PWYLLGOR IECHYD A DIOGELWCH HEALTH & SAFETY COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	07 May 2024
TEITL YR ADRODDIAD: TITLE OF REPORT:	Reinforced Autoclave Aerated Concrete (RAAC) Planks
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Andrew Carruthers, Executive Director of Operations
SWYDDOG ADRODD: REPORTING OFFICER:	Rob Elliott, Director of Estates, Facilities and Capital Management

Pwrpas yr Adroddiad (dewiswch fel yn addas) Purpose of the Report (select as appropriate)

Er Gwybodaeth/For Information

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

This report provides an update to this Committee on the status of Reinforced Autoclave Aerated Concrete (RAAC) remedial works in Hywel Dda University Health Board.

Cefndir / Background

RAAC is a material used in construction in many buildings between the 1960s and 1990s. Its presence has been confirmed in a range of National Health Service (NHS) properties across the United Kingdom (UK) and includes several properties in Wales.

All actions now being undertaken by the Hywel Dda University Health Board (HDdUHB) are fully aligned to revised industry guidance which was updated in early 2023.

This new industry guidance is based on more intensive research which has shown that this material has a far lower structural loading capacity than other generic reinforced concrete products. Due to this fact, there is a risk of structural collapse should the product fail. The condition of RAAC Planks has been shown to deteriorate if water is present due to roof leaks etc, which can compromise the reinforcement bars contained within these planks.

Asesiad / Assessment

Work is progressing well and to programme.

The planned works for 2023/2024 have been successfully completed. This included the six inpatient wards on the second floor in WGH

We are now commencing with the 2024/25 programme which is as detailed in Appendix 1.

It should be noted that the above works and approved funding will only cover remediation repairs to Phase 1 and Phase 2 Planks (critical and high-risk respectively). The Amber risk planks and Green risk planks will require regular inspection initially every 12 months but this will be reviewed following the first inspection undertaken. In addition, we need to be mindful that as further national research is undertaken on the management of RAAC Planks this may require a change to the routine inspection processes.

The programming of the future inspection regime is now underway and agreed for the 2024/25 Financial Year. This will reinspect areas completed during the 2023/24 Financial Year. We will also need to inspect works undertaken in the current financial year when this is completed.

This inspection regime will be disruptive going forward and we have been advised by the specialist structural engineers that further deterioration of RAAC planks should be expected and therefore further costs will be incurred in the future.

In addition to the above remediation work and future inspections the HDdUHB has now also established what changes are necessary to our normal maintenance works undertaken at Withybush Hospital (WGH).

Revised protocols have now been established as part of the normal Planned Preventative Maintenance (PPM). We are also looking to establish a permit to work for both HDdUHB staff and visiting contractors when they operate within a RAAC affected area.

These measures include:

- Development of 3D models of impacts RAAC roofs and Standard Operating Procedures (SOP), linked to RAAC risk plans to identify designated walkways for site operatives and contractors to undertake maintenance activities.
- Where required arrangements of mechanical lifting equipment to undertake works and avoid the need to walk on RAAC flat roof areas and clean gutters annually.
- Updated contractor briefing information to ensure appropriate risk assessments are in place by contractors.
- Ensure all PPM notifications are flagged with a RAAC risk where necessary so HDdUHB operatives are aware of revised maintenance procedures.
- Arrangement of annual RAAC awareness training for site operatives.

We have recently met with a Health & Safety Executive (HSE) inspector at WGH who raised a number of standard questions on how the HDdUHB have approached the RAAC challenge. A significant amount of information has been supplied to the HSE and all questions fully responded to. We have not received any further requests for information to date. A further update will be provided to this Committee when any responses are received from the HSE.

Argymhelliad / Recommendation

The Health and Safety Committee is asked to:

- **NOTE** the successful completion of the 2023/24 programme of works.
- NOTE the ongoing surveys of Reinforced Autoclaved Aerated Concrete Planks areas in the future and the expectation of further deterioration and further investment being necessary.
- NOTE that further updates will be presented at future Health and Safety Committee meetings.

