

**PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL
STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	27 February 2025
TEITL YR ADRODDIAD: TITLE OF REPORT:	A Regional Collaboration for Health (ARCH) Portfolio Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Director of Strategy and Planning
SWYDDOG ADRODD: REPORTING OFFICER:	Siôn Charles – Head of ARCH Strategy & Service Planning

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Gwybodaeth/For Information

**ADRODDIAD SCAA
SBAR REPORT**

Sefyllfa / Situation

This report provides an update on the activities of the A Regional Collaboration for Health (ARCH) Portfolio and the regional discussions held between Hywel Dda University Health Board (HDdUHB) and Swansea Bay University Health Board (SBUHB) for the period October 2024 to February 2025.

Cefndir / Background

Primary discussion at ARCH Regional Recovery Group and progress of the ARCH Service Transformation Programmes are summarised in this report.

The ARCH NHS Regional Recovery Group met on 10 December 2024.

The ARCH Regional Planning Group met on 19 November 2024, 17 December 2024 and 21 January 2025.

Asesiad / Assessment

ARCH SERVICE TRANSFORMATION PROGRAMME UPDATES

Regional Pathology

- Board (SBUHB and HDdUHB) approval of Transitional Memorandum of Understanding (MoU) for Regional Pathology Network (ODN)
- Board development session with SBUHB Board December 2024
- Revised Schedule of Accommodation for new build developed and agreed
- Revised cost forms for Outline Business case (OBC) 'preferred' option developed
- Baseline service activity, quality, workforce and finance metrics established to assist in development of service specification
- Establishment of Laboratory Information Management System (LIMS) 2.0 working group, project team and work packages

- Dedicated project team funding ended 30 September 2024. Now only one member of staff left in post until February 2025 (secondment)
- Capital affordability (Welsh Government (WG) capital constraints and new Infrastructure Investment Board (IIB) guidance on business case development)
- Service sustainability (estates and workforce challenges) in the short to medium term
- Limited organisational capacity to support regional LIMS 2.0 roll out

South West Wales Regional Cancer Services

- Second permanent Computerised Tomography (Simulator) (CT SIM) capital business case developed and approved by Health Boards for onward submission to Welsh Government. WG Capital scrutiny comments responded to at end of November 2024.
- Future Radiotherapy service model (Linac expansion) across South West Wales options appraisal process developed (5th Linac) and initial outputs produced, working with key stakeholders across SBUHB and HDdUHB.

South West Wales Regional Stroke Programme

- Exploring opportunities to run pilot with MoveLab – Currently with SBUHB Information Governance.
- SBUHB and HDdUHB are agreed to trial Visionable (Stoke pre-hospital triage software). Implementation review ongoing.
- Commenced recruitment of externally funded Regional Stroke Programme Manager.

Regional Diagnostics

- Endoscopy and Radiology – A full-service status report is being compiled for both services across the two Health Boards to highlight the following information:
 - National and Regional Context
 - Services Specification/Profile – types of service, sites, equipment etc
 - Posts/Vacancies from Staff Improvement Plan (SIP) list in Whole Time Equivalent (WTEs)
 - Budget Profile/Funding Envelope for a full year, including anticipated additional money.
 - Commissioned activity/insource outsource etc.
 - Long Term Agreement (LTAs)/ Service Level Agreements (SLA)s and any cross-boundary working arrangements.
 - Performance end of year 2023/24 and year to date.
- This work will be completed by the end of January 2025. Regional opportunities in both Endoscopy and Radiology services will be identified after these reports are finalised.
- A Regional Diagnostics Clinical Reference Group is being formed in Q4, led by Jonathan Arthur, Deputy Director of Health Science at HDdUHB as Chair.

Eye Care programme

- On-going meetings: meetings have continued bi-weekly with the operational teams from both Health Boards to drive regional working.
- A meeting took place between the clinical leads from both Health Boards on Friday 17 January 2025. The outcome from this meeting will be discussed with the Senior Leadership Team from both Health Boards to inform the next Regional Programme Board.

