

**PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL**  
**STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE**

<b>DYDDIAD Y CYFARFOD:</b> <b>DATE OF MEETING:</b>	25 August 2022
<b>TEITL YR ADRODDIAD:</b> <b>TITLE OF REPORT:</b>	Planning Objective 5C: Business Case Update
<b>CYFARWYDDWR ARWEINIOL:</b> <b>LEAD DIRECTOR:</b>	Lee Davies, Director of Strategic Development & Operational Planning
<b>SWYDDOG ADRODD:</b> <b>REPORTING OFFICER:</b>	Paul Williams, Assistant Director of Strategic Planning (Programme Manager)

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Er Sicrwydd/For Assurance

**ADRODDIAD SCAA**  
**SBAR REPORT**

**Sefyllfa / Situation**

This report provides the Committee with an update on progress against Planning Objective 5C

*Planning Objective 5C By March 2026, produce and agree final business cases in line with the vision and design assumptions set out in 'A Healthier Mid and West Wales' for:*

- *the repurposing or new build of Glangwili General Hospital (GGH) and Worthybush General Hospital (WGH)*
- *implementation of a new urgent and planned care hospital (with architectural separation between them) within the zone of Narberth and St Clears*

*Work with partners to develop and address access, travel, transport and the necessary infrastructure to support the service configuration taking into account the learning from the COVID pandemic (See specific requirements 5ci, 5cii)*

*Develop plans for all other infrastructure requirements in support of the health and care strategy.*

*5c i - ensure the new hospital uses digital opportunities to support its aims to minimise the need for travel, maximise the quality and safety of care and deliver the shortest, clinically appropriate lengths of stay.*

*5cii - Implement the requirements of 'My charter' to involve people with a learning disability in our future service design and delivery*

*5ciii - Incorporate Biophilic Design Principles, learning from the best in the world, into the design of the new hospital and the repurposing of GGH and WGH*

**Cefndir / Background**

The Health and Care Strategy approved by the Board in 2018 was the subject of the Programme Business Case (PBC) endorsed by the Board at its meeting in January, 2022. The PBC which was subsequently submitted to Welsh Government for scrutiny. The UHB chair and officers presented the PBC to the WG Infrastructure Investment Board on the 27<sup>th</sup> May,

2022 and still await formal feedback in support of the next stage of the programme development.

### **Land identification**

Over the last few months the Programme Group through the work of 4 land appraisal workstreams established under Executive leadership

- Technical Appraisal
- Clinical Appraisal
- Workforce Appraisal
- Financial and Economic Appraisal

evaluated 5 shortlisted land sites which included one site in Narberth, and two sites in each of Whitland and St Clears.

As part of the work undertaken the Equalities and Health Impact Assessment (EHIA) the programme overarching EHIA was also updated.

The reports prepared were considered at Public Board on 4<sup>th</sup> August 2022.

The Board agreed that the shortlist of 5 sites were reduced to 3 and following discussion at the extraordinary Community Health Council (CHC) Executive Committee on 9<sup>th</sup> August 2022 the CHC formally confirmed its agreement with the Board's decision to go out to public consultation on the remaining 3 sites.

The UHB commissioned The Consultation Institute to undertake a Quality Assurance Certification of the land appraisal process a final certification letter was received on 25<sup>th</sup> July, 2022 which awarded the UHB best practice recognition and concluded that the process was 'an open and transparent process that has been conducted to a high standard.'

### **Asesiad / Assessment**

The programme for the full business case completion March 2026 was predicated on a May 2022 approval of PBC and being able to commence outline business case activities in July 2022. There may be opportunities to mitigate against the time impact but until formal feedback from WG on the next stage of process has been received it is unclear what the impact on timeline will be.

Whilst the Planning Objective specifically refers to the new hospital development the UHB is seeking to develop its community infrastructure projects

At design and development stage:

- Cross Hands Health Centre
- Carmarthen Hwb – Partnership Project led by Carmarthenshire County Council (CCC), levelling up funding approved by UK Government on 27<sup>th</sup> October 2021.

