



## PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	23 February 2023
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Discretionary Capital Programme (DCP) 2022/23, 2023/24 and Capital Governance Update Report
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Lee Davies –Director of Planning
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Eldeg Rosser, Head of Capital Planning

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Er Sicrwydd/For Assurance

### ADRODDIAD SCAA SBAR REPORT

#### Sefyllfa / Situation

This report is presented to the Strategic Development and Operational Delivery Committee (SDODC) detailing:

- Update on the 2022/23 Capital Programme
- The proposed allocation of the Discretionary Capital Programme (DCP) for 2023/24
- The capital schemes governance update

#### Cefndir / Background

This report provides an update on the 2022/23 Discretionary Capital Programme, it follows the report and discussion at the SDODC meeting held on 16 December 2022 and the Capital Sub-Committee (CSC) meeting held on 24 January 2023. The report also captures the additions All Wales Capital allocations received from Welsh Government (WG).

The report provides the detail of the proposed allocation of the DCP for 2023/24.

The allocation of the programme is set within the context of continuing risks associated with backlog pressures which are particularly relevant given the significant reduction in the DCP allocation for the year and the constraints on the wider All Wales Capital Programme.

The terms of the Discretionary Capital Allocation letter from WG state:

*'Discretionary capital is that allocated directly to NHS organisations for the following priority obligations across all healthcare settings: Meeting statutory obligations, such as health and safety and Firecode; maintaining the fabric of the estate; and the timely replacement of equipment'.*

The prioritisation process for DCP includes representation from Executive portfolios at the Capital Planning Group (CPG) which reports to the CSC, and the position set out is consistent with that reported to the Sustainable Resources Committee (SRC).

## Asesiad / Assessment

### **Capital Resource Limit and Capital Programme 2022/23**

The current CRL for 2022/23 has been issued with the following allocations:

Allocation	£m
All Wales Capital Programme (AWCP)	27.776
Discretionary Programme (gross allocation)	5.290
Disposal Proceeds	0.150
International Financial Reporting Standards (IFRS) 16 leases (Quarter 1 and Quarter 2)	0.099
<b>Total</b>	<b>33.315</b>

Since the previous report, the following changes to the CRL have been made:

Capital Scheme	Net Change to CRL £m	Brief Scheme Description
Cross Hands	0.290	Fees received to develop the Full Business Case for the Cross Hands Integrated Care Centre.
Sanctuary Provision for Children and Young People	0.391	Provide facilities as part of Welsh Government's (WG) alternative to admissions approach for young people in crisis. Capital funding provided towards refurbishment and Digital Infrastructure costs at Bro Myrddin building, Carmarthen.
Decant Ward at Wthybush General Hospital (WGH)	1.469	In order to progress to Phase 2 of fire enforcement works at WGH, a decant ward is required. Approval has been received from WG to proceed with the construction of a modular ward.
WG End of Year Funding	0.680	Funding provided for Digital IT Equipment refresh (£0.4m), Digital Welsh Nursing Care record (£0.125m) and Medical device replacement (£0.155m).
Digital Eye Care Funding	0.065	Funding allocated to support Health Board cost of implementing the Digital Eye Care system.
IFRS 16 Leases (Quarter 1 and Quarter 2)	0.099	As of 1 <sup>st</sup> April 2022, leases which meet certain criteria have to be capitalised as right of use assets. This represents

		funding received for lease car and photocopier renewals.
<b>TOTAL</b>	<b>2.994</b>	

The Health Board has also received confirmation that six ultrasounds have transferred from Swansea Bay University Health Board (which were surplus to their requirements). A transfer of asset form (S1 form) will be completed between Swansea Bay University health Board and Hywel Dda University Health Board.

