PWYLLGOR CYNLLUNIO POBL A SICRWYDD PERFFORMIAD
PEOPLE PLANNING AND PERFORMANCE ASSURANCE COMMITTEE

DYDDIAD Y CYFARFOD: **DATE OF MEETING:**	27 August 2020
TEITL YR ADRODDIAD: **TITLE OF REPORT:**	A Regional Collaboration for Health (ARCH) Portfolio Update Report
CYFARWYDDWR ARWEINIOL: **LEAD DIRECTOR:**	Huw Thomas, Director of Finance
SWYDDOG ADRODD: **REPORTING OFFICER:**	Karen Stapleton, ARCH Head of Strategy & Service Planning

Pwrpas yr Adroddiad (dewiswch fel yn addas) **Purpose of the Report** (select as appropriate)
Ar Gyfer Trafodaeth/For Discussion

ADRODDIAD SCAA **SBAR REPORT**

Sefyllfa / Situation

This report provides an update on the activities of the 'A Regional Collaboration for Health' (ARCH) Portfolio from March 2020 to July 2020. It also provides an update on the regional discussions that have taken place between Hywel Dda University Health Board (HDdUHB) and Swansea Bay University Health Board (SBUHB) in July 2020.

The People, Planning and Performance Assurance Committee (PPPAC) is asked to note the content of the report.

Cefndir / Background

The ARCH Service Transformation Group has not met since 5th March 2020, and all Clinical Service projects were put on hold during the COVID-19 period. In the last month, however an informal HDdUHB and SBUHB regional meeting took place on 7th July 2020 to discuss regional matters relating to strategic change and the COVID-19 response.   The main issues that were discussed are summarised below.

Asesiad / Assessment

HDdUHB and SBUHB Regional Meeting

- **Essential services** (as defined by the Operational Framework for COVID-19 by Welsh Government (WG):
  - Discussions have focussed on urgent & cancer priorities, and opportunities for routine elective volumes are currently being scoped. Opportunities for regional urology access to Werndale Hospital are under review.
  - The outcome of national discussions, led by NHS Collaborative to establish regional endoscopy service centres is awaited and regional discussions will be undertaken as appropriate.
  - Wales Cancer Network has invited all health boards to develop a regional demand and capacity model. HDdUHB's Project Group established to consider model and learning from a pilot at Neath Port Talbot Hospital for regional/virtual support opportunities.

- **Sharing Strategic Change Plans** – SBUHB gave an update on the work around the Acute Medical Services Redesign and the plans to explore using Neath Port Talbot Hospital site as an Orthopaedics Centre.
- **Field Hospitals** – discussions have taken place on whether there is any potential for regional opportunities, including a regional workforce model. The HDdUHB Field Hospital roll out contingency/surge plan is set out within the Quarter 2 Operational Framework response submitted to WG in July 2020.
- **Digital**– it was agreed that the Digital Teams in both health boards develop their modelling capabilities in response to the pandemic. It was agreed to share the learning on demand/capacity modelling.
- **Regional Computerised Tomography (CT) Scanner** – it had been agreed that there would be a regional CT scanner sited at Glangwili Hospital, Carmarthen, in Quarter 2 and the operational teams would meet to agree how this would be utilised.
- **ARCH Service Transformation** – this is described in further detail below.

ARCH
- **Eye Care** – a joint workshop between the two health boards was held on 24th July 2020, where it was agreed to prioritise the glaucoma pathway (joint appointment) and establish sub-specialty review groups. A longer-term model for a Regional Specialist Centre is to be explored.
- **Dermatology** - a planning workshop was held pre-COVID-19, and a comprehensive regional work plan was agreed in March 2020. This is currently being reviewed and the focus will be on recruitment to key posts to support service sustainability.
- **Neurology** – during the COVID-19 period, clinical teams were required to be innovative in delivering care, seeing patients and families remotely, holding groups remotely, undertaking webinars and developing a support website. These important lessons learnt are being incorporated into the the business case for Functional Neurological Disorders.
- **Research, Enterprise and Innovation** – during the COVID-19 period, work has continued in a number of keys areas including:
  - **The ARCH Innovation Forum** was launched in July 2020. The Innovation Forum is being established to provide guidance, advice, support and signposting from a multi-disciplinary stakeholder group to innovation projects from across the region. The purpose of the forum is to accelerate innovation across the health and care sector to improve the health, wealth and wellbeing of South West Wales. An invitation for expressions of interest to present innovation projects to the panel was distributed across the health boards, academia and industry with a closing date of 24th July 2020, with an inaugural forum to be scheduled for selected participants to present to an appointed expert panel.
  - Swansea University hosted a '**Celebrating Medical Innovation'** webinar to celebrate the outstanding examples of innovation across the region. Keynote speakers, including Dr Richard Evans (SBUHB), Professor Keith Lloyd (Swansea University) and Debbie Laubach (MediWales), were followed by case studies of innovation projects that were undertaken in efforts to support the COVID-19 pandemic. These included the development of a rapid manufacture emergency ventilator in a project supported by Swansea University, University of Wales Trinity Saint David, Accelerate, Astute 2020, Industry Partners, Welsh Government and NHS Wales and the local manufacture of certified approved visors in a collaboration between Swansea University, Accelerate Healthcare Technology Centre, Astute 2020 and industry partners. The event attracted over 100 delegates and positive feedback and engagement has been received following the event.
  - **The Healthcare Technology Centre,** as part of Accelerate and embedded within the Institute of Life Sciences at Swansea University, has been continuing to support activity during the pandemic. The teams have been supporting a number of

