been completed.
BFS/KS/SIM/00115877	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: GREVILLE COURT, ALBION SQUARE, PEMBROKE DOCK, SA72 6XF BFS/KS/SIM/00115877	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SIM/00115877_003	High	3.2 Item number 3 Fire Resisting Doors The fire doors in the following locations require : 2. The hinges are to be upgraded Twin Ball Bearing Fire Door Hinge BS EN Grade 14 or to an equivalent standard.	Full action plan held by Estates.	Nov-21	Nov-21 Mar-22	External	24/08/2021- Action plan submitted to Health & Safety Committee shows timescale of November 2021. No time limit associated with letter from MWFRS. 18/11/2021- Report to Health & Safety Committee 15/11/2021 confirms property owner, ATEB, are fully responsible for completing all of these required works and are committed to doing so by March 2022. 05/01/2022- update being reported to Health & Safety Committee January 2022- Remaining items are fully the responsibility of ATEB (Housing Association). MWFRS are fully aware of the above, and formal visits are awaited from MWFRS and formal sign off is expected early in 2022. 02/03/2022- Remaining items are fully the responsibility of ATEB (Housing Association). Awaiting a response from MWFRS on whether any further inspection is planned. MWFRS has already confirmed that all of the HDdUHB works are completed. 27/04/2022- UHB to liaise with Housing Association for confirmation the work has been completed.
BFS/KS/SIM/00115877	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: GREVILLE COURT, ALBION SQUARE, PEMBROKE DOCK, SA72 6XF BFS/KS/SIM/00115877	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SIM/00115877_003	High	3.3 Item number 3 Fire Resisting Doors The fire doors in the following locations require :3. Self-closing devices need to be fitted to the doors mentioned below and linked into the fire detection system to ensure that in the event of a fire all doors close fully into their frames when required. The sonic door guards installed are not practical in this type of premises.	Full action plan held by Estates.	Nov-21	Nov-21 Mar-22	External	24/08/2021- Action plan submitted to Health & Safety Committee shows timescale of November 2021. No time limit associated with letter from MWFRS. 18/11/2021- Report to Health & Safety Committee 15/11/2021 confirms property owner, ATEB, are fully responsible for completing all of these required works and are committed to doing so by March 2022. 05/01/2022- update being reported to Health & Safety Committee January 2022- Remaining items are fully the responsibility of ATEB (Housing Association). MWFRS are fully aware of the above, and formal visits are awaited from MWFRS and formal sign off is expected early in 2022. 02/03/2022- Remaining items are fully the responsibility of ATEB (Housing Association). Awaiting a response from MWFRS on whether any further inspection is planned. MWFRS has already confirmed that all of the HDdUHB works are completed. 27/04/2022- UHB to liaise with Housing Association for confirmation the work has been completed.

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BFS/KS/SJM/00115877	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: GREVILLE COURT, ALBION SQUARE, PEMBROKE DOCK, SA72 6XF BFS/KS/SJM/00115877	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SJM/00115877_003	High	3.4 Item number 3 Fire Resisting Doors The sonic door guards installed are not practical in this type of premises. We recommend the installation of a free swing self-closing device within this type of residential care facility as the occupants may not be able to open a door fitted with a self-closer, also the non-ambulant residents are moved around on special equipment therefore having this type of closer assists staff with the movement of the resident. You must ensure that all fire doors are closed during the period between 2300 hours and 0700 hours, or when staffing levels are reduced to a minimum. • Kitchen door • Lounge Door • Office Door • All bedroom Doors • Utility room Door (this door does not require free swing only a standard self-closer) • Boiler room (this door does not require Free swing only a standard self-closer)	Full action plan held by Estates.	Nov-21	Nov-21 Mar-22	External	24/08/2021- Action plan submitted to Health & Safety Committee shows timescale of November 2021. No time limit associated with letter from MWWFRS. 18/11/2021- Report to Health & Safety Committee 15/11/2021 confirms property owner, ATEB, are fully responsible for completing all of these required works and are committed to doing so by March 2022. 05/01/2022- update being reported to Health & Safety Committee January 2022- Remaining items are fully the responsibility of ATEB (Housing Association). MWWFRS are fully aware of the above, and formal visits are awaited from MWWFRS and formal sign off is expected early in 2022. 02/03/2022- Remaining items are fully the responsibility of ATEB (Housing Association). Awaiting a response from MWWFRS on whether any further inspection is planned. MWWFRS has already confirmed that all of the HdDUHB works are completed. 27/04/2022- UHB to liaise with Housing Association for confirmation the work has been completed.
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BFS/KS/SJM/00115877	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: GREVILLE COURT, ALBION SQUARE, PEMBROKE DOCK, SA72 6XF BFS/KS/SJM/00115877	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SJM/00115877_004	High	4.1 Item number 4 Doors Difficult to Open Ensure that all doors on exit routes are available and can be easily and immediately opened, without the use of a key, by anyone who might need to use them in an emergency.	Full action plan held by Estates.	Mar-22	Nov-21 Mar-22	External	24/08/2021- Action plan submitted to Health & Safety Committee does not include a timescale against this recommendation. To be clarified with the team. No time limit associated with letter from MWWFRS. 18/11/2021- Report to Health & Safety Committee 15/11/2021 confirms property owner, ATEB, are fully responsible for completing all of these required works and are committed to doing so by March 2022. 05/01/2022- update being reported to Health & Safety Committee January 2022- Remaining items are fully the responsibility of ATEB (Housing Association). MWWFRS are fully aware of the above, and formal visits are awaited from MWWFRS and formal sign off is expected early in 2022. 02/03/2022- Remaining items are fully the responsibility of ATEB (Housing Association). Awaiting a response from MWWFRS on whether any further inspection is planned. MWWFRS has already confirmed that all of the HdDUHB works are completed. 27/04/2022- UHB to liaise with Housing Association for confirmation the work has been completed.
BFS/KS/SJM/00115877	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: GREVILLE COURT, ALBION SQUARE, PEMBROKE DOCK, SA72 6XF BFS/KS/SJM/00115877	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SJM/00115877_004	High	4.2 Item number 4 Doors Difficult to Open Change the key lock to a thumb turn type lock on the following doors: 1. Double doors within the living room to patio area	Full action plan held by Estates.	Mar-22	Nov-21 Mar-22	External	24/08/2021- Action plan submitted to Health & Safety Committee does not include a timescale against this recommendation. To be clarified with the team. No time limit associated with letter from MWWFRS. 18/11/2021- Report to Health & Safety Committee 15/11/2021 confirms property owner, ATEB, are fully responsible for completing all of these required works and are committed to doing so by March 2022. 05/01/2022- update being reported to Health & Safety Committee January 2022- Remaining items are fully the responsibility of ATEB (Housing Association). MWWFRS are fully aware of the above, and formal visits are awaited from MWWFRS and formal sign off is expected early in 2022. 02/03/2022- Remaining items are fully the responsibility of ATEB (Housing Association). Awaiting a response from MWWFRS on whether any further inspection is planned. MWWFRS has already confirmed that all of the HdDUHB works are completed. 27/04/2022- UHB to liaise with Housing Association for confirmation the work has been completed.
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BFS/KS/SJM/00115877	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: GREVILLE COURT, ALBION SQUARE, PEMBROKE DOCK, SA72 6XF BFS/KS/SJM/00115877	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SJM/00115877_006	High	Item number 6 Alternative Escape Route (Distance) Continue the path from the conservatory to the other side of the premises as if residents and staff are forced to evacuate in this direction it would be difficult meaning they may become trapped.	Full action plan held by Estates.	Mar-22	Nov-21 Mar-22	External	24/08/2021- Action plan submitted to Health & Safety Committee does not include a timescale against this recommendation. To be clarified with the team. No time limit associated with letter from MWWFRS. 18/11/2021- Report to Health & Safety Committee 15/11/2021 confirms property owner, ATEB, are fully responsible for completing all of these required works and are committed to doing so by March 2022. 05/01/2022- update being reported to Health & Safety Committee January 2022- Remaining items are fully the responsibility of ATEB (Housing Association). MWWFRS are fully aware of the above, and formal visits are awaited from MWWFRS and formal sign off is expected early in 2022. 02/03/2022- Remaining items are fully the responsibility of ATEB (Housing Association). Awaiting a response from MWWFRS on whether any further inspection is planned. MWWFRS has already confirmed that all of the HdDUHB works are completed. 27/04/2022- UHB to liaise with Housing Association for confirmation the work has been completed.
BFS/KS/SJM/00115877	Jun-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: GREVILLE COURT, ALBION SQUARE, PEMBROKE DOCK, SA72 6XF BFS/KS/SJM/00115877	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SJM/00115877_007	High	Item number 7 Maintenance Ensure that Emergency lighting and the fire extinguisher are properly tested and maintained.	Full action plan held by Estates.	Mar-22	Nov-21 Mar-22	External	24/08/2021- Action plan submitted to Health & Safety Committee does not include a timescale against this recommendation. To be clarified with the team. No time limit associated with letter from MWWFRS. 18/11/2021- Report to Health & Safety Committee 15/11/2021 confirms property owner, ATEB, are fully responsible for completing all of these required works and are committed to doing so by March 2022. 05/01/2022- update being reported to Health & Safety Committee January 2022- Remaining items are fully the responsibility of ATEB (Housing Association). MWWFRS are fully aware of the above, and formal visits are awaited from MWWFRS and formal sign off is expected early in 2022. 02/03/2022- Remaining items are fully the responsibility of ATEB (Housing Association). Awaiting a response from MWWFRS on whether any further inspection is planned. MWWFRS has already confirmed that all of the HdDUHB works are completed. 27/04/2022- UHB to liaise with Housing Association for confirmation the work has been completed.
BFS/KS/SJM/00114719	Dec-21	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: WITHTYBUSH HOSPITAL, WITHTYBUSH, FISHERGUARD ROAD, HAVERFORDWEST, SA61 2PZ BFS/KS/SJM/00114719	Open	N/A	Estates	Estates	Rob Elliott	Director of Operations	BFS/KS/SJM/00114719_003	High	Item number 3 Compartment: Reinstate the fire resistance in the following location(s) insert details so that fire and smoke cannot pass. • Electrical room within the plant rooms for both A+E and Theatres • All under stairs cupboards (witnessed in Post grad to wd1 stairs, this includes the transom light and door to this cupboard (ADV Works??) and the cupboard under the stairs within the EBME).	Management response being prepared by the Estates & Facilities Directorate	Mar-22	Mar-22 Jun-22	Red	16/12/2021- Letter dated 13/12/2021 states the MWWFRS will visit approx. 3 months from date of letter to arrange visit. The UHB should complete the actions and outcomes before that visit. 05/01/2022- update being reported to Health & Safety Committee January 2022- An action plan is currently being developed to address the small number of items identified in the LoFSM and will be discussed with the MWWFRS in the New Year. 02/03/2022- An action plan have been developed to address the small number of items identified in this LoFSM. We have already secured funds in the 2022/23 financial year to complete this work by circa June 2022. 27/04/2022- An action plan has been developed to address the small number of items identified in this LoFSM. MWWFRS are considering how they will approach this work in terms of whether a site visit is needed. There are specific areas of Compartmentation and Fire Door replacement from this LoFSM which MWWFRS have confirmed can be completed under Phase I of the main works. We await formal confirmation of this agreement. 18/05/2022- Head of Fire Safety met with MWWFRS who have agreed that this work can be moved into the Phase 2. Awaiting formal confirmation from MWWFRS.
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_001	High	Item 1- R1. A fire door survey is required at the Prince Phillip site. Due to a number of defects found at the time of inspection.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_002	High	Item 1- R2. The following door should be replaced with fire doors providing 30/60 minutes fire resistance (Dependant on the location of the door). Panels or partitions above or at the sides of the doors should provide a similar degree of fire resistance.  • Bryngofal – door 690, door from main corridor to command area and the cut door in the medical infirmary.  • Residential blocks (2 to 7) - a number of flat / bedroom doors within these residences (for this action refer to point 1 fire door survey).	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	

