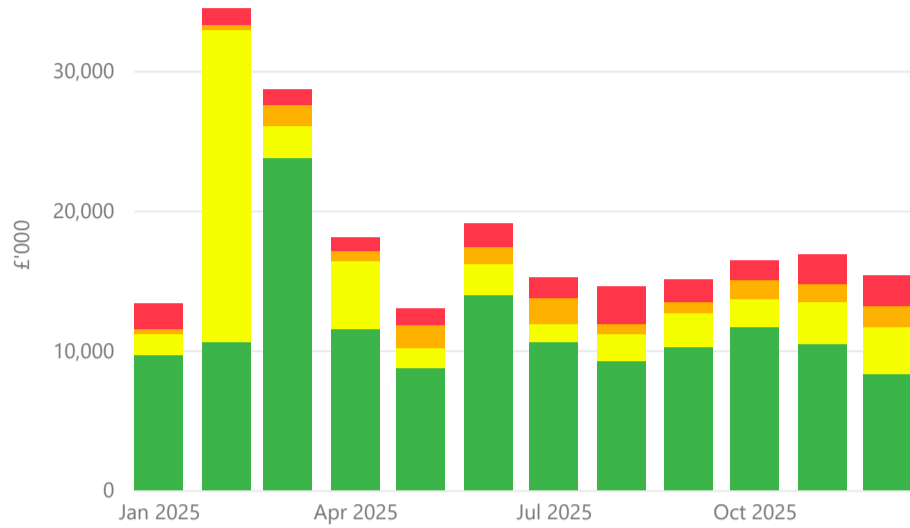


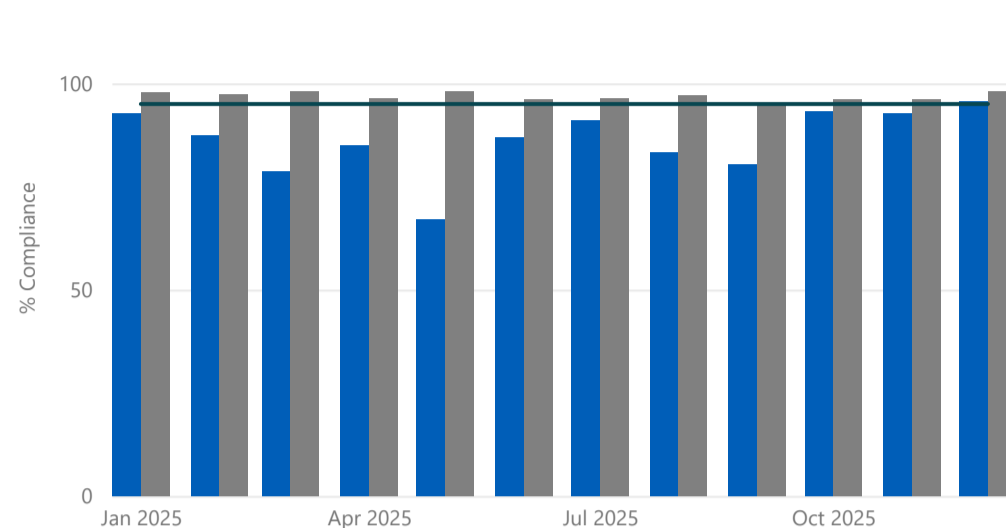
Aged Payables

Under 30 days 30-60 days 60-90 days Over 90 days



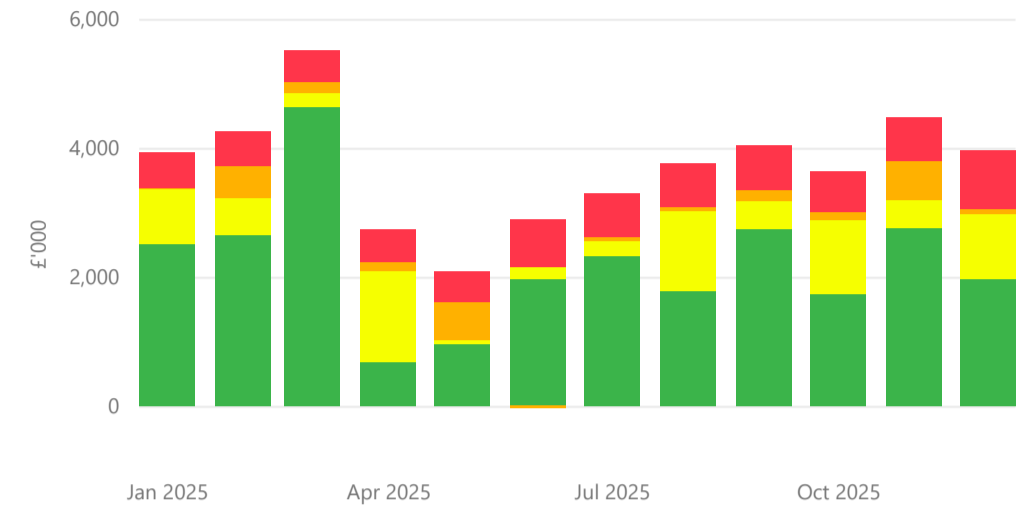
Public Sector Payment Policy (PSP)