### Capital Expenditure Plan

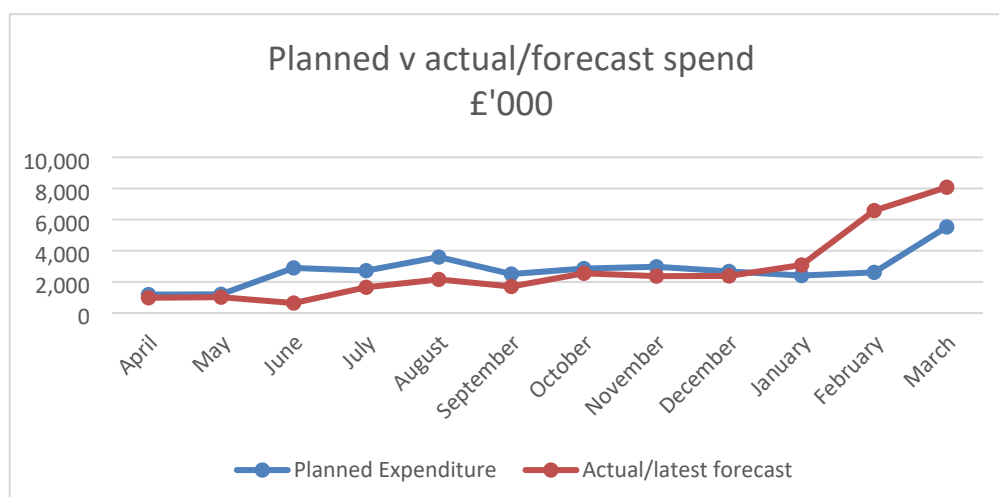
The table below reflects the additional DCP contributions / payback required to the AWCP programme in 2022/23:

Scheme	Planned Spend 2022/23 £m	Cumulative Spend Apr - Jan £m	Spend Jan £m	Remaining balance £m
<b>AWCP</b>				
Glangwili - Fire Enforcement works - Phase 1	5.884	4.649	0.818	1.235
Withybush - Fire Enforcement works - Phase 1	6.559	5.530	0.756	1.029
Fire Enforcement Works - Withybush Hospital- Decant Ward Fees	1.657	0.137	0.008	1.520
Withybush - Fire Enforcement works fees - Phase 2	0.881	0.832	0.149	0.049
Fire Safety Works, Prince Philip Hospital	0.605	0.016	0.000	0.589
National Programme - Fire	0.126	0.109	0.000	0.017
I2S - Multi-site projects	0.322	0.000	0.000	0.322
National Programme - Decarbonisation	0.654	0.232	0.105	0.422
PPH Demountable	1.360	0.782	0.069	0.578
Energy Saving Schemes	0.262	0.000	0.000	0.262
National Programme - Mental Health	0.150	0.011	0.000	0.139
National Programme - Imaging	0.136	0.070	0.000	0.066
National Programme - Imaging - CT Scanner PPH	1.217	0.998	0.004	0.219
National Programme - Imaging - CT Scanner BGH	0.942	0.548	0.303	0.394
National Programme - Imaging - DR Rooms	1.867	1.132	0.078	0.735
National Programme - Imaging - Fluoroscopy Rooms	1.569	0.203	0.066	1.366
Additional Imaging	0.216	0.131	0.041	0.085
Mammography Equipment, Prince Philip Hospital.	0.747	0.007	0.000	0.740
Cross Hands Primary Care scheme	0.365	0.083	0.005	0.282
Neonates - Phase II - main	0.967	0.714	0.040	0.253
Business Continuity Programme - Fees	0.150	0.098	-0.003	0.052
DPIF - Digital Medicines Transformation Pre-implementation team	0.008	0.000	0.000	0.008
Emergency Department Waiting Area Improvements	0.458	0.001	0.001	0.457
Year end funding	0.680	0.188	0.188	0.492
Sanctuary Provision for Children and Young people	0.391	0.000	0.000	0.391
Eye Care Funding	0.065	0.000	0.000	0.065

<b>Sub-total AWCP</b>	<b>28.238</b>	<b>16.471</b>	<b>2.628</b>	<b>11.767</b>
<b>Discretionary</b>				
IT	0.200	0.202	0.000	-0.002
Equipment	2.462	0.702	0.217	1.760
Estates – Statutory	0.447	0.184	0.036	0.263
Estates Infrastructure	1.316	0.683	0.173	0.633
Other	0.553	0.315	0.035	0.238
<b>Sub-total Discretionary</b>	<b>4.978</b>	<b>2.086</b>	<b>0.461</b>	<b>2.892</b>
<b>IFRS 16</b>				
New leases Quarter 1 and Quarter 2	0.099	0.099	0.000	0.000
<b>Sub-total IFRS 16</b>	<b>0.099</b>	<b>0.099</b>	<b>0.000</b>	<b>0.000</b>
<b>TOTAL</b>	<b>33.315</b>	<b>18.656</b>	<b>3.089</b>	<b>14.659</b>

## Expenditure Profile Forecast

The below graph illustrates the forecast spend profile for the year.