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BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_003	High	Item 1- R3. All doors on rooms within Block 2 housing Combi boilers are to be fitted with an air transfer grille, it should only be fitted with one that is capable of sealing both by thermal initiation and by interface with smoke sensors either directly or via a fire alarm panel(Dependant on the type of ventilation required for the appliance). The air transfer grill should conform to a relevant standard e.g.BS 8214:2016. If these appliances do not require this type of ventilation.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_005	High	Item 1- R5. Fire resisting doors need to be fitted with: • A self-closing device including fire alarm activated Self closers. • Intumescent strips and smoke seals. • Three brass/steel hinges. Fire doors should conform to a relevant standard e.g. WHTM 05-02 Appendix C: Doors and door-sets Appendix B (including Appendix C Table B1) of Approved Document B Volume 2 Buildings other than dwelling houses. BS 7273-4:2015 Actuation of release mechanisms for doors BS 8214:2016 - timber-based fire door assemblies – Code of Practice. Compliance with this or an equivalent standard will normally satisfy the requirement.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_006	High	Item 2- R6. A compartmentation survey is to be carried out at the Prince Phillip hospital site this is to include the pneumatic air tube system. During the inspection of the site breaches in compartmentation were identified. The breaches in compartmentation would not support the existing evacuation strategy. In the event of fire, breaches in compartmentation, will allow fire and smoke to spread unchecked throughout the building. This would have an impact on the means of escape and render the evacuation strategy of the building ineffective. All breaches in compartmentation should be fire stopped to provide the appropriate fire resistance in accordance with building regulations. The fire resistance should conform to a relevant standard e.g. WHTM 05-02 Chapter 5 and paragraph 5.12 Appendix A (including Table A1, A2) of Approved Document B Volume 2 Buildings Other Than Dwelling Houses. Compliance with this or an equivalent standard will normally satisfy the requirement.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	20/05/2022- MWWFRS dated 12/05/2022 confirms (Bryngofal point only has been completed.
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_007	High	Item 3- R7. The existing fire warning system must be extended as necessary to conform fully to BS 5839-1:2017 Category L1 within the following areas. •Bryngofal red zone storage area main building previously a bathroom • The demountable structures. • And any other room converted into a risk room within the Prince Phillip site. All work involving the fire alarm should be carried out in accordance with BS 5839-1 current edition, HTM 0503 B Section 4 and paragraph 4.6.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_008	High	Item 4- R8. All door release devices (including floor pneumatic release devices) should work in accordance with the relevant British standard: BS 7273-4:2015 actuation of release mechanisms for doors and comply with WHTM 05-02 Appendix C: Door Closers and Section 6 General provisions of Approved Document B Volume 2 Buildings other than dwelling houses. • Diabetic unit • This action should be carried out over the whole site and as part of the fire door survey mentioned in Item 1 Compliance with this or an equivalent standard will normally satisfy the requirement.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_011	High	Item 7- R11. Drapes and curtains should not be provided across escape routes or exits.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_013	High	Item 9- R13. The emergency lighting must be extended to cover the external exit routes and exit doors of the TY Bryn Template The system shall be installed, maintained and tested in accordance with a relevant standard. For a relevant standard please refer to BSS266-1:2016 Emergency lighting code of practice for emergency lighting of premises. Compliance with this or an equivalent standard will normally satisfy the requirement.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_014	High	Item 10- R14. Emergency escape routes must be indicated by adequate escape signage. Signage should be provided at: • Bryngofal – Within the garden • A&E/Postgrad study centre - Lecture room Signs should be designed and installed in accordance BS 5499-4:20 Compliance with this or an equivalent standard will normally satisfy the requirement.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	20/05/2022- MWWFRS dated 12/05/2022 confirms Bryngofal point only is completed.
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_015	High	Item 11- R15. Remove the fridge from the old Gym within the Bryngofal Template as mentioned within the area specific fire risk assessment.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	

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BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_016	High	Item 11- R16. Remove all combustible items from the combi boiler rooms within the residential blocks namely block 2.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_017	High	Item 11- R17. Consider the area used for charging battery powered trolleys within the Boiler house and Main store, to ensure that there is 1-meter clear area around these items whilst charging due to the potential hazard created by this process.  The implementation of the Preventive and Protective measures must be in accordance with the principles specified in Part 3 of Schedule 1 of Regulatory Reform (Fire safety) Order 2005, the applicable principles being as follows:  • Avoid the risk. • Evaluate the risks, which cannot be avoided. • Combat the risks at source. • Adapt to technical progress. • Replace the dangerous by the non-dangerous or less dangerous. • Develop a coherent overall prevention policy covering technology, organisation of work and the influence of factors relating to the working environment. • Giving collective protective measures priority over individual protective measures. • Giving appropriate instructions to employees.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_018	High	R18. Further Recommendations We recommend that the evacuation strategy from the Ty Bryn Template is reviewed as at the time of the inspection it was noted that the external pathway wouldn't support evacuation of beds via this route, please refer to Chapter 3 WHTM 05-02 3.61 and 3.62.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_019	High	R19. Further Recommendations All external escape routes are clean and clear at the prince Phillip site, as at the time of the inspection the external escape route from the diabetic unit template was covered by leaves and garden waste.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_020	High	R20. Further Recommendations The laundry room within Bryngofal is subject to regular cleaning (tumble dryers).	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00106219	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00106219_021	High	R21. The no smoking policy is enforced to reduce the risk from fire, it was noted within the inspection that there was a build-up of spent smoking materials within the garden at Bryngofal.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00115940	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: HYWEL DDA, TENBY COTTAGE HOSPITAL, GAS LANE, TENBY, SA70 8AG BFS/KS/AMD/00115940	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00115940_001	High	R1. A fire door survey is required at the Tenby cottage hospital site due to a number of defects found at the time of inspection. The findings of this survey must be completed within the mentioned timescale. Fire resisting doors need to be fitted with: • A self-closing devices including fire alarm activated Self closers. • Intumescent strips and smoke seals. • Three brass/steel hinges. Fire doors should conform to a relevant standard e.g. WHTM 05-02 Appendix C: Doors and door-sets Appendix B (including Appendix C Table B1) of Approved Document B Volume 2 Buildings other than dwelling houses. BS 7273-4:2015 Actuation of release mechanisms for doors BS 8214:2016 - timber-based fire door assemblies – Code of practice Compliance with this or an equivalent standard will normally satisfy the requirement.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00115940	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: HYWEL DDA, TENBY COTTAGE HOSPITAL, GAS LANE, TENBY, SA70 8AG BFS/KS/AMD/00115940	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00115940_002	High	R2. During the inspection of the site breaches in compartmentation were identified. The breaches in compartmentation would not support the existing evacuation strategy (please see paragraph above). In the event of fire, breaches in compartmentation, will allow fire and smoke to spread unchecked throughout the building. This would have an impact on the means of escape and render the evacuation strategy of the building ineffective. All breaches in compartmentation should be fire stopped to provide the appropriate fire resistance in accordance with building regulations. The fire resistance should conform to a relevant standard e.g. WHTM 05-02 Chapter 5 and paragraph 5.12. Appendix A (including Table A1, A2) of Approved Document B Volume 2 Buildings Other Than Dwelling Houses. Compliance with this or an equivalent standard will normally satisfy the requirement.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/KS/AMD/00115940	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: HYWEL DDA, TENBY COTTAGE HOSPITAL, GAS LANE, TENBY, SA70 8AG BFS/KS/AMD/00115940	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00115940_003	High	R3. • Sluice room R24 is to be upgraded to a fire hazard room. • Any other room which has been changed to a fire hazard room within the premises. The fire separation between any fire hazard room and the means of escape of the building should provide a minimum 30 minutes' standard of fire resistance in accordance with WHTM 05-02 Table 6, 5.40-5.42, the fire separation should also conform to a relevant standard e.g. Appendix A (including Table A1, A2) of Approved Document B Volume 2 Buildings other than dwelling houses. Compliance with this or an equivalent standard will normally satisfy the requirement.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	