NHS Non NHS 95% Target

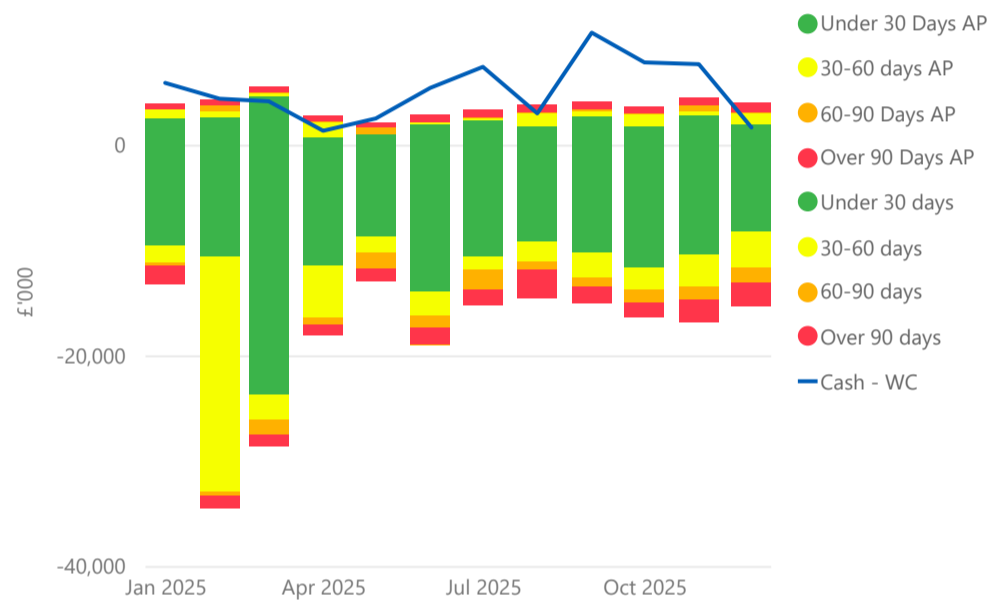


Aged Receivables

Under 30 days 30-60 days 60-90 days Over 90 days

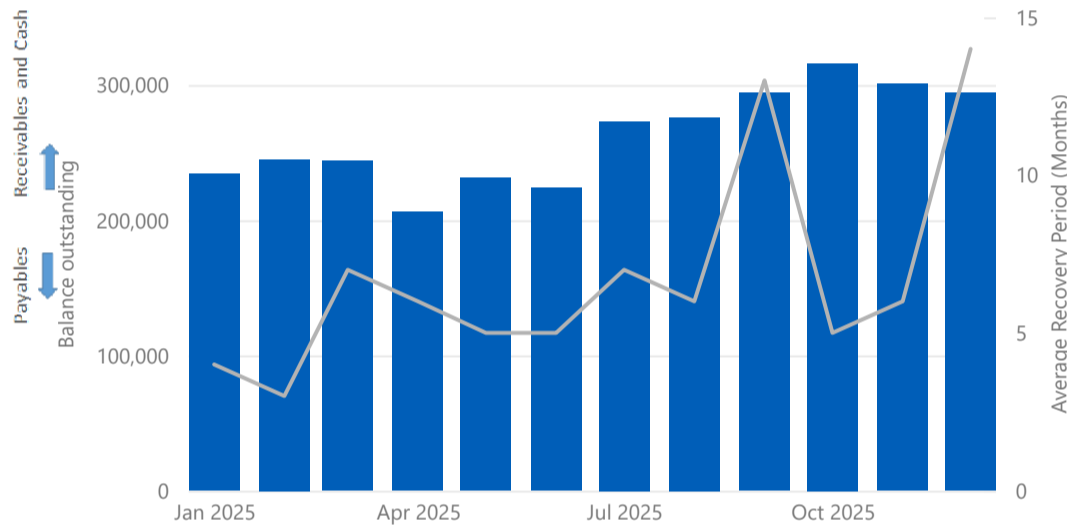


Working Capital



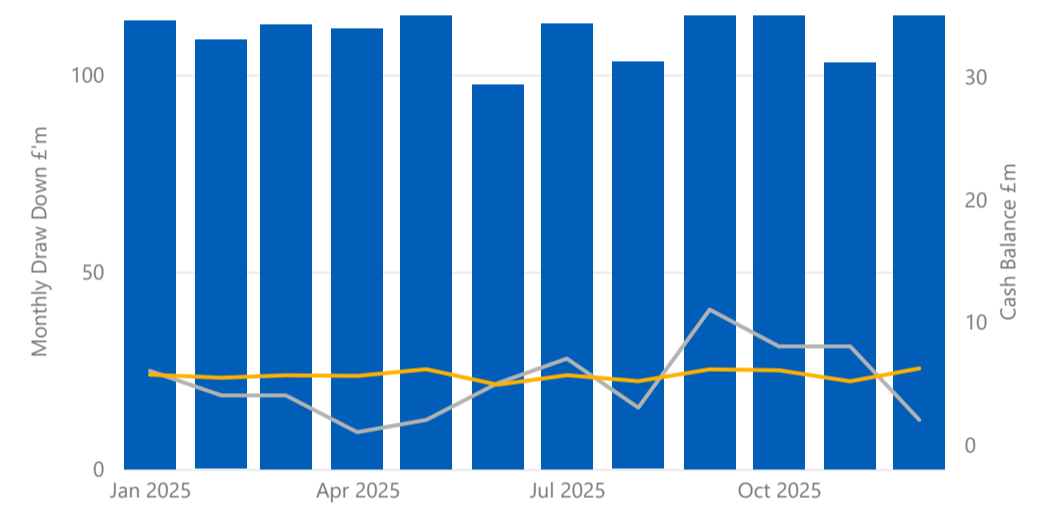
Overpayments of Salaries

Balance outstanding Average recovery period



Cash WG Allocation

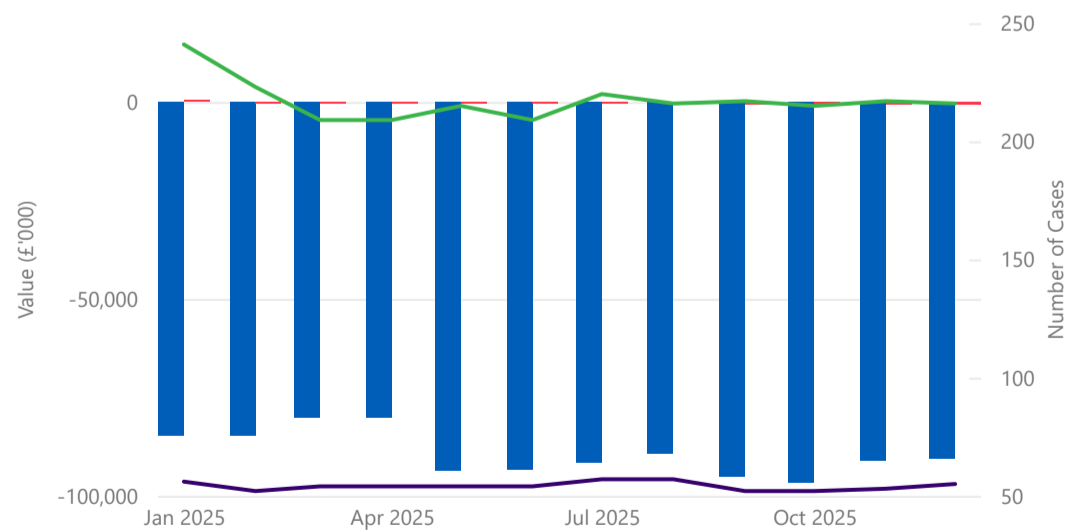
Drawdown Cash 5% of drawdown









Summarised	Opening Balance £'000	Month 9 £'000	Movement M9 £'000
Fixed assets	377,071	397,922	20,851
Other non current assets	61,900	69,801	7,901
Total Non Current Assets	438,971	467,723	28,752
Cash	3,943	1,635	-2,308
