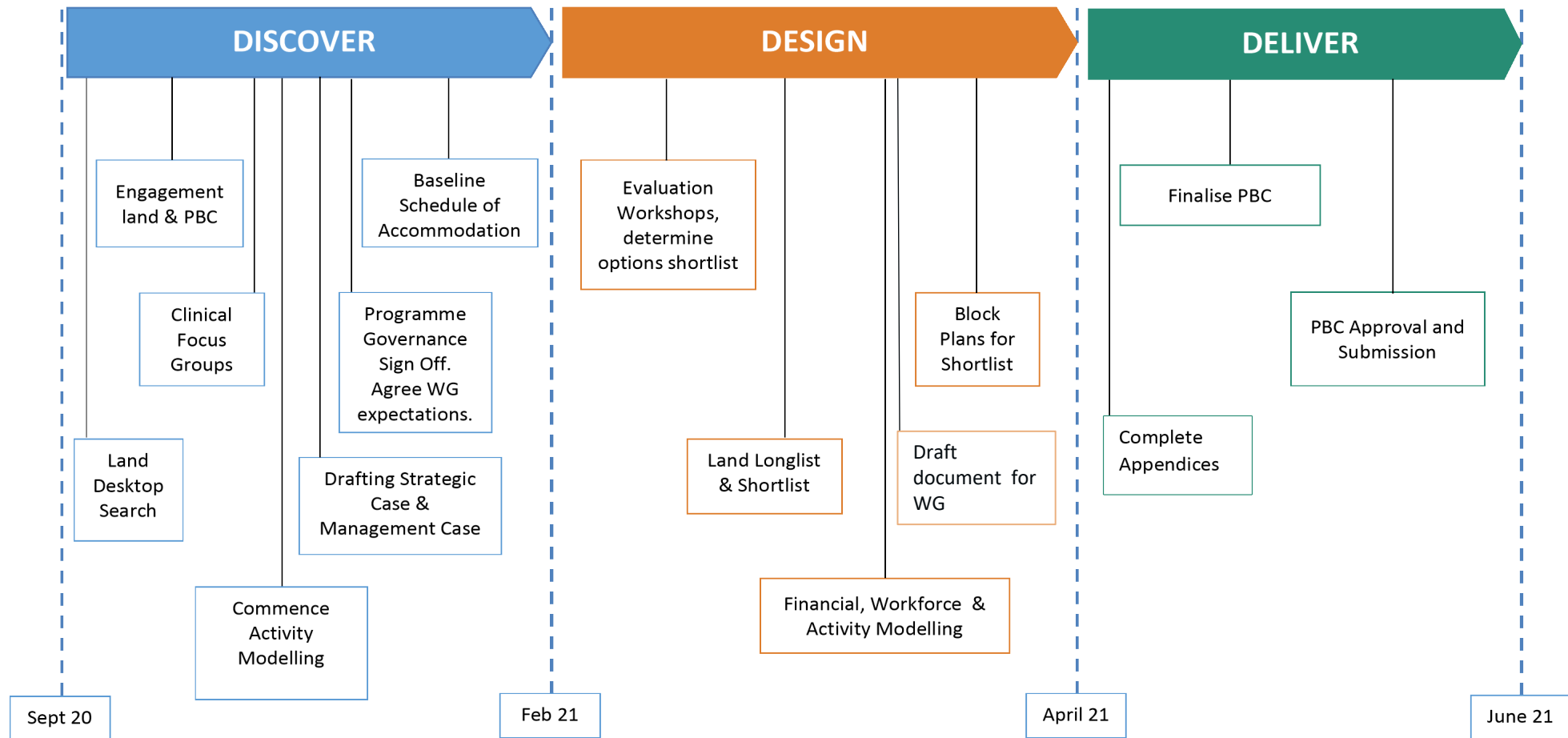


A Healthier Mid and West Wales Programme Business Case PPPAC 17th December 2020



High Level Programme Plan.

