4.3 Monitoring of Welsh Health Circulars (WHCs)

Presenter: Huw Thomas

PPPAC WHC report August 2020 FINAL

Copy of Appendix 1 - WHC log



# PWYLLGOR CYNLLUNIO POBL A SICRWYDD PERFFORMIAD PEOPLE PLANNING AND PERFORMANCE ASSURANCE COMMITTEE

| DYDDIAD Y CYFARFOD:    | 27 August 2020                               |
|------------------------|--|
| DATE OF MEETING:       | -  |
| TEITL YR ADRODDIAD:    | Welsh Health Circulars (WHC)                 |
| TITLE OF REPORT:       |  |
| CYFARWYDDWR ARWEINIOL: | Karen Miles, Executive Director of Planning, |
| LEAD DIRECTOR:         | Performance & Commissioning                  |
| SWYDDOG ADRODD:        | Claire Bird, Assurance and Risk Officer      |
| REPORTING OFFICER:     |  |

Pwrpas yr Adroddiad (dewiswch fel yn addas) Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

# ADRODDIAD SCAA SBAR REPORT

### Sefyllfa / Situation

This report to the People Planning and Performance Assurance Committee (PPPAC) includes updates on progress in relation to the implementation of Welsh Health Circulars (WHCs), which come under its remit. PPPAC is asked to gain assurance from the lead Executive Director or Supporting Officer on the management of WHCs within their area of responsibility, particularly in respect of understanding when the WHC will be delivered, any barriers to delivery, impacts of non/late delivery and assurance that the risks associated with these are being managed effectively.

## Cefndir / Background

WHCs provide a streamlined, transparent and traceable method of communication between the NHS Wales and NHS organisations relating to different areas such as estates, finance, governance, health professional letters, information governance, quality and safety, legislation, planning, performance & delivery, policy, public health, research, science, and workforce.

WHCs were reintroduced in October 2014 to replace the previous system of Ministerial Letters. This process was approved by the Minister for Health and Social Services and designed following advice from audit services, in agreement with the Local Health Board and NHS Trust Board Secretaries. The new arrangement was intended to provide a streamlined, transparent and traceable method of communication.

WHCs are published on the <u>Welsh Government website</u> and on <u>HOWIS</u>, the official website of NHS Wales. The Health Professional Letter category (formerly Chief Medical Officer (CMO) letters, etc) will continue to be published on the CMO website.

At its meeting on 27<sup>th</sup> July 2017, the HDdUHB Board requested that WHCs which have not been implemented by the stated timescales should be closely monitored by its Committee structure, in order that assurance could be gained on the compliance and delivery of the outstanding WHC, as well as an understanding of the impacts resulting from late/non-delivery.

#### Asesiad / Assessment

Attached at Appendix 1 is an update provided by each Supporting Officer in respect of the WHCs that fall under the remit of PPPAC. Lead Executives/Directors have sight of these updates via their monthly audit tracker report, and are monitored via the Executive Performance Reviews (operational service delivery teams only) or via Executive Team (Corporate Directorates only).

#### WHCs under the remit of PPPAC

The tables below list the WHCs currently monitored at PPPAC which have a RAG rated status of **red** (i.e. not been implemented within stated timescales) and **amber** (i.e. not been implemented or no compliance date stated however are in progress).

WHCs which have not been implemented within stated timescales (Red RAG status)

There are currently no red RAG STATUS WHCs under the remit of PPPAC.

WHCs which have not been implemented nonetheless are on schedule or have no compliance date stated on WHC (Amber RAG status).

| WHC Ref | Name of WHC  | Date       | Lead Executive/   |
|---------|--|------------|---|
|         |  | Issued     | Director  |
| 007-15  | Update on the All Wales position of the EDCIMS (Emergency Department Clinical Information Management System) | 12/12/2015 | Director of Planning,<br>Performance and<br>Commissioning |

Until formal notification from NHS Wales Informatics Service (NWIS) is received that the system is fit for purpose, HDdUHB are unable to implement. The Assistant Director of Informatics met with NWIS in October 2019 to discuss the possible arrangements for entering into a formal contractual arrangement to implement the system. These discussions are still on-going, and any decision will require a business justification case due to the increased revenue for taking the system. COVID-19 has affected the progression nationally, and therefore development of the business was paused as it was not considered to be a priority by the Digital Bronze Group. This decision will be reviewed in December 2020, to ascertain whether the redrafting of the business case should continue.

