



PWYLLGOR IECHYD A DIOGELWCH HEALTH & SAFETY COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	07 May 2024
TEITL YR ADRODDIAD: TITLE OF REPORT:	Reinforced Autoclave Aerated Concrete (RAAC) Planks
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Andrew Carruthers, Executive Director of Operations
SWYDDOG ADRODD: REPORTING OFFICER:	Rob Elliott, Director of Estates, Facilities and Capital Management

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Gwybodaeth/For Information

ADRODDIAD SCAA

SBAR REPORT

Sefyllfa / Situation

This report provides an update to this Committee on the status of Reinforced Autoclave Aerated Concrete (RAAC) remedial works in Hywel Dda University Health Board.

Cefndir / Background

RAAC is a material used in construction in many buildings between the 1960s and 1990s. Its presence has been confirmed in a range of National Health Service (NHS) properties across the United Kingdom (UK) and includes several properties in Wales.

All actions now being undertaken by the Hywel Dda University Health Board (HDdUHB) are fully aligned to revised industry guidance which was updated in early 2023.

This new industry guidance is based on more intensive research which has shown that this material has a far lower structural loading capacity than other generic reinforced concrete products. Due to this fact, there is a risk of structural collapse should the product fail. The condition of RAAC Planks has been shown to deteriorate if water is present due to roof leaks etc, which can compromise the reinforcement bars contained within these planks.

Asesiad / Assessment

Work is progressing well and to programme.

The planned works for 2023/2024 have been successfully completed. This included the six inpatient wards on the second floor in WGH

We are now commencing with the 2024/25 programme which is as detailed in Appendix 1.

It should be noted that the above works and approved funding will only cover remediation repairs to Phase 1 and Phase 2 Planks (critical and high-risk respectively). The Amber risk planks and Green risk planks will require regular inspection initially every 12 months but this will be reviewed following the first inspection undertaken. In addition, we need to be mindful that as further national research is undertaken on the management of RAAC Planks this may require a change to the routine inspection processes.

The programming of the future inspection regime is now underway and agreed for the 2024/25 Financial Year. This will reinspect areas completed during the 2023/24 Financial Year. We will also need to inspect works undertaken in the current financial year when this is completed.

This inspection regime will be disruptive going forward and we have been advised by the specialist structural engineers that further deterioration of RAAC planks should be expected and therefore further costs will be incurred in the future.

In addition to the above remediation work and future inspections the HDdUHB has now also established what changes are necessary to our normal maintenance works undertaken at Withybush Hospital (WGH).

Revised protocols have now been established as part of the normal Planned Preventative Maintenance (PPM). We are also looking to establish a permit to work for both HDdUHB staff and visiting contractors when they operate within a RAAC affected area.

These measures include:

- Development of 3D models of impacts RAAC roofs and Standard Operating Procedures (SOP), linked to RAAC risk plans to identify designated walkways for site operatives and contractors to undertake maintenance activities.
- Where required arrangements of mechanical lifting equipment to undertake works and avoid the need to walk on RAAC flat roof areas and clean gutters annually.
- Updated contractor briefing information to ensure appropriate risk assessments are in place by contractors.
- Ensure all PPM notifications are flagged with a RAAC risk where necessary so HDdUHB operatives are aware of revised maintenance procedures.
- Arrangement of annual RAAC awareness training for site operatives.

We have recently met with a Health & Safety Executive (HSE) inspector at WGH who raised a number of standard questions on how the HDdUHB have approached the RAAC challenge. A significant amount of information has been supplied to the HSE and all questions fully responded to. We have not received any further requests for information to date. A further update will be provided to this Committee when any responses are received from the HSE.

