

**PWYLLGOR CRONFA ELUSENNOL  
CHARITABLE FUNDS COMMITTEE**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	09 March 2021
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Charitable Funds Risk Register
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Mandy Rayani, Director of Nursing, Quality and Patient Experience
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Mandy Rayani, Director of Nursing, Quality and Patient Experience

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Er gwybodaeth/For assurance

**ADRODDIAD SCAA  
SBAR REPORT**

**Sefyllfa / Situation**

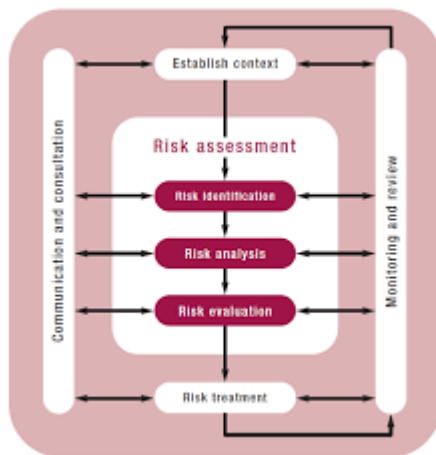
The Charitable Funds Committee (CFC) is responsible for providing assurance to the Board that operational risks aligned to the CFC are being identified, assessed and managed effectively.

This report provides an update on any charitable funds related risks and recent actions that have been undertaken to provide assurance that the risk will be appropriately monitored and mitigated.

The CFC is asked to review and scrutinise these risks to seek assurance that all relevant controls and mitigating actions are being put in place.

**Cefndir / Background**

Effective risk management requires a 'monitoring and review' structure to be in place to ensure that risks are effectively identified and assessed and that appropriate controls and responses are in place.



(Risk Management Process, ISO 31000)

Operational risks are required to be managed within directorates under the ownership and leadership of individual executive directors, who must establish local arrangements for the review of their risk registers, which includes the validation of the information and risk scores, and the prioritisation and identification of solutions to their risks. In addition to these local arrangements, there are formal monitoring and scrutiny processes in place within Hywel Dda University Health Board (HDdUHB) with the aim of providing assurance to the Board that it is managing its risks effectively.

All risks identified within the Datix Risk Module must be aligned to a formal Board Committee, Sub-Committee or Group who will be responsible for monitoring and scrutiny of risks which relate to their remit.

The CFC is responsible for the monitoring and scrutiny of operational risks within their remit, including:

- Scrutinising operational risks through receiving the risk registers or through service reports.
- Gaining assurance that risks are being appropriately managed, effective controls are in place and planned additional controls are being implemented.
- Challenging pace of delivery of risk actions.
- Identifying through discussions, new and emerging risks and ensure these are assessed by those with the relevant responsibility.
- Providing assurance to the Board that risks are being managed effectively and report risks which have exceeded tolerance through its Sub-Committee/Group update report.
- Using risk registers to inform meeting agendas.

#### Asesiad / Assessment

The CFC Terms of Reference state that it will:

- Contribute to the integration of good governance across the organisation, ensuring that all sources of assurance are incorporated into the Board's overall risk and assurance framework (12.4).

The current charitable funds risk - 743 *There is a risk of reputational damage if the Health Board becomes implicated by default, in events outside of the HB's control, due to association, or perceived association with any external charitable organisations* - is presented on the risk register attached, together with the proposed actions that have been put in place to provide assurance that the risk has been and will continue to be appropriately monitored and mitigated.

The risk has scored against the following 'impact' domains':

- Adverse publicity or reputation.

The risk has been based on the following criteria:

- The CFC has been selected by the risk lead as the 'Assuring Committee' and will feature in this way on Datix.
- Risks have been approved at Directorate level.
- Risks have not been escalated to the Corporate Risk Register.

The current risk is 6 (moderate risk), within the CFC's risk tolerance level of 8.

The most recent update noted in the attached risk register, confirms that guidance on the operations of external charities on HDdUHB premises has been included in the revised

'Charitable Funds: Financial Administration and Governance Policy (420)' rather than developing a new corporate policy. The revised policy was considered at the November 2020 CFC meeting prior to Finance Committee approval.

In addition to this, an additional risk action has been included around the communication of the new charitable funds policy to all relevant external charitable organisations. This action will be completed by 30<sup>th</sup> September 2021 and will require the support of colleagues across the UHB who manage relationships with external charitable organisations to support discussions on future collaboration and working arrangements.

