

**PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL
STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	29 August 2024
TEITL YR ADRODDIAD: TITLE OF REPORT:	Capital Programme for 2024/25 and Capital Governance Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies –Director of Strategy and Planning / Cyfarwyddwr Gweithredol Strategaeth a Chynllunio
SWYDDOG ADRODD: REPORTING OFFICER:	Eldeg Rosser, Head of Capital Planning

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Penderfyniad/For Decision

ADRODDIAD SCAA

SBAR REPORT

Sefyllfa / Situation

This report is presented to the Strategic Development and Operational Delivery Committee (SDODC) detailing:

- Update on the 2024/25 Capital Programme and Capital Resource Limit (CRL) for 2024/25
- The allocation of the Discretionary Capital Programme (DCP) for 2024/25 and amendments made
- The capital schemes governance update
- Update on the status of the Reinforced Autoclave Aerated Concrete (RAAC) Schemes, Withybush Hospital (WGH)
- Update on the Picton Terrace project
- Update from Capital Sub-Committee

Cefndir / Background

This report provides an update on the 2024/25 Discretionary Capital Programme. It follows on from the report and discussion at the SDODC meeting held on 27 June 2024 and the Capital Sub-Committee (CSC) meeting held on 19 July 2024.

The available capital allocation for 2024/25 will provide Hywel Dda University Health Board (HDdUHB) with a significant challenge and risk in trying to address the historical backlog in:

- Medical and non-medical equipment
- Informatics and Digital infrastructure and equipment
- Estates, statutory and infrastructure

Risk

The corporate risk 1196 states:

There is a risk the Health Board is not able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. This could lead to an impact/effect on the Health Board's ability to deliver its strategic objectives, service

improvement/ development, statutory compliance (ie, fire, health and safety) and delivery of day-to-day patient care.

Discretionary Allocation Use

The terms of the Discretionary Capital Allocation letter from Welsh Government (WG) state:

Discretionary capital is that allocated directly to NHS organisations for the following priority obligations across all healthcare settings: Meeting statutory obligations, such as health and safety and Firecode; maintaining the fabric of the estate; and the timely replacement of equipment.

The prioritisation process for DCP includes representation from Executive portfolios at the Capital Planning Group (CPG) which reports to the CSC, and the position set out is consistent with that reported to the Sustainable Resources Committee (SRC).

Asesiad / Assessment

Capital Resource Limit 2024/25

The CRL for 2024/25 has been issued with the following allocations:

Allocation	£m
All Wales Capital Programme (AWCP)	26.148
Discretionary Programme (gross allocation)	6.216
Total	32.364

Since the last report the following additions have been made to the CRL:

Scheme	£m	Description
Diagnostic Equipment	3.202	Funding for replacement of Diagnostic equipment including the MRI at Prince Philip Hospital (PPH).
Backlog Maintenance	4.061	Funding for several smaller scale schemes addressing backlog maintenance across the estate.
DPIF (Digital Priorities Investment Fund) – RISP (Radiology Informatics System Procurement)	0.374	Funding for hardware purchase associated with the RISP project
Total	7.637	

Capital Expenditure Plan

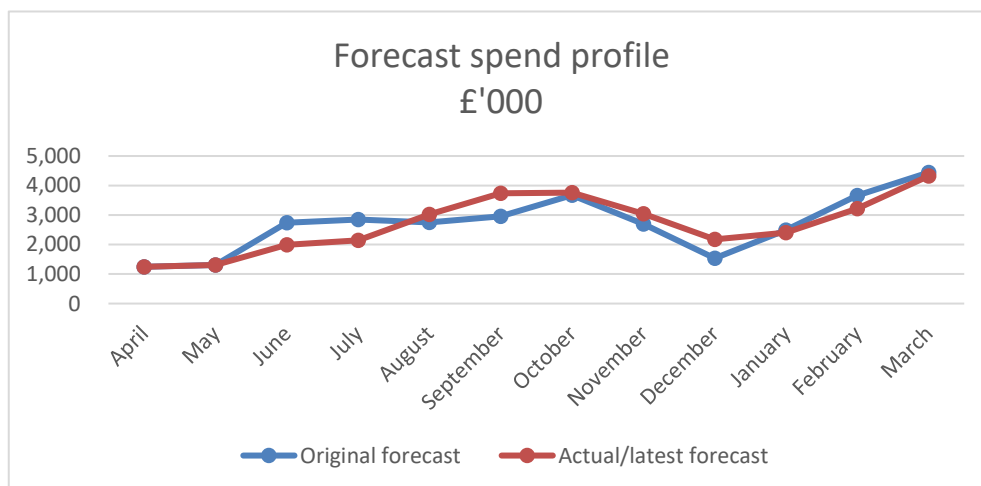
The following table shows the capital expenditure plan for 2024/25 with expenditure incurred to date:

Scheme	Planned Spend 2024/25 £m	Cumulative Spend April - July £m	Spend July £m	Remaining balance £m
AWCP				

Estates Funding Advisory Board (EFAB) - Infrastructure	2.858	0.320	0.133	2.538
EFAB - Fire	1.141	0.687	0.157	0.454
WGH - RAAC Works	5.953	0.832	0.271	5.121
Glangwili Hospital (GGH) - Fire Enforcement Phase 1	7.967	3.337	0.808	4.630
GGH - Fire Enforcement works - Phase 2 - Fees	0.237	0.103	0.097	0.134
Cross Hands Health and Wellbeing Centre	0.080	0.080	0.019	0.000
BGH Digital Radiology X-Ray works	0.290	0.001	0.000	0.289
Diagnostic Equipment 2024-25	3.202	0.000	0.000	3.202
Backlog Maintenance - 2024-25	4.060	0.207	0.207	3.853
DPIF - RISP	0.374	0.000	0.000	0.374
Sub-total AWCP	26.162	5.567	1.692	20.595
Discretionary				
IT	0.852	0.207	0.082	0.645
Equipment	1.408	0.290	0.000	1.118
Estates – Statutory	0.450	0.035	0.025	0.415
Estates Infrastructure	2.697	0.374	0.269	2.323
Other	0.795	0.218	0.076	0.577
Sub-total Discretionary	6.202	1.124	0.452	5.078
TOTAL	32.364	6.691	2.144	25.673

Expenditure Profile Forecast

The below chart shows current forecast expenditure compared with the original forecast. Expenditure for July 2024 was less than forecast on RAAC and Estates Funding Advisory Board (EFAB), however this is not currently expected to present a risk to delivery by March 2025.



Capital Programme 2024/25

All Wales Capital Programme

HDdUHB's All Wales Capital Allocations for 2024/25 is detailed in the table above, and includes allocations for:

- Fire Enforcement Works at WGH and GGH
- Estates Funding Advisory Board
- Diagnostic Equipment

Discretionary Capital Allocation (DCP)

The confirmed capital allocation for HDdUHB to allocate in 2024/25 is £7.421m.

This allocation is the allocation prior to the adjustment made for the Estates Funding Advisory Board schemes, where the Health Board funds 30% and Welsh Government funds 70% of the scheme costs.

	£m
Original DCP Allocation	7.421
EFAB Infrastructure	(0.817)
EFAB Fire	(0.366)
EFAB Decarbonisation	(0.050)
Adjusted DCP allocation	6.188

The available allocation will provide HDdUHB with a significant challenge and risk in trying to address the backlog in:

- Medical and non-medical equipment
- Informatics and Digital infrastructure and equipment
- Estates, statutory and infrastructure

The Board ratified the Capital Programme presented to this Committee on 29 February 2024 at its meeting on 28th March 2024.

Schemes	Allocation £m
Pre-commitments	
BGH Clinical Decisions Unit (CDU)	0.346
Replacement morcellator	0.049
GGH MRI Chiller	0.179
Welsh Intensive Care System	0.117
Paediatric Consultation	0.400*
CDU BGH associated moves	0.160
Isolators	0.101
Fees to develop Sexual Assault Referral Centre (SARC) and Aseptic Business Justification Case (BJC)	0.100
30% EFAB Contribution 2024/25	1.233
EOY Unreceipted items	0.141
Ring-fenced allocations	
Breakdown and contingency	1.500
Residential accommodation	0.200
Business case development	0.100
Capital support	0.200
Statutory programme	0.450
Equipment	1.000

Digital	0.645
Estates improvement programme - Wards	0.500
TOTAL DCP	7.421

*Split over 2 financial years

As proposed in the paper to SDODC in February 2024 on the 2024/25 DCP, any funds becoming available through the year through slippage, underspends or not required from Pre-Commitment be initially targeted at increasing the digital allocation. Having completed the year end process there is an available balance of £0.135m from the pre-commitments to increase this digital allocation.

