

PWYLLGOR CYLLID FINANCE COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	26 May 2020
TEITL YR ADRODDIAD: TITLE OF REPORT:	Hywel Dda University Health Board Response to Coronavirus (COVID-19): NHS Wales Operating Framework for Quarter 1 (2020/21)
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Huw Thomas, Executive Director of Operations
SWYDDOG ADRODD: REPORTING OFFICER:	Dr Daniel Warm, Strategic Planning Manager

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Trafodaeth/For Discussion

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

The purpose of the report is to outline Hywel Dda University Health Board's (HDdUHB) Quarter 1 response to the Coronavirus (COVID-19) NHS Wales Operating Framework, issued by Welsh Government, on the 6th May 2020.

Cefndir / Background

The Coronavirus (COVID-19): NHS Wales Operating Framework (Quarter 1 2020/2021) outlined what was required to be put in place, to ensure the health and care system remains both prepared for any future peaks and effectively provide essential services and other high quality care and treatment, for the people of Wales.

The Operational Framework outlines, not only the need to deliver essential health services for our population, but where possible, recommence more routine care. The Framework, states, the NHS needs to do this progressively, and with caution, through short planning cycles that will maintain the flexibility and agility that was witnessed, over recent months.

We have sought to respond to the Welsh Government (WG) NHS Wales COVID-19 Operating Framework under the following headings:

- A specific focus on Essential Services, any risks and regional solutions
- A summary of new ways of working and plans for evaluation
- Clear roles and activity plans for independent sector facilities and field hospitals
- Progressive implementation of routine activity
- A reflection of local discussions with partners about social care resilience
- Workforce plans including use of additional temporary workforce.

- Financial implications
- Risks to delivery

In order to deal with the unprecedented crisis in facing COVID-19, the UHB has put in place a Command and Control Structure in order to deal with the key strategic (Gold); Tactical (Silver); and Operational (Bronze) issues and decisions.

Asesiad / Assessment

It should be noted that the consequence of the seismic shift that the COVID-19 pandemic has had on planning, deployment and implementation of systems, structures and services across the University Health Board has been both significant and dynamic and cannot be underestimated.

It has potentially changed and advanced the way we approach our future planning, meaning that many changes previously identified for the longer-term have had to already be implemented or are due to be so over the next few months – digital enablement being a prime example of this, along with the emphasis on delivering through our health care strategy – ‘A Healthier Mid and West Wales’.

This means our planning assumptions and future planning need to be significantly re-thought, along with their timelines as we move into a transformational period. Despite the challenges and fundamental changes, we are currently encountering there may be unexpected opportunities presented to re-set, accelerate and expedite where appropriate to transform our services through our three transformation programmes – Transforming Our Communities; Transforming our Hospitals; and Transforming Mental Health (and Learning Disabilities).

Argymhelliad / Recommendation

The Finance Committee is asked to review the financial consequences of HDdUHB’s Quarter 1 response to the Coronavirus (COVID-19) NHS Wales Operating Framework in advance of its approval by the Board.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:

4.5 Provide assurance on financial performance and delivery against Health Board financial plans and objectives and, on financial control, giving early warning on potential performance issues and making recommendations for action to continuously improve the financial position of the organisation, focusing in detail on specific issues where financial performance is showing deterioration or there are areas of concern.

Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:

856 (score 20)
Risk to delivery of the Financial Plan for 2020/21
646 (score 12) Ability to achieve financial sustainability over medium term

Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	5. Timely Care 7. Staff and Resources
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Statement	Improve Population Health through prevention and early intervention

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Monitoring returns to Welsh Government based on HDdUHB's financial reporting system.
Rhestr Termau: Glossary of Terms:	BGH – Bronglais General Hospital CHC – Continuing Healthcare FNC – Funded Nursing Care FYE – Full Year Effect GGH – Glangwili General Hospital GMS – General Medical Services MHLD – Mental Health & Learning Disabilities NICE – National Institute for Health and Care Excellence OOH – Out of Hours PPH – Prince Philip Hospital PSPP – Public Sector Payment Policy RTT – Referral to Treatment Time T&O – Trauma & Orthopaedics WG – Welsh Government WGH – Worthybush General Hospital WRP – Welsh Risk Pool WHSSC – Welsh Health Specialised Services Committee YTD – Year to date
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Cyllid: Parties / Committees consulted prior to Finance Committee:	Finance Team Management Team Executive Team Finance Committee Hywel Dda University Health Board Gold Command Hywel Dda University Health Board Silver Tactical Hywel Dda University Health Board Bronze Group Chairs

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Financial implications are inherent within the report.
Ansawdd / Gofal Claf: Quality / Patient Care:	The impact on patient care is assessed within the savings schemes.
Gweithlu: Workforce:	The report considers the financial implications of our workforce.
Risg: Risk:	Financial risks are detailed in the report.
Cyfreithiol: Legal:	HDdUHB has a legal duty to deliver a breakeven financial position over a rolling three-year basis and an administrative requirement to operate within its budget within any given financial year.
Enw Da: Reputational:	Adverse variance against HDdUHB's financial plan will affect its reputation with Welsh Government, the Wales Audit Office, and with external stakeholders
Gyfrinachedd: Privacy:	Not applicable
Cydraddoldeb: Equality:	Not applicable