



**PWYLLGOR CYNLLUNIO POBL A SICRWYDD PERFFORMIAD  
PEOPLE PLANNING AND PERFORMANCE ASSURANCE COMMITTEE**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	27 April 2021
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Report on the Discretionary Capital Programme (DCP) 2020/2021 & Capital Governance Update
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Huw Thomas – Director of Finance
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Paul Williams, Assistant Director of Strategic Planning

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Er Sicrwydd/For Assurance

**ADRODDIAD SCAA  
SBAR REPORT**

**Sefyllfa / Situation**

This report is presented to the People, Planning and Performance Assurance Committee (PPPAC), detailing:

- The final report on the 2020/21 Capital programme and investments made.
- The capital schemes governance update.
- A specific update in Appendix 1 on the Women and Children Phase II Scheme.

**Cefndir / Background**

The recommended allocation of the discretionary capital programme (DCP) for 2020/21 follows a report and discussion at the PPPAC meeting on 26<sup>th</sup> February 2021, and the Capital Estates and IM&T Sub-Committee (CE&IM&T) meeting on 30<sup>th</sup> March 2021, and reports the outcome of and discussion in March 2021 around managing the end of year capital position to manage late slippage and additional allocations from Welsh Government (WG).

The allocation of the programme is set within the context of:

- Continuing risks associated with backlog pressures.
- Capital expenditure associated with the management of COVID-19.
- Request to WG for additional capital to mitigate the pressure on the 2020/21 DCP.

The terms of the discretionary capital allocation letter from WG state:

‘Discretionary capital is that allocated directly to NHS organisations for the following priority obligations across all healthcare settings: Meeting statutory obligations, such as health and safety and firecode; maintaining the fabric of the estate; and, the timely replacement of equipment’.

The prioritisation process includes representation from Executive portfolios at the Capital Planning Group which reports to the CE&IM&T Sub Committee, and the position set out is consistent with that reported to the Finance Committee.

As requested at the PPPAC meeting held on 26<sup>th</sup> February 2021, attached is a separate SBAR providing further information on the management of the Women and Children Phase II Project.

### Asesiad / Assessment

Whilst the total available discretionary capital resource is insufficient to make a significant input into the estates, equipment and digital backlog we have as an organisation, 2020/21 has enabled HDdUHB to progress and deal with some of the equipment backlog sooner than anticipated.

#### **DCP 2020/21 – (total £9.481m)**

The DCP is divided as follows over the functional heading of the programme; the table below has been updated to reflect the currently updated allocations reported:

Scheme	WG Funding b/f from 2019/20	Pre-Commitments	DCP Allocations	DCP TOTAL
	2019/20	2020/21	2020/21	2020/21
	£m	£m	£m	£m
All Wales Capital Payback		0.659		0.659
Business Case Support			0.268	0.268
Capital Support			0.105	0.105
Digital	0.445	-	1.263	1.708
Estates Infrastructure	0.01	0.563	1.294	1.867
Residential Accommodation			0.2	0.2
Estates Developments (including Glangwili General Hospital (GGH) Pathology)	0.103	0.381	0.173	0.657
Estates Statutory (including Fire Compliance)			1.159	1.159
Credits for Cleaning(C4C)/Health Improvement Wales (HIW)/Other COVID-19			0.241	0.241
Equipment	0.172	0.05	2.196	2.418
Contingency	0.045		0.154	0.199
<b>TOTAL</b>	<b>0.775</b>	<b>1.653</b>	<b>7.053</b>	<b>9.481</b>

The total DCP as detailed above in addition to slippage on All Wales Capital Programme (AWCP) schemes, COVID-19 funding, new AWCP allocations for specific development and additional end of year funding from WG has meant that the following have been procured and invested:

- Completing the installation of 2 radiology rooms and fluoroscopy suite in GGH.
- £0.900m - ventilator replacement programme.
- £0.900m - defibrillator replacement programme.
- £0.600m - theatre table replacement programme.
- Over £5m in equipment and adaptations to the acute sites to enable HDdUHB to deal with COVID-19, including accessing a demountable second CT scanner for the GGH site.