| 003-20 | Value Based Health Care       | 03/04/2020 | Director of Planning, |
|--------|-------------------------------|------------|-----------------------|
|        | Programme – Data Requirements |            | Performance and       |
|        |                               |            | Commissioning         |

NWIS Information Standards team have made requests to the Medical Directors of each Health Board asking for permission to make a formal request to the National Joint Registry (NJR) Audit asking to release the data to NWIS for use with the Value Based Health Care Programme which will in turn be available to the Health Boards. The request is added to a development list and considered by a Change Advisory Board for approval to be placed into the formal development cycle and then assigned a release. Much of the work for Proms, has already been included within the releases to Welsh Clinical Portal (WCP) and Welsh Patient Administration System (WPAS), and further releases are due by December 2020.

WHCs closed on the WHC log since the last WHC report to the Business, Planning & Performance Assurance Committee (BPPAC) in February 2020:

| WHC Ref   | Name of WHC  | Date  | Lead Executive/   |  |  |  |
|---|--|---|---|--|--|--|
|   |  | Issued  | Director  |  |  |  |
| 053-15  | Introduction of SNOMED CT as an  | 12/12/2015  | Director of Planning,   |  |  |  |
|   | Information Standard in NHS Wales).  |   | Performance and   |  |  |  |
|   |  |   | Commissioning   |  |  |  |
|   | CT has now been signed off as an Inform  |   |   |  |  |  |
| functionality   | will be incorporated into appropriate fut  | ure application   | ns developed by NWIS.   |  |  |  |
| 027-17  | Clinical Musculoskeletal Assessment  | 12/09/2017  | Director of Operations  |  |  |  |
|   | Treatment Service (CMATS)  |   |   |  |  |  |
|   | as a well established CMAT service acro  |   |   |  |  |  |
|   | e in the WHC/2017/27, including suppor   |   |   |  |  |  |
|   | eports performance quarterly to Welsh G  |   |   |  |  |  |
|   | . The service complies with the metrics i  |   |   |  |  |  |
|   | final step in meeting full compliance wit  |   |   |  |  |  |
|   | eferral system. This went live in January  | 2020. It allow  | s electronic referral   |  |  |  |
|   | nt, triage and timely communication.   | I   |   |  |  |  |
| 049-15  | Operational Standards for Use of the   | 06/11/2015  | Director of Planning,   |  |  |  |
|   | NHS Number   |   | Performance and   |  |  |  |
|   |  |   | Commissioning   |  |  |  |
| The NHS n   | umber now appears in all of the main IT  | systems local   | ly and nationally across  |  |  |  |
|   | Board and correspondence across their  |   |   |  |  |  |
|   | ner/future systems procured locally.   | •   | ,   |  |  |  |
| 010-18  |  |   |   |  |  |  |
|   | for NHS Wales  |   | •   |  |  |  |
| All of the ac   | tions required for us to be compliant with   | ⊥<br>h this WHC ha  | ve now been   |  |  |  |
| implemente  | ·  |   |   |  |  |  |
|   | d. specifically:   |   |   |  |  |  |
| •   | • •  |   |   |  |  |  |
| - The comp  | letion of the travel plans;  |   |   |  |  |  |
| <ul> <li>The comp</li> <li>Introduction</li> </ul>  | letion of the travel plans;<br>on of the extended park and ride;   | resource for s  | taff and patients.  |  |  |  |
| <ul><li>The comp</li><li>Introduction</li><li>Introduction</li></ul>                                      | letion of the travel plans;<br>on of the extended park and ride;<br>on of the central car parking information i  | _   | · · · · · · · · · · · · · · · · · · ·   |  |  |  |
| <ul><li>The comp</li><li>Introduction</li><li>Introduction</li><li>The above</li></ul>                    | letion of the travel plans;<br>on of the extended park and ride;<br>on of the central car parking information i<br>were the key areas that were still outstal  | nding. Our prii   | mary focus now will be  |  |  |  |
| <ul> <li>The comp</li> <li>Introduction</li> <li>Introduction</li> <li>The above von deliverin</li> </ul> | letion of the travel plans;<br>on of the extended park and ride;<br>on of the central car parking information i  | nding. Our prii   | mary focus now will be  |  |  |  |