A review of the equipment initially earmarked for replacement within the 2024/25 allocation has also been reviewed and based on current information the following items will now initially be prioritised from the 2024/25 allocation:

Schemes	Site	Department
Dental Chair	EWC	CDS
Urodynamic System	GGH	Urology
Ophthalmic trolley	BGH	Theatres
Endoscopes	BGH/WGH	Endoscopy
Body Box	GGH	Respiratory
Cytospin	GGH	Histology
Semi Rigid Ureteroscopes	PPH	Urology
Diathermy Machines	All acute	Theatres

The Capital Planning Group will continue to work on the prioritisation matrix developed and refined to ensure that the patient focus remains central. With this approach assured confidence can be taken if any additional allocations become available in year through:

- Additional Welsh Government approvals
- Review of VAT recoveries
- Potential disposals
- Slippage on existing schemes

Schemes are prioritised in a patient focused way.

Some VAT recovery monies has been identified for use in 2024/25 and it is currently proposed that this £0.200m is earmarked to enable the Health Board to progress with some spend to save projects that will enable revenue saving to be generated.

Contingency

Items currently funded from our Contingency reserve are:

Contingency	£m
Cost of relocation General Medical Services (GMS) Cross Hands	0.037
Ultrasound Probe WGH	0.014
GGH Mortuary Security Upgrade	0.010
Cold Storage Aseptic Drugs	0.093
ECG Machine Accident and Emergency (A&E) WGH	0.008
Meurig bed relocation est	0.080

Ultrasound probe replacement Cardigan	0.006
Low Voltage (LV) panels residential blocks	0.098
GGH Intensive Care Unit (ICU)/ High Dependency Unit (HDU) Hot water storage	0.036
St David's Surgery dispersal	0.089
Decontamination Tent WGH	0.028
Cardiac Ultrasound Probe	0.013
Potential additional internal fees	0.100
GGH blast chiller replacement	0.042
BGH Boiler work	0.013
Balance	0.832

Additional bids

Since the last meeting HDdUHB have been asked to submit bids for additional resources against an All-Wales central pot of £30m to address backlog maintenance across Health Boards and Trusts. HDdUHB has been awarded £4.061m from this pot for the following


Schemes	Site	Allocation £m
Lift shaft work	BGH	1.100
Block 1 remedial roof works	BGH	0.275
Meurig Ward remedial works	BGH	0.070
Roof replacement Block 2, 4, 5	GGH	0.680
Major Infrastructure fees	Health Board wide	0.300
Theatre fire door upgrade	GGH	0.037
Block 3 lift replacement hydraulic	BGH	0.065
Replacement fire doors	Cwm Seren	0.425
Replacement flooring physiotherapy	WGH	0.106
Roof repairs	Fishguard Health Centre	0.027
Replace nurse call 2 wards	PPH	0.156
Replace fire damper	PPH	0.075
Remedial works Children Centre	WGH	0.040
Installation auto diallers Lifts	Health Board wide	0.150
Sterilizer equipment upgrade	BGH	0.200
Replace O2 pipework	WGH	0.250
Replace obsolete switches LV panel	GGH	0.075
Urgent fire door replacement	PPH	0.030
Total		4.061

The Health Board has been awarded £3.202m for the replacement of the following Diagnostic Imaging equipment:

- MRI in Prince Philip Hospital
- Fluoroscopy Room in Withybush Hospital
- Radiology Room in Withybush Hospital

Capital Governance – Project Updates

At the July 2024 meeting of the Capital Sub-Committee, the Projects with a current red (RAG) status were reported as follows:

Project	Overall RAG	Matters for Sub Committee attention
	Current RAG	
Cross Hands Health and Wellbeing Centre	Trend 	Target costs have been received and reviewed, these are higher than expected due to market conditions/inflation and have been notified to WG and correspondence received. Further value engineering processes continue to explore variety of options with the aim to reduce the cost of the scheme to the value of the OBC +10% in accordance with WG guidance resulting in full programme review, it is anticipated that the FBC submission will now be further delayed by several months.

Projects led by other organisations:

Carmarthen Hwb (led by Carmarthenshire County Council)

Health and Social Care Integration and Rebalancing Capital Fund (IRCF) funding has been awarded to Carmarthenshire County Council and the Health Board to progress this development, which has been previously discussed by the Board as part of the estate rationalisation plan. Work commenced on site in mid-July 2024. The Board approved the signing under seal, of the contract documentation for the lease with Carmarthenshire County Council at their meeting on 25 July 2024.