- Over £3.5m in equipment for the field hospitals, most of which will be available for re-deploying once the decommissioning process for these sites are complete.
- Over £1.5m in IT resources for COVID-19.
- £0.7m in Emergency Department Streaming on 4 acute sites to deal with the impact of COVID-19.
- Commence on the magnetic resonance imaging (MRI) replacement scheme for WGH.
- In developing and submitting to WG a PBC for Major Infrastructure.
- In developing and submitting to WG business cases around the Fire Enforcement Notice for WGH.
- Over £1m in Digital Eye care equipment.
- £0.250m in the decarbonisation agenda through solar panel installation.
- £0.2m for oxygen metering on the acute sites.
- Over £1.8m in digital infrastructure through various additional end of year WG allocations.
- £0.4m end of year equipment replacement.

HDdUHB has also been allocated loan equipment initially purchased by NHS Wales Shared Services and the Department of Health to manage COVID-19, however is has now being permanently allocated to HDdUHB, including the demountable computerised tomography (CT) scanner.

Whilst the investment in these areas will assist in mitigating the impact of some of the risks held on the service and departmental risk registers, the backlog however remains significant and HDdUHB retains a significant risk in relation to backlog estates, equipment and information technology (IT).

The departmental risk registers will require updating and the remaining risks reassessed to reflect the investment made. During the year, the following risks have either been closed or are now within an accepted tolerance level on the CE&IM&T Sub-Committee Risk Register

Risk	Title	Reason for closure
811	ENT Nasendoscopes, 2 Pentax scopes required as part of the decontamination process for Merlin Ward, GGH.	New equipment purchased
549	Financial risk to the Health Board from escalation of utilities consumption and cost.	Risks are now mitigated
550	Health Board risk of non-compliance with carbon reduction targets as outlined by Welsh Government.	Risk is now below tolerance level subject to reassessment following publication of WG Strategy
332	Data Centre Failure at WGH.	Risk is now at tolerance level
779	Failure of Fields Analyser Machines at North Road Clinic, Aberystwyth, and WGH.	New equipment purchased

Since July 2020, there has been the following movement in the number of capital themes risks on HDdUHB's Risk Registers:

	July 2020	March 2021
Service and Departmental	93	105
Estates	43	65
IM&T	51	46

New AWCP allocations confirmed for 2021/22 will allow the investment of £4.5m in:

- Permanently housing a second CT in GGH.
- Replacing the CT scanner in WGH.

and investing £5.4m in estates infrastructure.

A separate report on the 2021/22 Discretionary Capital Programme has been prepared and is included on the agenda.

### **Capital Governance: Capital Project Highlight Reports – Project Updates**

As previously reported, estates capital schemes have reported a delay due to the constraints from COVID-19 relating to in-house capacity and construction work.

Internally, estates managed schemes have experienced a 3-month delay. The following schemes have been completed in 2020/21:

- South Pembrokeshire Sunderland Ward refurbishment.
- Advanced fire code works in WGH.
- 2 general x-ray rooms and fluoroscopy room in GGH.

The schemes intended to complete in 2020/21 which are now planned for completion in the first and second quarter of 2021/22 are:

- HSDU washer in PPH.
- MRI in WGH.
- Pathology in GGH.

There is a delay to All-Wales capital schemes relating to those in business case development and those in construction.

Scrutiny comments have now been returned to WG relating to:

- Aseptic Services Strategic Outline Case. These have been submitted to WG seeking permission for funding to proceed to Business Justification Case stage which includes confirmation of the preferred option and tendered costs. Feedback from WG is currently awaited.
- Programme Business Case (PBC) for Major Infrastructure.

The Transforming Mental Health PBC has been scrutinised by WG and a response by HDdUHB is currently being prepared. The key outstanding issue relates to revenue implications. If the PBC is approved, HDdUHB will pursue funding to progress individual business justification cases for the individual schemes.

The Regional Cellular Pathology strategic Outline Business Case (OBC) was approved at the WG Infrastructure Investment Board on 29<sup>th</sup> October 2020. The Project Group has now been convened to plan for the OBC, including the resource schedule which requires approval by WG.

PPPAC is asked to note the **red** RAG status for the projects listed as follows:

Cylch Caron	<b>RAG Status</b>	<b>Risk Category</b>		
		<b>Funding</b>	<b>Timescales</b>	<b>Other</b>
		✓	✓	
	<b>Timescale for improved RAG rating</b>	The underlying reason for the RAG status remains unchanged. The HDdUHB, General Medical Services (GMS) and Pharmacy project brief remains the same and new project governance arrangements reflecting the partnership between HDdUHB and Ceredigion CC are being developed. The GP Practice and the HDdUHB are exploring mitigating options to address GMS current concerns regarding premises following suspension of the partnership with Barcud Housing Group.		

**Risk Update:**

A reply is awaited from Barcud Housing via their legal representatives confirming formal withdrawal from the project partnership. New project governance arrangements reflecting partnership between HDdUHB and Ceredigion County Council (CCC) will be presented for approval at the next Project Group. Commitment from both partners was confirmed along with that from WG health & housing colleagues. It was confirmed that Cylch Caron remains a scheme of interest to the First Minister and the Health Board's intentions for the scheme going forward will be communicated to WG. Options for another RSL partner via CCC's Procurement Team will be explored. If there no interest from Registered Social Landlord's, further options for construction with CCC as landlord will be explored. The HDdUHB, GMS and Pharmacy project brief remains the same.

Key risks noted: The increasing risk around the lack of suitable space for commissioning GMS was noted and has been exacerbated by an appointment of an additional General Practitioner (GP) in April 2021. The requirement for continued investment to maintain the infrastructure of Tregaron Hospital.

The GP Practice and the HDdUHB are exploring mitigating options to address GMS current concerns regarding premises. The Pharmacist remains committed to the scheme.

Revised timescales are to be considered at the next project board meeting on 29<sup>th</sup> April 2021.

The scheme remains high risk and therefore is RAG rated as RED.

Pond Street/Penlan	<b>RAG Status</b>	<b>Risk Category</b>		
		<b>Funding</b>	<b>Timescales</b>	<b>Other</b>
		✓		
	<b>Timescale for improved RAG rating</b>	The underlying reason for the red rating is unchanged as the funding position is unresolved. The project is on hold due to costings and COVID-19. The Project has been discussed with the Director of Finance and a way forward agreed to review the scheme with the outcome reported to Executive Team.		

**Risk Update:** Given higher than anticipated tender costs of circa £250k and the subsequent impact on the DCP, the RAG status has increased to red. To mitigate the risk, WG has been approached for All-Wales Capital support to enable this scheme to be funded from discretionary capital as intended. The scheme will also require a review to ensure service and design assumptions are unchanged.

The CE&IM&T Sub Committee agreed at its January 2021 meeting that moving forward, a brief should be prepared for consideration by the Executive Team concerning the available

options for Penlan and Pond Street Clinic, it was noted that the working environment in Pond Street was unacceptable and conditions were worsening. Further enquiries should be undertaken as a matter of urgency to ascertain what is required to address the immediate actions that are required to improve the current environment considering any recent resulting service changes from the COVID-19 pandemic. This report will be included on the Executive Teams agenda as soon as possible.

<b>Cross Hands Health Centre</b>	<b>RAG Status</b>	<b>Risk Category</b>		
		<b>Funding</b>	<b>Timescales</b>	<b>Other</b>
		✓	✓	
	<b>Timescale for improved RAG rating</b>	The underlying reasons for the red rating for the scheme remain unchanged due to timeline delay. The risk associated with the revenue solution has been reviewed and mitigated in discussion with the Director of Finance. The option of the inclusion of Ophthalmology or the Carmarthenshire Family Centre will remain open for the OBC.		

**Risk Update:**

Responses to the WG scrutiny questions have now been prepared, which will allow the OBC to be resubmitted. ARCHUS (healthcare infrastructure specialist), have been appointed to undertake further work to refresh the Strategic, Economic Case and Financial case and will also include updating the benefits register. The Health Board is also reviewing the space utilisation within the new Health Centre. It is hoped that the refresh of the OBC will be complete by the end of April 2021.

<b>Women &amp; Children's Phase II</b>	<b>RAG Status</b>	<b>Risk Category</b>		
		<b>Funding</b>	<b>Timescales</b>	<b>Other</b>
		✓	✓	
	<b>Timescale for improved RAG rating</b>	The underlying reasons for the red rating are unchanged from the previous report. Work is ongoing to resolve outstanding time related risks.		