Objectives: (must be completed)	
Committee ToR Reference:	2.4: Provide support to the Board in its role of
Cyfeirnod Cylch Gorchwyl y Pwyllgor:	scrutinising performance and assurance on overall
	performance and delivery against Health Board plans
	and objectives, including delivery of key targets, giving
	early warning on potential performance issues and
	making recommendations for action to continuously

	improve the performance of the organisation and, as required, focus in detail on specific issues where performance is showing deterioration or there are issues of concern.
	2.6: Seek assurance on the management of principal risks within the Board Assurance Framework (BAF) and Corporate Risk Register (CRR) allocated to the Committee and provide assurance to the Board that risks are being managed effectively and report any areas of significant concern e.g. where risk tolerance is exceeded, lack of timely action.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	1382 1699 1707
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	Not Applicable 6. All Apply
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	2.1 Managing Risk and Promoting Health and Safety Governance, Leadership & Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. The best health and wellbeing for our individuals, families and communities
Amcanion Cynllunio Planning Objectives	5a Estates Strategies
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	10. Not Applicable

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth:	Within the report
Evidence Base:	
Rhestr Termau:	Within the report
Glossary of Terms:	
Partïon / Pwyllgorau â ymgynhorwyd	Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol /
ymlaen llaw y Pwyllgor Ansawdd	Strategic Development and Operational Delivery
lechyd a Diogelwch:	Committee

Parties / Committees consulted prior
to Health and Safety Committee:

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Capital funding required to deliver the survey programme
Ansawdd / Gofal Claf: Quality / Patient Care:	Direct Impact on patient Environment. Ward decant being arranged to maintain capacity. Some risk that it will be challenging to maintain capacity dependent on the outcome of the survey findings
Gweithlu: Workforce:	Staffing impacts being mapped out by operational site teams with full HR support.
Risg: Risk:	The risk is identified on the corporate risk register. Targeted meetings being arranged to manage the programme, to include development of project specific risk register.
Cyfreithiol: Legal:	Not applicable
Enw Da: Reputational: Gyfrinachedd:	High potential for media and political interest. Communication team supporting the programme. Not applicable
Privacy: Cydraddoldeb: Equality:	Not applicable



