

PWYLLGOR IECHYD A DIOGELWCH HEALTH & SAFETY COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	10 September 2024
TEITL YR ADRODDIAD: TITLE OF REPORT:	Fire Safety Management Update Report – Delivery of Programmes for the Management of Fire Enforcement Notices (FEN)
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Andrew Carruthers, Chief Operating Officer
SWYDDOG ADRODD: REPORTING OFFICER:	Rob Elliott, Director of Estates, Facilities and Capital Management

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

This report provides an update to the Health and Safety Committee (HSC) regarding progress on the Major Projects linked to the Fire Enforcement Notices (FENs) issued by Mid and West Wales Fire and Rescue Service (MWWFRS).

Cefndir / Background

The HSC will recall previous updates on each of the above. This report provides an update on progress on each of these areas since the last update to the HSC Meeting on 4 May 2024.

Asesiad / Assessment

1. Fire Enforcement Notices (FENs)/Letters of Fire Safety Matters (LoFSMs)

1.1 Withybush Hospital (WGH)

Phase 2

All departments/ ward areas/ risk rooms **(FEN KS/890/04) (Current date April 2025).**

Full agreement has now been reached with Welsh Government (WG) / NHS Wales Shared Services Partnership – Special Estates Services (NWSSP- SES) to change the procurement approach for Phase 2. This following a wide-ranging lessons learned exercise undertaken jointly with NWSSP - SES. The revised approach will:

- Move away from the Design for Life Frameworks (DFL).
- Utilise a more appropriate framework with contractors who are more familiar with the HB operation and working in the hospital environment.
- Appointment of a design team directly by the Health Board (HB) as opposed to being part of the supply chain contractors' team (as in DFL Building for Wales).
- The use of a National Engineering Council (NEC) Option A* (or Option C) Contract which will be based on fully designed project specification in advance of contract being let to a successful bidder.

(*An NEC Option A contract is a traditional contract approach i.e. lump sum cost based on a design, specification, and quantity for the works with project contingencies, whilst Option C is a target cost approach more akin to a Design and Build Contract. In an option A approach the Design Team work directly for the client compared to a traditional option C approach such as the Building For Wales Contracts the Design Team works for the Principal Contractor. The HB's intention is to aim to scope the works for the Phase 2 adequately to obtain an Option A traditional lump sum approach, to seek to obtain greater cost certainty and have greater control over the design team, although this will always be a challenge with this type of works.)

We have recently reached agreement with Welsh Government (WG) on the necessary fee support to refresh the Business Justification Case (BJC) to move away from the Design for Life Building for Wales framework to the new approach as noted above. This has taken some time to negotiate which has had an impact on the overall programme.

Noting the change in procurement and the new appointments the HB will be making, we need to now formally consider the future programme for Phase 2. This is currently being reviewed by the full team and will be reported to the next Phase 2 Fire Project Team. This information will be available for the next meeting of this Committee in November.

In order to ensure that MWWFRS are fully briefed on this situation we are currently planning to update them on all programme dates in September / October 2024 (previous update 18 April 2024). These briefings will be undertaken jointly with WG given the necessity of their ongoing commitment for All-Wales capital funding.

We are engaging regularly with MWWFRS, and they are fully aware of how we are progressing these schemes and they are fully supportive of the way the HB and WG are managing these challenging projects.

Decant Arrangements to Support Phase 2 Work

The Decant ward has now been fully commissioned and is in use by the HB.

This update will be removed from future papers as this work has been fully concluded.

The remaining Phase 2 works noted above, is the final project to fully remove all FENs in place on the WGH site.

1.2 Glangwili Hospital (GGH)

Phase 1

All remaining horizontal escape routes at GGH (**FEN KS/890/08 Completion Date July 2022 (Currently extended to 31 July 2024)**).

As noted at the May 2024 Committee meeting, the updated programme confirmed a completion at the end of November 2024. This programme is being maintained but there is potential for a small amount of slippage taking the completion date into December 2024. This has not yet been submitted by the contractor to our project team, but we anticipate such a request in the very near future.

The extension to the FEN from 31 July 2024 has already been discussed with MWWFRS and they have agreed to formalise this. The individual who will do this work is currently on annual leave but has confirmed this will be done immediately on their return.

The cost pressure on the HB to complete this work has been fully supported by WG based on the above programme. In addition, a further contingency amount had been identified by WG that the HB could submit bids against in the event that the delivery programme was to slip further than the November 2024 date.

The main area still to complete is the subterranean ducts, which is extremely challenging but as noted is currently on programme.

We continue to appraise WG on the projected outturn figure for GGH Phase 1 with early indications that we are seeing a reduced capital expenditure forecast as we continue the programme towards the completion date.