The graph shows actual expenditure to date and updated forecast in red, against the forecast at the start of the year in blue. The forecast at the beginning of the year was primarily based on the expenditure profile for the prior year, in the absence of other information. Consequently, high expenditure forecast is shown for March 2023. The forecast is updated as more information becomes available from project managers.

January 2023 saw similar expenditure to December 2022 (at or around the planned expenditure). The cumulative position remains less than the cumulative forecast.

A total of £14.7m of expenditure is required before the end of March 2023. A significant amount of this is planned due to capital schemes finishing in March 2023 and some continuing into the next financial year. There is some risk emerging of underspending against the imaging schemes in particular. Mitigation measures are in place where underspends materialise, via a list of prioritised equipment and digital replacements with delivery timelines.

Increased monitoring has been implemented, allowing relevant project managers to monitor expenditure plans and cashflow forecasts.

## **Capital Programme 2022/23**

### **All Wales Capital Programme (AWCP)**

The All Wales Capital Programme Allocations for the UHB in 2022/23 are noted above.

### **Diagnostic Imaging Programme**

In 2021/22 the UHB received All Wales Capital of £12.2m to deliver a programme of diagnostic equipment replacement across the 4 main acute hospital sites over a 2 year period. The CT replacement scheme in Glangwili Hospital (GH) was completed in 2021/22 and the following schemes will be delivered during 2022/23

Plan	Completion Date
Complete Computerised Tomography (CT) Withybush Hospital (WH)	June 2022
CT Prince Philip Hospital (PPH)	October 2022
CT Bronglais Hospital (BH)	February 2022
Digital Radiography (DR) PPH	October 2022
DR GGH	November 2022
DR WGH	December 2022
DR/Fluoroscopy BGH	March 2023
DR BGH	March 2023
PPH Mammography Equipment Replacement	March 2023

All schemes are currently on target to complete by end of March 2023.

Six replacement ultrasounds have also been made available to the Hywel Dda University Health Board (HDdUHB) from surplus items previously procured by NHS Wales These assets will be transferred to HDdUHB under existing asset transfer protocols.

### **Discretionary Capital Allocation (DCP)**

The Board approved the Capital Programme for 2022/23 on 31 March 2022, following endorsement at SDODC on 24 February 2022.

The current programme is as follows

Plan	Allocation as per Expenditure Plan £m
Pre-Commitments - DCP	1.602
Breakdown contingency	0.650
Business Case Development	0.300
Capital support	0.200
Residential accommodation	0.150
Credits for Cleaning/HIW	0.200
Equipment Replacement	0.688
IT & Digital	0.200
Infrastructure	0.665
Statutory	0.520
<b>TOTAL DCP</b>	<b>5.175</b>

### Contingency Reserve

The contingency reserve of £0.650m set aside to deal with emergency issues and breakdowns is currently coming under significant pressure in 2022/23. The contingency fund has recently been topped up by another £0.100m by moving some of the pre-commitment for 2022/23 into 2023/24 but there remains significant pressure on this reserve in 2022/23

Item	Allocation £m
PPH Faxitron	0.072
BH Accommodation repairs	0.035
GH Chiller Unit	0.017
Networking solution records scanning project	0.050
Pharmacy Robots	0.107
GH Fire improvements	0.020
PPH Nurse Call	0.006
Gamma Camera	0.018
Additional costs records scanning project	0.066
New fencing Creche WH	0.013
Additional allocation agile working	0.030
Shoring works BGH Lift	0.150
Sterilizer essential works	0.007
Same Day Emergency Care (SDEC) IT	0.026
Roof Works Hafan Derwen	0.012
Boiler replacement	0.007
Oven replacement	0.016

Roof Works Tŷ Cymorth	0.009
Light replacement Tŷ Gorwel	0.008
<b>BALANCE</b>	<b>0.075</b>

If the equipping of the Ambulance Receiving Area requires funding in 2022/23 then this will consume £0.067m of this balance.