WGH RAAC: REMEDIAL WORK PROGRAMME

Task Name Duration Start Finish WGH RAAC: 2023/24 CONSTRUCTION PHASE SUMMARY 190 days Mon 26/06/23 Fri 15/03/24 POTWASH ADVANCED WORK (COMPLETE) 20 days Mon 26/06/23 Fri 21/07/23 EMERGENCY PROPPING/ADVANCED WORK (COMPLETE) 143 days Wed 13/09/23 Fri 29/03/24 WARD 9 (COMPLETE) 50 days Mon 24/07/23 Fri 29/09/23 WARD 12 (COMPLETE) 50 days Mon 28/08/23 Fri 03/11/23 TEMP KITCHEN ENABLEMENT WORK (COMPLETE) 15 days Mon 16/10/23 Fri 03/11/23 TEMP KITCHEN FACILITY (OPERATIONAL) 81 days Mon 14/08/23 Mon 04/12/2 SPH ADDITIONAL BED CAPACITY (COMPLETE) 45 days Mon 23/10/23 Fri 22/12/23 WARD 7 (COMPLETE) 50 days Mon 09/10/23 Fri 15/12/23
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WARD 7 (COMPLETE) 50 days Mon 09/10/23 Fri 15/12/23
WARD 11 (COMPLETE) 45 days Mon 23/10/23 Fri 22/12/23
WARD 8 (COMPLETE) 50 days Mon 08/01/24 Fri 15/03/24
WARD 10 (COMPLETE) 50 days Mon 08/01/24 Fri 15/03/24
MAIN KITCHEN (COMPLETE) 75 days Mon 29/01/24 Fri 10/05/24
WGH RAAC: STRUCTURAL SURVEYS (COMPLETE) 230 days Mon 15/05/23 Fri 29/03/24
2024/2025 WGH RAAC: RED RAG RATED GF REMEDIAL WORK 250 days Mon 01/04/24 Fri 14/03/25
OPD A - TENDER 1 (CONSTRUCTION PHASE) 95 days Mon 29/01/24 Fri 07/06/24
MAIN KITCHEN - TENDER 1 (CONSTRUCTION PHASE) 60 days Mon 01/04/24 Fri 21/06/24
OPD B - TENDER 2 (TENDER STAGE) 120 days Mon 24/06/24 Fri 06/12/24
OTHER G/F AREAS - TENDER 3 (DETAILED DESIGN STAGE) 190 days Mon 24/06/24 Fri 14/03/25
WGH RAAC: CURTINS RE-SURVEY INSPECTIONS SECOND FLOOR 140 days Mon 22/04/24 Fri 01/11/24
2023/2024 WGH RAAC: RED RAG RATED REMEDIAL WORK 230 days Mon 15/05/23 Fri 29/03/24
WGH RAAC: POTWASH ADVANCED WORK (COMPLETE) 50 days Mon 15/05/23 Fri 21/07/23
Detailed Design & Construction Issue - Structural Package 5 days Mon 15/05/23 Fri 19/05/23
Tender Stage / HDUHB Lot 2 Framework 5 days Mon 22/05/23 Fri 26/05/23
Cost Plan & Timeline Review - Post Tender Stage 2 days Mon 29/05/23 Tue 30/05/23
Approval & Appointment 8 days Wed 31/05/23 Fri 09/06/23
Mobilisation Period - Project Planning Stage 10 days Mon 12/06/23 Fri 23/06/23
Construction Phase 20 days Mon 26/06/23 Fri 21/07/23
WGH RAAC: WARD 9 (COMPLETE) 86 days Mon 12/06/23 Sun 08/10/23
Structural Engineers Survey Report for Ward 9 (Final Issue) 5 days Mon 12/06/23 Fri 16/06/23
Project Team Site Meeting - scope of works 1 day Mon 19/06/23 Mon 19/06/2
Detailed Design & Construction Issue - Structural Package 15 days Mon 19/06/23 Fri 07/07/23
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WGH RAAC: WARD 12 (COMPLETE)91 daysMon 10/07/23Sun 12/3Structural Engineers Survey Report for Ward 12 (Final Issue)5 daysMon 10/07/23Fri 14/07Report Review / Project Team Site Meetings5 daysMon 17/07/23Fri 21/07Tender Stage / HDUHB Lot 4 Framework5 daysMon 24/07/23Fri 28/07Cost Plan & Timeline Review - Post Tender Stage2 daysMon 31/07/23Tue 01/07Approval & Appointment8 daysWed 02/08/23Fri 11/08	7/23 7/23
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Mobilisation Period - Project Planning Stage 10 days Mon 14/08/23 Fri 25/08	3/23
Construction Phase 50 days Mon 28/08/23 Fri 03/13	./23
Ward Commissioning Stage 7 days Sat 04/11/23 Sat 11/1	1/23
Go-Live/Operational 1 day Sun 12/11/23 Sun 12/2	.1/23
WELSH GOVERNMENT APPROVAL 9 days Thu 17/08/23 Tue 29/0	08/23
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Approval & Appointment 8 days Wed 13/09/23 Fri 22/09	9/23
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WGH RAAC: WARD 11 (COMPLETE) 76 days Mon 25/09/23 Mon 08/	<u>/01/24</u>
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Structural Engineers Survey & Reports (Final Issue) 15 days Mon 06/05/24 Fri 24/05/24 Tender Stage / HDUHB Lot 4 Framework 20 days Mon 27/05/24 Fri 21/06/24 Cost Plan & Timeline Review - Post Tender Stage 10 days Mon 24/06/24 Fri 05/07/24 Approval & Appointment 15 days Mon 08/07/24 Fri 26/07/24 Letter of Intent / Place Order 5 days Mon 29/07/24 Fri 02/08/24 Mobilisation Period 15 days Mon 05/08/24 Fri 23/08/24 OPD Roof Replacement 85 days Mon 26/08/24 Fri 20/12/24 WGH RAAC: CURTINS RE-SURVEY INSPECTIONS SECOND FLOOR 140 days Mon 22/04/24 Fri 01/11/24 Ward 9: Re-survey Inspections 20 days Mon 22/04/24 Fri 17/05/24 Ward 12: Re-survey Inspections 20 days Mon 17/06/24 Fri 12/07/24 Ward 11: Re-survey Inspections 20 days Mon 15/07/24 Fri 09/08/24 Ward 8: Re-survey Inspections 20 days Mon 12/08/24 Fri 06/09/24	WGH RAAC: OPD ROOF REPLACEMENT (DRAFT PROGRAMME)	<u>180 days</u>	Mon 15/04/24	Fri 20/12/24
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	Ward 10: Re-survey Inspections	20 days	Mon 09/09/24	Fri 04/10/24