Argymhelliad / Recommendation

The Health and Safety Committee is asked to:

- **NOTE** the successful completion of the 2023/24 programme of works.
- **NOTE** the ongoing surveys of Reinforced Autoclaved Aerated Concrete Planks areas in the future and the expectation of further deterioration and further investment being necessary.
- **NOTE** that further updates will be presented at future Health and Safety Committee meetings.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference:

Cyfeirnod Cylch Gorchwyl y Pwyllgor:

2.4: Provide support to the Board in its role of scrutinising performance and assurance on overall performance and delivery against Health Board plans and objectives, including delivery of key targets, giving early warning on potential performance issues and making recommendations for action to continuously

	<p>improve the performance of the organisation and, as required, focus in detail on specific issues where performance is showing deterioration or there are issues of concern.</p> <p>2.6: Seek assurance on the management of principal risks within the Board Assurance Framework (BAF) and Corporate Risk Register (CRR) allocated to the Committee and provide assurance to the Board that risks are being managed effectively and report any areas of significant concern e.g. where risk tolerance is exceeded, lack of timely action.</p>
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	1382 1699 1707
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	Not Applicable 6. All Apply
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	2.1 Managing Risk and Promoting Health and Safety Governance, Leadership & Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. The best health and wellbeing for our individuals, families and communities
Amcanion Cynllunio Planning Objectives	5a Estates Strategies
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	10. Not Applicable

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Within the report
Rhestr Termau: Glossary of Terms:	Within the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Ansawdd Iechyd a Diogelwch:	Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol / Strategic Development and Operational Delivery Committee

Parties / Committees consulted prior to Health and Safety Committee:	
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Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Capital funding required to deliver the survey programme
Ansawdd / Gofal Claf: Quality / Patient Care:	Direct Impact on patient Environment. Ward decant being arranged to maintain capacity. Some risk that it will be challenging to maintain capacity dependent on the outcome of the survey findings
Gweithlu: Workforce:	Staffing impacts being mapped out by operational site teams with full HR support.
Risg: Risk:	The risk is identified on the corporate risk register. Targeted meetings being arranged to manage the programme, to include development of project specific risk register.
Cyfreithiol: Legal:	Not applicable
Enw Da: Reputational:	High potential for media and political interest. Communication team supporting the programme.
Gyfrinachedd: Privacy:	Not applicable
Cydraddoldeb: Equality:	Not applicable