| <ul> <li>The comp</li> <li>Introduction</li> <li>Introduction</li> <li>The above von deliverin</li> </ul> | letion of the travel plans;<br>on of the extended park and ride;<br>on of the central car parking information i<br>were the key areas that were still outstal<br>g against the car park improvement stra   | nding. Our prii   | mary focus now will be  |  |  |  |
| <ul> <li>The comp</li> <li>Introduction</li> <li>Introduction</li> <li>The above von deliverin</li> </ul> | letion of the travel plans;<br>on of the extended park and ride;<br>on of the central car parking information i<br>were the key areas that were still outstal<br>g against the car park improvement stra   | nding. Our prii   | mary focus now will be  |  |  |  |
| - The comp<br>- Introductio<br>- Introductio<br>The above on deliverin<br>remaining c                     | letion of the travel plans;<br>on of the extended park and ride;<br>on of the central car parking information in<br>were the key areas that were still outstain<br>g against the car park improvement strate<br>compliant with the WHC.  | nding. Our prii<br>tegy to make                               | mary focus now will be parking easier whilst  |  |  |  |
| - The comp<br>- Introductio<br>- Introductio<br>The above on deliverin<br>remaining c                     | letion of the travel plans; on of the extended park and ride; on of the central car parking information were the key areas that were still outstar g against the car park improvement strateompliant with the WHC.  NHS Wales Planning Framework   | nding. Our prii<br>tegy to make                               | mary focus now will be parking easier whilst  Director of Planning,                               |  |  |  |
| - The comp<br>- Introductio<br>- Introductio<br>The above on deliverin<br>remaining of                    | letion of the travel plans; on of the extended park and ride; on of the central car parking information were the key areas that were still outstar g against the car park improvement strateompliant with the WHC.  NHS Wales Planning Framework   | nding. Our prii<br>tegy to make<br>20/09/2019                 | mary focus now will be parking easier whilst  Director of Planning, Performance and Commissioning |  |  |  |
| - The comp<br>- Introductio<br>- Introductio<br>The above on deliverin<br>remaining of                    | letion of the travel plans; on of the extended park and ride; on of the central car parking information were the key areas that were still outstar gagainst the car park improvement stratempliant with the WHC.  NHS Wales Planning Framework 2020-23  Doved and submitted a 3 year plan at the                                 | nding. Our prii<br>tegy to make<br>20/09/2019                 | Director of Planning, Performance and Commissioning 2020.   |  |  |  |
| - The comp<br>- Introductio<br>- Introductio<br>The above on deliverin<br>remaining of<br>029-19          | letion of the travel plans; on of the extended park and ride; on of the central car parking information were the key areas that were still outstar g against the car park improvement stratempliant with the WHC.  NHS Wales Planning Framework 2020-23  Oved and submitted a 3 year plan at the National Integrated Medium Term | nding. Our prii<br>tegy to make<br>20/09/2019<br>end of March | mary focus now will be parking easier whilst  Director of Planning, Performance and Commissioning |  |  |  |
| - The comp<br>- Introductio<br>- Introductio<br>The above on deliverin<br>remaining of<br>029-19          | letion of the travel plans; on of the extended park and ride; on of the central car parking information were the key areas that were still outstar gagainst the car park improvement stratempliant with the WHC.  NHS Wales Planning Framework 2020-23  Doved and submitted a 3 year plan at the                                 | nding. Our prii<br>tegy to make<br>20/09/2019<br>end of March | Director of Planning, Performance and Commissioning 2020.  Director of Planning,                  |  |  |  |

# **Argymhelliad / Recommendation**

# PPPAC is asked to:

 Gain assurance, or otherwise, from the lead Executive/Director or Supporting Officer on the management of WHCs within their area of responsibility, particularly in respect of understanding when the WHC will be delivered, any barriers to delivery, impacts of non/late delivery and assurance that the risks associated with these are being managed effectively.