### End of Year bids

A prioritised schedule was submitted to WG of confirmed schemes that could be delivered by the end of March 2023 should end of year monies become available. The following schemes have currently been allocated funding:

Schemes	Allocation £m
Energy Saving Schemes	0.262
Fire Safety Works, PPH	0.270
IT equipment refresh	0.400
Digital costs - Welsh Nursing Care Record	0.125
Omni Hysteroscope and fluid system	0.071
Image Intensifier, WGH	0.084
<b>TOTAL DCP</b>	<b>1.212</b>

### Emergency Department (ED) bids

All the bids submitted as part of the original submission have been funded, £0.457m, and are now being progressed. At the end of November 2022 Health Boards (HB) were asked to submit a second tranche of bids that could deliver environmental and supportive enhancements for patients being held in areas not usually housing inpatients or being held in ambulances. A schedule of small projects and equipment priorities was developed with the operational site management teams and estates and have been submitted to WG. We are still awaiting feedback from the second tranche of bids submitted.

### Estates Funding Advisory Board (EFAB) bids

WG announced that an allocation of £20m in 2023/24 and 2024/25 is available across the following headings:

- **£12m** for Infrastructure (including a focus on Emergency Department (ED) Waiting areas) and Mental Health;
- **£5m** for Fire Compliance works; and
- **£3m** for Decarbonisation schemes.

In a change to the previous EFAB allocations issued, the programme for 2023/24 and 2024/25 will require a 30% contribution towards schemes from HDdUHB's DCP allocation. To accommodate this, the Minister has also increased the DCP allocation across Wales by £10m – HDdUHB's contribution will equate to £0.888m

HDdUHB submitted their EFAB bids on the 8 November 2022 with a caveat that the maximum contribution from the DCP in any year was £1.4m.

HDdUHB has been informed that following the review of bids, an indicative allocation is being considered by WG, split as follows

Schemes	Allocation 2023/24 £m	Allocation 2024/25 £m
Infrastructure including Mental Health and ED	0.943	1.219
Fire	2.507	2.675
Decarbonisation	0.684	0.165
<b>TOTAL EFAB</b>	<b>4.134</b>	<b>4.059</b>

This indicative allocation will require a DCP contribution of £1.240m in 2023/24 and £1.218m in 2024/25. This will need Board ratification as a pre-commitment against the 2023/24 and 2024/25 Programme.

#### **Additional allocations for reporting**

The following additional allocations over £0.500m need to be reported to SDODC for onward ratification to the Board, the allocation will be received over 2022/23 and 2023/24

- Bro Myrddin – an allocation to develop Children and Young People Mental Health Services

#### **Capital Programme 2023/24**

##### **All Wales Capital Programme (AWCP)**

HDdUHB is currently aware that it will have All Wales Capital Allocations for the following schemes in 2023/24:

- Women and Children Phase II
- Development of the Cross Hands Full Business Case
- Estates Funding Advisory Board (EFAB)
- Fire Enforcement Works at WH and GH
- Bro Myrddin – an allocation to develop Children and Young People Mental Health Services

##### **Discretionary Capital Allocation (DCP)**

The confirmed discretionary capital allocation for 2023/24 is £6.939m

Allocation	Allocation £m
Baseline discretionary allocation	5.645
Top up allocation	0.888
Repatriation of fees incurred on Cross Hands OBC	0.406
<b>TOTAL DCP</b>	<b>6.939</b>



## Underlying Risk

The available allocation will provide HDdUHB with a significant challenge and risk in trying to address the historical backlog we have in:

- Medical and non-medical equipment
- Informatics and digital infrastructure and equipment
- Estates, statutory and infrastructure

Corporate Risk 1196 states: *“There is a risk the Health Board is not able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure we have appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. This could lead to an impact/effect on our ability to deliver our strategic objectives, service improvement/development, statutory compliance (i.e., fire, health and safety) and delivery of day-to-day patient care”.*

Current estimated value of the backlog is:

- £106m Estates backlog
- £32m Medical Devices
- Circa £15-£18m Digital backlog

With this risk in mind the Capital Planning Group, which has representation from the Operational Directorates, Digital Team and Estates, has carefully considered the distribution of the 2023/24 DCP allocation.