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BFS/KS/AMD/00115940	Apr-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters Premises: HYWEL DDA, TENBY COTTAGE HOSPITAL, GAS LANE, TENBY, SA70 8AG BFS/KS/AMD/00115940	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/KS/AMD/00115940_004	High	R4. During the fire safety inspection evidence of tests carried out by a competent person on the emergency lighting system was not available. Evidence of such testing should be made available during a fire safety inspection to allow the responsible person to evidence that testing has taken place; the best evidence of testing being certificates of tests carried out by the said competent person.	Management response being prepared by the Estates & Facilities Directorate	Oct-22	Oct-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_001	High	R1. All doors to patient bedrooms are to be fitted with appropriately designed free-swing self-closing devices, as stated in (Table 6 WHTM 05-02).	Management response being prepared by the Estates & Facilities Directorate	Nov-22	Nov-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_002	High	R2. Due to a number of defects found at the time of inspection. A fire door survey is required at the Cwm Seren site.	Management response being prepared by the Estates & Facilities Directorate	Nov-22	Nov-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_003	High	R3. The following doors should be replaced with fire doors providing 30/60 minutes fire resistance (Dependant on the location of the door). Panels or partitions above or at the sides of the doors should provide a similar degree of fire resistance. • Medication room (LSU) – this is a stable door and is not providing suitable fire resistance.	Management response being prepared by the Estates & Facilities Directorate	Nov-22	Nov-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_004	High	R4. Throughout the site various fire doors were found to be missing smoke seals. The seals should be attended to as part of the fire door survey mentioned above.	Management response being prepared by the Estates & Facilities Directorate	Nov-22	Nov-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_005	High	R5. The cross-corridor doors in "Picu" was missing a self-closing device. A self-closing device is required on this door to ensure it closes fully into its rebate.	Management response being prepared by the Estates & Facilities Directorate	Nov-22	Nov-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_006	High	R6. The lounge/tv room in "Picu" was jamming on the floor and would not fully close into its rebate.	Management response being prepared by the Estates & Facilities Directorate	Nov-22	Nov-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_007	High	R7. Wedges we found in various locations preventing the doors from closing into their rebate. The wedges are to be removed immediately.	Management response being prepared by the Estates & Facilities Directorate	Nov-22	Nov-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_008	High	R8. A hold open device (or alternative solution) is required on the "Step Down" kitchen door. Fire resisting doors need to be fitted with: • A self-closing device including fire alarm activated Self closers. • Intumescent strips and smoke seals. • Three brass/steel hinges.  Fire doors should conform to a relevant standard e.g. WHTM 05-02 Appendix C: Doors and door-sets Appendix B (including Appendix C Table B1) of Approved Document B Volume 2 Buildings other than dwelling houses. BS 7273-4:2015 Actuation of release mechanisms for doors BS 8214:2016 - timber-based fire door assemblies – Code of Practice. Compliance with this or an equivalent standard will normally satisfy the requirement.	Management response being prepared by the Estates & Facilities Directorate	Nov-22	Nov-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_009	High	Extend the existing fire detection and warning system by automatic smoke detection in the following areas: • Room 78 All work involving the fire alarm system should be carried out in accordance with BS5839-1:2017. The system is to achieve Category L1 as described in WHTM 05-03 Part B – Clause 4.6	Management response being prepared by the Estates & Facilities Directorate	Aug-22	Aug-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_010	High	The combustible materials located in the "Step Down" escape stairwell is to be removed immediately.	Management response being prepared by the Estates & Facilities Directorate	May-22	May-22	Amber	