Inventories	12,475	12,429	-46
Other financial assets	148	148	0
Trade and other receivables	68,508	75,803	7,295
Total Current Assets	85,074	90,015	4,941
Total Assets	524,045	557,738	33,693
Provisions	33,839	36,590	2,751
Trade and other payables	162,040	149,117	-12,923
Total Current Liabilities	195,879	185,707	-10,172
Total Net Assets less Liabilities	328,166	372,031	43,865
Provisions	61,742	66,760	5,018
Trade and other payables	6,837	5,371	-1,466
Total Non-current liabilities	68,579	72,131	3,552
Total Assets Employed	259,587	299,900	40,313
General Fund	198,951	226,926	27,975
Revaluation reserve	60,636	72,974	12,338
Total Taxpayers' equity	259,587	299,900	40,313

Medical Negligence & Personal Injury

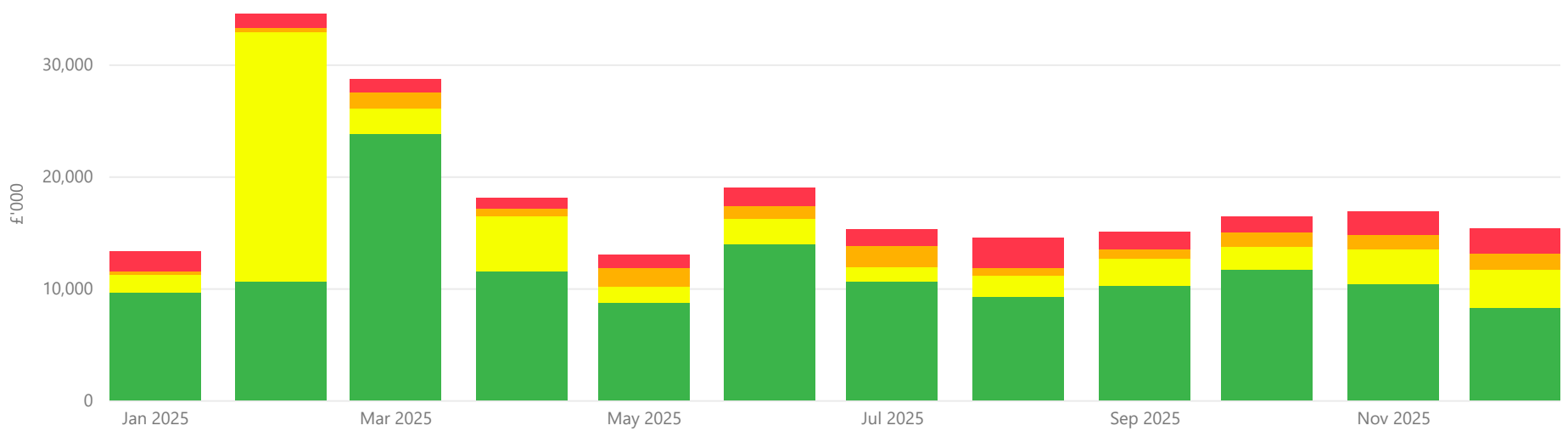
MN Provision PI Provision PI Cases MN Cases



-  Aged Payables
-  Aged Receivables
-  PSPP
-  Cash
-  Working Capital
-  Medical Negligence

Aged Payables

● Under 30 days ● 30-60 days ● 60-90 days ● Over 90 days



As at the end of December there were £15.4m of unpaid supplier invoices in the Oracle financial ledger (£15.0m at the end of September). Of these, £7.1m were over 30 days old, representing 46% of the overall outstanding number of invoices (32% at the end of September).



Aged Payables



Aged Receivables



PSPP



Cash



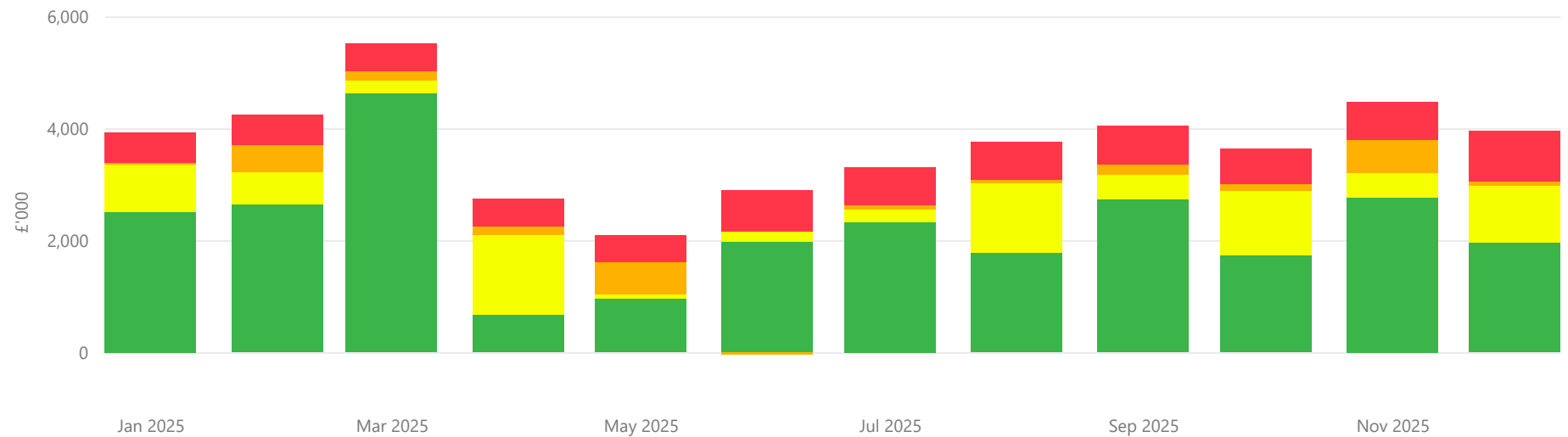
Working Capital



Medical Negligence

Aged Receivables

● Under 30 days ● 30-60 days ● 60-90 days ● Over 90 days



A sum of £103k is being repaid directly to the Health Board by instalment or salary deduction.

A sum of £253k is currently being managed on our behalf by our debt recovery agency, CCI.

As at the end of December there was £4.0m (£4.0m at the end of September) of debt owed to the Health Board, of this £2.0m, (50%) (corresponding September figure was £2.7m, 68%) was under 30 days old.



Aged Payables



Aged Receivables



PSPP



Cash



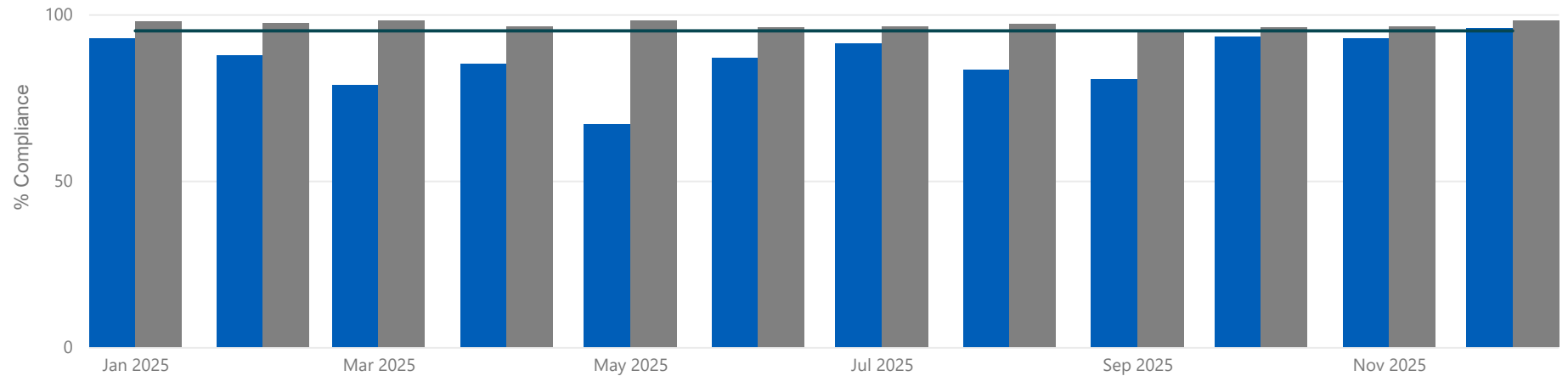
Working Capital



Medical Negligence

Public Sector Payment Policy (PSPP)

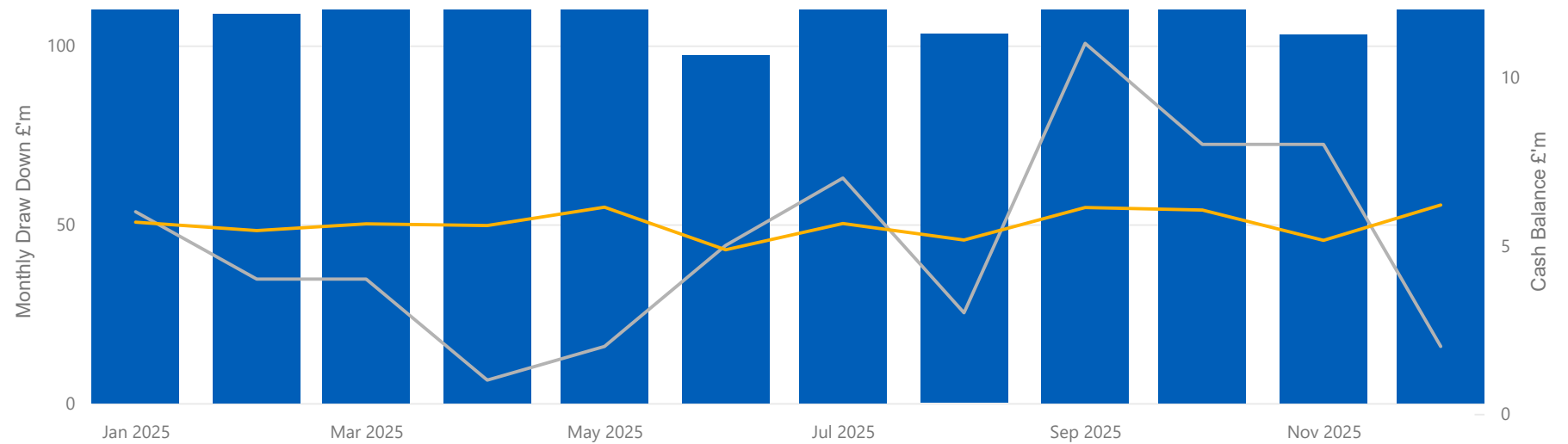
● NHS ● Non NHS ● 95% Target



The Health Board has achieved its PSPP target of paying 95% of its non-NHS invoices within 30 days in December with 98.0%, but has achieved a cumulative position of 96.6%. Compliance for Quarter 3 was 96.8% (95.9% for Q2). The Health Board achieved its PSPP target of paying 95% of its NHS invoices within 30 days in December with 95.7%, and a cumulative position of 88.3%. Compliance for Quarter 3 was 98.9% (84.9% for Q2).

Cash WG Allocation

● Drawdown ● Cash ● 5% of drawdown



The Health Board has an approved cash limit of £1,341.4m split between revenue of £1,299.7m and capital £41.7m. Cumulative cash draw down to the end of December is £1,018.5m. The closing balance as at 31st December 2025 was £1.6m.