| Amcanion: (rhaid cwblhau) Objectives: (must be completed)   |   |
|---|---|
| Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:   | 4.7 Provide support to the Board in its role of scrutinising performance and assurance on overall performance and delivery against Health Board plans and objectives, including delivery of key targets, giving early warning on potential performance issues and making recommendations for action to continuously improve the performance of the organisation and, as required, focus in detail on specific issues where performance is showing deterioration or there are issues of concern. |
| Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:                           | Risks to delivery of WHC's should be identified on directorate/service risk registers.  |
| Safon(au) Gofal ac lechyd:<br>Health and Care Standard(s):  | All Health & Care Standards Apply   |
| Amcanion Strategol y BIP:<br>UHB Strategic Objectives:  | Not Applicable  |
| Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2019-19 | 10. Not Applicable  |

| Gwybodaeth Ychwanegol: Further Information: |                                 |
|---|---------------------------------|
| Ar sail tystiolaeth: Evidence Base:         | Relevant Welsh Health Circulars |
| LVIDERICE Dase.                             |                                 |
| Rhestr Termau:                              | Contained within the report     |
| Glossary of Terms:                          |                                 |
| Partïon / Pwyllgorau â                      | Not applicable                  |
| ymgynhorwyd ymlaen llaw y                   |                                 |
| Pwyllgor Cynllunio Pobl a Sicrwydd          |                                 |
| Perfformiad:                                |                                 |
| Parties / Committees consulted prior        |                                 |
| to People Planning and                      |                                 |
| Performance Assurance Committee:            |                                 |

Effaith: (rhaid cwblhau)
Impact: (must be completed)

| Ariannol / Gwerth am Arian: Financial / Service: | Dependent on individual WHC |
|--|-----------------------------|
| Ansawdd / Gofal Claf:<br>Quality / Patient Care: | Dependent on individual WHC |
| Gweithlu:<br>Workforce:                          | Dependent on individual WHC |
| Risg:<br>Risk:                                   | Dependent on individual WHC |
| Cyfreithiol:<br>Legal:                           | Dependent on individual WHC |
| Enw Da:<br>Reputational:                         | Dependent on individual WHC |
| Gyfrinachedd:<br>Privacy:                        | Dependent on individual WHC |
| Cydraddoldeb:<br>Equality:                       | Dependent on individual WHC |

| WHC No | Name of WHC  | Date Issued | Overarching Actions<br>Required   | Lead<br>Executive                                    | Date of<br>Expiry /<br>Review | Action<br>required<br>from | Action<br>required by | R - behind<br>schedule / A<br>- on<br>schedule / G |
|--------|--|-------------|---|--|-------------------------------|----------------------------|-----------------------|--|
| 007_15 | Update on the All Wales position of the EDCIMS (Emergency Department Clinical Information Management System) | 3/30/2015   | To reiterate the position of the Minister for Health and Social Services concerning the 'Once for Wales' Implementation of the Emergency Department Clinical Information System (EDCIMS) national programme.  | Director of Planning, Performance &<br>Commissioning | Ongoing                       | Not provided               | Not provided          | Amber  |
| 003-20 | Value Based Health Care<br>Programme – Data<br>Requirements  | 3/4/2020    | NHS Wales health boards and trusts are required to:  On an ongoing basis: Continue to submit data to UK-wide clinical audit and outcome reviews and national PROMs platforms; During 2020: Work with NWIS to enable the flow of audit and PROMs data into NWIS for the purposes of creating visualisations and dashboards for Value Based Health Care approaches. | Director of Planning, Performance & Commissioning    | 3/3/2022                      | Y/N                        | Immediately           | Amber  |

| Assurance reporting | Comments  |
|---------------------|---|
| PPPAC               | Until formal notification from NWIS is received that the system is fit for purpose, the Health Board are unable to implement. The Assistant Director of Informatics has met NWIS (Oct 2019) to discuss the possible arrangements for entering into a formal contractual arrangement to implement the system. These discussions are still on-going, and any decision will require a business justification case due to the increased revenue for taking the system.  Update May 2020: - EDCIMS (Emergency Department Clinical Information Management System) – no progress on this during this COVID period. EDCIMS has not been identified as a priority by the Digital Bronze group. |
| PPPAC               | NWIS Information Standards team have made requests to the Medical Directors of each Health Board asking for permission to make a formal request to the NJR Audit asking to release the data to NWIS for use with the Value Based Health Care Programme which will in turn be available to the Health Boards.  |