



**PWYLLGOR CYNLLUNIO POBL A SICRWYDD PERFFORMIAD
PEOPLE PLANNING AND PERFORMANCE ASSURANCE COMMITTEE**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	24 June 2021
TEITL YR ADRODDIAD: TITLE OF REPORT:	A Regional Collaboration for Health (ARCH) Portfolio Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Director of Strategic Development and Operational Planning
SWYDDOG ADRODD: REPORTING OFFICER:	Siôn Charles – Head of ARCH Strategy & Service Planning Sharon Hughes – ARCH Senior Project/Business Manager

**Pwrpas yr Adroddiad (dewiswch fel yn addas)
Purpose of the Report (select as appropriate)**

Ar Gyfer Trafodaeth/For Discussion

**ADRODDIAD SCAA
SBAR REPORT**

Sefyllfa / Situation

This report provides an update on the activities of the 'A Regional Collaboration for Health' (ARCH) Portfolio for the period April to June 2021. It also provides an update on the regional discussions that have taken place between Hywel Dda University Health Board (HDdUHB), Swansea University and Swansea Bay University Health Board (SBUHB).

The People, Planning and Performance Assurance Committee (PPPAC) is asked to note the content of the report for information.

Cefndir / Background

The ARCH Delivery & Leadership Group met in April 2021. Service Transformation, Research Enterprise & Innovation (REI) and ARCH Partnership meetings were undertaken in May 2021. The main topics that were discussed are summarised throughout this report.

Asesiad / Assessment

ARCH Programme Activity

The Partnership Board met on 28th May 2021 to discuss and agree the key success factors for ARCH. The next steps will be for the Chief Executive Officers, Planning Directors, Medical Directors and the Vice Chancellor of Swansea University to meet in June/July 2021 and confirm the key deliverables for ARCH.

ARCH Service Transformation

Eye Care – The Cataracts Business Case was agreed by the ARCH Partnership Part 1 on 10th May 2021. The paper was approved with recommendations that a) the training process commence and b) a joint Project Team be established to develop a more detailed plan for the medium/longer term requirements and solutions (across the two sites) that includes the sub-

specialisms. This is expected to be presented at the next ARCH Partnership meeting on 8th June 2021.

The South West Wales Regional Glaucoma Service Outline Business Case (OBC) was presented at the ARCH Regional Eye Care Steering Group on 27th May 2021 and will be presented to the Executives of the ARCH Delivery & Leadership Group on 15th June 2021 for comment.

Plans to duplicate a referral refinement pilot scheme, similar to the scheme in SBUHB, in HDdUHB for diabetic retinopathy is underway.

Dermatology – The Regional Dermatology Service vision paper was presented to and agreed by the ARCH Partnership Part 1 on 10th May 2021. An OBC is being developed and will be presented to the ARCH Partnership meeting in September 2021.

It is expected that HDdUHB will be able to commence a Medical Photography pilot scheme at the Cardigan Integrated Care Centre in early July 2021. Information technology solutions to share images efficiently and safely are being finalised.

Neurology – The Functional Neurological Disorders (FND) OBC is being developed via a series of workshops.

An FND awareness session is scheduled for 29th June 2021 with over 130 participants set to participate from across Wales.

An Epilepsy OBC is to be developed for an additional consultant and specialist nurses for HDdUHB to enhance the regional service.

Prehabilitation – Work continues to scope a Regional Prehabilitation Project. A project initiation document is being prepared for the ARCH Delivery & Leadership Group on 15th June 2021.

Cardiology – The ARCH Service Transformation Board has agreed to re-establish the Regional Cardiology Steering Group with executive leadership/chairing by Mr Lee Davies, HDdUHB, and Mr Rab McEwan, SBUHB. The initial meeting is scheduled for 30th June 2021. The imminent priority areas of focus include the chest pain pathway, cardiac imaging and cardiac pacing.

Regional Pathology Service – The Regional Pathology Project Board undertook a further detailed appraisal and potential locations have been shortlisted to three sites: 1. Adjacent to the existing Pathology Unit, Morriston Hospital, Swansea. 2. The ARCH development site at Morriston Hospital, Swansea. 3. The Parc Felindre development site, Llangyfelach, Swansea.

Following agreement on the preferred location of the build, a Supply Chain Partner will be appointed from Welsh Government's procurement framework to undertake design activities to support the production of the OBC.

At the May 2021 Regional Pathology Board meeting, approval was granted for three key work streams to be established to address regional procurement standardisation, regional workforce, and regional service modelling. The completion date for OBC submission remains on target for May 2022.

ARCH Supporting and Enabling Research, Enterprise and Innovation

Intensive Learning Academies (ILAs) – The Value Based Healthcare ILA and the Innovation ILA have made good progress developing their Masters and Executive Education content. Both Academies are inviting applications:

[All-Wales Intensive Learning Academy for Innovation in Health and Social Care - Swansea University](#)

[Welsh Government Intensive Learning Academy Scholarships - Swansea University](#)

Accelerate Healthcare Technology Centre (HTC) - re-profiled to non-financially extend until April 2022, planning continues for Accelerate 2.0 and to support sustainability. A total of 65 projects in South East Wales and 103 in West Wales & the Valleys have been created.

Accelerate HTC has welcomed new staff members and there are a number of current job vacancies remaining which are aimed to be recruited into during June 2021.

The West Wales regional innovation assets and activities mapping has concluded and an engagement event held where the findings were presented, hosted by HDdUHB Research, Innovation & Improvement Co-ordination Hubs (RIIC), West Wales Care Partnership and West Wales Regional Partnership Board.

