



**PWYLLGOR CYNLLUNIO POBL A SICRWYDD PERFFORMIAD
PEOPLE PLANNING AND PERFORMANCE ASSURANCE COMMITTEE**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	25 February 2021
TEITL YR ADRODDIAD: TITLE OF REPORT:	A Regional Collaboration for Health (ARCH) Portfolio Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Huw Thomas, Director of Finance
SWYDDOG ADRODD: REPORTING OFFICER:	Sion Charles – Head of ARCH Strategy & Service Planning Sharon Hughes – ARCH Senior Project/Business Manager

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Trafodaeth/For Discussion

ADRODDIAD SCAA

SBAR REPORT

Sefyllfa / Situation

This report provides an update on the activities of the 'A Regional Collaboration for Health' (ARCH) Portfolio for the period December 2020 to January 2021. It also provides an update on the regional discussions that have taken place between Hywel Dda University Health Board (HDdUHB) and Swansea Bay University Health Board (SBUHB).

The People, Planning and Performance Assurance Committee (PPPAC) is asked to note the content of the report for information.

Cefndir / Background

The ARCH Delivery & Leadership Group met in December 2020 and February 2021. Research Enterprise & Innovation (REI) and ARCH Project meetings were undertaken in December 2020 and January 2021. The main topics that were discussed are summarised throughout this report.

Asesiad / Assessment

Delivery Leadership Group (DLG):

ARCH Priorities – Work is continuing with regard to planning the ARCH priorities for progression over the next 6 - 12 months and these will be presented to the ARCH Partnership in March 2021.

Black, Asian and Minority Ethnic (BAME) – A report was presented by Professor Kamila Hawthorne of Swansea University and supported by HDdUHB/SBUHB on the breadth of challenges facing BAME students and workforce alike and how we collectively overcome, implement learning and drive best practice and a positive BAME culture across the region.

Clinical Projects:

Eye Care – A work plan and sub-speciality Task and Finish (T&F) groups have been established for Glaucoma, Diabetic Retinopathy and Cataract. All groups will be exploring

clinical pathways, demand and capacity, regional streamlined data collection, clinical governance, competencies and workforce. A plan for theatre solutions for the cataract waiting list backlog is being produced. The work is integrated across hospital, primary care and community settings in order to ensure equitable and effective access, treatment and follow-up care. The work programme for the initiation of the Open Eyes digital platform is on track. The Eye Care Regional Services Vision document has been presented to the Steering Group and will be presented at the ARCH Service Transformation Board in March 2021.

Dermatology – The ARCH Dermatology meeting was held on 11th November 2020 to approve the Action Plan, Terms of Reference and Project Information Documentation (PID). The Dermatology Regional Services Vision document has been drafted and approved by the Steering Group and will be presented for approval at the Service Transformation meeting in March 2021. The regional Plastics/Dermatology Consultant post has been appointed to with an expected start date of May 2021 and several Plastics (laser) sessions are being explored through a Retire and Return post; the remaining Consultant posts will be re-advertised aligned to the Dermatology Vision paper and following Royal College approval. A regional workforce review is being undertaken, linking into GP training programme. Point, Click, Notify has restarted and progress made. Access to 4000+ images has been secured to enable training and learning of Artificial Intelligence - transfer and download of the images has been identified and resourced. HDdUHB is undertaking a scoping exercise of GPs with Extended Roles in Dermatology. T&F groups are being established to explore the potential scope of the Clinical Nurse Specialist (CNS) role and CNS led pathways and a Primary Care dermatology model for HDdUHB with pathways with links to secondary care colleagues in SBUHB and Consultant Connect. The findings of the Dermatology Peer Review have been incorporated into the Dermatology Work Programme.

Regional Cancer Centre – A formal regional cancer group from across the region has been established - ARCH will facilitate and enable start-up of the group. The first meeting is due to be held on 10th March 2021, which will focus on the aspirations and appropriate representations. Mr Richard Evans and Mr Andrew Carruthers are included as cancer leads for SBUHB/HDdUHB.

Neurology - Work has continued on the development of the Functional Neurological Disorder (FND) Business Case with a greater focus on case studies and building the evidence base. Informal group meetings have continued to be undertaken and have focussed on the success of the headache pathways, how FND was continuing to be an issue and the continued need for an additional consultant neurologist in HDdUHB. Two HDdUHB Epilepsy Specialist Nurses have the SBUHB multi-disciplinary team (MDT) to offer support for more complicated cases. Support has been requested from SBUHB Community Allied Health Professionals (AHPs) for FND and a training/awareness session is planned for April 2021. Based on this obvious need, it was agreed that a regional awareness/training event should be arranged to target Primary and Secondary Care clinical teams as well as Executive/Senior Management to drive the case for change. The event will be coordinated between the HDdUHB Community Rehabilitation Team and the SBUHB Neuropsychology Team.

Regional Pathology Service – A regional team presented to the Infrastructure Investment Board (IIB) in October 2020 and was well received. Welsh Government (WG) is in receipt of the Strategic Outline Case (SOC) and awaiting approval/finalisation to move forward with the Outline Business Case (OBC). A meeting with WG was undertaken on 12th December 2020 with regard to developing the Programme Business Case (PBC), which could enable access to

funds for the new access road to Morriston hospital. The aim is for SBUHB/HDdUHB to submit high-level, strategic intent PBC to WG by March 2021.

Research, Enterprise and Innovation:

Intensive Learning Academies (ILA's) - Two ILAs - value-based healthcare (VBH) and an innovation-based ILAs have been approved and in mobilisation phase preparing for student applicants from across the UK. Information on the VBH ILA has been shared via the ARCH DLG representatives. Swansea University (SU) are working on a third ILA - Behaviour Change and Prevention - led by Bangor University with a soft launch due over the coming weeks. There is an online open access platform to the ILAs and the recruitment drive will be up until course commencement in September 2021.