### Pre-commitments for 2023/24

The current known pre-commitments for 2023/24 are as follows

Item	Allocation £m
BH Chemotherapy Day Unit	0.346
GH Women and Children	0.553
Pharmacy Cytotoxic Isolators – (repayable from Aseptic scheme if approved)	0.098
Primary Care Works	0.100
30% EFAB Contribution	1.240
<b>TOTAL</b>	<b>2.337</b>

In addition to the pre-commitments there is a requirement to ring-fence an element of our allocation

Ring-fenced allocations	£m
Breakdown contingency	1.000
Development of business cases	0.400
Capital support	0.200
Dealing with issues in residential accommodation	0.200
Dealing with issues arising from HIW/Credits for Cleaning audits	0.300
<b>TOTAL</b>	<b>2.100</b>

It is proposed that the allocation for contingency has been increased to £1.000m for 2023/24 due to the level of calls against this allocation in 2022/23 and the reduced flexibility we will have to manage any unexpected calls for infrastructure expenditure against the EFAB schemes.

This leaves a balance of **£2.502m** available for prioritisation over the following categories:

- Medical and non-medical equipment replacement
- Digital and IT
- Estates statutory

For the 2023/24 DCP it is proposed that **£1.450m** is allocated directly to the following areas:

- £0.500m Medical and non-medical equipment replacement
- £0.500m for Digital and IT
- £0.450m for Estates Statutory for items not covered by the EFAB allocation.

The balance of **£1.052m** has then been allocated via the prioritisation matrix. The schemes considered have been prioritised following robust debate, challenge and discussion at CPG to ensure that the patient at the centre of the decision making process.

The proposed split of the total allocation across areas is as follows

Plan	Allocation £m
Equipment Replacement	1.298
IT & Digital	0.754
Estates	0.450
<b>TOTAL</b>	<b>2.502</b>

The matrix is continually being developed and refined to ensure that the patient focus remains central. With this approach assured confidence can be taken if any additional allocations become available in year, that they are prioritised in a patient focused way through:

- additional Welsh Government approvals
- review of VAT recoveries
- potential disposals
- slippage on existing schemes

The detailed split of the schemes that can now be progressed is set out in Appendix 1 of this report. The risk items being addressed as part of allocation of the DCP funds are also included.

Given the limited capital availability for 2023/24, it is critical for the Committee to understand those projects and schemes which are high priority schemes and the developments that **cannot** be progressed until additional resources become available and the risks that the organisation continues to carry.

Appendix 2 provides detail of all of the items currently identified on the prioritisation matrix which are currently not funded, however there are some key projects that need to be drawn to the Committee's attention

Project	Value £m	Impact	Mitigating Actions
Replacing of the Air Handling Unit (AHU) in WH which has been independently declared at 'end of life' in Hospital Sterilisation and Decontamination Unit (HSDU)	TBC	Potential high impact on elective surgery programme and Referral To Treatment (RTT) targets should the AHU be no longer fit for service	A short term fix has been undertaken for this item in 22/23 DCP programme but there is a longer term requirement to replace the AHU completely
Preseli Centre accommodation, WH	1.0	Patients and staff continue to work and be treated in unsuitable accommodation	Commence design development to maximise opportunity to bid for in-year WG funding
Digital Development	TBC	No progress on digital developments in year	Prepare for opportunities to bid for in-year WG capital and review opportunities to develop revenue funding models
Progression of Cilgerran Ward, GH refurbishment	Circa3.0		Commence design development to maximise opportunity to bid for in-year WG funding
Site Security	TBC	Unable to progress with site security schemes on acute hospital sites	Further work is required to establish the full scope of this project and the dependencies with other digital schemes being progresses
Additional Costs associated with the Fire Scheme WH	£0.270m - £2.880m	Unable to complete works	Liaising with WG on the additional costs

The proposed programme for 2023/24 has been considered and approved at the Capital Sub-Committee and it will have been considered at the Executive Team on the 15 February 2023 in advance of submission to SDODC.