Programme Business Case Summary Overarching Timetable - draft



Stakeholder Engagement

Clinical Leadership Focus Group	Status
Community and Primary Care	✓ Nov 2020
Medicines Management	✓ Nov 2020
Emergency Medicine	✓ Nov 2020
Surgery	✓ Nov 2020
Therapies and Rehabilitation	✓ Nov 2020
Diagnostics	✓ Nov 2020
Learning Disabilities	✓ Nov 2020

Clinical Leadership Focus Group	Status
Women and Children	✓ Nov 2020
Scheduled Care	X Cancelled due to clinical pressures
Medicine	X Cancelled due to clinical pressures
Mental Health	X Dec 2020
Critical Care	X Dec 2020
Non Clinical Discussion Group	
Research and Development, Integrated Education, innovation & ILS	✓ Nov 2020
Support Services	✓ Dec 2020

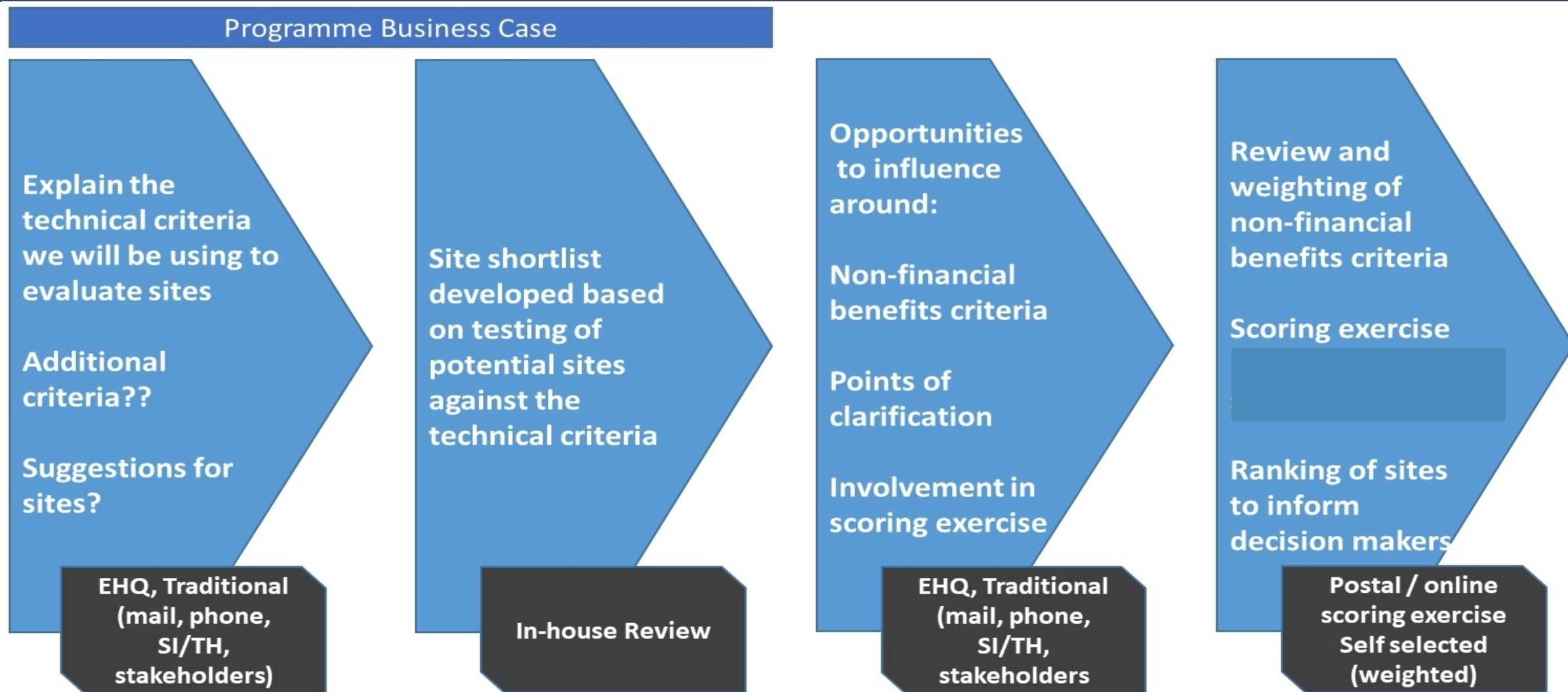
Land Acquisition

Land Acquisition – draft, subject to confirmation

- A desktop ‘search’ is underway
- Land Acquisition Team to be formed and technical criteria agreed
- Documentation to be prepared
- Engage with Local Authorities and key stakeholders and public
 - Nomination of potential sites
 - What other criteria should we be considering – rank in order of importance
- Complete land search to establish long list
- Technical appraisal of long list
- Arrange workshop to agree the expanded evaluation criteria
- Evaluate long list to establish short list

Timeline December 2020 to February 2021

Outline Engagement Process for Site Selection- subject to further work with the Consultation Institute

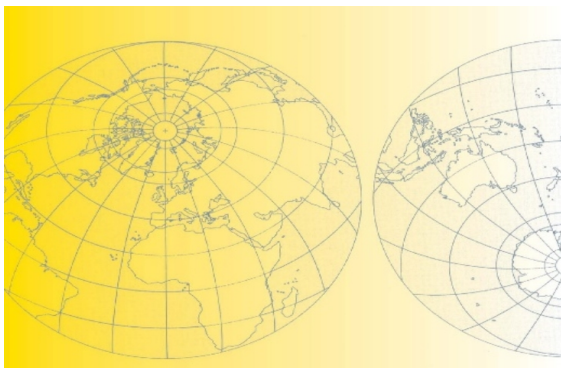


Land Site Search – High Level Technical Criteria to be considered, such as



1. Site Area (Scale)

- Minimum Site Area = c50 acres
- Wider site area gives potential to consider additional land requirement for energy generation opportunities and grid connection



2. Location

- Between settlements of St. Clears and Narberth
- Good major highway access
- Proximity to urbanisation and existing (or potential) rail connection



3. Technical (buildability)

- Limited topographical challenges
- Outside of flood zone
- Proximity of utility services
- Proximity of drainage outfalls



4. Planning & Ownership

- Consider proximity to settlement/policy acceptability
- Avoid areas impacted by national and statutory designations

Welsh Government Discussions and feedback to date