collaborative innovation projects to support the public, patients, NHS and population during the COVID-19 pandemic. Accelerate has secured funding from the European Regional Development Fund until 2022. Further information can be found via the links below:

https://www.swansea.ac.uk/press-office/news-events/news/2020/06/recovering-from-coronavirus-new-ventilator-can-save-lives-and-create-jobs-.php
https://www.swansea.ac.uk/press-office/news-events/news/2020/06/project-to-help-health-staff-using-ppe-facemasks-communicate-scoops-innovation-award.php
https://www.swansea.ac.uk/press-office/news-events/news/2020/06/face-shields-designed-by-university-team-get-ce-mark-for-safety-for-nhs-to-use.php

o Both Health Board Research and Developments teams have been prioritising COVID-19 related studies and are supporting a number of nationally prioritised studies as well as local innovation projects.
o **An NHS Innovation Leads Group** has been established with representation from both health boards.
o **Swansea Bay City Deal Campuses Project** is making progress with business planning processes advancing and submission of the outline business case to the City Deal Regional Office for review anticipated in Quarter 3 2020.
o **AgorIP** – a planned extension until 2023 is being arranged, building upon existing projects including activities across ARCH such as health board secondments, work through Innovation Leads developing aligned IP (Intellectual Property) Commercialisation Framework, tools and structures.
o **Intensive Learning Academies** – a proposal to establish an Intensive Learning Academy in Value-based health and social care and Innovation, has been submitted, and is subject to final business case stage by WG. This has been supported by the Health Technology Centre (Swansea University) and wider ARCH stakeholders.

Argymhelliad / Recommendation

The People, Planning & Performance Assurance Committee is asked to note the Hywel Dda and Swansea Bay University Health Boards regional meeting and the ARCH Portfolio Summary update.

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	4.6 Provide assurance to the Board that, wherever possible, University Health Board plans are aligned with partnership plans developed with Local Authorities, Universities, Collaboratives, Alliances and other key partners, such as the Transformation Group who form part of A Regional Collaboration for Health (ARCH).
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	See risk section below.
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	2.1 Managing Risk and Promoting Health and Safety 3.3 Quality Improvement, Research and Innovation 7. Staff and Resources 7.1 Workforce
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners. 5. Deliver, as a minimum requirement, outcome and delivery framework work targets and specifically eliminate the need for unnecessary travel & waiting times, as well as return the organisation to a sound financial footing over the lifetime of this plan
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2019-19	8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Each element of ARCH is being developed against a series of evidence bases
Rhestr Termau: Glossary of Terms:	Included within the body of the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Cynllunio Pobl a Sicrwydd Perfformiad: Parties / Committees consulted prior to People Planning and Performance Assurance Committee:	All items have been discussed within the ARCH programme structure

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: **Financial / Service:**	ARCH is funded by the three organisations which form the partnership.
Ansawdd / Gofal Claf: **Quality / Patient Care:**	The regional models of service will place the patient at its centre and works together with patients and citizens to co-produce healthier people and communities and deliver better outcomes that matter to people. ARCH partners will work with our population to develop local values, focused on the health of our communities. Working with the wider public, and third sectors, the Health Boards will implement new regional service models based on the principle of care being provided closer to home. Expanding access through the development of new infrastructure and redeveloping and redefining the use of existing infrastructure will radically transform patient pathways across the region. ARCH will provide a significant contribution to: 1. Addressing the chronic staff shortages for certain specialities/services and in doing so improve quality of care through meeting the correct standards of staffing and providing more consistent staffing. 2. Improving the efficiency with which services are delivered 3. Increasing non NHS income through expanding research, clinical trials and other collaborative partnerships with industry Over time, reduce (or at least stabilise) the burden from chronic disease through prevention and public engagement with their health.
Gweithlu: **Workforce:**	ARCH will provide a significant contribution to addressing the chronic staff shortages identified across the Heath Board; this will be achieved through: i. improving training numbers and then retention ii. where appropriate moving to regional delivery of certain service models and in doing so reducing the premium rate variable pay costs.
Risg: **Risk:**	The ARCH Board maintains a wide ranging Risk Register that is reviewed at every ARCH Board meeting and reviewed by the Delivery and Leadership Group of the ARCH Partnership (an Executive Level meeting at which all three partners are represented).
Cyfreithiol: **Legal:**	Not Applicable

Enw Da: **Reputational:**	Not Applicable
Gyfrinachedd: **Privacy:**	Not Applicable
Cydraddoldeb: **Equality:**	Equality Impact Assessments as appropriate will be undertaken on each of the projects within the PDP as they are developed as an integral part of each business case