**Risk Update:** The RAG status remains on red as there is a significant delay in the scheme completion. It is anticipated that this will delay the project completion date to mid-June 2022, the original completion date had been 13<sup>th</sup> November 2020. This new C31 timeline has been accepted by the Project Manager. Notwithstanding, the fact that much of this relates to the impact of COVID-19, this represents a major issue for the project and confidence in Supply Chain Partner's management ability remains low. Mitigating actions have been undertaken by Tilbury Douglas (formerly Interserve Construction Ltd.) which will be introduced in early April 2021. There remains a significant risk of further scheme delay given the duration and extent of works remaining to be managed.

A separate update report is included as Appendix 1.

<b>MRI Withybush</b>	<b>RAG Status</b>	<b>Risk Category</b>		
		<b>Funding</b>	<b>Timescales</b>	<b>Other</b>

		✓	✓	
	<b>Timescale for improved RAG rating</b>	Underlying reason for the red rating is the scheme delay of 9 weeks due to COVID-19 and the additional scheme costs of £0.668m over and above the All-Wales Capital funding which has been made available by WG.		
<p><b>Risk Update:</b> The additional scheme costs of £0.668m over and above the All-Wales Capital funding which has been made available by WG, along with the impact of the scheme slippage from 2020/21 into 2021/22 has resulted in £1.394m pre-commitment against the 2021/22 discretionary capital allocation. This has been managed in 2020/21 by progressing alternative schemes which would have been a commitment against the 2021/22 capital programme.</p>				
<p><b><u>Argymhelliad / Recommendation</u></b>  PPPAC is asked to:</p> <ul style="list-style-type: none"> <li>• Note the final report on the 2020/21 Capital programme and investment made.</li> <li>• Note the continued red rating schemes for which the underlying reasons for their status remains unchanged and will be the subject of further reporting to PPPAC.</li> <li>• Note the specific update in Appendix 1 on the Women and Children Phase II Scheme.</li> </ul>				

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.20 Consider proposals from the CE&IM&TSC on the allocation of capital and agree recommendations to the Board
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Risk 956 - Risk to delivery of the CRL for 2020/21 Risk 624 – Risk to the ability to maintain and address backlog maintenance and develop infrastructure to support long term strategic objectives
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners.
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Statement</a>	Improve efficiency and quality of services through collaboration with people, communities and partners

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	5.14 Consider proposals from the CEIM&TSC on the allocation of capital and agree recommendations to the Board



Rhestr Termiau: Glossary of Terms:	Not Applicable
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to People, Planning Performance and Assurance Committee.	CE&IM&TSC and Finance Committee

<b>Effaith: (rhaid cwblhau) Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian: Financial / Service:</b>	Capital values noted within the report. Included within individual business cases and Capital prioritisation process
<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	Included within individual business cases and Capital prioritisation process
<b>Gweithlu: Workforce:</b>	Included within individual business cases and Capital prioritisation process
<b>Risg: Risk:</b>	Risk assessment process is integral to the capital prioritisation process and the management of capital planning within HDdUHB also included within individual business cases and Capital prioritisation process
<b>Cyfreithiol: Legal:</b>	Included within individual business cases and Capital prioritisation process
<b>Enw Da: Reputational:</b>	Included within individual business cases and Capital prioritisation process
<b>Gyfrinachedd: Privacy:</b>	Included within individual business cases and Capital prioritisation process
<b>Cydraddoldeb: Equality:</b>	Equality assessment are included within individual business cases and Capital prioritisation process when required



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PEOPLE PLANNING AND PERFORMANCE ASSURANCE COMMITTEE**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	27 April 2021
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Women and Children Phase II – Update Report
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Keith Jones – Senior Responsible Owner
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Paul Williams – Assistant Director of Strategic Planning

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**
**Purpose of the Report (select as appropriate)**

Er Sicrwydd/For Assurance

**ADRODDIAD SCAA  
SBAR REPORT**
**Sefyllfa / Situation**

This paper is presented to the People Planning and Performance Assurance Committee (PPPAC) as an addendum to the Discretionary Capital Programme 2020/21 and Governance paper to:

- Update on the progress of the Women and Children Phase II Project.

