

**PWYLLGOR ANSAWDD, DIOGELWCH A SICRHAU PROFIOD
QUALITY, SAFETY AND EXPERIENCE ASSURANCE COMMITTEE**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	06 October 2020
TEITL YR ADRODDIAD: TITLE OF REPORT:	Risk 684 Lack of agreed replacement programme for radiology equipment across UHB
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Andrew Carruthers, Director of Operations
SWYDDOG ADRODD: REPORTING OFFICER:	Andrew Carruthers, Director of Operations

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

**ADRODDIAD SCAA
SBAR REPORT**

Sefyllfa / Situation

The purpose of this paper is to provide assurance to the Quality, Safety & Experience Assurance Committee (QSEAC) that Risk 684- Lack of agreed replacement programme for radiology equipment, is being managed appropriately and effectively.

The current risk rating is 16 (extreme) against an inherent risk rating of 20 (extreme). The update highlights measures taken to date, in order to mitigate the risk along with updating progress on actions taken around any gaps in controls.

Cefndir / Background

Radiology equipment has a limited life span and should be replaced in line Royal College of Radiologist guidelines, advances in services, and technology or other risk factors.

However, due to the high cost of imaging equipment, limited equipment is replaced from the All Wales Capital Programme monies allocated to the Health Board. In addition, there is no replacement programme associated with radiology equipment, within Hywel Dda.

Capacity reductions are increasing due to a high proportion of equipment breaking down as items are nearing end of life and outside timeframes for replacement, this in turn has negatively impacted upon diagnostic waiting time performance and the implementation of the single cancer pathway.

The current position and risk with radiology equipment was highlighted in a report to the Executive Team (ET) in March 2019 and the risk escalated to corporate level as a consequence.

Asesiad / Assessment

Immediate and future Radiology equipment replacement timeliness have been assessed and re-profiled in terms of both risk and priority. The output of this work was included in the report presented to ET as evidence.

Re-profiled Replacement Program 1 - Risk and Priority Schemes

Following discussions with Welsh Government (WG) by the planning team funding was secured for four pieces of equipment that had the highest priority, with plans developed to deliver during the financial year 2019/20.

Although delayed, three of the 4 schemes were completed early in 2020/21. The table below outlines these, along with the respective operational benefit

Equipment	Benefit	Completion Date
General Room Prince Philip General Hospital	Improved capacity and workflow especially with the onset of COVID19	18th May 2020
Fluoroscopy Room Glangwili General Hospital	Improves patient flow and supports surgical teams. Will also allow for decommissioning of the other fluoroscopy room, creating further space for second CT	24th August 2020
Replacement General room Withybush General Hospital	Improved patient flow and allowing for increased capacity	5th June 2020

Due to COVID-19, completion of MRI in Withybush General Hospital (WGH) has been delayed. The scheme is now proposed to be undertaken during two financial years with the MRI being delivered/installed and commissioned during the financial year 2021/22.

Equipment	Update
MRI Withybush General Hospital	Updated Programme of Work issued due to the Project Shortfall. Agreement in principle is in place with the Director of Finance, to cover the shortfall in funding from Discretionary Capital Program in 2021/22 pending a further bid to WG to cover this cost.

Re-profiled Replacement Program 2 – Next Priorities

Following the agreed funding for the above four schemes a further paper was presented to Capital Estates and IM&T Sub-Committee (CEIM&TSC) to identify priorities for equipment to be replaced next.

As all CT scanners are at end of life and there is a need to have additional capacity in CT at GGH, it was agreed that WG would be approached to fund a CT replacement programme, given that the additional CT scanner was deemed highest priority, however with the onset of COVID-19 this has not progressed. Although, to mitigate the risk in the reduction of capacity the UHB has secured a temporary CT solution from NHS England, which is due to be installed in September 2020.

Discussions need to re-commence as soon as feasibly possible in respect of the CT replacement programme as scanners on each site are experiencing increased downtime.

Datix- Incident And Complaint Analysis

In order to provide further assurance to the Committee, since January 2020, zero incidents have been reported however, 2 complaints were made in respect of where care has been delayed, due to equipment breaking down. Members should be assured that Datix risks and incidents are reviewed on a monthly basis by the Head of Service.

Current profile

Increasing issues with general equipment in BGH will require consideration when discussions with WG re-commence.

The Committee can take assurance that following control measures are in place in order to mitigate the risk:-

- All equipment has suitable and adequate maintenance contracts in place although, as the age profile increases there is a risk, parts may become scarce. This in turn will influence the re-profiling priority lists as issues evolve;
- Escalation process in place for service disruption/breakdowns;
- In time of breakdown, use of other equipment/transfer of patients across sites;
- Assess the ability to change working arrangements following breakdowns in order to minimise the impact to patients.

Argymhelliad / Recommendation

The Committee is asked to seek assurance that controls are in place mitigate against the risk and where gaps have been identified these are being managed appropriately.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	5.2 Seek assurance on the management of principal risks within the Board Assurance Framework (BAF) and Corporate Risk Register (CRR) allocated to the Committee and provide assurance to the Board that risks are being managed effectively and report any areas of significant concern e.g. where risk tolerance is exceeded, lack of timely action.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Risk 684 Lack of agreed replacement programme for radiology equipment across UHB. Impact - 4 Likelihood – 5 Risk Score - 20
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	2.9 Medical Devices, Equipment and Diagnostic Systems 5. Timely Care

Effaith/Impact:

Ariannol / Financial: Ansawdd / Patient Care: Gweithlu / Workforce:	Covered within the narrative of the report
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Risg / Risk:
Cyfreithiol / Legal:
Enw Da / Reputational:
Gyfrinachedd / Privacy:
Cydraddoldeb / Equality: