

FINANCE AND PERFORMANCE COMMITTEE WORK PLAN APRIL 2026 – MARCH 2027

Currently, Finance and Performance Committee (FPC) meets bi-monthly. Based on this, the following table represents a proposal to incorporate the duties as outlined in the Committee’s Terms of Reference into a basic work plan April 2026 – March 2027.

AGENDA ITEM/ ISSUE	LEAD	Responsible Officer	30 Apr 2026	30 Jun 2026	27 Aug 2026	27 Oct 2026	15 Dec 2026	23 Feb 2027
GOVERNANCE								
Welcome and Apologies	Chair	All	✓	✓	✓	✓	✓	✓
Declarations of Interests	Chair	CSO	✓	✓	✓	✓	✓	✓
Minutes from previous meeting	Chair	CSO	✓	✓	✓	✓	✓	✓
Matters Arising (not on agenda)	Chair	All	✓	✓	✓	✓	✓	✓
Table of Actions (ToAs)	Chair	CSO	✓	✓	✓	✓	✓	✓
FPC Terms of Reference (TORs) Review (12.1)	Chair	JW					✓	
FPC Annual Report 2025/26 (10.4.1)	Chair	HT	✓					
Self-Assessment of Committee Effectiveness: Outcome Report (10.5)	Chair	JW						✓
Self-Assessment of Committee Effectiveness: Six-Month Review (10.5)	Chair	JW			✓			
Assurance and Risk Report (3.1.18 & 3.1.19)	CW	RW	✓	✓	✓	✓	✓	✓
ESCALATION OVERVIEW								
Escalation Oversight and Highlight Report (3.1.8)	SA	SA			✓		✓	✓
ESCALATION RESPONSE – RECOVERY ACTIONS AND IMPROVEMENT TRAJECTORIES (Areas to be agreed at Agenda Setting)								
Hospital Flow Processes	AC	AC	✓					
Q1 2026/27 Planned Care Trajectories	AC	AC	✓					
Enabling Actions: Value and Opportunities	HT	HT	✓					

AGENDA ITEM/ ISSUE	LEAD	Responsible Officer	30 Apr 2026	30 Jun 2026	27 Aug 2026	27 Oct 2026	15 Dec 2026	23 Feb 2027
Q1 2026/27 Financial Trajectory	HT	HT	✓					
FINANCE								
Financial Performance Assurance Report (3.1.5) to include: <ul style="list-style-type: none"> Deficit Drivers Annual Refresh (3.1.2) Financial Outlook 2025/26 (3.1.5) Financial Recovery/In-Year Savings Programme (3.1.5) Risks on delivery of key financial targets key income sources & contractual safeguards (3.1.7) 	HT	AS	✓	✓	✓	✓	✓	✓
Financial Plan and Strategy (3.1.4)	HT	AS	✓					
(Investments and) Benefits Realisation Report (3.1.13)	HT	SJ	✓	✓	✓	✓	✓	✓
Planning for 2027/28 (3.1.4)	HT	HT					✓	
Financial Systems Assurance Report (3.1.6)	HT	AS						
Finance Targeted Intervention Actions (3.1.8)	HT	SA	Incorporated within Escalation Oversight and Highlight Report					
Procurement Plan (3.1.10)	HT	GD		✓				
Contract Management	HT	GD	✓					
Procurement Scrutiny (3.1.10 & 3.1.13) <ul style="list-style-type: none"> Review any investment/disinvestment 	HT	GD	✓	✓	✓	✓	✓	✓
Planning Objective Update Report (3.1.17)	HT	ALP	✓ Q4/Closure	✓ Q1		✓ Q2		✓ Q3
Contracts Assurance Report (3.1.11 & 12)	HT							
Balance Sheet Report (3.1.5)	HT	AS		✓				✓
Deep Dive: Risk Landscape of Health Board Financial Position	HT	HT	✓					
PERFORMANCE								

AGENDA ITEM/ ISSUE	LEAD	Responsible Officer	30 Apr 2026	30 Jun 2026	27 Aug 2026	27 Oct 2026	15 Dec 2026	23 Feb 2027
Integrated Performance Assurance Report (IPAR) (3.1.14)	HT	SH	✓	✓	✓	✓	✓	✓
Performance Management Framework (3.1.14)	HT	HT						
NHS Wales Shared Services Partnership (NWSSP) Performance Report 2024/25 (quarterly) (3.1.16)	HT	RD		✓ (Q4)	✓ (Q1)		✓ (Q2)	
Public Sector Emissions Reporting	HT	DW						
FOR APPROVAL								
Financial Procedures (3.1.21)	HT	TJ	✓	✓	✓	✓	✓	✓
Policies (as required) (3.1.22)	All	All	✓	✓	✓	✓		✓
Business Cases (as and when required for scrutiny before onward ratification at Board) (3.1.9)	HT	HT	✓	✓	✓	✓	✓	✓
<ul style="list-style-type: none"> UEC Business Case: Implementation and Evaluation 				✓				
FOR INFORMATION								
Capital Financial Management Update (3.5.3)	HT	RD	✓	✓	✓	✓	✓	✓
JCC Planning, Performance and Finance Sub-Committee Reports (3.1.20)	HT	JM	✓	✓	✓	✓	✓	✓
Finance and Performance Committee Work Plan 2025/26	Chair	Chair	✓	✓	✓	✓	✓	✓
COMMITTEE ADMINISTRATION								
Agenda setting meeting with Chair & Exec Lead (at least 6 weeks before the meeting)	CSO	N/A	✓	✓	✓	✓	✓	✓
Draft agenda to go to Executive Team	CSO	N/A	✓	✓	✓	✓	✓	✓

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Call for papers (at least 6 weeks before the meeting to receive papers at least 14 days before the meeting)	CSO	N/A	✓	✓	✓	✓	✓	✓
Disseminate agenda/papers 7 days prior to meeting	CSO	N/A	✓	✓	✓	✓	✓	✓
Issue a draft TOA within two days of the meeting	CSO	N/A	✓	✓	✓	✓	✓	✓
Circulate minutes and TOA to the Lead Director within 7 days of meeting	CSO	N/A	✓	✓	✓	✓	✓	✓
Issue minutes and TOA to Members (including the Committee Chair) following Lead Director review	CSO	N/A	✓	✓	✓	✓	✓	✓

Chair: Michael Imperato **Vice Chair:** Anna Lewis **Lead Executive:** Huw Thomas

HT Huw Thomas	MH Mark Henwood	LD Lee Davies	JP Jill Paterson
JW Joanne Wilson	LG Lisa Gostling	SA Shaun Ayres	RD Rhian Davies
DW Daniel Warm	AS Andrew Spratt	GD Gemma Deverill	KJ Keith Jones
AJ Amorelle Jones	SHi Steph Hire	DB Debra Bennett	LC Liz Carroll
AL Angela Lodwick	HTy Helen Tyler (JCC)	SH Sally Havard	VC Vicky Coppack
TJ Timothy John	JM Jacqueline Maunder (JCC)	RW Rachel Williams	CSO Committee Services Officer
D Deferred	SJ Sian Jenkins		