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BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_011	High	The photocopier located in the 1st floor escape corridor is to be removed/relocated immediately.	Management response being prepared by the Estates & Facilities Directorate	May-22	May-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_012	High	The combustible materials located around the server equipment in room "44" is to be reduced.	Management response being prepared by the Estates & Facilities Directorate	May-22	May-22	Amber	
BFS/SM/AMD/00107788	May-22	Mid and West Wales Fire and Rescue Service	Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Open	N/A	Estates	Estates	Director of Estates, Facilities and Capital Management	Director of Operations	BFS/SM/AMD/00107788_013	High	All portable fire extinguishers should be periodically inspected, maintained and tested. As a minimum, extinguishers should receive a basic service by a competent person every 12 months. Evidence should be kept of all extinguisher maintenance and testing, best practice being the recording of the maintenance and testing in the fire logbook. Evidence of all extinguisher maintenance and testing should be available for inspection by the fire authority at all reasonable times. The inspection testing and maintenance of fire extinguisher/s should conform to a relevant standard e.g. BS5306-3:2017 Fire extinguishing installations and equipment on premises code of practice for inspection and maintenance of portable fire extinguishers.  Compliance with this or an equivalent standard will normally satisfy therequirement.	Management response being prepared by the Estates & Facilities Directorate	Jun-22	Jun-22	Amber	
PR_RCR0616	Jun-16	Peer Review	Respiratory Cancer Review, issued June 2016	Open	N/A	Unscheduled Care (PPH)	Unscheduled Care (PPH)	Anna Thomas	Director of Operations	PR_RCR0616_001	N/A	R6. Health Board strategic review of services where sustainability of current service model is challenging.	Being reviewed as part of TCS programme.	Ongoing	N/K	Red	10/02/2022 - Recommendation owner amended to reflect recent changes in SDM role. 21/03/2022- Report re-opened and rec 6 placed back on the audit tracker from the Strategic Log. New SDM in post has confirmed she will be reviewing this with the Clinical lead to review respiratory as a whole pathway, and a risk will be raised on Datix regarding the service. This will take place once SDM returns from annual leave. 12/05/2022 Anna Thomas is now in place as SDM for Respiratory Medicine. Weekly meetings are in place for Keir Lewis and SDM. The overall respiratory Plan has had to dynamically change due to failure to recruit respiratory consultants after voluntary resignations, issues with personal circumstances and planning for imminent retirement. This has put huge stress on the respiratory system at the time when the Covid pandemic has increased demand for respiratory physicians world wide. Recruitment continues to be ongoing and although there has been a lack of interest in the past, there seems to be an appetite recently so we are hopeful. A plan is in place to train-up known junior doctor staff but this is a medium term plan. Other avenues are being explored to support the service including approaching neighbouring trusts. Realistic and operational short term plans are now in place to release specialist physicians from work that other physicians can undertake (acute on call, General ward rounds), in order to free up specialist time providing input on a health board wide basis. This of particular relevance to Lung cancer where Dr Robin Ghosal has taken responsibility as Lung Cancer lead running the Lung Cancer service single handed. This interim service provision will continue until we can recruit. Respiratory service are arranging an Away Day in June which will focus on strategic planning and review of the service model with the support of the Quality Improvement & Service Transformation.
PR_CYPDMDT1116	Nov-16	Peer Review	Children & Young People Diabetes MDT & Hospital measures for CYP services Peer review August 2016	Open (external rec)	N/A	Women and Children's Services	Women and Children's Services	Margaret Devonald-Morris	Director of Operations	PR_CYPDMDT1116_001	N/A	R1. Absence of a 24 hour on-call advice system	Discuss development of a regional / All Wales 24/7 helpline with other UHBs as a more cost effective alternative to UHB specific arrangements.	Mar-16	Dec-22	External	The new 24/7 system is to be developed and implemented at an All Wales Level. 5/10/2020 Response received. There is currently no progress on this recommendation as it is being taken forward at an All Wales level by the All Wales Network. 04/12/2020 No progress awaiting All Wales response. 27/01/2021 No progress requires an All Wales solution. 07/04/2021 SDM to establish who the links are. 12/07/2021 No progress awaiting an All Wales Network response. 14/12/2021 Awaiting All Wales solution. 02/02/2022 - as per previous update. Is this recommendation still relevant as at Feb 2022?
PR_OHPR1119	Nov-19	Peer Review	Out of Hours Peer Review, issued November 2019	Open	N/A	Central Operations	Central Operations	David Richards	Director of Operations	PR_OHPR1119_001	N/A	R1. Enhanced Clinical Leadership and Support Address border free working 24/7 and produce SOPs for this purpose, which all clinicians and operational staff need to adhere to.	Outstanding issue since the last peer review leading to inconsistencies and variance in practice and service yet to be completed. 1 to 1 meetings between clinical leads and UHB managers taking place to address the issues and the risks involved. Director of Operations is involved in discussions, which will require direction from the Medical Director.	Dec-19	Dec-24 Oct-22	Red	09/02/2021- update from new SDM- We have improved boarder free working amongst the clinicians and this has reduced the need to have an enhanced clinical leadership on shift in the short to medium term. 25/03/2021- Deputy Director of Operations advised he is currently not in a position to provide assurance the December 2021 deadline will be met. Deputy Director of Operations confirmed he will arrange to have an in depth conversation with the new SDM to establish if these dates are still realistic in light of Covid. 28/05/2021- Meetings have begun with the clinicians from across Hywel Dda. These meetings cover multiple topics including OOH working practices such as border free working. These meetings will continue over the next 2-3 months. Further updates will be available following the meetings and evaluation of points raised and actions. The Shift Supervisors are being encouraged to manage the shifts more robustly to enable a more efficient service and access to care by patients contacting the service. 16/08/2021- The work to address the four recommendations continues with no conclusions and so at this point the progress updates remain unchanged. 09/11/2021 - no progress since previous update. The recommendations have been linked to the actions listed within corporate risk 129, and agreed with SDM to review the recommendations raised in the Peer Review report with the Deputy Director of Operations to determine if they are still valid given the new service model being developed for OOH. 10/03/2022 - The recommendation remains valid and relevant, and work has commenced in addressing it. It is noted that full implementation has been delayed due to Covid, and an on-going review of the OOH service model. Given the developments of new initiatives since the recommendations were originally raised (eg SDEC and the 111 service), consideration is to be given as to whether the TOR for the original peer review report has now been superseded - Deputy Director of Operations to discuss with the ED of Operations 03/05/2022 - e-mail sent to SDM and Deputy Director of Operations to clarify if the recommendations can be closed based on previous update received. 12/05/2022 - New peer review scheduled to commence on 31st May 2022, although this may be postponed due to operational pressures.
PR_OHPR1119	Nov-19	Peer Review	Out of Hours Peer Review, issued November 2019	Open	N/A	Central Operations	Central Operations	David Richards	Director of Operations	PR_OHPR1119_003	N/A	R3. Multi-Disciplinary Workforce Physician Associates to also be considered as part of the longer term strategy.	This is being considered as part of the Executive Team project group. Timescale currently difficult to establish but is being fed into and will be considered as part of the redesign.	Mar-20	Dec-24 Oct-22	Red	09/02/2021- update from new SDM- After assessment physician associates are not for immediate deployment in Out of Hours but will be considered as part of the longer term Multi-disciplinary team. 25/03/2021- Deputy Director of Operations advised he is currently not in a position to provide assurance the December 2021 deadline will be met. Deputy Director of Operations confirmed he will arrange to have an in depth conversation with the new SDM to establish if these dates are still realistic in light of Covid. 28/05/2021- A multi-disciplinary team continues to be a high priority of the OOH workforce plan. Recently the new SDM and OOH management team with the Workforce Development team have reconvened to continue with work that began pre Covid-19. This evaluation of the OOH workforce and development of future workforce models is underway with plans and actions set. The use of Physicians Associates will be considered within this work. 16/08/2021- The work to address the four recommendations continues with no conclusions and so at this point the progress updates remain unchanged. 09/11/2021 - no progress since previous update. The recommendations have been linked to the actions listed within corporate risk 129, and agreed with SDM to review the recommendations raised in the Peer Review report with the Deputy Director of Operations to determine if they are still valid given the new service model being developed for OOH. 10/03/2022 - The recommendation remains valid and relevant, and work has commenced in addressing it. It is noted that full implementation has been delayed due to Covid, and an on-going review of the OOH service model. Given the developments of new initiatives since the recommendations were originally raised (eg SDEC and the 111 service), consideration is to be given as to whether the TOR for the original peer review report has now been superseded - Deputy Director of Operations to discuss with the ED of Operations 03/05/2022 - e-mail sent to SDM and Deputy Director of Operations to clarify if the recommendations can be closed based on previous update received. 12/05/2022 - New peer review scheduled to commence on 31st May 2022, although this may be postponed due to operational pressures.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
PR_OHPR1119	Nov-19	Peer Review	Out of Hours Peer Review, issued November 2019	Open	N/A	Central Operations	Central Operations	David Richards	Director of Operations	PR_OHPR1119_006	N/A	R6. Wider Workforce Planning The clinical competencies framework need to be considered for supporting ACP's, UCP, HCSW etc. and should now drive the future workforce planning	Initial meetings with Assistant Directors of Nursing have taken place. Senior Workforce Development Manager is assisting in mapping out workforce requirements.	Dec-19	Dec-22	Red	Initial meetings with Assistant Directors of Nursing have taken place and frameworks will be assessed within the nursing directorate. Senior Workforce Development Manager is assisting in mapping out workforce requirements as a part of TCS agenda, delayed significantly by COVID. Approximate revised date of December 2021 but could be delayed further depending on COVID. 09/02/2021- New SDM now in place to drive this work forward. 25/03/2021- Deputy Director of Operations advised he is currently not in a position to provide assurance the December 2021 deadline will be met. Deputy Director of Operations confirmed he will arrange to have an in depth conversation with the new SDM to establish if these dates are still realistic in light of Covid. 28/05/2021- Similar to the multi-disciplinary team action the wider workforce plan will form part of the work recently reconvened between OOHs and the Workforce Development team. Stakeholders are being identified and will be invited to participate in the evaluation and design of the OOH workforce. 16/08/2021- The work to address the four recommendations continues with no conclusions and so at this point the progress updates remain unchanged. 09/11/2021 - no progress since previous update. The recommendations have been linked to the actions listed within corporate risk 129, and agreed with SDM to review the recommendations raised in the Peer Review report with the Deputy Director of Operations to determine if they are still valid given the new service model being developed for OOH. 10/03/2022 - The recommendation remains valid and relevant, and work has commenced in addressing it. It is noted that full implementation has been delayed due to Covid, and an on-going review of the OOH service model. Given the developments of new initiatives since the recommendations were originally raised (eg SDEC and the 111 service), consideration is to be given as to whether the TOR for the original peer review report has now been superseded - Deputy Director of Operations to discuss with the ED of Operations 03/05/2022 - e-mail sent to SDM and Deputy Director of Operations to clarify if the recommendations can be closed based on previous update received. 12/05/2022 - New peer review scheduled to commence on 31st May 2022, although this may be postponed due to operational pressures.
PR_OHPR1119	Nov-19	Peer Review	Out of Hours Peer Review, issued November 2019	Open	N/A	Central Operations	Central Operations	David Richards	Director of Operations	PR_OHPR1119_014	N/A	R14. Specific Operational Issues Executive members to meet staff and clinical leads in OOHs on a quarterly basis and be clear about expectations and behaviours aligned to Health Board values	Outstanding issues since the previous review and has not been addressed to the satisfaction of clinical /operational staff in hand- Meeting has been arranged with Assistant Director of Organisation Development on 26/02/20 to discuss staff behaviour. This was reviewed at Exec Team at the last OOH performance review in December 2019.	Jan-20	Mar-20 Oct-20 Dec-22	Red	Partially complete- Meeting took place with Assistant Director of Organisation Development on 26/02/20 to discuss staff behaviour. Actions resulting from this meeting, including an additional UHB Values session with staff has been delayed due to COVID-19. Approximate revised date of December 2021 but could be delayed further depending on COVID. 09/02/2021- recommendation still delayed due to Covid, however in the meantime any significant issues are reported to the Director of Operations. 25/03/2021- Deputy Director of Operations advised he is currently not in a position to provide assurance the December 2021 deadline will be met. Deputy Director of Operations confirmed he will arrange to have an in depth conversation with the new SDM to establish if these dates are still realistic in light of Covid. 28/05/2021-The Clinical Lead and Service Delivery Manager are planning to meet all the OOH workforce to discuss issues and seek a team approach to identify good practice and areas requiring improvement. Regular contact with the Deputy Medical director and Associate Medical Director and their inclusion in meetings is allowing a timely response to discussion points and access to further support and advice. The SDM has begun discussion to design and implement a staff survey which will be made available to the entire OOH workforce. The results will enable a meaningful evaluation of the OOH workforce, allowing consideration of the needs and opinions in service improvement. 16/08/2021- The work to address the four recommendations continues with no conclusions and so at this point the progress updates remain unchanged. 09/11/2021 - no progress since previous update. The recommendations have been linked to the actions listed within corporate risk 129, and agreed with SDM to review the recommendations raised in the Peer Review report with the Deputy Director of Operations to determine if they are still valid given the new service model being developed for OOH. 10/03/2022 - Deputy Director of Operations to meet with ED of Operations to determine if this recommendation is relevant as at March 2022, given initial report raised in November 2019. 03/05/2022 - e-mail sent to SDM and Deputy Director of Operations to clarify if the recommendations can be closed based on previous update received. 12/05/2022 - New peer review scheduled to commence on 31st May 2022, although this may be postponed due to operational pressures.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_004	N/A	All children and young people transferring across or between networks will be accompanied by high quality information, including a health records summary (with responsible clinician's name) and a management plan. The health records summary will be a standard national template developed and agreed by Specialist Children's Surgical Centres, representatives of the Congenital Heart Networks and commissioners.	No action until template created	N/K	N/K	External	03/05/2022 - Health Board are still awaiting receipt of the standardised national template. Unable to progress the recommendation until received, therefore status amended to External.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_008	N/A	Each Local Children's Cardiology Centre must have identified registered children's nurses with an interest and training in children's and young people's cardiology.	Ensure link nurse business case includes time needed to meet these standards. ODN can provide letter of support.	Jun-22	Jun-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received. 03/05/2022 - submission sent to IMTP, but no official response as yet received on the outcome of the submission which is key to deliver this recommendation.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_010	N/A	Local Children's Cardiology Centres must have locally designated registered children's nurses with a specialist interest in paediatric cardiology, trained and educated in the assessment, treatment and care of cardiac children and young people.	[ND to discuss with nurse leads]	Mar-22	Mar-22 Jun-22	Red	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received. 03/05/2022 - submission sent to IMTP, but no official response as yet received on the outcome of the submission which is key to deliver this recommendation.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_011	N/A	Each Local Children's Cardiology Centre must have a locally designated 0.25 WTE registered children's nurse with a specialist interest to participate in cardiology clinics, provide support to inpatients and deal with requests for telephone advice	Ensure link nurse business case includes time needed to meet these standards. ODN can provide letter of support.	Jun-22	Jun-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_012	N/A	Each Local Children's Cardiology Centre must have a cardiac physiologist with training in congenital echocardiography.	Capacity to be explored to assess requirements and develop business case as necessary.	Jun-22	Jun-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_014	N/A	There must be the facility to store and transfer digital recordings of radiological and echocardiographic images.	See comments above, Cardiff to take action to access via current systems. CDs no longer be posted.	Jun-22	Jun-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_015	N/A	Governance arrangements across the Children's Congenital Heart Network must ensure that the training and skills of all echocardiographic practitioners undertaking paediatric echocardiograms are kept up to date.	Revise current governance process around this.	Nov-22	Nov-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_016	N/A	Nurses working within Local Children's Cardiology Centres must be offered allocated rotational time working in the Specialist Children's Surgical Centre or Specialist Children's Cardiology Centre, to enhance development of clinical knowledge and skills enabling professional development and career progression. A formal annual training plan should be in place.	Revise current governance process around this.	Jun-22	Jun-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_018	N/A	Each Local Children's Cardiology Centre will have a robust internal database for congenital cardiac practice with seamless links to that of the Specialist Children's Surgical Centre.	Needs to be developed/improved	Jun-22	Jun-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_019	N/A	A Children's Cardiac Nurse Specialist must be available at all outpatient appointments to help explain the diagnosis and management of the child/young person's condition and to provide relevant literature.	(as above - linked nurse case, just need local named nurse to progress this to Amber - this will be sufficient)	Jun-22	Jun-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_021	N/A	A Practitioner Psychologist experienced in the care of paediatric cardiac patients must be available to support families/carers and children/young people at any stage in their care but particularly at the stage of diagnosis, decision-making around care and lifecycle transitions, including transition to adult care. Where this service is not available locally the patient should be referred to the Specialist Surgical Centre or Specialist Children's Cardiology Centre.	Review current psychology provision/pathways - revise scoring and comments accordingly. Service to develop actions as appropriate	Nov-22	Nov-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_022	N/A	Young people must have the opportunity to be seen by a Practitioner Psychologist on their own. Psychological support must also be offered to parents/family or carers.	Response requested from lead officer.	Nov-22	Nov-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_023	N/A	Patients must be offered access to a Practitioner Psychologist, as appropriate, throughout family planning and pregnancy and when there are difficulties with decision-making, coping or the patient and their partner are concerned about attachment.	Response requested from lead officer.	Nov-22	Nov-22	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_034	N/A	ONGOING SUPPORT AFTER THE DEATH OF A CHILD / YOUNG PERSON Within one working week after a death, the specialist nurse, or other named support, will contact the family at a mutually agreed time and location.	Where the teams are informed of the death of a child then ongoing support is arranged. In the rare event of an unexpected (sudden) death then it is anticipated that the specialist nurse attached to the case will inform local services.	Immediate	Immediate	Amber	