## **Capital Governance – Project Updates**

At the January 2023 meeting of the Capital Sub-Committee, updates were considered from all HDdUHB's capital projects. Other than the A Healthier Mid and West Wales (AHMWW) PBC, the following projects are complete:

- PPH Modular Theatres (COVID-19 recovery scheme)
- CT Scanner Replacement PPH
- DR Replacement PPH
- DR Replacement GH
- DR Replacement WH
- CT Scanner Replacement BH

The following are in progress/construction:

- Women and Children Phase II
- Fire Enforcement Work Phase 1, WH
- Fire Enforcement Work Phase 1, GH
- Fluoroscopy Replacement BH
- DR Replacement BH
- Mammography Replacement PPH


The following projects are currently in the design and development stage:


- Cross Hands Health Centre
- Carmarthen Hwb – Partnership Project led by Carmarthenshire County Council (CCC), levelling up funding approved by UK Government on 27 October 2021.
- Regional Cellular Pathology and Immunology Services
- Chemotherapy Day Unit, BH
- Aseptic Services, WH
- Sexual Assault and Referral Centre, Aberystwyth

Several projects are now progressing into scoping stages and will require resourcing from a Capital Planning, Estates and Digital perspective:

- Aberystwyth Integrated Care Centre.
- Aberystwyth Integrated Education and Research Centre.
- Fishguard Integrated Health and Wellbeing Centre.
- Fire Improvements BH.
- Llandovery Health and Wellbeing Centre

Projects with a red RAG status reported to the CSC were as follows:

<b>Project</b>	<b>Overall RAG</b>	<b>Matters for Sub Committee attention</b>
<b>Women &amp; Childrens Phase 2</b>	<b>Current RAG</b>	The hand over of Theatre 2 was delayed from the end of December 2022 due to several minor issues that needed to be rectified. At the time of writing the handover is now expected in mid February 2023. This does not delay the overall scheme completion which is still expected in July 2023.
	<b>Trend</b> 	

Project	Overall RAG	Matters for Sub Committee attention
Fire Enforcement Work Withybush General Hospital	Current RAG	The phase 1 programme has been extended by 4 months to July 2023 to incorporate extensive additional works identified such as fire doors and fire stopping requirements. The extension has been fully assessed by the scheme Project Manager following appropriate due diligence checks prior to acceptance. The additional works and extension has made the financial position remain challenging. The latest information received highlights that there is a potential risk that the outturn cost of the scheme could exceed the scheme funding allocation (including the risk contingencies). The Health Board is working closely with the Project Manager, Cost Adviser and Supply Chain Partner to verify this and to explore potential mitigations such as a request to WG to retain any VAT reclaim. A separate paper on the financial position is to be presented to the next CSC meeting.
	Trend 	

### Key updates on other Projects

**Cross Hands OBC:** The Health Board has received confirmation of funding to progress with the development of the full business case through the Integration and Rebalancing Capital Fund (IRCF). We have re-engaged with the supply chain and are working with them to update the timeline.

**Aberystwyth Integrated Care Centre:** Business case writers have been appointed to work with the UHB on to develop a Strategic Outline Case (SOC)/Outline Business Case (OBC).

#### **Sexual Assault Referral Centre (SARC), Aberystwyth**

The solution to provide SARC services which comply with the ISO standards is being developed and a Business Justification Case (BJC) is being developed.

#### **Aseptic Services, WH**

The BJC was presented and approved by Board at its January 2023 meeting. The scheme will provide the interim service solution pending the implementation of the national TRAMS programme. The BJC will be submitted to WG to approve the scheme in principle whilst the UHB tender the works element of the scheme.

#### **Fishguard Health and Wellbeing Centre**

Business case writers have been appointed to work with the Health Board to develop a Strategic Outline Case (SOC)/Outline Business Case (OBC). An application for IRCF funding to progress with the development of the SOC/OBC has been prepared and being considered via the West Wales Care Partnership.

