



**DIGITAL, DATA AND INNOVATION COMMITTEE**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	22 April 2025
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Planning Objectives Update Report
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Huw Thomas, Director of Finance
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Daniel Warm, Head of Planning

<b>Pwrpas yr Adroddiad (dewiswch fel yn addas) Purpose of the Report (select as appropriate)</b>
Er Sicrwydd/For Assurance

**ADRODDIAD SCAA  
SBAR REPORT**

Sefyllfa / Situation

This paper provides the Digital, Data and Innovation Committee (DDIC) with an update on the Planning Objective aligned to it as part of the 2024/25 Annual Plan with regards both specifically for quarter 4 of 2024/25 but also for 2024/25 as a whole.

Cefndir / Background

The Annual Plan for 2024/25 was built around 10 Planning Objectives (which in themselves are aligned to Ministerial and Local Priorities) and, within this, the de-escalation of our Targeted Intervention (TI) status (across six critical domains: Finance, Strategy and Planning; Performance and Outcomes; Fragile Services; Governance; Leadership, Capability and Culture; and Quality of Care).

The Planning Objectives set out the aims of the organisation, *i.e.* the horizon that Hywel Dda University Health Board (HDdUHB) is driving towards over the long term, as well as a set of specific, measurable actions, which move the organisation towards that horizon over the next year.

One Planning Objective is aligned to DDIC:

- Planning Objective 9: Digital Plan (previously aligned to the Sustainable Resources Committee)

Asesiad / Assessment

The overarching status of the Planning Objectives aligned to DDIC is as per the table below, noting that the Planning Objective was completed in quarter 3 as was reported to the Sustainable Resources Committee in February 2025:

Planning Objective	Executive Lead	Quarter 4 Status
9: Digital Plan	Director of Finance	Complete

Highlight reports are included in Appendix 1 with regards to both quarter 4 of 2024/25; and 2024/25 as a whole.

As noted in the January 2025 Board Paper, the actions and milestones for 2025/26 will continue to be tracked through Planning Objectives and regularly reported to the appropriate committee. Each Planning Objective will also support delivery across the Efficiency, Productivity and Value themes - people, place, enablers, quality, value and outcomes, and clinical service models.

Further, as noted in the Annual Plan for 2025/26 that following the revision of our purpose statement and strategic objectives, the planning objectives will be refreshed through quarter one, aligned to Chief Executive and Executive Director objective setting. Additional areas to be considered as part of this include the strategic refresh and a focus on transforming 'customer' service.

### Argymhelliad / Recommendation

The Committee is asked to:

- **Receive ASSURANCE** on the current position in regard to the progress of the Planning Objective aligned to the Digital, Data and Innovation Committee, in order to assure the Board that the Planning Objectives are progressing and are on target, and to raise any concerns where a Planning Objectives is identified as behind in its status and/or not achieving against its key deliverables.

### Amcanion: (rhaid cwblhau)

#### Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.1.18 Seek assurance on delivery against all Planning Objectives aligned to the Committee, in accordance with the Board approved timescales, as set out in the Health Board's Annual Plan, considering, and scrutinising the plans and programmes that are developed and implemented, supporting and endorsing these as appropriate.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not applicable
Parthau Ansawdd: Domains of Quality <a href="#">Quality and Engagement Act (sharepoint.com)</a>	7. All apply
Galluogwyr Ansawdd: Enablers of Quality: <a href="#">Quality and Engagement Act (sharepoint.com)</a>	6. All Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	9 Digital plan
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022</a>	9. All HDdUHB Well-being Objectives apply

### Gwybodaeth Ychwanegol:

#### Further Information:

Ar sail tystiolaeth: Annual Plan 2024/25

Evidence Base:	Annual Plan 2025/26
Rhestr Termau: Glossary of Terms:	Explanation of terms is included within the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board	Public Board - March 2024 (acceptance of 2024/25 Planning Objectives as part of the 2024/25 Annual Plan)

<b>Effaith: (rhaid cwblhau)</b> <b>Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian:</b> <b>Financial / Service:</b>	Any financial impacts and considerations are identified in the report
<b>Ansawdd / Gofal Claf:</b> <b>Quality / Patient Care:</b>	Any issues are identified in the report
<b>Gweithlu:</b> <b>Workforce:</b>	Any issues are identified in the report
<b>Risg:</b> <b>Risk:</b>	Consideration and focus on risk is inherent within the report. A sound system of internal control helps to ensure any risks are identified, assessed and managed.
<b>Cyfreithiol:</b> <b>Legal:</b>	Any issues are identified in the report
<b>Enw Da:</b> <b>Reputational:</b>	Any issues are identified in the report
<b>Gyfrinachedd:</b> <b>Privacy:</b>	Not applicable
<b>Cydraddoldeb:</b> <b>Equality:</b>	Not applicable



Submitted By: Anthony Tracey, Director of Digital

Date Submitted: April 2025



Planning Objective: : 9 Digital Plan

Executive Lead: Huw Thomas, Executive Director of Finance

Reporting Period: Q4 2024/25

Overall status: Complete

Rationale for overall status (please provide a brief summary of current progress indicating any key highlights or potential barriers to delivery)

The objective was to secure a strategic partner for the Health Board to accelerate the transformation with Digital at the heart. In December a 10-year contract was awarded to CGI and they are now actively supporting the Health Board in its transformation journey

Progress against planned outcomes / trajectories / milestones (please provide SPC/data charts and an explanation of any variances):

The Health Board is now working with CGI to create deployment plans for the accelerated rollout of Patient flow, ePMA and the underlying technical architecture

Activities completed in previous reporting period

- Formal award of the Strategic Partner
- Contract Signed

Activities planned for next milestone and reporting period

- Deployment Plans for the foundation systems - Complete
- Integration layer required for the underlying system architecture – Partial Complete

Any other Comments

Matters for information:

Risks to delivery:

Any other comments:

Planning Objective: : 9 – Digital Plan – Reflections on 2024/25

Reflecting on the achievement of Planning Objective 9, it is evident that the progress has been substantial, albeit with some challenges. The objective, which focuses on the Digital Agenda, has seen significant strides in various areas. The implementation of key digital strategies has been a cornerstone of this objective, aiming to enhance the overall digital infrastructure and capabilities within the organisation.

One of the notable achievements under Planning Objective 9 has been the appointment of a Digital Strategic Partner to assist with the implementation of key clinical systems, and the wider digital agenda. Already we have seen progress in the integration of advanced digital tools and platforms. We have our own integration engine which has allowed Welsh Patient Administration System (WPAS) / patient flow and Electronic Prescribing and Medicines Administration (ePMA) to be linked sharing Admissions / Discharges / Transfers and demographic data. (completed in 3 months) The use of tools like CrowdStrike and Microsoft Defender has bolstered the organisation's cybersecurity measures, ensuring that sensitive information remains protected.

However, it is important to acknowledge that the journey has not been without its hurdles. The complexities involved in implementing new digital systems and the need for continuous adaptation to emerging challenges. Despite these challenges, the commitment to achieving the objectives remains strong. The collaborative efforts of various teams, including the Operational Teams and Digital Teams, have been instrumental in driving the progress of this objective.

Their contributions have ensured that the organisation remains focussed on delivery, there is a belief that the foundational systems which have been procured and are in implementation will bring real benefit to the patients and improve quality of care delivery.

In conclusion, while there have been some delays, the overall progress of Planning Objective 9 has been positive and was completed in Quarter 3 of the year. The achievements thus far reflect a dedicated effort to enhance the digital landscape of the organisation, paving the way for future advancements and continued success in the digital realm.