

Finance and Performance Committee Meeting



Agenda

Date 21 October 2025
Time 9:30 AM - 1:30 PM
Location Ystwyth Boardroom/Microsoft Teams Meeting
Title Finance and Performance Committee Meeting

1 - GOVERNANCE

9:30 AM

1.1 - WELCOME AND APOLOGIES

Michael Imperato (Hywel Dda UHB - Independent Board Member)

1.2 - DECLARATION OF INTERESTS

Michael Imperato (Hywel Dda UHB - Independent Board Member)

1.3 - MINUTES OF FINANCE AND PERFORMANCE COMMITTEE HELD ON 26 AUGUST 2025

For approval

Michael Imperato (Hywel Dda UHB - Independent Board Member)

1.4 - MINUTES OF EXTRAORDINARY FINANCE AND PERFORMANCE COMMITTEE HELD ON 15 SEPTEMBER 2025

For approval

Michael Imperato (Hywel Dda UHB - Independent Board Member)

1.5 - TABLE OF ACTIONS FROM FINANCE AND PERFORMANCE COMMITTEE HELD ON 26 AUGUST 2025

For approval

Michael Imperato (Hywel Dda UHB - Independent Board Member)

1.6 - ASSURANCE AND RISK REPORT

For assurance

Huw Thomas (Hywel Dda UHB - Director of Finance)

2 - ESCALATION OVERVIEW

9:50 AM

2.1 - ESCALATION OVERSIGHT AND HIGHLIGHT REPORT

For assurance

Shaun Ayres (Hywel Dda UHB - Director of Delivery)

3 - ESCALATION RESPONSE – RECOVERY ACTION PLANS AND IMPROVEMENT TRAJECTORIES

10:00 AM

3.1 - AMBULANCE HANDOVER PERFORMANCE (VERBAL UPDATE)

For assurance

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer)

3.2 - CLINICAL CARE GROUP FINANCIAL SAVINGS – PLANS AND MILESTONES TO CLOSE GAP TO TARGET

For assurance

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer)

3.3 - ELECTIVE REFERRAL TO TREATMENT AND CANCER PATHWAY – TRIANGULATION OF DEMAND AND CAPACITY ACTIVITY TRAJECTORY FROM FUNDING BASKETS WITH PERFORMANCE TARGETS

For assurance

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer)

3.4 - NEURODIVERGENT AND PSYCHOLOGICAL THERAPIES PATHWAYS – PERFORMANCE AND MILESTONES TO TARGETS

For assurance

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer)

3.5 - RADIOLOGY AND THERAPIES – TRIANGULATION OF DEMAND AND CAPACITY ACTIVITY TRAJECTORY WITH RESOURCE PLANNING AND ROSTER STRUCTURES WITHIN FINANCIAL ENVELOPE

For assurance

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer)

4 - BUSINESS CASE SCRUTINY

11:35 AM

4.1 - BUSINESS CASE: URGENT AND EMERGENCY CARE TRANSFORMATION

For approval

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer)

- **DEFERRED**

5 - FINANCE

11:35 AM

5.1 - FINANCIAL PERFORMANCE ASSURANCE REPORT

For assurance

Andrew Spratt (Hywel Dda UHB - Deputy Director of Finance)

5.2 - FINANCIAL DEFICIT SAVINGS CATEGORY UPDATE

For assurance

Sian Jenkins (Hywel Dda UHB - Deputy Director of Finance)

5.3 - INVESTMENT AND BENEFITS REALISATION REPORT

For assurance

Sian Jenkins (Hywel Dda UHB - Deputy Director of Finance)

5.4 - BALANCE SHEET REPORT

For assurance

Huw Thomas (Hywel Dda UHB - Director of Finance)

5.5 - PROCUREMENT SCRUTINY

For assurance

Huw Thomas (Hywel Dda UHB - Director of Finance)

5.6 - PLANNING OBJECTIVES Q2 2025/26 UPDATE REPORT

For assurance

Huw Thomas (Hywel Dda UHB - Director of Finance)

5.7 - PLANNING OBJECTIVE 2: FINANCIAL RECOVERY AND ROUTE MAP

For assurance

Huw Thomas (Hywel Dda UHB - Director of Finance)

6 - PERFORMANCE

12:55 PM

6.1 - INTEGRATED PERFORMANCE ASSURANCE REPORT

For assurance

Anthony Tracey (Hywel Dda UHB - Digital Director)

6.2 - PUBLIC SECTOR EMISSIONS REPORTING

For assurance

Huw Thomas (Hywel Dda UHB - Director of Finance)

7 - FOR APPROVAL

1:10 PM

7.1 - FINANCIAL PROCEDURES

For approval

Huw Thomas (Hywel Dda UHB - Director of Finance)

7.2 - FINANCIAL POLICIES

For approval

Huw Thomas (Hywel Dda UHB - Director of Finance)

7.3 - PERFORMANCE POLICIES

For approval

Huw Thomas (Hywel Dda UHB - Director of Finance)

8 - FOR INFORMATION

1:25 PM

8.1 - ALL-WALES CAPITAL PROGRAMME 2025/26, CAPITAL RESOURCE LIMIT AND CAPITAL FINANCIAL MANAGEMENT UPDATE

For information

Huw Thomas (Hywel Dda UHB - Director of Finance)

8.2 - JCC PLANNING, PERFORMANCE AND FINANCE SUB-COMMITTEE REPORTS

For information

Huw Thomas (Hywel Dda UHB - Director of Finance)

8.3 - WELSH NHS CONFEDERATION RESPONSE TO THE FINANCE COMMITTEE'S SCRUTINY OF THE WELSH GOVERNMENT 2026-27 DRAFT BUDGET PROPOSALS

For information

Huw Thomas (Hywel Dda UHB - Director of Finance)

8.4 - FINANCE AND PERFORMANCE COMMITTEE WORK PLAN 2025/26

For information

Michael Imperato (Hywel Dda UHB - Independent Board Member)

9 - ANY OTHER BUSINESS

1:30 PM

10 - DATE OF NEXT MEETING

- **Tuesday 16 December 2025; 09:30 - 13:00**