WGH RAAC: REMEDIAL WORK PROGRAMME

Task Name	Duration	Start	Finish
WGH RAAC: 2023/24 CONSTRUCTION PHASE SUMMARY	190 days	Mon 26/06/23	Fri 15/03/24
POTWASH ADVANCED WORK (COMPLETE)	20 days	Mon 26/06/23	Fri 21/07/23
EMERGENCY PROPPING/ADVANCED WORK (COMPLETE)	143 days	Wed 13/09/23	Fri 29/03/24
WARD 9 (COMPLETE)	50 days	Mon 24/07/23	Fri 29/09/23
WARD 12 (COMPLETE)	50 days	Mon 28/08/23	Fri 03/11/23
TEMP KITCHEN ENABLEMENT WORK (COMPLETE)	15 days	Mon 16/10/23	Fri 03/11/23
TEMP KITCHEN FACILITY (OPERATIONAL)	81 days	Mon 14/08/23	Mon 04/12/23
SPH ADDITIONAL BED CAPACITY (COMPLETE)	45 days	Mon 23/10/23	Fri 22/12/23
WARD 7 (COMPLETE)	50 days	Mon 09/10/23	Fri 15/12/23
WARD 11 (COMPLETE)	45 days	Mon 23/10/23	Fri 22/12/23
WARD 8 (COMPLETE)	50 days	Mon 08/01/24	Fri 15/03/24
WARD 10 (COMPLETE)	50 days	Mon 08/01/24	Fri 15/03/24
MAIN KITCHEN (COMPLETE)	75 days	Mon 29/01/24	Fri 10/05/24
WGH RAAC: STRUCTURAL SURVEYS (COMPLETE)	230 days	Mon 15/05/23	Fri 29/03/24
2024/2025 WGH RAAC: RED RAG RATED GF REMEDIAL WORK	250 days	Mon 01/04/24	Fri 14/03/25
OPD A - TENDER 1 (CONSTRUCTION PHASE)	95 days	Mon 29/01/24	Fri 07/06/24
MAIN KITCHEN - TENDER 1 (CONSTRUCTION PHASE)	60 days	Mon 01/04/24	Fri 21/06/24
OPD B - TENDER 2 (TENDER STAGE)	120 days	Mon 24/06/24	Fri 06/12/24
OTHER G/F AREAS - TENDER 3 (DETAILED DESIGN STAGE)	190 days	Mon 24/06/24	Fri 14/03/25
WGH RAAC: CURTINS RE-SURVEY INSPECTIONS SECOND FLOOR	140 days	Mon 22/04/24	Fri 01/11/24
2023/2024 WGH RAAC: RED RAG RATED REMEDIAL WORK	230 days	Mon 15/05/23	Fri 29/03/24
WGH RAAC: POTWASH ADVANCED WORK (COMPLETE)	50 days	Mon 15/05/23	Fri 21/07/23
Detailed Design & Construction Issue - Structural Package	5 days	Mon 15/05/23	Fri 19/05/23
Tender Stage / HDUHB Lot 2 Framework	5 days	Mon 22/05/23	Fri 26/05/23
Cost Plan & Timeline Review - Post Tender Stage	2 days	Mon 29/05/23	Tue 30/05/23
Approval & Appointment	8 days	Wed 31/05/23	Fri 09/06/23
Mobilisation Period - Project Planning Stage	10 days	Mon 12/06/23	Fri 23/06/23
Construction Phase	20 days	Mon 26/06/23	Fri 21/07/23
WGH RAAC: WARD 9 (COMPLETE)	86 days	Mon 12/06/23	Sun 08/10/23
Structural Engineers Survey Report for Ward 9 (Final Issue)	5 days	Mon 12/06/23	Fri 16/06/23
Project Team Site Meeting - scope of works	1 day	Mon 19/06/23	Mon 19/06/23
Detailed Design & Construction Issue - Structural Package	15 days	Mon 19/06/23	Fri 07/07/23
Tender Stage / HDUHB Lot 4 Framework	5 days	Tue 20/06/23	Mon 26/06/23
Cost Plan & Timeline Review - Post Tender Stage	2 days	Tue 27/06/23	Wed 28/06/23
Approval & Appointment	7 days	Thu 29/06/23	Fri 07/07/23
Mobilisation Period - Project Planning Stage	10 days	Mon 10/07/23	Fri 21/07/23
Construction Phase	50 days	Mon 24/07/23	Fri 29/09/23
Ward Commissioning Stage	7 days	Sat 30/09/23	Sat 07/10/23