Health Foundation Bid - HDdUHB led one of three Welsh bids for funding to support the adopt & spread of innovation and has received feedback/instruction to develop a more detailed proposal. Betsi Cadwaladr University Health Board (BCUHB) led an all-Wales bid and are awaiting a response.

Innovation Leads (ILs) - It was reported that the COVID-19 Innovation Study was progressing well. The study focusses on identifying trends/patterns from analysing quantitative and qualitative data and what has been pursued across Wales. It was agreed that the group would investigate the potential to build on the Win/Whim Welsh Ambulance Service NHS Trust (WAST) portal for an innovation system to capture information and submit ideas. Ongoing work programmes have considerable support and utilise National IP policies and processes. There remains strong support to resolve procurement pathways and to utilise public money on innovation and connect this to wider scale spread. The Intellectual Properties (IL) Group are pursuing funding for this.

The Research Innovation and Improvement Co-ordination (RIIC) Hubs - Swansea University are undertaking RIIC asset/activity mapping with 6 of 7 Regional Partnership Boards (RPBs). All 6 reports are due to be finalised between March 2021 and July 2021. All hubs have been provided with 2 years extended funding.

Campuses - Feasibility studies are complete with documents focussing on design drawings, costings, and associated programs. The project remains at an early stage in terms of planning and building developments. Feedback has been received from the City Deal regional office following the resubmission of the OBC and is being reviewed. Consultants have been procured to complete a review of the OBC providing external scrutiny, credibility and best practice. Work is being undertaken to identify funding and procurement routes whilst looking at partnership development, communication and engagement strategies. A marketing Vimeo has been developed for potential partners and has been shared with the ARCH DLG.

Accelerate - This has undergone a re-profile, enabling the programme to be extended until the end of March 2022. Accelerate is seeking to employ a further 8 innovation managers and technologists, with adverts being released in February/March 2021. Shorter-term research associate posts will also be advertised, dedicated to strategically important local projects.

Llanelli Wellbeing Village (Pentre-Awel) – Focus has been with the SU health/medicine faculty recommissioning bid and decisions made concerning what educational provisions will be delivered at Pentre-Awel as well as different ways of learning, e.g. simulation, virtual.

Bucanier - The project will end imminently, with a closure event to be arranged.

AGORIP – The current focus is on pan Wales mobilisation. A further detailed update will be provided at the next meeting.

Argymhelliad / Recommendation

The People, Planning & Performance Assurance Committee is asked to note the HDdUHB and SBUHB regional discussions and the ARCH Portfolio Summary Update.

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	4.6 Provide assurance to the Board that, wherever possible, University Health Board plans are aligned with partnership plans developed with Local Authorities, Universities, Collaborative, Alliances and other key partners, such as the Transformation Group who form part of A Regional Collaboration for Health (ARCH).
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	See Risk section below.
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	2.1 Managing Risk and Promoting Health and Safety 3.3 Quality Improvement, Research and Innovation 7. Staff and Resources 7.1 Workforce
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners. 5. Deliver, as a minimum requirement, outcome and delivery framework work targets and specifically eliminate the need for unnecessary travel & waiting times, as well as return the organisation to a sound financial footing over the lifetime of this plan
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report	8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Each element of ARCH is being developed against a series of evidence bases.
Rhestr Termiau: Glossary of Terms:	Included within the body of the report.
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Cynllunio Pobl a Sicrwydd Perfformiad: Parties / Committees consulted prior to People Planning and Performance Assurance Committee:	All items have been discussed within the ARCH programme structure.

Effaith: (rhaid cwblhau)
Impact: (must be completed)

Ariannol / Gwerth am Arian: Financial / Service:	ARCH is funded by the three organisations which form the partnership.
Ansawdd / Gofal Claf: Quality / Patient Care:	<p>The regional models of service will place the patient at its centre and works together with patients and citizens to co-produce healthier people and communities and deliver better outcomes that matter to people. ARCH partners will work with our population to develop local values, focused on the health of our communities. Working with the wider public, and third sectors, the Health Boards will implement new regional service models based on the principle of care being provided closer to home. Expanding access through the development of new infrastructure and redeveloping and redefining the use of existing infrastructure will radically transform patient pathways across the region.</p> <p>ARCH will provide a significant contribution to:</p> <ol style="list-style-type: none"> 1. Addressing the chronic staff shortages for certain specialities/services and in doing so improve quality of care through meeting the correct standards of staffing and providing more consistent staffing. 2. Improving the efficiency with which services are delivered. 3. Increasing non NHS income through expanding research, clinical trials and other collaborative partnerships with industry. <p>Over time, reduce (or at least stabilise) the burden from chronic disease through prevention and public engagement with their health.</p>
Gweithlu: Workforce:	<p>ARCH will provide a significant contribution to addressing the chronic staff shortages identified across the Heath Board; this will be achieved through:</p> <ol style="list-style-type: none"> i. improving training numbers and then retention ii. where appropriate moving to regional delivery of certain service models <p>and in doing so reducing the premium rate variable pay costs.</p>
Risg: Risk:	The ARCH Board maintains a wide ranging risk register that is reviewed at every ARCH Board meeting and reviewed by the Delivery and Leadership Group of the ARCH Partnership (an Executive Level meeting at which all three partners are represented).
Cyfreithiol: Legal:	Not Applicable
Enw Da: Reputational:	Not Applicable
Gyfrinachedd: Privacy:	Not Applicable
Cydraddoldeb: Equality:	Equality Impact Assessments as appropriate will be undertaken on each of the projects within the PDP as they are developed as an integral part of each business case