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PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_035	N/A	Within six weeks of the death, the identified lead doctor will write to invite the family/carers to visit the hospital team to discuss their child's death. This should, where possible, be timed to follow the results of a post-mortem or coroner's investigation. The family/carers will be offered both verbal and written information that explains clearly and accurately the treatment plan, any complications and the cause of death. Families who wish to visit the hospital before their formal appointment should be made welcome by the ward team.	Where the teams are informed of the death of a child then ongoing support is arranged. In the rare event of an unexpected (sudden) death then it is anticipated that the specialist nurse attached to the case will inform local services.	Immediate	Immediate	Amber	
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_001b	N/A	Each Local Children's Cardiology Centre will provide appropriate managerial and administrative support for the effective operation of the network.	IT system development under way.	Mar-22	Mar-22 N/K	Red	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_002	N/A	e. address how paediatric cardiologists and paediatricians with expertise in cardiology (PECs) will work across the network, including at the Specialised Children's Surgical Centre, the Specialist Children's Cardiology Centres and Local Children's Cardiology Centres, according to local circumstances.	Review of job plans - EMBED IN PROCESS	Mar-22	Mar-22 N/K	Red	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_003	N/A	There will be specific protocols within each Congenital Heart Network for the transfer of children and young people requiring interventional treatment.	Revise protocols and ensure right people aware	Jan-22	Jan-22 N/K	Red	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_007	N/A	Each designated paediatrician with expertise in cardiology will attend (in person or by VC link) the weekly network MDT meeting at least six times per year, and must also attend the annual network meeting. This requirement will be reflected in job plans.	Job plan review	Mar-22	Mar-22 N/K	Red	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_009	N/A	Each Local Children's Cardiology Centre must be staffed by at least one Consultant Paediatrician with expertise in cardiology (PEC) who is closely involved in the organisation, running of and attendance in the Local Children's Cardiology Centre. Each PEC must have received training in accordance with the Royal College of Paediatrics and Child Health and Royal College of Physicians one-year joint curriculum in paediatric cardiology (or gained equivalent competencies as agreed by the Network Clinical Director).  • Each PEC must spend a minimum 20% of his/her total job plan (including Supporting Professional Activities) in paediatric cardiology (in accordance with the British Congenital Cardiac Association definitions).  • Each PEC must be part of a Congenital Heart Network.  • Each PEC must work with a link/named Consultant Paediatric Cardiologist from either the Specialist Children's Surgical Centre or Specialist Children's Cardiology Centre and take responsibility for the running of regular joint paediatric cardiology clinics with the visiting Consultant Paediatric Cardiologist.  • Each PEC will hold an honorary contract with the Specialist Children's Surgical Centre and/or the Specialist Children's Cardiology Centre and have the opportunity to attend clinical and educational opportunities in order to maintain expertise and facilitate good working relationships there as part of their job plan.	Job plan review	Mar-22	Mar-22 N/K	Red	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received. 03/05/2022 - every cardiac clinic has a PEC when held, and covers all sites. Further clarification on job plans required and a revised timescale.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_017	N/A	Paediatricians with expertise in cardiology (PECs) should have a named cardiologist within the Specialist Children's Surgical Centre or Specialist Children's Cardiology Centre who acts as a mentor; this mentor would normally be the link cardiologist.	Names to be formalised	Mar-22	Mar-22 N/K	Red	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_020a	N/A	Parents and carers must be given details of available local and national support groups at the earliest opportunity.	Information boards to be progressed in all sites	N/K	N/K	Amber	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_020b	N/A	Parents and carers must be given details of available local and national support groups at the earliest opportunity.	Ensure patients provided with information/contact of named CNS (in 1/2)	Mar-22	Mar-22 N/K	Red	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received.
PR_CHDP1021	Oct-21	Peer Review	Congenital Heart Defect Provider, issued October 2021	Open	N/A	Women and Children's Services	Women and Children's Services	Nick Davies/Dr Sian Jenkins	Director of Operations	PR_CHDP1021_024	N/A	All children at increased risk of endocarditis must be referred for specialist dental assessment at two years of age, and have a tailored programme for specialist follow-up.	Ensure communication channels / process is robust between CHD and dental, and right clinical staff aware.	Mar-22	Mar-22 N/K	Red	24/03/2022- update requested from lead officer on 03/03/2022 with a deadline of 16/03/2022. No response received. 03/05/2022 - discussions have commenced with the dental pathways, awaiting further response to progress the recommendation.
PR_CC0122	Jan-22	Peer Review	Colorectal Cancer (Third Cycle), issued January 2022	Open	N/A	Cancer Services	Cancer Services	Lisa Humphrey	Director of Operations	PR_CC0122_001	N/A	R1. No Pathologist sitting in the MDT. There is no pathology input (other than prior emails) to the MDT meeting due to time constraints on the pathologist.	Need a regional approach for pathology.	Mar-22	Mar-22 N/K	Red	12/05/2022 – peer review was presented at May OpQSE, and SDM is currently updating the action plan with service leads and in process of obtaining revised completion dates for outstanding recommendations. Approach is via ARCH.
PR_CC0122	Jan-22	Peer Review	Colorectal Cancer (Third Cycle), issued January 2022	Open	N/A	Cancer Services	Cancer Services	Lisa Humphrey	Director of Operations	PR_CC0122_002	N/A	R2. Single handed Consultant Oncologist in BGH. There is a single-handed experienced oncologist in Bronglais hospital supporting the management of the patients in the north of the health board.	Need to ensure that there is cover in place for the BGH Oncology Locum Consultant.	Mar-22	Mar-22 N/K	Red	12/05/2022 – peer review was presented at May OpQSE, and SDM is currently updating the action plan with service leads and in process of obtaining revised completion dates for outstanding recommendations. Currently working with SBUHB to update the Oncology Strategy that was put in place in 2015. This will include the BGH Oncology service. Cover is currently provided by Dr S Gwynne, SBUHB along with CNS support/ Telephone advice for Dr E Jones/CNS when away. SBUHB have now also appointed Dr C Barrington to cover the LGI Oncology service within HDUHB.
PR_CC0122	Jan-22	Peer Review	Colorectal Cancer (Third Cycle), issued January 2022	Open	N/A	Cancer Services	Cancer Services	Lisa Humphrey	Director of Operations	PR_CC0122_003a	N/A	R3. Pathway Performance. The SCP pathway performance is 51.8% for the Health Board (see appendix 4), however the SCP target is 75%.It is acknowledged that achieving this target while recovering from the pandemic is challenging.	Need to carry out an audit ti understand the bottlenecks in the pathway. To explore installation of another CT Scanner in WGH.	Mar-22	Mar-22 N/K	Red	12/05/2022 – peer review was presented at May OpQSE, and SDM is currently updating the action plan with service leads and in process of obtaining revised completion dates for outstanding recommendations. Actively auditing the pathway to identify the bottlenecks. Radiology has had a huge impact on the pathway.
PR_CC0122	Jan-22	Peer Review	Colorectal Cancer (Third Cycle), issued January 2022	Open	N/A	Cancer Services	Cancer Services	Lisa Humphrey	Director of Operations	PR_CC0122_003b	N/A	R3. Pathway Performance. The SCP pathway performance is 51.8% for the Health Board (see appendix 4), however the SCP target is 75%.It is acknowledged that achieving this target while recovering from the pandemic is challenging.	Develop a FIT in Primary Care pathway	Mar-22	Mar-22 N/K	Red	12/05/2022 – peer review was presented at May OpQSE, and SDM is currently updating the action plan with service leads and in process of obtaining revised completion dates for outstanding recommendations. We are developing a FIT Testing pathway for Primary care. This is anticipated to streamline our referral pathways and facilitate optimized use of diagnostic resources. This should potentially significantly improve pathway time compliance.
PR_CC0122	Jan-22	Peer Review	Colorectal Cancer (Third Cycle), issued January 2022	Open	N/A	Cancer Services	Cancer Services	Lisa Humphrey	Director of Operations	PR_CC0122_008a	N/A	R8. Holistic Needs Assessment not offered throughout the pathway. HNAs are only undertaken at the start of the patient pathway and not at key points along the way.	Need to ensure that patients receive HNA throughout their pathway.	Mar-22	Mar-22 N/K	Red	12/05/2022 – peer review was presented at May OpQSE, and SDM is currently updating the action plan with service leads and in process of obtaining revised completion dates for outstanding recommendations. Looking to implement HNA clinics across H Dda. Booklets being given in clinic and patients are being followed up.
PR_CC0122	Jan-22	Peer Review	Colorectal Cancer (Third Cycle), issued January 2022	Open	N/A	Cancer Services	Cancer Services	Lisa Humphrey	Director of Operations	PR_CC0122_008b	N/A	R8. Holistic Needs Assessment not offered throughout the pathway. HNAs are only undertaken at the start of the patient pathway and not at key points along the way.	Nurseled pathways are under review as they haven't been updated since 2013. Proposal is to include HNA & PROM data collection as part NLFU. An electronic solution to generate letters from NLFU is also being assessed to free up time for HNA/PROM data collection. The amended Protocol will be reviewed in MDT prior to implementation.	Mar-22	Mar-22 N/K	Red	12/05/2022 – peer review was presented at May OpQSE, and SDM is currently updating the action plan with service leads and in process of obtaining revised completion dates for outstanding recommendations. Draft proposal for consultation with nurses – review in Jan 2022. IT logistics to facilitate contemporaneous data collection/recording being sought prior to pilot of the proposed changes. Quality Assurance Team is looking into solutions.