Following discussions at the November CFC meeting (CF(20)54), the Head of Hywel Dda Health Charities and Senior Finance Business Partner for Accounting & Statutory Reporting have met with the Head of Assurance and Risk to discuss the charity's operational risks. During Quarter 1 (2021/22), the Assurance and Risk team will support the Head of Hywel Dda Health Charities to review the charity's risk management framework across fundraising and communications operations. Consideration will be given to new or emerging risks to provide assurance that any risks are being appropriately managed, with effective controls in place.

Where significant risks are identified, suitable actions to minimise or reduce the likelihood of the harm occurring will be put in place. Where this is not possible, consideration will be given to whether the risk is appropriate to be added to the departmental Risk Register or whether it should be escalated onto the Directorate Risk Register.

#### Argymhelliad / Recommendation

The CFC is asked to:

- Note the controls and mitigating actions that have been put in place to manage this risk.
- Discuss and confirm whether the risk can be now de-escalated to management at service level, for review on a six-monthly basis, noting that the risk will no longer be reported to CFC unless the risk is deemed significant.

This in turn will enable the CFC to provide the necessary assurance to the Board, or otherwise, that HDdUHB is managing any risks effectively.

<b>Amcanion: (rhaid cwblhau)</b>	
<b>Objectives: (must be completed)</b>	
Committee ToR Reference Cyfeirnod Cylch Gorchwyl y Pwyllgor	12.4 In doing so, the Committee shall contribute to the integration of good governance across the organisation, ensuring that all sources of assurance are incorporated into the Board's overall risk and assurance framework.
Cyfeirnod Cofrestr Risg Risk Register Reference:	743 - There is a risk of reputational damage if the Health Board becomes implicated by default, in events outside of the HB's control, due to association, or perceived association with any external charitable organisations
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	9. To improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners.

Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Statement</a>	Not Applicable
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<b>Gwybodaeth Ychwanegol: Further Information:</b>	
Ar sail tystiolaeth: Evidence Base:	Underpinning risk registers on the Datix Risk Module from across the UHB's services reviewed by risk leads/owners
Rhestr Termau: Glossary of Terms:	Risk Appetite - <i>the amount of risk that an organisation is willing to pursue or retain</i> (ISO Guide 73, 2009) Risk Tolerance - <i>the organisation's readiness to bear a risk after risk treatment in order to achieve its objectives</i> (ISO Guide 73, 2009)
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Cronfa Elusennol: Parties / Committees consulted prior to Charitable Funds Committee:	N/A

<b>Effaith: (rhaid cwblhau) Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian: Financial / Service:</b>	No direct impacts from report however impacts of each risk are outlined in risk description.
<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	No direct impacts from report however impacts of each risk are outlined in risk description.
<b>Gweithlu: Workforce:</b>	No direct impacts from report however impacts of each risk are outlined in risk description.
<b>Risg: Risk:</b>	No direct impacts from report however organisations are expected to have effective risk management systems in place.
<b>Cyfreithiol: Legal:</b>	No direct impacts from report however proactive risk management including learning from incidents and events contributes towards reducing/eliminating recurrence of risk materialising and mitigates against any possible legal claim with a financial impact.
<b>Enw Da: Reputational:</b>	Poor management of risks can lead to loss of stakeholder confidence. Organisations are expected to have effective risk management systems in place and take steps to reduce/mitigate risks.
<b>Gyfrinachedd: Privacy:</b>	No direct impacts
<b>Cydraddoldeb: Equality:</b>	Not required for a paper of this nature.



