

Finance and Performance Committee Meeting



GIG
CYMRU
NHS
WALES

Bwrdd Iechyd Prifysgol
Hywel Dda
University Health Board

Agenda

Date 16 December 2025
Time 9:30 AM - 1:00 PM
Location Ty Gorwel Large Meeting Room, St David's Park/Microsoft Teams Meeting
Title Finance and Performance Committee Meeting

1 - GOVERNANCE

9:30 AM

1.1 - WELCOME AND APOLOGIES

Michael Imperato (Hywel Dda UHB - Independent Board Member)

1.2 - DECLARATION OF INTERESTS

Michael Imperato (Hywel Dda UHB - Independent Board Member)

1.3 - MINUTES OF FINANCE AND PERFORMANCE COMMITTEE HELD ON 21 OCTOBER 2025

For approval

Michael Imperato (Hywel Dda UHB - Independent Board Member)

1.4 - TABLE OF ACTIONS FROM FINANCE AND PERFORMANCE COMMITTEE HELD ON 21 OCTOBER 2025

For approval

Michael Imperato (Hywel Dda UHB - Independent Board Member)

1.5 - FINANCE AND PERFORMANCE COMMITTEE TERMS OF REFERENCE

For approval

Joanne Wilson (Hywel Dda UHB - Director of Corporate Governance/Board Secretary)

1.6 - ASSURANCE AND RISK REPORT

For assurance

Huw Thomas (Hywel Dda UHB - Director of Finance), Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer), Sara Quarrie (Hywel Dda UHB - Service Director for Allied Health Professions and Health Sciences)

2 - ESCALATION OVERVIEW

9:50 AM

2.1 - ESCALATION OVERSIGHT AND HIGHLIGHT REPORT

For assurance

Shaun Ayres (Hywel Dda UHB - Director of Delivery)

3 - ESCALATION RESPONSE – RECOVERY ACTION PLANS AND IMPROVEMENT TRAJECTORIES

10:00 AM

3.1 - URGENT AND EMERGENCY CARE AND SIX GOALS UPDATE

For assurance

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer)

3.2 - R1 OPHTHALMOLOGY PERFORMANCE

For assurance

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer)

3.3 - PARTNERSHIP WORKING - COMMISSIONING ARRANGEMENTS

For assurance

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning),
Shaun Ayres (Hywel Dda UHB - Director of Delivery)

3.4 - CLINICAL CARE GROUP FINANCIAL SAVINGS ACTION PLANS

For assurance

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer)

3.5 - MEDICAL STABILISATION PROGRAMME UPDATE

For assurance

Mark Henwood (Hywel Dda UHB - Executive Medical Director)

4 - FINANCE

11:40 AM

4.1 - FINANCIAL PERFORMANCE ASSURANCE REPORT

For assurance

Andrew Spratt (Hywel Dda UHB - Deputy Director of Finance)

4.2 - INVESTMENT AND BENEFITS REALISATION REPORT

For assurance

Sian Jenkins (Hywel Dda UHB - Deputy Director of Finance)

4.3 - PLANNING FOR 2026/27

For assurance

Huw Thomas (Hywel Dda UHB - Director of Finance)

4.4 - PROCUREMENT SCRUTINY

For assurance

Gemma Deverill (NWSSP - Procurement)

5 - PERFORMANCE

12:30 PM

5.1 - INTEGRATED PERFORMANCE ASSURANCE REPORT

For assurance

Anthony Tracey (Hywel Dda UHB - Digital Director)

5.2 - NWSSP PERFORMANCE REPORT QUARTER 2 2025/26

For assurance

Huw Thomas (Hywel Dda UHB - Director of Finance)

6 - FOR APPROVAL

12:40 PM

6.1 - FINANCIAL PROCEDURES

For approval

Huw Thomas (Hywel Dda UHB - Director of Finance)

**6.2 - BUSINESS CASE: 7-DAY CLINICAL STREAMING AND SDEC
BUSINESS CASE SUMMARY**

*For
approval*

Huw Thomas (Hywel Dda UHB - Director of Finance)

7 - FOR INFORMATION

1:00 PM

**7.1 - ALL-WALES CAPITAL PROGRAMME 2025/26, CAPITAL
RESOURCE LIMIT AND CAPITAL FINANCIAL MANAGEMENT
UPDATE**

*For
information*

Huw Thomas (Hywel Dda UHB - Director of Finance)

**7.2 - JCC PLANNING, PERFORMANCE AND FINANCE SUB-
COMMITTEE REPORTS**

*For
information*

Huw Thomas (Hywel Dda UHB - Director of Finance)

7.3 - NHS PRODUCTIVITY COMMISSION 'FROM DIAGNOSIS TO DELIVERY'

*For
information*

Huw Thomas (Hywel Dda UHB - Director of Finance)

7.4 - FINANCE AND PERFORMANCE COMMITTEE WORK PLAN 2025/26

*For
information*

Michael Imperato (Hywel Dda UHB - Independent Board Member)

8 - ANY OTHER BUSINESS

1:00 PM

9 - DATE OF NEXT MEETING

- **Tuesday 24 February 2026; 09:30 - 13:00**