Phase 2

All departments/ ward areas/ risk rooms **(FEN KS/890/09) (Current date August 2024) (Currently extended to 30 June 2025)**

As we are now clear on the agreement at WGH on the proposed scope of works. We are now undertaking a similar exercise on GGH and discussing this closely with MWWFRS.

In addition, we are now commencing the Phase 2 Business Justification Case (BJC) development at GGH in line with this assumption. We will be limited as to how far we can go with this work until we receive a formal approval from MWWFRS.

We are currently developing a resource schedule to deliver the revised scope agreed at GGH and the modified procurement route noted in WGH Phase 2 above.

The recent agreement reached with WG on WGH Fees for BJC will also apply for GGH Phase 2. A report will be needed for WG to consider but the principal is fully agreed.

We will be able to update the Committee further when we have the formal agreement from WG for the fees needed for GGH Phase 2 BJC.

The MWWFRS have now formally extended the FEN to 30 June 2025. Further extensions will be necessary, and we will work closely with MWWFRS to manage this process as the works proceed.

We have already briefed the MWWFRS on GGH Phase 2 programme uncertainty, given the revised approach which will be necessary. We agreed to keep in close contact on this as the project develops to keep MWWFRS fully informed.

Further updates on likely programme times for this BJC will be available as part of future Committee papers as work is progressed.

2. Additional Letters of Fire Safety Matters

2.1 Bronglais General Hospital (BGH) Main Building

As noted previously the BGH phased programme is contained fully in the briefing presented to MWWFRS on 18 April 2024. This has now been formally supported by MWWFRS. Further updates on a BJC programme for BGH will follow in future Committee briefings. The Project Team has now been established and we are now progressing the Project in a similar manner as those at GGH and WGH.

It is likely that we will need to refresh the programme for BGH as part of this work and we will keep WG and MWWFRS fully informed.
 Note at BGH there is no Fire Enforcement in place.

2.2 Prince Philip Hospital (PPH)

- All priority work including the independent quality review has now been completed.
- Future investment plans for this site are as follows:
 - The initial stage of EFAB funding for 2023 / 2024 has now been completed and we are now underway with the 2024 / 2025 plan.
 - The final stage of Business Case Development for the remaining work beyond 2025 will require a BJC to be submitted. A review of the timeline of this is currently underway and whether a Programme Business Case (PBC) is required in advance of a BJC. We will be discussing this with WG to understand their position on wider central support for our Fire Investment Programme.
- All of the above currently remains on programme.

2.3 South Pembrokeshire Hospital (SPH)

A LoFSM has been received for SPH which was included in the bidding process for Estate Funding Advisory Board (EFAB) funding.

- The initial stage of EFAB funding for 2023 /2024 has now been completed and we are now underway with the 2024 / 2025 plan.
- All of the above currently remains on programme.
- On conclusion of the 2024 / 2025 EFAB plan this will complete all works necessary on the LoFSM on this site.

Argymhelliad / Recommendation

The Health and Safety Committee is requested to:

- **ACKNOWLEDGE** and **TAKE ASSURANCE** from the content of this report and the work achieved to strengthen Fire Safety Compliance.
- **NOTE** that further updates will be presented at future Health & Safety Committee meetings.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.11 Ensure reports and factual information from external regulatory agencies are acted upon within achievable timescales.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Estates and Facilities Risk No 813 Score 15
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	6. All Apply
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	2. Safe Care 1. Staying Healthy 3. Effective Care

Amcanion Strategol y BIP: UHB Strategic Objectives:	5. Safe sustainable, accessible and kind care 4. The best health and wellbeing for our individuals, families and communities
Amcanion Cynllunio Planning Objectives	2a Staff health and wellbeing 5a Estates Strategies 7a Population Health
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	10. Not Applicable

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	MWWFRS and extensive site based survey information.
Rhestr Termau: Glossary of Terms:	Contained within the body of the report.
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Ansawdd Iechyd a Diogelwch: Parties / Committees consulted prior to Health and Safety Committee:	Not Applicable

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Funding sought from Welsh Government.
Ansawdd / Gofal Claf: Quality / Patient Care:	Not Applicable
Gweithlu: Workforce:	Delivering a safe working environment
Risg: Risk:	Estates and Facilities Risk No 813
Cyfreithiol: Legal:	Potential for legal challenge if HDdUHB does not comply with requirements of Fire Enforcement Notices.
Enw Da: Reputational:	Potential for legal challenge if HDdUHB does not comply with requirements of Fire Enforcement Notices.
Gyfrinachedd: Privacy:	Not Applicable
Cydraddoldeb: Equality:	Not Applicable