Risk Ref	Status of Risk	Health and Care Standards	Directorate	Directorate lead	Management or service lead	Date risk identified	Risk Statement	Existing Control Measures Currently in Place	Domain	Risk Tolerance Score	Current Likelihood	Current Impact	Current Risk Score	Additional Risk Action Required	By Whom	By When	Progress Update on Risk Actions	Lead Committee	Target Likelihood	Target Impact
743	Directorate Level Risk	Standard 7.1 Workforce	NQPE: Charitable Funds	Rayani, Mandy	Llewelyn, Nicola	30-nov.-18	<p>There is a risk of reputational damage if the Health Board becomes implicated by default, in events outside of the HB's control, due to association, or perceived association with any external charitable organisations.</p> <p>This is caused by no requirement for external charitable organisations to conform to the HB's policies and procedures. Donations given to the HB to say thank you for the care received are sometimes made to HB staff involved in external charities of their own where their interests may not have been declared.</p> <p>This will lead to an impact/affect on the HB's reputation if association by default occurs with external charitable organisations which appear to have HB involvement and/or participation and seem to be aligned to the Health Board (either via staff association or name). This may result in a decrease of donations, charitable giving, lack of trust by patients, carers and members of the public, media interest and/or concerns or complaints raised.</p> <p>Risk location, Health Board wide.</p>	<p>UHB policies:</p> <p>Standards of Behaviour Policy (Incorporating Declarations of Interests, Gifts, Hospitality, Honorarium and Sponsorship).</p> <p>The above policy is referenced in all HDdUHB (A4C) contracts of employment where it states 'I hereby confirm that I accept this appointment on the terms and conditions set out above and contained in the Hywel Dda University Health Board Standards of Business Conduct'.</p> <p>Charitable Funds: Financial Administration and Governance Policy.</p>	Adverse publicity/reputation	8	2	3	6	<p>Revise the UHB's Standards of Behaviour Policy to incorporate guidance on the declaration of interests involving external charitable organisations and those with any financial associations.</p> <p>Develop a communications plan to raise awareness of the updated Standards of Behaviour Policy and the importance of declaring all external interests, especially those involving external charitable organisations and those with any financial associations.</p>	Head of Corporate & Partnership Governance	Completed	<p>The Standards of Behaviour Policy has undergone a full review and been assessed against similar policies across Wales. Consultation end date was mid July 2019 following its passage through Staff Partnership Forum (10/06), Workforce &amp; OD Sub-Committee (04/07) and Audit &amp; Risk Assurance Committee (27/08). The revised policy was approved at Business Planning &amp; Performance Assurance Committee on 29/08/2019. The revised Standards of Behaviour Policy will be linked to the revised 'Charitable Funds: Financial Administration and Governance Policy' once approved.</p> <p>The Communications Plan has raised awareness of the new policy as follows:</p> <ol style="list-style-type: none"> <li>1. Use of Team Brief, the payslip information advice section and the staff intranet.</li> <li>2. Global e-mails have and will continue to remind employees and Independent Members of the Standards of Behaviour Policy and their responsibility to comply with it.</li> <li>3. Targeted specific groups and forums to raise awareness of the policy such as corporate and local induction, the Local Partnership Forum, Medical Leadership Forum, Operations Business Meeting and other key meetings.</li> </ol>	Charitable Funds Committee	2	3

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														Work with key clinicians to communicate the importance of declaring all external interests, especially those involving external charitable organisations and those with any financial associations e.g. via the Medical Leadership Forum and 1:1 meetings with key clinicians.	Assistant Director, Medical Directorate	Completed	Assistant Director Medical Directorate has met with key clinicians in various forums to discuss the declaration of interests in external charitable organisations. Following the approval of the revised policy (BPPAC 29/08/19) wider dissemination took place across the whole Medical Directorate and will continue at regular intervals.			
														Work with senior Operations Directorate managers to communicate the importance of supporting all staff to declare external interests, especially those involving external charitable organisations and those with any financial associations e.g. awareness raising session at Operations Business Meeting.	Head of Corporate & Partnership Governance & Head of Hywel Dda Health	Completed	Presentation delivered at the May 2019 Operations Business Meeting on the revised Standards of Behaviour Policy as part of targeted consultation.			
														Develop a 'model' Memorandum of Understanding to be introduced with all relevant external charitable organisations to discuss and agree how both organisations will collaborate and co-operate and the establishment of relevant governance structures.	Senior Finance Business Partner & Head of Hywel Dda Health Charities	Completed	Guidance on the operations of external charities on UHB premises has been included in the revised 'Charitable Funds: Financial Administration and Governance Policy (420)' rather than developing a new corporate policy. The revised policy was considered at the November 2020 CFC meeting prior to Finance Committee approval. 'Model' Memorandums of Understanding will be developed with external charitable organisations if and when required.			



Charitable Funds Risk Register

Date: 12 February 2021

Risk Ref	Status of Risk	Health and Care Standards	Directorate	Directorate lead	Management or service lead	Date risk identified	Risk Statement	Existing Control Measures Currently in Place	Domain	Risk Tolerance Score	Current Likelihood	Current Impact	Current Risk Score	Additional Risk Action Required	By Whom	By When	Progress Update on Risk Actions	Lead Committee	Target Likelihood	Target Impact
														Communicate the new 'Charitable Funds: Financial Administration and Governance Policy (420)' to all relevant external charitable organisations. This approach will require the support of colleagues across the UHB who manage relationships with external charitable organisations, to support discussions on future collaboration and working arrangements.	ead of Hywel Dda Health Charities	30-sep-21				