Reference Number	Date of report	Report Issued By	Report Title	Status of report	Assurance Rating	Lead Service / Directorate	Supporting Service	Lead Officer	Lead Director	Recommendation Reference	Priority Level	Recommendation	Management Response	Original Completion Date	Revised Completion Date	Status (Red-behind schedule, Amber-on schedule, Green-complete)	Progress update/Reason overdue
PSOW_202002558	Sep-21	Public Service Ombudsman (Wales)	202002558	Open	N/A	Nursing	Mental Health & Learning Disabilities	Olivia Barker	Director of Operations	PSOW_202002558_004	N/A	Commissions and completes its planned review of the Health Board's child psychology services and reports the findings back to the Ombudsman.	Action plans held with Ombudsman Liaison Manager. The Clinical Lead for Community Paediatrics and a Health Board Psychologist are undertaking a review of Child psychology services across the Health Board. A representative from Swansea University is supporting this work. The review will be reported to the executive led Children and Young Persons Working Group.	Mar-22	<del>Mar-22</del> N/K	Red	11/03/2022 - The Children and Young Persons Working Group was due to meet 28.02.22 and the initial findings of the review of Child Psychology services across the Health Board was to be reported at this meeting. I have emailed Lisa Humphrey and Tracy Bucknell for an update 01.03.22. This is the only outstanding action for this case. 03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - The initial findings of the psychology review were shared with the CYP Working group verbally on 28/02/2022. The agenda for this meeting was provided to the PSOW as evidence. The outcome following the meeting of 28/02/22 was for the presenters to undertake further work which falls into the wider work being undertaken by the CYP Working Group. The next meeting is 27/05/2022, asked PSOW if I can update after this date.
PSOW_202005624	Mar-22	Public Service Ombudsman (Wales)	202005624	Open	N/A	Unscheduled Care (BGH)	Unscheduled Care (BGH)	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202005624_003	N/A	46c) Undertake a review of the mechanisms in place to ensure that patients admitted to an emergency hospital setting have timely access to specialist pain reviews where necessary, prior to discharge. The Health Board should provide the Ombudsman with its findings and any subsequent action plan or procedural changes.	Action plans held with Ombudsman Liaison Manager.	Sep-22	Sep-22	Amber	03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - Reminder due to service 23/05/22
PSOW_202005624	Mar-22	Public Service Ombudsman (Wales)	202005624	Open	N/A	Unscheduled Care (BGH)	Unscheduled Care (BGH)	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202005624_002	N/A	45b) Share the report with the clinicians involved in the patients care and confirm to the Ombudsman that the report has been used for critical reflection and learning.	Action plans held with Ombudsman Liaison Manager. . Presentation/discussion at the next clinical governance meeting.	Apr-22	<del>Apr-22</del> N/K	Red	03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - Evidence part submitted to PSOW 08/04/22. The report was shared with clinicians by email but was also due to be presented at a clinical governance meeting on 15/03/22 which was cancelled at short notice. Due to be on the agenda of next meeting and I have asked for confirmation of when this meeting is scheduled for. PSOW aware
PSOW_202004139	Mar-22	Public Service Ombudsman (Wales)	202004139	Open	N/A	Scheduled Care	Scheduled Care	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202004139_004	N/A	37D Hand injury referrals - Take action to ensure that hand injury referrals are made to the Other Health Body, or another health agency, for specialist hand trauma-related input, promptly and efficiently.	Action plans held with Ombudsman Liaison Manager	Jun-22	Jun-22	Amber	03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - Reminder to service due 23/05/22.
PSOW_202004139	Mar-22	Public Service Ombudsman (Wales)	202004139	Open	N/A	Scheduled Care	Scheduled Care	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202004139_005	N/A	37E Update - Formally update the Ombudsman regarding its redress-related consideration of the patients clinical care concerns.	Action plans held with Ombudsman Liaison Manager. Update from Redress Team.	Jun-22	Jun-22	Amber	03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - update will be sought in June 22.
PSOW_202004139	Mar-22	Public Service Ombudsman (Wales)	202004139	Open	N/A	Scheduled Care	Scheduled Care	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202004139_003	N/A	36C Report sharing - Share this report with all relevant clinical staff and highlight key learning points when doing so.	Action plans held with Ombudsman Liaison Manager. Report emailed to relevant staff. Report to be presented and key learning points discussed at the next T&O Dept meeting on 25/05/22.	Apr-22	<del>Apr-22</del> N/K	Red	03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - Evidence part submitted to PSOW 19/04/22. The report was shared with clinicians by email, it was also due to be presented at the T&O meeting in April but the agenda was full. It will be discussed at the next meeting on 25/05/22. PSOW aware.
PSOW_202100189	Mar-22	Public Service Ombudsman (Wales)	202100189	Open	N/A	Nursing	Nursing	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202100189_002	N/A	63 c) Review the availability of nutritional supplements across all relevant wards, to ensure that commonly used supplements (including alternatives to milk-based options) are readily available and remind relevant staff of the mechanisms by which they can order and obtain supplements that may be less common.	Action plans held with Ombudsman Liaison Manager. Action Plan completed – to be shared for wider learning at Health Board level. To be fed into Quality, safety & Assurance Meeting as well as Nutrition & Hydration Group Meeting.	Jun-22	Jun-22	Amber	03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - This action is with Olwen Morgan, Iona Evans and Karen Thomas (Dietetics), update provided on 28/04/22
PSOW_202100189	Mar-22	Public Service Ombudsman (Wales)	202100189	Open	N/A	Nursing	Nursing	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202100189_003	N/A	63 d) Compare a set of at least 3 months of the monthly checks noted in the Health Board's action plan, to confirm that the actions taken have improved care practices and provision on the ward and take remedial action if further issues are identified.	Action plans held with Ombudsman Liaison Manager. Monthly monitoring and recording of Care Indicators relating to Percentage of Nutrition Score Completed and Appropriate Action Taken within 24 hours of admission through Health & Care monitoring System. Audit results discussed in monthly Assurance Meeting.	Jun-22	Jun-22	Amber	03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - This action is with Olwen Morgan and Iona Evans, update provided on 28/04/22.
PSOW_202004109	Apr-22	Public Service Ombudsman (Wales)	202004109	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202004109_003	N/A	69 c) Confirms that the report has been shared with the Health Board's Mental Health Directorate and that its findings are relayed to and discussed with the relevant CMHT, CRHT team and AMHPs.	Action plans held with Ombudsman Liaison Manager	Jul-22	Jul-22	Amber	03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - discussed with Sara Rees 07/04/22.
PSOW_202004109	Apr-22	Public Service Ombudsman (Wales)	202004109	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202004109_004	N/A	69 d) Provides the Ombudsman with evidence of the measures, initiatives and improvements to services (as referred to in its correspondence) that have been implemented (or which are being developed) in respect of:  • Identifying appropriate environments for patients with mental health conditions waiting for admission.  • Implementing strategies to address the issue of shortages of trained psychiatrists, Section 12 approved doctors, psychotherapists and other mental health clinicians.	Action plans held with Ombudsman Liaison Manager	Jul-22	Jul-22	Amber	03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - discussed with Sara Rees 07/04/22.
PSOW_202004109	Apr-22	Public Service Ombudsman (Wales)	202004109	Open	N/A	Mental Health & Learning Disabilities	Mental Health & Learning Disabilities	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202004109_005	N/A	70 e) Provides the Ombudsman with evidence of the development of an escalation policy in relation to managing contacts with Section 12 approved doctors (i.e., an explicit stepwise system that clarifies the actions to be taken).	Action plans held with Ombudsman Liaison Manager	Oct-22	Oct-22	Amber	03/05/2022 - update request sent to PSOW liaison manager 16/05/2022 - discussed with Sara Rees 07/04/22.
PSOW_202100351	May-22	Public Service Ombudsman (Wales)	202100351	Open	N/A	Unscheduled Care (GGH)	Scheduled Care	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202100351_001	N/A	R1. 32a) Apologises to the complainant for the identified failings.	Reflect on the findings of the report and issue an appropriate apology letter	Jun-22	Jun-22	Amber	
PSOW_202100351	May-22	Public Service Ombudsman (Wales)	202100351	Open	N/A	Unscheduled Care (GGH)	Scheduled Care	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202100351_002	N/A	R2. 32b) Makes a redress payment of £4,000 for the upset, uncertainty, and distress that the failings identified caused to the complainant and her family.	Include offer of the payment in the apology letter	Jun-22	Jun-22	Amber	
PSOW_202100351	May-22	Public Service Ombudsman (Wales)	202100351	Open	N/A	Unscheduled Care (GGH)	Scheduled Care	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202100351_003	N/A	R3. 33c) Reviews guidelines and links with primary carers to ensure good awareness of liver disease, when to refer and pathways for referral.	Action plans held with Ombudsman Liaison Manager	Nov-22	Nov-22	Amber	
PSOW_202100351	May-22	Public Service Ombudsman (Wales)	202100351	Open	N/A	Unscheduled Care (GGH)	Scheduled Care	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202100351_004	N/A	R4. 33d) Reminds staff at the Hospital that it is their responsibility to arrange further patient referral.	Action plans held with Ombudsman Liaison Manager	Nov-22	Nov-22	Amber	
PSOW_202100351	May-22	Public Service Ombudsman (Wales)	202100351	Open	N/A	Unscheduled Care (GGH)	Scheduled Care	Olivia Barker	Director of Nursing, Quality and Patient Experience	PSOW_202100351_005	N/A	R5. 33e) Outlines to the Ombudsman the steps taken, or are intended to take, to potentially prevent a recurrence of what happened to this patient.	Action plans held with Ombudsman Liaison Manager	Nov-22	Nov-22	Amber	
RCP_NDQP0420	Apr-20	Royal College of Paediatrics & Child Health (RCPCH)	National Diabetes Quality Programme (NDQP), issued April 2020	Open	N/A	Women and Children's Services	Women and Children's Services	Lisa Humphrey	Director of Operations	RCP_NDQP0420_01a	N/A	There has been progress in the establishment of transition services, however the formalised implementation of planned pathways must be expedited to ensure all young people transfer to adult services appropriately and with the necessary skills and knowledge to promote future positive health outcomes.	Transition programme suspended due to COVID 19. HB to support all Clinicians across all areas to participate in the Transition programme when re-started.	N/K	<del>Dec-21</del> Jun-22	Amber	Report verified with SDM 29/03/2021 issued report for update to SDM Community Children Services - re issued 08/04/2021. 09/04/2021 No update. 26/05/2021 initial discussions started ongoing. 12/07/2021 SDM confirmed this work is likely to be completed by Dec 2021. 15/09/2021 SDM confirmed this work is likely to be completed by Dec 2021. 14/12/2021 Further wave of Covid has delayed progress. 02/02/2022 - progress delayed due to workforce and covid pressures.
RCP_NDQP0420	Apr-20	Royal College of Paediatrics & Child Health (RCPCH)	National Diabetes Quality Programme (NDQP), issued April 2020	Open	N/A	Women and Children's Services	Women and Children's Services	Lisa Humphrey	Director of Operations	RCP_NDQP0420_01b	N/A	There has been progress in the establishment of transition services, however the formalised implementation of planned pathways must be expedited to ensure all young people transfer to adult services appropriately and with the necessary skills and knowledge to promote future positive health outcomes.	Transition is more successful by an employed youth worker. Paper to be developed to evidence best practice.	Aug-21	<del>Aug-21</del> Mar-22 N/K	Red	Report verified with SDM 29/03/2021 issued report for update to SDM Community Children Services - re issued 08/04/2021. 09/04/2021 No update. 25/05/2021 No update 12/07/2021 No further progress at this time. 15/09/2021 No progress at this time. 14/12/2021 Further wave of Covid has delayed progress.02/02/2022 - progress delayed due to workforce and covid pressures.
RCP_VYBGH0919	Sep-19	Royal College of Physicians	Visit to Ysbyty Bronglais, issued September 2019	Open	N/A	Unscheduled Care (BGH)	Unscheduled Care (BGH)	Matthew Willis	Director of Operations	RCP_VYBGH0919_001	N/A	1.1 Improve networking and collaboration with other sites and health boards	1.1 Operational and financial progress is being made around clinical pathway and service commissioning with Powys and BCU (S Gwynedd). Particularly diagnostics, cardiology and acute stroke.	Mar-21	<del>Mar-21</del> Mar-23	Red	23/03/2022- GM working closely with other sites of the Health Board to ensure safe services, e.g. through channels such as the senior Ops team meetings. Good collaboration between community and acute services. GM looking at scheduled care elements. Real challenges in terms of tertiary level pathways and getting the right patient in the right place for the right clinical supervision. Exploring joint consultant posts with Powys and Betsi, however progress has been significantly hampered due to Covid. This is in the recovery phase and the UHB has restarted this process with neighbouring Health Boards post Covid. Clinical advisory group for Mid Wales in place which started pre-Covid. Working with Powys to establish optimal flow for their patients using Hywel Dda services, and how to work together to deliver care. This is less developed with Betsi. GM is hopeful to make significant progress and have a programme of work in place by March 2023.
RCP_VYBGH0919	Sep-19	Royal College of Physicians	Visit to Ysbyty Bronglais, issued September 2019	Open	N/A	Unscheduled Care (BGH)	Unscheduled Care (BGH)	Matthew Willis	Director of Operations	RCP_VYBGH0919_001	N/A	1.2 Improve networking and collaboration with other sites and health boards	Additionally internal cross divisional planning is emergency – particularly critical for BGH is working with Scheduled Care to develop a bespoke elective plan that ensures travel reduction for patients and enables the site to fully utilise theatres (subject to workforce plan) and support patients to access care from their local hospital wherever possible. Though progress on this has been affected by Covid.	Mar-21	<del>Mar-21</del> Mar-23	Red	23/03/2022- Covid has been problematic in progressing this recommendation however there are Immensely improved relationships between BGH and scheduled care. Working with team to deliver elective care and repatriate back where appropriate.

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RCP_VYBGH0919	Sep-19	Royal College of Physicians	Visit to Ysbyty Bronglais issued September 2019	Open	N/A	Unscheduled Care (BGH)	Unscheduled Care (BGH)	Matthew Willis	Director of Operations	RCP_VYBGH0919_01	N/A	1.6 Improve networking and collaboration with other sites and health boards	Virtual systems such as "attend anywhere" – a visual platform for OP consultation are being trialled with intention to roll out for a number of specialities  The above links to the Mid Wales telemed plan which aims to increase capacity and capability for virtual consultation to reduce travel burden. This is a piece of work on going with Powys and to an extent BCU – though improvements, which we hope to sustain, have been made due to Covid which required a significant degree of rapid change  The aim is to improve primary care access	Apr-21	Mar-24	Red	23/03/2022- GM to liaise with officer on digital strategy of the UHB for current progress on virtual systems. A lot of changes still taking place and Covid still presents challenges for this. Revised date of March 2024 provided
RCP_VYBGH0919	Sep-19	Royal College of Physicians	Visit to Ysbyty Bronglais issued September 2019	Open	N/A	Unscheduled Care (BGH)	Unscheduled Care (BGH)	Matthew Willis	Director of Operations	RCP_VYBGH0919_05	N/A	5.1 Develop the postgraduate education centre, including clinical skills and simulation equipment	Funds have been made available to develop the Postgraduate centre and a planning group is having meetings to agree design. There is also a plan to develop a medical education hub within Aberystwyth   University. Both developments will include clinical skills facilities.	Sep-22	<del>Sep-22</del> Mar-25	Amber	23/03/2022- Funds have not been made available as stated in the management response; this was a misunderstanding at the time of writing the management response. Looking to progress with our corporate partners (National Library for Wales and Aberystwyth University) an integrated education and training centre. Currently refreshing and revising our strategic approach to education for all specialities that utilises that opportunities presented by BGH's unique location and its aspiration to become a university hospital. Looking to develop Business Case. Revised date of March 2025 provided.
RCP_VYBGH0919	Sep-19	Royal College of Physicians	Visit to Ysbyty Bronglais issued September 2019	Open	N/A	Unscheduled Care (BGH)	Unscheduled Care (BGH)	Matthew Willis	Director of Operations	RCP_VYBGH0919_05	N/A	5.2 Develop the postgraduate education centre, including clinical skills and simulation equipment	Improve facilities for RESUS simulation Increase education opportunities across the staffing groups to include nursing, therapists etc.	Sep-22	Sep-22	Amber	23/03/2022- some RESUS training had taken place, but the space became unavailable. Now looking at new plan to provide appropriate training.
RCP_VYBGH0919	Sep-19	Royal College of Physicians	Visit to Ysbyty Bronglais issued September 2019	Open	N/A	Unscheduled Care (BGH)	Unscheduled Care (BGH)	Matthew Willis	Director of Operations	RCP_VYBGH0919_05	N/A	5.3 Develop the postgraduate education centre, including clinical skills and simulation equipment	The aim is to utilise global teaching opportunities including via virtual means, also to improve the seminar room as part of the wider PGC works and established a research skills and a simulation room.	Dec-21	<del>Dec-21</del> Mar-25	Red	23/03/2022- Funds have not been made available as stated in the management response; this was a misunderstanding at the time of writing the management response. Looking to progress with our corporate partners (National Library for Wales and Aberystwyth University) an integrated education and training centre. Currently refreshing and revising our strategic approach to education for all specialities that utilises that opportunities presented by BGH's unique location and its aspiration to become a university hospital. Looking to develop Business Case. Revised date of March 2025 provided.
RCP_VYBGH0919	Sep-19	Royal College of Physicians	Visit to Ysbyty Bronglais issued September 2019	Open	N/A	Unscheduled Care (BGH)	Unscheduled Care (BGH)	Matthew Willis	Director of Operations	RCP_VYBGH0919_06	N/A	6.3 Ensure training posts are attractive with time for research, teaching and quality improvement	Potential for a Rural Medicine module (rotation) in the future to be based at Aberystwyth University in line with evolving Royal College thinking.	Mar-23	Mar-23	Amber	23/03/2022- This has been started, GM will check for update with relevant colleagues.
RCP_VYBGH0919	Sep-19	Royal College of Physicians	Visit to Ysbyty Bronglais issued September 2019	Open	N/A	Unscheduled Care (BGH)	Unscheduled Care (BGH)	Matthew Willis	Director of Operations	RCP_VYBGH0919_04	N/A	4.2 Develop new teaching and qualification opportunities for trainees and specialty doctors	BGH wishes to progress a new round of discussions with the Deanery which aims to attract Core Trainees to come here. A minimum of 4 posts could be supported on rotation. BGH remains accredited for such and now that consultant numbers have increased, this is a real possibility.	Dec-20	<del>Dec-20</del> N/K	Red	23/03/2022- GM will pick up with recommendation owner for current position of this recommendation. 05/05/2022- Requested revised timescale from GM, no response received as of 18/05/2022.
WLC_PCTWL	Mar-19	Welsh Language Commissioner	Primary care training and the Welsh language issued March 2019	Open (External rec)	N/A	Workforce & OD	Workforce & OD	Ammanrie Thomas	Director of Workforce & OD	WLC_PCTWL_002	N/A	R2. Health boards and primary care clusters need to audit the linguistic skills of the primary care workforce and work to improve the quality of data that exists.	Primary Care Officer to identify what language skills data is being collected at all 4 services.  See comments outside the gift of HB, being delivered at a All Wales Level.	Mar-20	Mar-20 N/K	External	Language skills data from Primary Care contractors is not collected. Staff in the four Managed Practices however have to log their Language skills on ESR. Over summer 2019, the Primary Care team administered a questionnaire, on behalf of Welsh Government, with all four Primary Care contractor areas to assess compliance with the six Welsh Language Duties for Primary Care contractors. In response to the Duty to encourage the wearing of a badge, provided by the Local Health Board, by Welsh speakers, to convey that they are able to speak Welsh, 63% of Primary Care contractors who responded to the questionnaire reported that they were meeting this (although this isn't an audit of language skills). 18/09/20: This recommendation is being taken forward at a national level, led by Welsh Government, to enable the collection of Welsh language skills of GPs and Practice staff through the National Workforce Reporting System, as part of the data collection. The intention is that the system will be able to log Welsh language skills next year. Recommendation outside the gift of the Health Board to implement, no change to comments in Jan 2021. 21/12/2020 - rec is being taken forward by the Welsh Government.

**Reports closed on the Audit Tracker since ARAC April 2022**

<b>Report name</b>	<b>Lead Executive/Director</b>
Audit Wales: Audit of Accounts Report	Director of Workforce & OD
Audit Wales: Structured Assessment 2021 (Phase Two) – Corporate Governance and Financial Management Arrangements: Hywel Dda University Health Board	Board Secretary/ Director of Finance
Health Inspectorate Wales: Teifi Ward - GGH - Unannounced DECI - 28Aug2014 (Trauma and Orthopaedic Ward)	Director of Operations
Health Inspectorate Wales: Puffin Unit / PACU, Withybush General Hospital	Director of Operations
Health Inspectorate Wales: Quality Check Summary: Cwm Seren Unit, Hywel Dda UHB	Director of Operations
Health Inspectorate Wales: HIW Cadog Ward & Ceri Ward, Glangwili Hospital, 5-6 March 2019 (Publication date 11 June 2019)	Director of Operations
Health Inspectorate Wales: Quality Check Summary: Llandovery Hospital (Activity Date 15/03/2022)	Director of Operations
Internal Audit: National Standards for Cleaning in NHS Wales	Director of Operations
Internal Audit: Radiology Directorate	Director of Operations
Internal Audit: Business Continuity	Director of Public Health
Internal Audit: Glangwili Hospital Women & Children's Development Phase 2	Director of Strategic Development and Operational Planning
Internal Audit: Capital Assurance - Follow Up	Director of Strategic Development and Operational Planning
Internal Audit: Governance Arrangement during the Covid-19 Pandemic - Update Review	Board Secretary
Internal Audit: Prince Philip Hospital Directorate Governance Review	Director of Operations
Internal Audit: Annual Recovery Plan and Planning Objectives Final Internal Audit Report	Director of Strategic Development and Operational Planning
Internal Audit: Therapies Directorate Review	Executive Director of Therapies and Health Science
Internal Audit: Follow-up: Use of Consultancy	Director of Finance
Internal Audit: Performance Monitoring & Reporting	Director of Finance
Internal Audit: BlackLine	Director of Finance
MWWFRS: Enforcement Notice The Regulatory Reform (Fire Safety) Order 2005: Article 30 Premises: West Wales General Hospital, Glangwili, Dolgwili Road, Carmarthen, Carmarthenshire, SA31 2AF KS/890/07	Director of Operations