Go-Live/Ward Operational	1 day	Sun 08/10/23	Sun 08/10/23
WGH RAAC: WARD 12 (COMPLETE)	91 days	Mon 10/07/23	Sun 12/11/23
Structural Engineers Survey Report for Ward 12 (Final Issue)	5 days	Mon 10/07/23	Fri 14/07/23
Report Review / Project Team Site Meetings	5 days	Mon 17/07/23	Fri 21/07/23
Tender Stage / HDUHB Lot 4 Framework	5 days	Mon 24/07/23	Fri 28/07/23
Cost Plan & Timeline Review - Post Tender Stage	2 days	Mon 31/07/23	Tue 01/08/23
Approval & Appointment	8 days	Wed 02/08/23	Fri 11/08/23
Project Delay Point - Remedial Work	1 day	Fri 11/08/23	Fri 11/08/23
Mobilisation Period - Project Planning Stage	10 days	Mon 14/08/23	Fri 25/08/23
Construction Phase	50 days	Mon 28/08/23	Fri 03/11/23
Ward Commissioning Stage	7 days	Sat 04/11/23	Sat 11/11/23
Go-Live/Operational	1 day	Sun 12/11/23	Sun 12/11/23
WELSH GOVERNMENT APPROVAL	9 days	Thu 17/08/23	Tue 29/08/23
WGH RAAC: WARD 7 (COMPLETE)	86 days	Mon 28/08/23	Sun 24/12/23
Structural Engineers Survey & Reports (Final Issue)	5 days	Mon 28/08/23	Fri 01/09/23
Tender Stage / HDUHB Lot 4 Framework	5 days	Mon 04/09/23	Fri 08/09/23
Cost Plan & Timeline Review - Post Tender Stage	2 days	Mon 11/09/23	Tue 12/09/23
Approval & Appointment	8 days	Wed 13/09/23	Fri 22/09/23
Mobilisation Period - Project Planning Stage	10 days	Mon 25/09/23	Fri 06/10/23
Ward 7 Construction Phase	50 days	Mon 09/10/23	Fri 15/12/23
Ward Commissioning Stage	7 days	Sat 16/12/23	Sat 23/12/23
Go-Live/Operational	1 day	Sun 24/12/23	Sun 24/12/23
WGH RAAC: SPH ADVANCED WORK (COMPLETE)	20 days	Mon 16/10/23	Fri 10/11/23
WGH RAAC: SDEC REMEDIATION WORK (COMPLETE)	20 days	Mon 30/10/23	Fri 24/11/23
WGH RAAC: SPH ADDITIONAL BED CAPACITY (COMPLETE)	45 days	Mon 23/10/23	Fri 22/12/23
WGH RAAC: WARD 11 (COMPLETE)	76 days	Mon 25/09/23	Mon 08/01/24
Structural Engineers Survey & Reports (Final Issue)	5 days	Mon 25/09/23	Fri 29/09/23
Tender Stage / HDUHB Lot 4 Framework	5 days	Mon 02/10/23	Fri 06/10/23
Cost Plan & Timeline Review - Post Tender Stage	1 day	Mon 09/10/23	Mon 09/10/23
Approval & Appointment	4 days	Tue 10/10/23	Fri 13/10/23
Mobilisation Period - Project Planning Stage	5 days	Mon 16/10/23	Fri 20/10/23
Ward 11 Construction Phase	45 days	Mon 23/10/23	Fri 22/12/23
Ward Commissioning Stage	12 days	Sat 23/12/23	Mon 08/01/24
Go-Live/Operational	1 day	Mon 08/01/24	Mon 08/01/24
WGH RAAC: WARDS 8 & 10 (COMPLETE)	161 days	Mon 04/09/23	Mon 15/04/24
Structural Engineers Survey & Reports (Final Issue)	30 days	Mon 04/09/23	Fri 13/10/23
Tender Stage / HDUHB Lot 4 Framework	10 days	Mon 16/10/23	Fri 27/10/23
Cost Plan & Timeline Review - Post Tender Stage	5 days	Mon 30/10/23	Fri 03/11/23
Approval & Appointment	10 days	Mon 06/11/23	Fri 17/11/23
Mobilisation Period - Project Planning Stage	10 days	Mon 20/11/23	Fri 01/12/23
Site Set Up & Enablement	15 days	Mon 04/12/23	Fri 22/12/23
Ward 8 Construction Phase	50 days	Mon 08/01/24	Fri 15/03/24
Ward 10 Construction Phase	50 days	Mon 08/01/24	Fri 15/03/24
Ward Commissioning Stage	12 days	Sat 16/03/24	Sun 31/03/24
Go-Live/Operational	1 day	Mon 01/04/24	Mon 01/04/24