Orthopaedics programme

- The Programme Board convened on 17th December.
- An annual plan is in the process of being developed, detailing the planned activity for the upcoming year. This will be aligned with the requirements of the regional model and focus on its continued implementation and development for a number of sub-specialties.
- The Operations Group convened on 11 December 2024 to advance regional collaboration efforts. Both operational teams have developed strong working relationships over the past year, establishing a solid foundation for ongoing and future joint initiatives.
- Both Health Boards have implemented outsourcing activities to achieve the Ministerial target of zero patients waiting longer than 104 weeks by March 2025. The Regional Programme Board (RPB) continues to monitor performance and promote shared learning to enhance operational efficiencies.
- Progress continues in evaluating operational requirements and exploring solutions for managing a shared Patient Tracking List (PTL), which aims to address sub-specialty inequities across the region.
- A regional project team, initiated by HDdUHB, is supporting the implementation of Open Predictor, an Artificial Intelligence (AI) tool designed to enhance arthroplasty patient risk stratification across the region.
- HDdUHB has made strides in implementing the Getting Ready for Surgery policy. Discussions on pathway management continue, underscoring progress toward standardising clinical processes regionally.
- Both teams have initiated the review of demand and capacity planning for 2025/26, providing critical insights for the regional orthopaedic annual plan.
- On 3 December 2024, the Arthroplasty Sub-Specialty group met, with strong engagement from Hywel Dda consultants. Concerns regarding the growing acute revision burden in HDdUHB were raised and are currently under review.
- Discussions on the regional hand model are ongoing. The revised proposal was reviewed at the Clinical Implementation Network (CIN) meeting on 29 November 2024, highlighting challenges related to theatre access in Hywel Dda. A workshop on 16 December 2024 brought stakeholders together to discuss operational processes and pathways to support the model's implementation.
- Several meetings of the Foot and Ankle Sub-Group have culminated in the approval of a regional proposal at the Programme Board meeting on 25 November 2024. Consultants subsequently held the first Regional Ankle Arthritis Network meeting, with regional operations set to commence in February 2025.

ARCH STRATEGIC INITIATIVES UPDATES (RESEARCH, ENTERPRISE, INNOVATION, WORKFORCE, EDUCATION AND SKILLS)

ARCH Innovation Forum

- ARCH Innovation Forum publicised, and inaugural event planned for February 2025.

Regional Commercialisation Strategy

- Academic Health Solutions concluded stakeholder discussions and have produced a final draft Commercial Strategy and Delivery Model.

Regional Governance

- Swansea Bay UHB and Hywel Dda UHB Joint Committee inaugural meeting held on 15 January 2025.

Argymhelliad / Recommendation

The Strategic Development and Operational Delivery Committee is asked to:

- **NOTE** the Hywel Dda UHB and Swansea Bay UHB regional discussions and the ARCH Portfolio Summary Update.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	2.3 Provide assurance to the Board that, wherever possible, University Health Board plans are aligned with partnership plans developed with Local Authorities, Universities, Collaborative, Alliances and other key partners, such as the Transformation Group who form part of A Regional Collaboration for Health (ARCH).
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	7. All apply
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	4. Learning, improvement and research 3. Data to knowledge 2. Culture and valuing people
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	4a Planned Care and Cancer Recovery 4b Regional Diagnostics Plan 5b Research and innovation 6a Clinical services plan
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol:

Further Information:

Ar sail tystiolaeth: Evidence Base:	Each element of ARCH is being developed against a series of evidence bases.
Rhestr Termiau: Glossary of Terms:	Included within the body of the report.

Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol: Parties / Committees consulted prior to Strategic Development and Operational Delivery Committee:	All items have been discussed within the ARCH programme structure.
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Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	ARCH is funded by the three organisations which form the partnership.
Ansawdd / Gofal Claf: Quality / Patient Care:	<p>The regional models of service will place the patient at its centre and work together with patients and citizens to co-produce healthier people and communities to deliver better outcomes that matter to people. ARCH partners will work with our population to develop local values, focused on the health of our communities. Working with the wider public and third sectors, the Health Boards will implement new regional service models based on the principle of care being provided closer to home. Expanding access through the development of new infrastructure and redeveloping and redefining the use of existing infrastructure will radically transform patient pathways across the region.</p> <p>ARCH will provide a significant contribution to:</p> <ol style="list-style-type: none"> 1. Addressing the chronic staff shortages for certain specialities/services and in doing so improve quality of care through meeting the correct standards of staffing and providing more consistent staffing. 2. Improving the efficiency with which services are delivered. 3. Increasing non NHS income through expanding research, clinical trials and other collaborative partnerships with industry. <p>Over time, reduce or stabilise the burden from chronic disease through prevention and public engagement with their health.</p>
Gweithlu: Workforce:	<p>ARCH will provide a significant contribution to addressing the chronic staff shortages identified across the Health Board; this will be achieved through:</p> <ol style="list-style-type: none"> i. Improving training numbers and retention ii. Where appropriate moving to regional delivery of certain service models <p>In doing so reducing the premium rate variable pay costs.</p>
Risg: Risk:	The ARCH Board maintains a wide ranging risk register that is reviewed at every ARCH Board meeting and by the Delivery and Leadership Group of the ARCH Partnership (an Executive Level meeting at which all three partners are represented).
Cyfreithiol: Legal:	Not Applicable
Enw Da: Reputational:	Not Applicable

Gyfrinachedd: Privacy:	Not Applicable
Cydraddoldeb: Equality:	Equality Impact Assessments will be undertaken on each of the projects within the PDP as they are developed as an integral part of each business case.