MWWFRS: Letter of Fire Safety Matters - GLANGWILI GENERAL HOSPITAL, DOLGWILI ROAD, CARMARTHEN, SA31 2AF	Director of Operations
MWWFRS: Letter of Fire Safety Matters Premises: Prince Philip Hospital, Dafen Road, Llanelli, SA14 8QF RJD/KLI/00106219	Director of Operations
MWWFRS: Letter of Fire Safety Matters Premises: Prince Philip Hospital Diabetic Unit Template 13 Dafen Llanelli 459/VEM/BFS/00335079	Director of Operations
MWWFRS: Letter of Fire Safety Matters Premises: Ty Bryn Template 25 Prince Philip Hospital Dafen Llanelli SA14 8RZ 459/VEM/BFS/00094205	Director of Operations
PSOW: 202004188	Director of Operations
PSOW: 202006285	Director of Nursing, Quality and Patient Experience
WLC: Investigation under section 71 of the Welsh Language (Wales) Measure 2011 of a possible failure to comply with Welsh language standards	Director of Communications

### Reports opened on the Audit Tracker since ARAC April 2022

Report name	Lead Executive/Director	Final report received at
CHC: Maternity Care in Hywel Dda	Director of Operations	Quality and Safety Experience Committee
Health Inspectorate Wales: Quality Check Summary: Cwm Seren Unit, Hywel Dda UHB	Director of Operations	Quality, Safety and Experience Committee
HIW: Quality Check Summary: Llandovery Hospital (Activity Date 15/03/2022)	Director of Operations	Quality, Safety and Experience Committee
Internal Audit: Records Management	Director of Operations	Audit and Risk Assurance Committee, February 2022
Internal Audit: Welsh Language Standards Implementation	Director of Communications	Audit and Risk Assurance Committee, February 2022
Internal Audit: Partnership Governance (Integrated Care Fund)	Director of Primary Care, Community and Long Term Care	Audit and Risk Assurance Committee, June 2022
Internal Audit: Non-Clinical Temporary Staffing	Director of Operations	Health & Safety Committee, March 2022
Internal Audit: Primary Care Clusters	Director of Primary Care, Community and Long Term Care	Audit and Risk Assurance Committee, April 2022
Internal Audit: TriTech Institute	Medical Director	Audit and Risk Assurance Committee, April 2022
Internal Audit: Workforce Planning	Director of Workforce & OD	Audit and Risk Assurance Committee, April 2022

Internal Audit: Network and Information Systems (NIS) Directive	Director of Finance	Audit and Risk Assurance Committee, April 2022
Internal Audit: Organisational Values & Staff Wellbeing	Director of Workforce & OD	Audit and Risk Assurance Committee, April 2022
Internal Audit: Prevention of Self Harm	Director of Nursing, Quality and Patient Experience	Audit and Risk Assurance Committee, May 2022
Internal Audit: Nurse Staffing Levels	Director of Nursing, Quality and Patient Experience	Audit and Risk Assurance Committee, May 2022
Internal Audit: Infection Prevention and Control	Director of Nursing, Quality and Patient Experience	Audit and Risk Assurance Committee, May 2022
Internal Audit: Risk Management & Board Assurance Framework	Board Secretary	To be received at Audit and Risk Assurance Committee, June 2022
Internal Audit: Performance Monitoring & Reporting	Director of Finance	Audit and Risk Assurance Committee, April 2022
Internal Audit: BlackLine	Director of Finance	Audit and Risk Assurance Committee, May 2022
MHRA: Insp BLCA 28110/119247-0017	Director of Operations	To be confirmed
MWWFRS: Letter of Fire Safety Matters Premises: PRINCE PHILLIP HOSPITAL, BRYNGWYN MAWR, LLANELLI, SA14 8QF BFS/KS/AMD/00106219	Director of Operations	Health & Safety Committee
MWWFRS: Letter of Fire Safety Matters Premises: HYWEL DDA, TENBY COTTAGE HOSPITAL, GAS LANE, TENBY, SA70 8AG BFS/KS/AMD/00115940	Director of Operations	Health & Safety Committee
MWWFRS: Letter of Fire Safety Matters CWM SEREN ST DAVIDS PARK HAFAN DERWEN, JOBS WELL ROAD, CARMARTHEN, SA31 3BB BFS/SM/AMD/00107788	Director of Operations	Health & Safety Committee
Peer Review: Colorectal Cancer (Third Cycle), issued January 2022	Director of Operations	To be confirmed
Public Service Ombudsman (Wales): 202004139	Director of Nursing, Quality and Patient Experience	Improving Experience Sub-Committee
Public Service Ombudsman (Wales): 202100189	Director of Nursing, Quality and Patient Experience	Improving Experience Sub-Committee

Public Service Ombudsman (Wales): 202004109	Director of Nursing, Quality and Patient Experience	Improving Experience Sub- Committee
Public Service Ombudsman (Wales): 202100351	Director of Nursing, Quality and Patient Experience	Improving Experience Sub- Committee

<b>Report</b>	<b>Number of Recommendations</b>	<b>Service Area</b>	<b>Progress Update</b>
Audit Wales – Taking Care of the Carers	1	Workforce & OD	Awaiting response from the service if this recommendation can now be closed.
Community Health Council – Eye Care Services in Wales	2	Scheduled Care	Updates being requested from Dental and Optometry service.
Community Health Council – Maternity Care in Hywel Dda	1	Women and Childrens	Maternity services to liaise with Public Health colleagues as recommendation relates to health visiting. Recommendation now lists Public Health is now noted as a supporting service in order to implemented this recommendation.
Delivery Unit – All Wales Cardiology to Cardiac Surgery Transfer Point Assurance Review	2	Cardiology	Compliance audits are ongoing with outcomes discussed and remedial actions noted
Delivery Unit - All Wales Assurance Review of Crisis and Liaison Psychiatry Services for Adults	6	Mental Health & Learning Disabilities	The Patient Safety and Assurance Team are supporting the directorate in formulating responses which are currently in draft and awaiting sign off.
Delivery Unit - Review of progress towards delivery of Eye Care Measures	2	Scheduled Care	Service Delivery Manager (SDM) unable to provide revised timescale as no decision received on priorities or if detail included in IMTP will be supported.
Delivery Unit – Focus on Ophthalmology: Assurance Reviews	1	Scheduled Care	Updates being requested from Dental and Optometry service.
Health Inspectorate Wales – St Caradog Ward, Withybush Hospital	2	Mental Health & Learning Disabilities	The Patient Safety and Assurance Team are awaiting a response from the service if these recommendations can now be closed.

Health Inspectorate Wales – Ty Bryn	3	Mental Health & Learning Disabilities	Whilst updates have been provided via the Patient Safety and Assurance Team, recommendations are unable to be confirmed as implemented as the unit remains closed to admissions.
Health Inspectorate Wales IRMER Quality Check – Remote Inspection Visit of Prince Philip Hospital	3	Radiology	Updates to be requested from the Patient Safety and Assurance Team for August ARAC.
Health Inspectorate Wales IRMER Quality Check – Nuclear Medicine Department, Withybush General Hospital	3	Radiology	Updates to be requested from the Patient Safety and Assurance Team for August ARAC.
Health Inspectorate Wales – Wales Ambulance Service Trust (WAST)	2	Acute Services	Whilst updates have been provided via the Patient Safety and Assurance team, clarification is required if these recommendations can now be noted as implemented.
Health Inspectorate Wales – Quality Check: Morlais Ward, Glangwili Hospital	2	Mental Health & Learning Disabilities	The Patient Safety and Assurance Team are awaiting a response from the service if these recommendations can now be closed.
Health Inspectorate Wales – Unscheduled Care Directorate & Surgical Assessment Unit inspection, 2015	1	Unscheduled Care (BGH)	Awaiting steer from Director of Operations if recommendation can now be closed.
Health Inspectorate Wales - National Review of Mental Health Crisis Prevention in the Community	1	Mental Health & Learning Disabilities	The Patient Safety and Assurance Team are liaising with SDM of Psychological Therapies to develop a response and obtain update for recommendation.
Internal Audit – Partnership Governance	2	Primary Care, Community and Long Term Care	Follow up Internal Audit paper to ARAC April 2022 noted two recommendations as partially implemented. An update is to be provided to the ARAC June 2022, following which the audit tracker will be updated.

Internal Audit – Mental Health and Learning Disabilities Directorate Governance Review	1	Mental Health & Learning Disabilities	Internal Audit are awaiting an update from the service via the Finance Business Partner to confirm if this recommendation can be closed.
Internal Audit – Discharge Processes	1	Primary Care, Community and Long Term Care	Internal Audit are undertaking a planned audit of Discharge Process, which will also review the recommendations from this report, which are planned to be reported to October 2022 ARAC.
Internal Audit – Follow Up: Deployment of WPAS into MH&LD	1	Digital	The recommendation relates to rolling out WPAS to other services within MHLDD, and currently awaiting a revised completion date. Internal Audit are undertaking a planned follow up of this report which is due Q3 2022/23.
Internal Audit – Medical Staff Recruitment	1	Workforce & OD	Awaiting clarification from Director of Operations if action can be closed. Another action requires a response from the Digital Director which the service is requesting.
Peer Review – Colorectal Cancer	4	Cancer Services	SDM is currently updating the action plan with service leads and in process of obtaining revised completion dates for these outstanding recommendations.
Peer Review – Congenital Heart Defect	8	Women and Childrens	Awaiting progress update from the service
Peer Review – Respiratory Cancer	1	Respiratory	Awaiting revised timescale from the new SDM, who is currently reviewing this recommendation with the Clinical Lead.
Public Service Ombudsman for Wales - 202002558	1	Nursing	Ombudsman Case Manager has provided update to PSOW and has requested that a further update be provided following a CYP Working Group meeting scheduled 27/05/2022.

Public Service Ombudsman for Wales - 202005624	1	Unscheduled Care (BGH)	Part evidence submitted to PSOW 08/04/22. Report was due to be shared at a clinical governance meeting on 15/03/22 which was cancelled at short notice. PSOW aware that meeting is being rescheduled.
Public Service Ombudsman for Wales - 202004139	1	Scheduled Care	Part evidence submitted to PSOW 19/04/2022. Report to be shared at T&O meeting in late May 2022, PSOW aware.
Royal College of Paediatrics and Child Health – National Diabetes Quality Programme	1	Women and Childrens	Awaiting progress update from the service
Royal College of Physicians Cymru Wales – Visit to Ysbyty Bronglais: Follow Up Report	1	Unscheduled Care (BGH)	Awaiting revised timescale from service.