A meeting has been held (8th December 2020) between Welsh Government Capital colleagues and key members of the PBC Team to discuss and seek clarification and agreement on the content of the PBC, issues include:

- The PBC will not include a preferred option. A shortlist of options will be presented.
- The long list of options will be based on the UHB's Health and Care Strategy and include consultation options.
- What is the level of detail required for activity modelling and number of years for future projections?
- The UHB should only progress to shortlist for the land acquisition process for the PBC.
- The spending objectives, critical success factors and benefits will be the subject of a further meeting with WG colleagues.
- The PBC will make reference in the Commercial case for the Mutual Investment Model (MIM) but no further detail required.
- Revenue expectations to be the subject of discussion with the Finance Delivery Unit.

Programme Risks

There is a risk that the PBC might not demonstrate financial and workforce sustainability because of the early stage of detailed definition of service and infrastructure options which would result in time delay to resolve an affordable and sustainable PBC.

There is a risk that clinical participation may be difficult to sustain to sign off clinical models and options and continue work towards an OBC level of detail because of clinical pressures resulting from the impact of COVID-19 and through the winter period which might result in either a lack of clinical sign up to assumptions or delay in completion of the PBC or start of the OBC.

Potential impact of engagement process on timeline.

Need to seek WG approval to recruit OBC teams pending PBC approval to stay on track for the Strategic Objective of FBC approvals March 2024.

Next steps

- Establish land Procurement Team, engage with the Consultation Institute to agree the engagement process, agree land evaluation criteria, prepare documentation and commence engagement
- Agree PBC engagement process and specific questions with the Consultation Institute
- Formally engage with the Community Health Council
- Agree assurance mechanisms with the WG Assurance Hub
- Complete clinical focus groups, evaluate and present outputs
- Plan for PBC 'accelerated design' workshops, February 2021
- Agree and sign off PBC governance documentation