

# PWYLLGOR IECHYD A DIOGELWCH HEALTH & SAFETY COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	12 September 2022
TEITL YR ADRODDIAD:	Health and Safety Committee (HSC) Self-Assessment
TITLE OF REPORT:	Exercise
CYFARWYDDWR ARWEINIOL:	Mrs Judith Hardisty, HSC Chair
LEAD DIRECTOR:	Mrs Mandy Rayani, Director of Nursing, Quality and
SWYDDOG ADRODD:	Ms Karen Richardson, Corporate & Partnership
REPORTING OFFICER:	Governance Officer

Pwrpas yr Adroddiad (dewiswch fel yn addas) Purpose of the Report (select as appropriate) Ar Gyfer Trafodaeth/For Discussion

### ADRODDIAD SCAA SBAR REPORT Sefyllfa / Situation

The purpose of this report is to present to the Health and Safety Committee (HSC), the Self-Assessment template intended for use to assess the Committee's effectiveness during the previous 12 months, in order to consider any amendments or omissions to ensure it remains fit for purpose for the Committee's annual self-assessment exercise.

## Cefndir / Background

In line with all Board level Committees' Terms of Reference, Members and In Attendance Members of the HSC are required to complete an annual questionnaire to consider the Committee's effectiveness in providing assurance to the Board throughout the preceding year, and also to consider their individual understanding, role and contribution to the Committee.

### Asesiad / Assessment

For this year's annual self-assessment exercise, it is intended to use the self-assessment questionnaire template attached. The questionnaire has been constructed and focused to elicit narrative rather than tick-box rating, inviting ideas and examples to generate valuable learning, upon which the Committee can build and improve proactively over the coming year.

## Argymhelliad / Recommendation

The Health and Safety Committee is requested to consider the proposed self-assessment questionnaire template and support its use.

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Committee ToR Reference:	12.8 The Board Secretary, on behalf of the Board, shall
Cyfeirnod Cylch Gorchwyl y Pwyllgor:	oversee a process of regular and rigorous self-
	assessment and evaluation of the Committee's

	performance and operation including that of any sub committees established.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Safon(au) Gofal ac lechyd: Health and Care Standard(s):	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	Not Applicable
Amcanion Cynllunio Planning Objectives	Not Applicable
Amcanion Llesiant BIP: UHB Well-being Objectives: <u>Hyperlink to HDdUHB Well-being</u> <u>Objectives Annual Report 2018-2019</u>	10. Not Applicable

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth:	HSC Self-Assessment Questionnaire
Evidence Base:	HSC Terms of Reference
	Published guidance from the Good Governance
	Institute
Rhestr Termau:	Included within the body of the report
Glossary of Terms:	
Partïon / Pwyllgorau â ymgynhorwyd	Chair of HSC
ymlaen llaw y Pwyllgor Ansawdd	Director of Nursing, Quality & Patient Experience
lechyd a Diogelwch:	Board Secretary
Parties / Committees consulted prior	-
to Health and Safety Committee:	

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Not Applicable
Ansawdd / Gofal Claf: Quality / Patient Care:	Not Applicable
Gweithlu: Workforce:	Not Applicable

Risg: Risk:	Not Applicable
Cyfreithiol: Legal:	Not Applicable
Enw Da: Reputational:	Not Applicable
Gyfrinachedd: Privacy:	Not Applicable
Cydraddoldeb: Equality:	Not Applicable

### Health and Safety Committee Self-Assessment

#### **Draft Format for Consideration**

The vision for this self-assessment exercise is to generate valuable learning, upon which the Committee can build and improve proactively over the coming year. In order to achieve this, we want to elicit the *collective wisdom* of the Committee's participants. As such, the questions focus on gathering thoughts and ideas about how the Committee functions and how it might improve. They do not cover areas of enquiry which can be settled by a simple audit (e.g. meeting frequency, membership, attendance, existence of Terms of Reference, etc.).

Intentionally, we have constructed and focused the questions to elicit narrative rather than tick-box rating. Each question begins with a statement which sets out 'what good looks like'. We could describe these domains as the building blocks of effective assurance. You are then asked to provide examples and ideas in relation to the relevant domain. This approach is intended to facilitate a more dynamic process of continuous improvement, rather than a traditional annual stock-take.

### **Questions**

- 1. The Committee seeks assurances in regard to:
  - The Health Board's arrangements for ensuring the health, safety, welfare and security of all employees and of those who may be affected by work-related activities, such as patients, members of the public, volunteers contractors etc.
  - The effectiveness of arrangements to ensure organisation-wide compliance with the Health Board's Health and Safety Policy, monitoring delivery against the Health and Safety Committee's work programme and ensuring compliance with the relevant Standards for Health Services in Wales, advising the Board where appropriate regarding how its health and safety management may be strengthened and developed further.
  - Processes for the review of accidents, incidents and notifiable disease statistics in order to keep an organisational focus on trends, to ensure that corrective action and prioritisation of high risk issues are brought to the attention of the appropriate groups, and to share learning across the organisation.
  - Processes for the review of Health and Safety compliance across the whole of the Health Board's business undertakings, including a programme of Health and Safety audits and review of findings of safety management system audits, seeking assurance that corrective actions are put in place and ensuring that reports and factual information from external regulatory agencies are acted upon within achievable timescales.
  - The effective management of risks relating to health, safety, security, fire and service/ business interruption/ disruption across all the Health Board's activities (including for hosted services and through partnerships and Joint Committees as appropriate), providing assurance that effective risk assessments are undertaken and addressed.