Aged Payables



Aged Receivables



PSPP









Cash

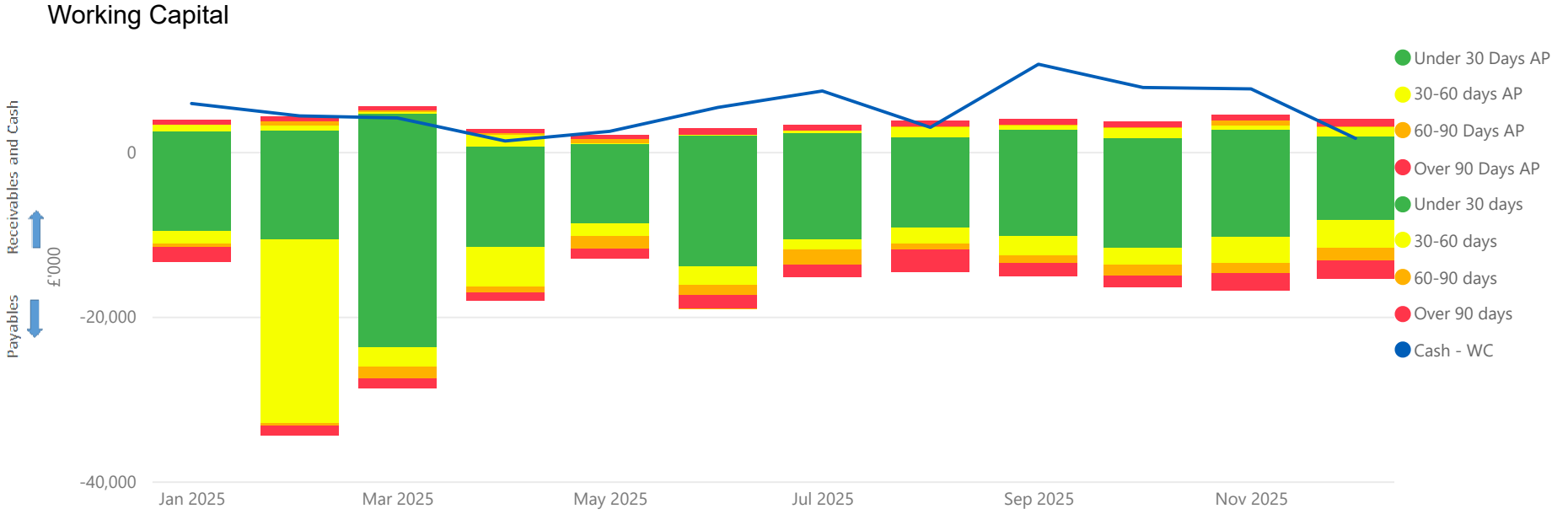


Working Capital



Medical Negligence

-  Aged Payables
-  Aged Receivables
-  PSPP
-  Cash
-  Working Capital
-  Medical Negligence



As at the end of December, the cash balance is £1.6m (£10.6m at the end of September). Balances owed to the Health Board at the end of December are £4.0m (£4.0m in September). It is imperative that this is collected promptly to reduce reliance on cash support from WG. Balances owed to suppliers at the end of December are £15.4m (£15.1m in September).



Aged Payables



Aged Receivables



PSPP



Cash



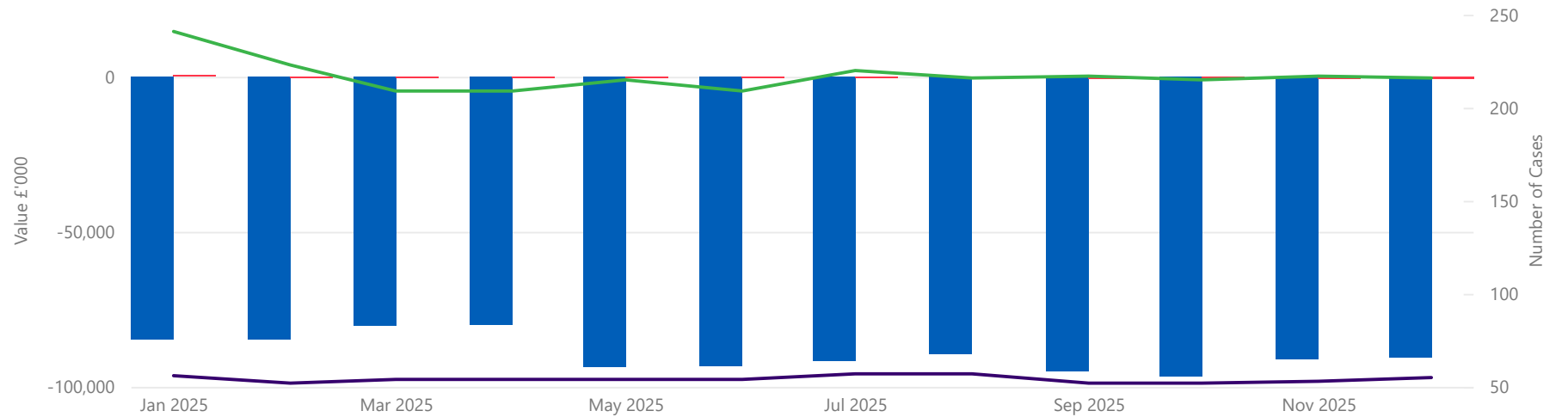
Working Capital



Medical Negligence

Medical Negligence & Personal Injury

● MN Provision ● PI Provision ● PI Cases ● MN Cases



The movement in the provision for medical negligence cases from the end of 2024/25 is £10.3m increase. This is due to an increase in the number of cases and increases in the provision across a number of cases.