Mapping exercises continue with the remaining 5 Regional Partnership Boards that have procured Swansea University to undertake this work.

A joint post has been created and funded with Trittech Institute (new HDdUHB research and innovation (R&I) physical facility in Bynea) to work seamlessly between Trittech and HTC.

AGORIP – Prof. Gareth Davies and his team are mobilising in East Wales and a contract extension to expand into the East region has been approved until June 2023. The team are also working with HTC, ARCH and Innovation Leads on a new ‘Commercialising Innovation’ project exploring how to create a Wales model for commercialisation within the NHS.

Campuses – The first draft of the re-submission of the OBC has been submitted to the City Deal Regional Office for review and comment.

The Project Team are currently addressing the feedback and reassembling the business case for imminent re-submission to the Regional Office for review, and also triggering the 8-week formal notification for the gateway review to the Regional Office who will progress the matter with Welsh Government.

The final draft of the report from Grant Thornton (Consultants) confirmed partnership support for the work and highlights areas of work to strengthen the OBC.

The raw findings of the Waters branding workshop has been received for feedback and the visual branding and assets and initial marketing collateral will follow in due course.

An engagement plan and resourcing plan have been developed. Initial engagement focuses on medical technology, sports technology sectors and industry partners which are being supported by MediWales. Discussions with the Regional Engagement Team, Inward Investment Team and Department for International Trade are being co-ordinated.

M4 Innovation Corridor - Cardiff Edge, Cwmbnan, Campuses, Pentre-Awel, further developments in Bynea and North Wales – discussions are being co-ordinated to consider cohesion and the entire ecosystem across Wales.

David TC Davis, MP, is scheduled to meet with partner organisation representatives on 16th June 2021.

Discussions relating to Phase I & II planning at Morriston Hospital continue, ensuring the appropriate individuals/teams are engaged on wider site developments at Morriston, e.g. Regional Pathology Service.

Pentre-Awel – The Zone 1 tender for a primary contractor is currently being procured via the South West Wales Regional Contractors Framework.

ARCH Innovation Forum – The ARCH Innovation Forum met on 20th May 2021 and received four proposals from across the health and private sector.

COVID-19 Innovation and Transformation Study – The full report including case studies was published by Welsh Government on 4th June 2021 and a launch event/webinar was undertaken on 7th June 2021.

Argymhelliad / Recommendation

The People, Planning & Performance Assurance Committee is asked to note the HDdUHB and SBUHB regional discussions and the ARCH Portfolio Summary Update.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	2.6 Provide assurance to the Board that, wherever possible, University Health Board plans are aligned with partnership plans developed with Local Authorities, Universities, Collaborative, Alliances and other key partners, such as the Transformation Group who form part of A Regional Collaboration for Health (ARCH).
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	See Risk section below.
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	2.1 Managing Risk and Promoting Health and Safety 3.3 Quality Improvement, Research and Innovation 7. Staff and Resources 7.1 Workforce
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners. 5. Deliver, as a minimum requirement, outcome and delivery framework work targets and specifically eliminate the need for unnecessary travel & waiting times, as well as return the organisation to a sound financial footing over the lifetime of this plan
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report	8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol:

Further Information:

Ar sail tystiolaeth: Evidence Base:	Each element of ARCH is being developed against a series of evidence bases.
Rhestr Termiau: Glossary of Terms:	Included within the body of the report.

Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Cynllunio Pobl a Sicrwydd Perfformiad: Parties / Committees consulted prior to People Planning and Performance Assurance Committee:	All items have been discussed within the ARCH programme structure.
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Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	ARCH is funded by the three organisations which form the partnership.
Ansawdd / Gofal Claf: Quality / Patient Care:	<p>The regional models of service will place the patient at its centre and work together with patients and citizens to co-produce healthier people and communities and deliver better outcomes that matter to people. ARCH partners will work with our population to develop local values, focused on the health of our communities. Working with the wider public, and third sectors, the Health Boards will implement new regional service models based on the principle of care being provided closer to home. Expanding access through the development of new infrastructure and redeveloping and redefining the use of existing infrastructure will radically transform patient pathways across the region.</p> <p>ARCH will provide a significant contribution to:</p> <ol style="list-style-type: none"> 1. Addressing the chronic staff shortages for certain specialities/services and in doing so improve quality of care through meeting the correct standards of staffing and providing more consistent staffing. 2. Improving the efficiency with which services are delivered. 3. Increasing non NHS income through expanding research, clinical trials and other collaborative partnerships with industry. <p>Over time, reduce (or at least stabilise) the burden from chronic disease through prevention and public engagement with their health.</p>
Gweithlu: Workforce:	<p>ARCH will provide a significant contribution to addressing the chronic staff shortages identified across the Health Board; this will be achieved through:</p> <ol style="list-style-type: none"> i. improving training numbers and then retention ii. where appropriate moving to regional delivery of certain service models <p>and in doing so reducing the premium rate variable pay costs.</p>
Risg: Risk:	The ARCH Board maintains a wide ranging risk register that is reviewed at every ARCH Board meeting and reviewed by the Delivery and Leadership Group of the ARCH Partnership (an Executive Level meeting at which all three partners are represented).
Cyfreithiol:	Not Applicable

Legal:	
Enw Da: Reputational:	Not Applicable
Gyfrinachedd: Privacy:	Not Applicable
Cydraddoldeb: Equality:	Equality Impact Assessments as appropriate will be undertaken on each of the projects within the PDP as they are developed as an integral part of each business case