The Committee constantly seeks to strengthen the ways in which it achieves this, challenging itself to avoid tokenism, welcoming contributions, engaging with criticism and accounting for and learning from failings.

Please describe at least one example from the previous 12 months in which the Committee has been effective in this domain.

Please share at least one idea for improving the Committee's effectiveness in this domain over the coming year.

2. The Committee works **strategically**. This means it aligns its work with the Health Board's overarching strategic priorities and delivery plans. It commissions work in support of those priorities, providing the Board with the assurance necessary to have confidence in its ability to deliver.

Please describe at least one example from the previous 12 months in which the Committee has been effective in this domain.

Please share at least one idea for improving the Committee's effectiveness in this domain over the coming year.

3. The Committee works **systemically**. This means it works effectively with the Board, other Board Committees, Committee sub-groups and other relevant parts of the organisation's governance and assurance system, in order to ensure that connections and themes which have an impact upon the organisation's health, safety and security objectives are identified. It guards against 'silo' working and gives balanced and meaningful 'air time' to the full range of the Health Board's health and safety portfolio.

Please describe at least one example from the previous 12 months in which the Committee has been effective in this domain.

Please share at least one idea for improving the Committee's effectiveness in this domain over the coming year.

4. The Committee works **intelligently**. This means it draws on a diverse range of reliable data (both quantitative and qualitative) to triangulate information and reveal themes or patterns in regard to health and safety compliance. It uses a range of key indicators to monitor the performance of plans and initiatives to ensure that robust and effective safety management systems are in place to deliver the Health Board's health, safety and security objectives and to fulfil its statutory duties. This relies upon the provision of accurate data, and upon accurate interpretation of the data provided.

Please describe at least one example from the previous 12 months in which the Committee has been effective in this domain.

Please share at least one idea for improving the Committee's effectiveness in this domain over the coming year.

5. The Committee facilitates **learning**. This means it works openly and honestly, encouraging contributions from attendees which represent a fair and reasonable reflection of the realities faced across all services. The Chair sets the leadership tone and is supported by other Independent Members and Executive Members in facilitating and protecting this learning space. The style is based upon robust support/ robust challenge.

Please describe at least one example from the previous 12 months in which the Committee has been effective in this domain.

Please share at least one idea for improving the Committee's effectiveness in this domain over the coming year.

6. The Committee champions **continuous improvement**. This means it adopts a mindset and methodologies which enable it to lead and oversee a clear journey of improvement in respect of the Health Board's health, safety and security objectives, and the fulfilment of its statutory duties.

Please describe at least one example from the previous 12 months in which the Committee has been effective in this domain.

Please share at least one idea for improving the Committee's effectiveness in this domain over the coming year.

7. The Committee works **proactively**. This means it is organised in its work plan, sensitive to the dynamic environment in which the Health Board operates, and searching in its enquiries. It is curious, and willing to pursue demanding issues in the interests of achieving Health and Safety compliance and in promoting the sustainable use of resources to achieve better outcomes. It uses the organisation's risk management processes effectively to scrutinise risks and ensure that long-standing risks and issues do not become normalised or tolerated beyond the Board's risk appetite.

Please describe at least one example from the previous 12 months in which the Committee has been effective in this domain.

Please share at least one idea for improving the Committee's effectiveness in this domain over the coming year.

8. Are there any domains of effective assurance which you think are not covered above? What are they?

For that/ those missing domain/s.....

Please describe at least one example from the previous 12 months in which the Committee has been effective in this domain.

Please share at least one idea for improving the Committee's effectiveness in this domain over the coming year.

### 9. Extraordinary question relating to COVID-19

The Committee has sought to play a proactive role in the COVID-19 response, specifically in terms of assurance around health and safety risks and other implications arising from the pandemic. It has made a range of adjustments to reflect the rapidly changing circumstances that the Health Board has faced. In your view:

- 1. What went well?
- 2. Even better if...?
- 3. What learning points should we take with us post-COVID?

Thank you for taking the time to respond. If you would like to have a conversation to share your views in more depth, please contact Mrs Judith Hardisty, Health and Safety Committee Chair, via the following e-mail address: Judith.Hardisty@wales.nhs.uk

Sources used to inform the content and format of this questionnaire:

- Health and Safety Committee Terms of Reference
- Published guidance from the Good Governance Institute