Scoping stages:

- Aberystwyth Integrated Care Centre.
- Fishguard Integrated Health and Wellbeing Centre.
- Llandovery Health and Wellbeing Centre

Further discussion and planning are required to ensure that sufficient resources are available to maintain momentum on these projects.

All subsections of the planning objectives

5ci – PBC includes a bold ambition for our future digital strategy which includes the establishment of a Hywel Dda Digital Ecosystem comprising, Digital Home, Digital Ward, Digital Hospital and Digital Community with partners from health and social care, industry, academia, local authority and third sector organisations. This strategy will develop as we progress into the next stages of our Programme development.

5cii – The Equality and Health Impact (EHIA) was produced for submission with the Programme Business Case in January 2022 and is a live document being updated as part of the ongoing programme. The Equality and Health Impact Assessment (EHIA) has been reviewed and updated during the land appraisal work and to reflect recent feedback and was included as part of the 4<sup>th</sup> August 2022 Board papers..

5ciii – A Biophilic Design Action Learning Programme has been set up to run from September to December 2022 by the Director of Research, Innovation and University Partnerships which will report into the Programme Group.

Work will also start over the next few months on the development of a transport strategy and the public consultation on the 3 sites will play an important part in the development of this strategy.

All of the work being undertaken is being reported and managed through the Programme Group chaired by the Chief Executive as the Senior Responsible Owner for the Programme.

### Argymhelliad / Recommendation

The Committee is asked to:

- Note that feedback is awaited from WG in relation to PBC on next steps of Programme development
- Note that there is a Programme delay and the impact on the planning objective timeline can only be assessed when feedback from WG is received.
- Note that the Programme will continue to progress where possible and be managed through the A Healthier Mid and West Wales (AHMWW) Programme Group
- Note that the timeline for this planning objective will be revised once confirmation of next steps are received from WG

### **Amcanion: (rhaid cwblhau)**

#### **Objectives: (must be completed)**

Committee ToR Reference:  
Cyfeirnod Cylch Gorchwyl y Pwyllgor:

3.1 Seek assurance on delivery against all Planning Objectives aligned to the Committee, considering and scrutinising the plans and programmes that are developed and implemented, supporting and endorsing these as appropriate.

Cyfeirnod Cofrestr Risg Datix a Sgôr  
Cyfredol:

Risk 1196 - Insufficient investment in facilities/equipment/digital infrastructure (risk score 16)

Datix Risk Register Reference and Score:	
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	1.1 Health Promotion, Protection and Improvement
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	5C_22 Business Cases for A Healthier Mid and West Wales
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019</a>	9. All HDdUHB Well-being Objectives apply

<b>Gwybodaeth Ychwanegol: Further Information:</b>	
Ar sail tystiolaeth: Evidence Base:	Contained in the body of the report.
Rhestr Termiau: Glossary of Terms:	Contained in the body of the report.
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Cyfarfod Bwrdd Iechyd Prifysgol: Parties / Committees consulted prior to University Health Board:	Since the 2018 consultation there has not been further consultation but there has been significant public and stakeholder engagement including with the Hywel Dda Community Health Council.

<b>Effaith: (rhaid cwblhau) Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian: Financial / Service:</b>	The PBC sets out both the revenue and capital funding assumptions for the programme including a detailed Financial Case section in the PBC.
<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	Implicit within the PBC. This is an integral part of the PBC case for change.
<b>Gweithlu: Workforce:</b>	Implicit within the PBC. This is an integral part of the PBC case for change and is the subject of Workforce Appendix which is being finalised for submission to WG in support of the PBC.
<b>Risg: Risk:</b>	Risk 1196 Insufficient investment in facilities/equipment/digital infrastructure
<b>Cyfreithiol: Legal:</b>	Implicit within the PBC

<b>Enw Da: Reputational:</b>	Implicit within the PBC
<b>Gyfrinachedd: Privacy:</b>	Implicit within the PBC
<b>Cydraddoldeb: Equality:</b>	Included within the PBC is Equality & Health Impact Assessment which will remain 'live' through the duration of the programme