Pentre Awel (led by Carmarthenshire County Council)

An IRCF bid to support the health element of the project has been submitted to Welsh Government for consideration. This development was supported in principle by Board in January 2024 as part of the Health Board's estates rationalisation plan. Ongoing conversations and further work is being undertaken to clarify the revenue consequences, which will be considered by Executive Team over the summer.

Cylch Caron (led by Ceredigion County Council)

The tendering process to obtain a Delivery Partner to work with Ceredigion County Council and the Health Board on the project is currently live. Tenders are invited for a Delivery Partner who will work with the Council and Health Board to deliver a new fully-integrated health, social care and housing centre, Cylch Caron in Tregaron. It is expected that the Delivery Partner will be tendering a design and build contract during 2025.

Reinforced Autoclave Aerated Concrete Schemes WGH

A detailed programme of work has been developed to remediate all critical and high-risk planks. In addition, where it has been able to safely temporarily prop areas, these facilities have also been reopened pending future repair works.

The works underway are all progressing to programme which is summarised below:

WGH RAAC: 2023/24 CONSTRUCTION PHASE SUMMARY	190 days	Mon 26/06/23	Fri 15/03/24
POTWASH ADVANCED WORK (COMPLETE)	20 days	Mon 26/06/23	Fri 21/07/23
EMERGENCY PROPPING/ADVANCED WORK (COMPLETE)	143 days	Wed 13/09/23	Fri 29/03/24
WARD 9 (COMPLETE)	50 days	Mon 24/07/23	Fri 29/09/23
WARD 12 (COMPLETE)	50 days	Mon 28/08/23	Fri 03/11/23
TEMP KITCHEN ENABLEMENT WORK (COMPLETE)	15 days	Mon 16/10/23	Fri 03/11/23
TEMP KITCHEN FACILITY (OPERATIONAL)	81 days	Mon 14/08/23	Mon 04/12/23
SPH ADDITIONAL BED CAPACITY (COMPLETE)	45 days	Mon 23/10/23	Fri 22/12/23
WARD 7 (COMPLETE)	50 days	Mon 09/10/23	Fri 15/12/23
WARD 11 (COMPLETE)	45 days	Mon 23/10/23	Fri 22/12/23
WARD 8 (COMPLETE)	50 days	Mon 08/01/24	Fri 15/03/24
WARD 10 (COMPLETE)	50 days	Mon 08/01/24	Fri 15/03/24
MAIN KITCHEN ENABLEMENT (COMPLETE)	35 days	Mon 29/01/24	Fri 15/03/24
WGH RAAC: STRUCTURAL SURVEYS (COMPLETE)	230 days	Mon 15/05/23	Fri 29/03/24
2024/2025 WGH RAAC: RED RAG RATED GF REMEDIAL WORK	250 days	Mon 01/04/24	Fri 14/03/25
OPD A - TENDER 1 (COMPLETE)	95 days	Mon 29/01/24	Fri 07/06/24
MAIN KITCHEN - TENDER 1 (CONSTRUCTION PHASE)	100 days	Mon 01/04/24	Fri 16/08/24
OPD B - TENDER 2 (CONSTRUCTION PHASE)	120 days	Mon 24/06/24	Fri 06/12/24
OTHER G/F AREAS - TENDER 3 (CONSTRUCTION PHASE)	190 days	Mon 24/06/24	Fri 14/03/25
WGH BGH PLANT ROOMS/OPD ROOF - TENDER 4 (TENDER REVIEW)	85 days	Mon 26/08/24	Fri 20/12/24
WGH RAAC: CURTINS RE-SURVEY INSPECTIONS SECOND FLOOR	215 days	Mon 22/04/24	Fri 14/02/25

The programming of the future inspection regime is now being planned in some detail and is detailed below:

WGH RAAC: CURTINS RE-SURVEY INSPECTIONS SECOND FLOOR	215 days	Mon 22/04/24	Fri 14/02/25
Ward 9: Re-survey Inspections	15 days	Mon 22/04/24	Fri 10/05/24
Ward 12: Re-survey Inspections	20 days	Mon 20/05/24	Fri 14/06/24
Ward 7: Re-survey Inspections	15 days	Mon 28/10/24	Fri 15/11/24
Ward 11: Re-survey Inspections	15 days	Mon 18/11/24	Fri 06/12/24
Ward 8: Re-survey Inspections	15 days	Mon 09/12/24	Fri 27/12/24
Ward 10: Re-survey Inspections	15 days	Mon 06/01/25	Fri 24/01/25
Re-survey Inspections Contingency	15 days	Mon 27/01/25	Fri 14/02/25

Progress on the RAAC schemes is regularly reported to the Health and Safety Committee.

Other Projects

Picton Terrace

The Health Board are currently still in negotiations with WG around the development of a capital solution that will enable the occupation of part of their building in Picton Terrace. This project will allow for the consolidation of HDdUHB non-clinical functions onto this site and will enable the Health Board to move out of several lease properties currently being occupied. It is likely that to deliver this project HDdUHB will have to contribute towards the capital development cost by utilising the following:

- Proceeds of disposal from Pond Steet Clinic
- Proceeds of disposal from Penlan
- A contribution from the Health Board's discretionary capital programme of £0.550m phased over a 5-year period this will become a precommitment of £0.110m per annum

Update from Capital Sub Committee

Attached in Appendix 1 is the update from the Capital Sub-Committee (CSC) held on 19 July 2024:

There are:

- Four items to alert the Committee
- Four items to advise the Committee
- Eight items to assure the Committee

Argymhelliad / Recommendation

The Strategic Development and Operational Delivery Committee is asked to:

- **NOTE** the update on the Capital Programme and CRL for 2024/25
- **NOTE** the updated digital allocation
- **NOTE** the amended equipment prioritisation
- **ENDORSE** the use of the VAT recoveries to create a spend to save allocation in 2024/25
- **NOTE** the capital schemes governance update
- **NOTE** the RAAC update
- **ENDORSE** use of the proceeds of disposal from Pond Street and Penlan and pre-commitment of the DCP at £.110m phased over five years for the Picton Terrace project
- **NOTE** the update from Capital Sub Committee

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.11 Consider proposals from the Capital Sub Committee on the allocation of capital and agree recommendations to the Board.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Corporate Risk 1196 - not be able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure we have appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. Score 16 Corporate Risk 1745 - of not being able to deliver safe, effective and timely services across the Health Board estate, including acute, community and mental health facilities. This risk also impacts the Health Board's non clinical estate, educational facilities and managed practices. Risk Score 15
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	1. Safe
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	5. Whole systems perspective

Amcanion Strategol y BIP: UHB Strategic Objectives:	6. Sustainable use of resources
Amcanion Cynllunio Planning Objectives	8 Estates plans
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Included within the report
Rhestr Termiau: Glossary of Terms:	Not Applicable
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol: Parties / Committees consulted prior to Strategic Development and Operational Delivery Committee:	CSC Sustainable Resources Committee Capital Planning Group

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Capital values noted within the report. Included within individual business cases and Capital prioritisation process.
Ansawdd / Gofal Claf: Quality / Patient Care:	Included within individual business cases and capital prioritisation process.
Gweithlu: Workforce:	Included within individual business cases and capital prioritisation process.
Risg: Risk:	Risk assessment process is integral to the capital prioritisation process and the management of capital planning within HDdUHB also included within individual business cases and capital prioritisation process.

Cyfreithiol: Legal:	Included within individual business cases and capital prioritisation process.
Enw Da: Reputational:	Included within individual business cases and capital prioritisation process.
Gyfrinachedd: Privacy:	Included within individual business cases and capital prioritisation process.
Cydraddoldeb: Equality:	Equality assessments are included within individual business cases and capital prioritisation process when required.

CAPITAL SUB COMMITTEE UPDATE REPORT

Date of last meeting: 19 July 2024

Quoracy: Met

Report by: Eldeg Rosser, Head of Capital Planning

KEY DISCUSSION POINTS AND MATTERS TO BE ESCALATED FROM THE DISCUSSION AT THE MEETING:

Alert¹ (may require discussion)

- There is ongoing discussion around the **Strategic Outline Case (SOC)** and the additional scenarios Welsh Government (WG) are expecting the Health Board to explore. The key point to note from a capital perspective is that it is becoming clearer if the Health Board are expected to widen the scope of the SOC, there will be significant cost and timeline consequences.
- Formal advice has been received from external advisors in relation to the changes WG are asking Hywel Dda University Health Board (HDdUHB) to consider in relation to exploring new scenarios. The Health Board is now seeking legal opinion on the potential implications.
- Several of the **community schemes** have capital and revenue affordability challenges. It is key going forward to agree how the Health Board sees the strategy of developing community hubs going over the next couple of years.
- The **Annual Strategic Medical Device Replacement Report** highlighted the challenge of how the Health Board manages the risk without the significant levels of investment required. Also, how the Health Board needs to look at the strategic decisions it is making in relation to equipment.