WGH RAAC: PART GROUND FLOOR URGENT AREAS	170 days	Mon 24/07/23	Fri 15/03/24
Structural Engineers Visual Survey for Ground Floor	50 days	Mon 24/07/23	Fri 29/09/23
Emergency Propping	50 days	Mon 24/07/23	Fri 29/09/23
WGH RAAC: TEMP KITCHEN ENABLEMENT (COMPLETE)	40 days	Mon 11/09/23	Fri 03/11/23
Detailed Design/Specifications & Drawings for Tender	10 days	Mon 11/09/23	Fri 22/09/23
Framework/Tender Stage	5 days	Mon 25/09/23	Fri 29/09/23
Tender Review/Approvals & Award	5 days	Mon 02/10/23	Fri 06/10/23
Mobilisation Stage	5 days	Mon 09/10/23	Fri 13/10/23
Construction Phase	15 days	Mon 16/10/23	Fri 03/11/23
Health Board Commissioning	10 days	Mon 20/11/23	Fri 01/12/23
Temp Kitchens Go-live/Operational	1 day	Mon 04/12/23	Mon 04/12/23
WGH RAAC: PKL TEMP KITCHENS FACILITY (COMPLETE)	81 days	Mon 14/08/23	Mon 04/12/23
Emergency Planning/Mobilisation Stage	14 days	Mon 14/08/23	Thu 31/08/23
Temporary Cook Freeze Solution	58 days	Thu 31/08/23	Sun 19/11/23
Project Planning & Approval for Temp Kitchen	5 days	Mon 04/09/23	Fri 08/09/23
Enablement for Temp Kitchens/Adaption Work - Lot 2	15 days	Mon 16/10/23	Fri 03/11/23
PKL Temp Kitchen Mobilisation Stage	40 days	Mon 11/09/23	Fri 03/11/23
Delivery & Craneage of Temp Kitchens	2 days	Sat 04/11/23	Sun 05/11/23
PKL Installation & Commissioning of Temp Kitchens	10 days	Mon 06/11/23	Fri 17/11/23
Health Board Commissioning	10 days	Mon 20/11/23	Fri 01/12/23
Temp Kitchens Go-live/Operational	1 day	Mon 04/12/23	Mon 04/12/23
2024/2025 WGH RAAC: RED RAG RATED GF REMEDIAL WORK	250 days	Mon 01/04/24	Fri 14/03/25
WGH RAAC: MAIN KITCHEN (LOWER GROUND FLOOR –TENDER 1)	110 days	Mon 01/04/24	Fri 30/08/24
Structural Engineers Survey & Reports	10 days	Mon 22/01/24	Fri 02/02/24
Installation of Scaffolding/Decommissioning	14 days	Tue 02/01/24	Fri 19/01/24
Mobilisation Stage - Project Planning for 23/24	15 days	Mon 11/03/24	Fri 29/03/24
Construction Phase - Kitchen Remedial Works for 24/25	60 days	Mon 01/04/24	Fri 21/06/24
Health Board Commissioning Stage	30 days	Mon 24/06/24	Fri 02/08/24
Kitchen Go-live/Operational	1 day	Mon 05/08/24	Mon 05/08/24
Temp Kitchen Risk Contingency	45 days	Mon 05/08/24	Fri 04/10/24
Temp Kitchen Hire Period	240 days	Mon 06/11/23	Fri 04/10/24
PKL Removal & Reinstatement	10 days	Mon 19/08/24	Fri 30/08/24
WGH RAAC: OPD A (GROUND FLOOR - TENDER 1)	191 days	Mon 02/10/23	Mon 24/06/24
Change Request Stage & Approval	10 days	Mon 02/10/23	Fri 13/10/23
Structural Engineers Survey & Reports (Final Issue)	30 days	Mon 16/10/23	Fri 24/11/23
Tender Stage / HDUHB Lot 4 Framework	10 days	Mon 20/11/23	Fri 01/12/23
Cost Plan & Timeline Review - Post Tender Stage	5 days	Mon 04/12/23	Fri 08/12/23
Approval & Appointment	15 days	Mon 11/12/23	Fri 29/12/23
Letter of Intent / Place Order	5 days	Mon 01/01/24	Fri 05/01/24
Mobilisation Period	15 days	Mon 08/01/24	Fri 26/01/24
OPD A Construction Phase	95 days	Mon 29/01/24	Fri 07/06/24
OPD A Commissioning Stage	10 days	Mon 10/06/24	Fri 21/06/24
Go-Live/Operational	1 day	Mon 24/06/24	Mon 24/06/24