**Cefndir / Background**

Approval to progress with the Women & Children Phase II on the Glangwili General Hospital (GGH) site was provided by Welsh Government (WG) in April 2018. The project commenced on site in October 2018 and was originally planned for completion by November 2020.

As anticipated in the Full Business Case (FBC), the complexity of delivering this multi phased project and constraints of building in a confined space on a live site has proved challenging. These challenges have contributed to a series of issues affecting the handover of the initial phases of the scheme with consequential time delays to the overall scheme. The forecast completion date has been further compromised by the outbreak of the COVID-19 pandemic and the impact of social distancing legislation and performance issues with the Supply Chain Partner. The current anticipated completion date of the project is June 2022.

Despite the delays, the following elements of the scheme are complete:

- Tŷ Nant – office accommodation on GGH site.
- The new labour ward area has been handed over for use by HDdUHB and the Special Care Baby Unit (SCBU) is currently operating out of this area.
- The next phase of the scheme will be handed over and occupied in the next few months with:
  - Completed Special Care Baby Unit expected mid May 2021.
  - Labour Ward expected end June 2021.

## Asesiad / Assessment

This section of the report will provide PPPAC with an update and assurance on issues around time, costs and audit that have arisen on the scheme.

### **Timeline and Performance Management**

The original contract completion date for the project was November 2020, the current accepted programme takes the actual project completion date to the 14<sup>th</sup> June 2022. The details of delays are being reported monthly to the Project Team, bimonthly to the Project Group and into the CE&IM&T Sub-Committee via regular updates and dashboards submitted to WG.

The delivery timeline has been impacted by several issues since the commencement of construction. Some of these relate to site and ground complexities which could not have been foreseen by the contractor and for which they are compensated for cost and time implications. Other elements of scheme delay are associated with the contractor; the culpable delay weeks, and the cost consequences of these weeks will remain with them.

<b>Phase</b>	<b>Extension of time granted weeks</b>	<b>Culpable delay weeks</b>	<b>Total Delay weeks</b>	<b>Anticipated Completion Dates C31</b>
Labour Ward	14.4	8.9	23.3	30/01/2020
Neo Natal	13.6	27.6	41.2	17/05/2021
Theatres 1 & 2	7*	2.3	9.3	02/02/2022
Changing Rooms	7.2*	-1.8	5.4	24/05/2022
<b>Completion</b>	<b>42.2*</b>	<b>37**</b>	<b>79.2</b>	<b>14/06/2022</b>

\*Including COVID-19 and impact of social distancing legislation

\*\* culpable delays on future phases are due to the resequencing of work

Based on PM report April 2022

COVID-19 has had a significant impact on the programme and relates to the changes necessary to continue working through the COVID-19 pandemic in a social distancing compliant manner which has directly added a minimum of 22 weeks to the completion timescales.

The scheme timeline will remain a priority focus for the Project Group for the remainder of the project and there is a risk that further COVID -19 related social distancing and lockdown regulations will restrict the supply chain's ability to react to minor delays.

The 37 weeks currently reported as culpable delay is attributed to the Supply Chain Partner (SCP) at an estimated cost of between £1m-£2m, all of which will be borne by the SCP.

Recent audit work undertaken by NHS Wales Shared Services Partnership, audit and assurance which will be presented to Audit Committee in May 2021, confirmed the significant delays of the project, some of which were reasonably attributable to the impact of COVID-19 regulations and other unforeseen/ additional works required. However, 37 weeks is currently classed by the external advisers as culpable delay and attributed to Supply Chain Partner performance. This is impacting upon the assurance opinion of the audit. Efforts have been made by HDdUHB to address the performance issues with the Supply Chain Partner Regional Director and National Director, however it is concluded that national framework advice and support may be required to positively impact performance. This is particularly important as the Supply Chain Partner will be operating for an extended period at the end of the contract without payment.

HDdUHB concerns about contractor performance have been raised at regular early warning meetings with the contractor. These concerns were escalated to Regional Director level in September 2020 and a series of monthly meetings have been held, which have included the Senior Responsible Owner, Project Director, Director of Estates and the Project Manager. Concerns relating to the management and resourcing of the project were escalated to the Managing Director of UK Building in February 2021 when performance failed to improve. Monthly performance review meetings between the Director of Estates and Managing Director of UK Building at Tilbury Douglas are ongoing. As a consequence of these discussions, additional resources have been recently allocated to the project by the SCP in the form of a new on-site Project Manager and a Construction Planner.

With a considerable construction and commissioning period remaining, there is a risk that additional works currently unidentified in the last phases of the Project could further delay the Project completion date.

### Cost

In July 2018, the Capital Estates and IM&T Sub-Committee were informed that the re-market tested costs to deliver the Full Business Case for Women & Children Phase II was £26.446m, an additional £1.169m over and above the WG funding approval.

Whilst the Project Group had identified a mitigation strategy to deal with the additional costs, it was agreed that the associated risks should be underwritten by a contribution of £1.169m from the HDdUHB's discretionary programme. This contribution from the discretionary programme has been phased as follows

<b>Commitment from Discretionary Capital</b>	
	£m
2019/20	0.341
2020/21	0.400
2021/22	0.428
<b>Total</b>	<b>1.169m</b>

A recent review of the costs, remaining risks and project delay has confirmed that the requirement for this contribution from the discretionary programme remains.

The current project outturn cost of £27.190m (excluding COVID-19 costs) takes into account the delays currently agreed. These costs are being reported to WG and are being discussed with NHS Wales Shared Services Partnership (NWSSP). It is currently assumed and reported to WG that any costs associated with COVID-19 and social distancing will be fully funded by WG in line with Special Estates Services Notification 20/17: Potential financial consequences resulting from COVID-19 on existing Building for Wales Framework contracts. These costs are currently estimated at £2.230m and assume that COVID-19 restrictions will apply for the remainder of the Project. The Project Manager and Cost Advisor are currently engaging with NWSSP: Specialist Estates Services to review the COVID-19 costs submissions received from the SCP. There is a risk that should WG not fund these costs through the All-Wales Capital Programme that this liability becomes a charge against the Discretionary Capital Programme.

## Audit and Lessons Learnt

HDdUHB is currently working with NWSSP: Audit and Assurance Risk Assurance Committee (ARAC) to finalise the next audit report on the Project. This will be presented to the May 2021 ARAC meeting.

As phase 2 of the project ends, the Project Group will be undertaking a scheduled internal lessons learnt review in June 2021. It will consider all aspects of the scheme - estates, service, contracts and contract sign-off, planning and financial. The outcome of this review will be shared with the Capital, Estates and IM&T Sub-Committee to benefit the remainder of this project and future projects.

## Argymhelliad / Recommendation

That PPPAC note the content of the project update including:

- The scheme completion timescale which will now be Qtr. 1 2022/23 including a project delay of approximately half a year associated with the impact of COVID-19 and social distancing restrictions
- The fact that risks remain to scheme delivery as nearly 15 months of construction and commissioning are still to be managed.

## Amcanion: (rhaid cwblhau)

### Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.20 Consider proposals from the CE&IM&TSC on the allocation of capital and agree recommendations to the Board
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	N/A
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	All Health & Care Standards Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	1. Starting and developing well
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2019-19</a>	4. Improve Population Health through prevention and early intervention, supporting people to live happy and healthy lives

<b>Gwybodaeth Ychwanegol: Further Information:</b>	
<b>Ar sail tystiolaeth: Evidence Base:</b>	Capital Allocation and prioritisation process. Capital Investment procedure and all relevant Welsh Government guidance.
<b>Rhestr Termau: Glossary of Terms:</b>	Contained within the body of the report
<b>Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Cynllunio Pobl a Sicrwydd Perfformiad: Parties / Committees consulted prior to People Planning and Performance Assurance Committee:</b>	Capital Monitoring Forum Capital Planning Group Individual Project Boards of Capital Schemes Welsh Government Capital Review Meeting Capital Estates & IM&T Sub-Committee

<b>Effaith: (rhaid cwblhau) Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian: Financial / Service:</b>	Capital values noted within the report. Included within individual business cases and Capital prioritisation process.
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<b>Risg: Risk:</b>	Risk assessment process is integral to the capital prioritisation process and the management of capital planning within HDdUHB
<b>Cyfreithiol: Legal:</b>	Included within individual business cases and Capital prioritisation process
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