Advise² (to monitor)

Capital Sub-Committee wish to **advise** members of the Strategic Development and Operational Delivery Committee (SDODC) that:

- There are no concerns regarding being able to meet the **Capital Resource Limit 2024/25**, both in terms of underspend and overspend. It is currently forecast that all schemes are to progress as expected.

Capital Programme 2024/25

- HDdUHB have been awarded two amounts of additional WG funding. This includes £4m to address backlog maintenance issues and £3.2m to replace the Magnetic Resonance Imaging (MRI) in Prince Phillip Hospital (PPH); and Fluoroscopy room and Radiology room in Withybush Hospital (WGH)
- Whilst the Health Board has committed just under £0.500m out of the contingency pot, there are still a significant number of bids that have yet to be reviewed. These will be further discussed at the Capital Planning Group

¹ There is a lack of confidence that any action in place is sufficient to address the issue satisfactorily and/or within the scope of the operational team or executive to resolve. Engagement, action or intervention required.

² There are areas of concern where assurance has been taken on actions in place but requires close monitoring. An early warning of an emerging and potentially serious concern.

meeting being held on Friday 26 of July 2024, and a verbal update will be provided.

- It was noted that there are several items that had not been anticipated such as the potential additional costs associated with the handing back of the General Medical Services (GMS) contract in St Davids, depending on a decision at Board on 25 July 2024. Also, fees that may need to be spent before receiving WG approval on the next phase of the Fire Schemes.

Assure³ (to note)

Capital Sub-Committee wish to assure members of the SDODC that:

- **Capital Governance Highlight Reports** have been reviewed by CSC for all projects with Red and Amber Schemes
- The Sub-Committee endorsed the **Environmental Management Review** for the period 2023/24 and Objectives and Targets for 2024/25 with a query to check if alternative governance routes for the reports approval was more appropriate for the future.

The Capital Sub Committee noted the following:

- **The EFAB Update Report** and that all projects are currently Red, Amber, Green (RAG) rated Green (Low Risk) and are currently on programme.
- The **A Healthier Mid and West Wales (AHMWW) update report** and progress made in respect of the AHMWW Programme Business Case.
- The progress made in respect to the **Community Schemes**.
- The report and actions taken to implement the **Advisory Report, Management Action Plan** prepared as a consequence of the A Healthier Mid and West Wales Programme: Forward Look Governance Review.
- **The Annual Strategic Medical Device Replacement report.**
- **The Regional Capital Prioritisations Approach (Integrated Regional Capital Fund (IRCF)).**
- The Business Justification Case (BJC) for **Carmarthen Hwb** and funding approval received from WG.
- The submission of the **Pentre Awel** Full Business case (FBC) to WG and that the Council and Health Board are awaiting feedback through the WG scrutiny process and a date when this will be considered by the IRCF Panel.

Papers for information were noted by the CSC as follows:

- Capital Review Meeting – 24 March and 24 May 2024.
- Capital Monitoring Forum – Minutes of meetings held on 13 May, 11 June and 9 July 2024.
- Capital Planning Group – 31 May 2024.

Review of Risks

³ *There is confidence that actions are robust and will be sufficient to address the issue or generally operating effectively. Routine monitoring.*

The Capital Sub-Committee discussed and noted that the risks highlighted in relation to Medical and Non-medical equipment, Informatics and Digital Infrastructure and equipment, Estates, Statutory and Infrastructure are tracked on the Health Board's Corporate Risk Register namely 1196 and 1745, which call out the risk of the level of discretionary capital that the Health Board have available.

The backlog figure was increasing and as such the mitigation is in the Health Board's AHMWW Infrastructure Plan.

Sharing of learning

Sharing of learning is being undertaken from scrutiny of pipeline community schemes to inform development of future schemes in light of feedback from WG and Executive Team on issues including integration and capital and revenue affordability.

Recommendation

The SDODC is asked to note the Capital Sub Committee Update Report following it's meeting on 19 July, 2024.