WGH RAAC: OPD-B (GROUND FLOOR - TENDER 2)			
MANAGEMENT/PRE-ASS/PODIATRY/CARDIO/SDEC/MAIN CIRC	341 days	Mon 04/09/23	Mon 23/12/24
Structural Engineers Survey & Reports (Final Issue)	5 days	Mon 26/02/24	Fri 01/03/24
Tender Stage / HDUHB Lot 4 Framework	20 days	Mon 04/03/24	Fri 29/03/24
Cost Plan & Timeline Review - Post Tender Stage	5 days	Mon 01/04/24	Fri 05/04/24
Approval & Appointment	15 days	Mon 08/04/24	Fri 26/04/24
Mobilisation Period - Project Planning Stage	10 days	Mon 27/05/24	Fri 07/06/24
Decant & Commissioning (OPD A)	10 days	Mon 10/06/24	Fri 21/06/24
Construction Phase (OPD-B Management/Pre-Ass/Podiatry/Cardio)	60 days	Mon 24/06/24	Fri 13/09/24
Commissioning Stage (OPD A & OPD B)	15 days	Mon 16/09/24	Fri 04/10/24
Go-Live/Operational (OPD A & OPD B)	1 day	Mon 07/10/24	Mon 07/10/24
Main Entrance Construction Phase	40 days	Mon 12/08/24	Fri 04/10/24
SDEC Construction Phase	45 days	Mon 07/10/24	Fri 06/12/24
SDEC Commissioning Stage	10 days	Mon 09/12/24	Fri 20/12/24
SDEC Go-Live/Operational	1 day	Mon 23/12/24	Mon 23/12/24
WGH RAAC: PHYSIO/NORTH & SOUTH CORRIDORS /PHARMACY (GROUND FLOOR - TENDER 3)	250 days	Mon 01/04/24	Fri 14/03/25
Structural Engineers Survey & Reports (Final Issue)	10 days	Mon 01/04/24	Fri 12/04/24
Tender Stage / HDUHB Lot 4 Framework	20 days	Mon 15/04/24	Fri 10/05/24
Cost Plan & Timeline Review - Post Tender Stage	5 days	Mon 13/05/24	Fri 17/05/24
Approval & Appointment	15 days	Mon 20/05/24	Fri 07/06/24
Mobilisation Period	10 days	Mon 10/06/24	Fri 21/06/24
PHysiotherapy Construction Phase	80 days	Mon 24/06/24	Fri 11/10/24
Physiotherapy Commissioning Stage	10 days	Mon 14/10/24	Fri 25/10/24
Go-Live/Operational	1 day	Mon 28/10/24	Mon 28/10/24
Pharmacy Construction Phase	25 days	Mon 28/10/24	Fri 29/11/24
Pharmacy Commissioning Stage	5 days	Mon 02/12/24	Fri 06/12/24
Go-Live/Operational	1 day	Mon 09/12/24	Mon 09/12/24
South Corridor Construction Phase	25 days	Mon 06/01/25	Fri 07/02/25
North Corridor Construction Phase	25 days	Mon 10/02/25	Fri 14/03/25
WGH RAAC: OPD ROOF REPLACEMENT (DRAFT PROGRAMME)	180 days	Mon 15/04/24	Fri 20/12/24
Detailed Design Stage	15 days	Mon 15/04/24	Fri 03/05/24
Structural Engineers Survey & Reports (Final Issue)	15 days	Mon 06/05/24	Fri 24/05/24
Tender Stage / HDUHB Lot 4 Framework	20 days	Mon 27/05/24	Fri 21/06/24
Cost Plan & Timeline Review - Post Tender Stage	10 days	Mon 24/06/24	Fri 05/07/24
Approval & Appointment	15 days	Mon 08/07/24	Fri 26/07/24
Letter of Intent / Place Order	5 days	Mon 29/07/24	Fri 02/08/24
Mobilisation Period	15 days	Mon 05/08/24	Fri 23/08/24
OPD Roof Replacement	85 days	Mon 26/08/24	Fri 20/12/24
WGH RAAC: CURTINS RE-SURVEY INSPECTIONS SECOND FLOOR	140 days	Mon 22/04/24	Fri 01/11/24
Ward 9: Re-survey Inspections	20 days	Mon 22/04/24	Fri 17/05/24
Ward 12: Re-survey Inspections	20 days	Mon 20/05/24	Fri 14/06/24
Ward 7: Re-survey Inspections	20 days	Mon 17/06/24	Fri 12/07/24
Ward 11: Re-survey Inspections	20 days	Mon 15/07/24	Fri 09/08/24
Ward 8: Re-survey Inspections	20 days	Mon 12/08/24	Fri 06/09/24
Ward 10: Re-survey Inspections	20 days	Mon 09/09/24	Fri 04/10/24

Re-survey Inspections Contingency	20 days	Mon 07/10/24	Fri 01/11/24
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