#### **Llandovery**

A project launch event was held in Llandovery on 5 December 2022. Stakeholders from the wider community, service providers and other Health Board staff were invited to participate. Business case writers have been appointed to work with the HDdUHB to develop the case.

## Projects led by other organisations

**Carmarthen Hwb:** The Local Authority(LA) have appointed a Principle Contractor and a Project Manager. The Health Board has provided detailed feedback on Stage 2 design. The LA have submitted a planning application for the development. There is currently a delay of 16 weeks with the scheme.

**Regional Pathology:** Work is underway, on a regional basis, across all laboratory disciplines to explore transformation opportunities. A paper was submitted to the November 2023 Board to consider a management model for the South West Regional Pathology Services. Work on the OBC is anticipated to complete in the summer of 2023.

### Cylch Caron

Work is currently being undertaken by the Project Group and Ceredigion County Council Legal Team to update the documentation required to enable the issue of tender documentation for the project. Tenders will be issued to determine the market interest for design, build and/or management of this scheme.

## Argymhelliad / Recommendation

The Strategic Development and Operational Delivery Committee is asked to:

- Note the update on the Capital Programme for 2022/23
- Note the additional allocations over £0.500m in 2022/23 and 2023/24 for onward ratification to the Board
- Note that Bro Myrddin development will be received over 2022/23 and 2023/24 financial years
- Endorse the Capital Programme for 2023/24 for onward ratification to Board
- Note the updates on the Health Board Capital schemes

### Amcanion: (rhaid cwblhau)

#### Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.11 Consider proposals from the Capital Sub Committee on the allocation of capital and agree recommendations to the Board.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Corporate Risk 1196 - not be able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure we have appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. Score 16
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners.

Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report	8. Transform our communities through collaboration with people, communities and partners
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Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Included within the report
Rhestr Termau: Glossary of Terms:	Not Applicable
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol: Parties / Committees consulted prior to Strategic Development and Operational Delivery Committee:	CSC Sustainable Resources Committee Capital Planning Group

Effaith: (rhaid cwblhau) Impact: (must be completed)	
<b>Ariannol / Gwerth am Arian:</b> <b>Financial / Service:</b>	Capital values noted within the report. Included within individual business cases and Capital prioritisation process.
<b>Ansawdd / Gofal Claf:</b> <b>Quality / Patient Care:</b>	Included within individual business cases and Capital prioritisation process.
<b>Gweithlu:</b> <b>Workforce:</b>	Included within individual business cases and Capital prioritisation process.
<b>Risg:</b> <b>Risk:</b>	Risk assessment process is integral to the capital prioritisation process and the management of capital planning within HDdUHB also included within individual business cases and Capital prioritisation process.
<b>Cyfreithiol:</b> <b>Legal:</b>	Included within individual business cases and Capital prioritisation process.

<b>Enw Da: Reputational:</b>	Included within individual business cases and Capital prioritisation process.
<b>Gyfrinachedd: Privacy:</b>	Included within individual business cases and Capital prioritisation process.
<b>Cydraddoldeb: Equality:</b>	Equality assessments are included within individual business cases and Capital prioritisation process when required.



## APPENDIX 1

Plan	Allocation £m	Risk Register Reference
Replacement Anaesthetic Machines	0.409	
Replacement morcellator & control box	0.049	1271
Antenatal CTG	0.040	
Endoscopy equipment replacement	0.800	1521
<b>Equipment Replacement</b>	<b>1.298</b>	
Network Refresh WGH	0.226	826
Paging Replacement GGH/PPH	0.278	
General Replacement Programme	0.250	
<b>IT &amp; Digital</b>	<b>0.754</b>	
Firecode and Safety Compliance	0.020	813
Legionella Compliance	0.100	949,1119,1065
Asbestos Compliance	0.080	934,1182
ISO14001	0.010	547
Lift Compliance	0.040	1134,1102,1138
Medical Gas Compliance	0.040	1132,1106,1138
Fixed and PAT Testing Compliance	0.085	1131,1097,1068,1061
Ductwork Cleaning and Damper Compliance	0.050	223
F-Gas Compliance	0.020	
Radon Compliance	0.005	504
<b>Estates</b>	<b>0.450</b>	
<b>TOTAL</b>	<b>2.502</b>	