

**PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL  
STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	29 February 2024
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	A Regional Collaboration for Health (ARCH) Portfolio Update Report
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Lee Davies, Director of Strategy and Planning
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Siôn Charles – Head of ARCH Strategy & Service Planning

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Er Gwybodaeth/For Information

**ADRODDIAD SCAA  
SBAR REPORT**

**Sefyllfa / Situation**

This report provides an update on the activities of the A Regional Collaboration for Health (ARCH) Portfolio and the regional discussions held between Hywel Dda University Health Board (HDdUHB) and Swansea Bay University Health Board (SBUHB) for the period November 2023 to January 2024.

**Cefndir / Background**

Primary issues discussed at ARCH Partnership, ARCH Delivery and Leadership Group (DLG) and progress of the ARCH Service Transformation Programmes are summarised in this report.

The ARCH NHS Regional Recovery Group met on 6 November and 12 December 2023. The ARCH Partnership met on 23 November 2023.

**Asesiad / Assessment**

**ARCH Service Transformation Programme Updates**

**Cardiology Regional Services**

- Financial Delivery Unit (FDU) data has now been included in the business case to support the proposal. The updated business case has been shared and discussed with the Steering Group. Group members gave feedback, which needs to be considered before sharing the business case further. Business case is with Directors of Finance for feedback. Closure report for Cardiology Programme with Diagnostic elements moving to the Regional Diagnostics Programme. Acute Coronary Syndrome (ACS) Business Case feedback from Directors of Finance.

**Regional Neurosciences Services**

- Neuromuscular Disease (NMD) service – SBUHB Neuro have put plans in place and developed service with three Care Advisors now in place. Service now more resilient and sustainable. National business case expected in coming months. Meetings to discuss a

future regional Neurosciences service have taken place. Proposal being drawn up with pragmatic approach to how things progress and the pace. Paper presented and accepted in June 2023 by ARCH Regional Recovery Group. Work now underway and meetings with Commissioning and Finance have been put in place but taking longer than expected. Meetings have taken place with Finance colleagues from both Health Boards to support development of proposal paper that will go to ARCH Regional Recovery Group in February 2024. Neurology Patient and Primary Care website due to launch with the support of Comms Team.

- Neurosciences programme on hold (from 4 December 2023 ARCH Regional Recovery Group) as ARCH resources prioritised to support new South Wales vascular programme – to be reviewed in April 2024.

### **Regional Pathology**

- Recruitment – Regional Mortuary Manager commenced in post.
- Finance – Resource plan for 2023/24 agreed and financial monitoring process on fees in place. Forecast within contingency to year end.
- Digital – Contractors (PSC) appointed to develop a Digital Strategy for Outline Business Case (OBC). Strategy completed and approved by Programme Board in October 2023.
- Genomics – Discussions ongoing with Swansea University and All Wales Medicines Strategy Group (AWMGS) regarding detail of proposed Precision Medicine unit as part of the main Hub build.
- Cellular Pathology – Procurement exercise in development to obtain indicative costs for implementing a Managed Service Contract for Cellular Pathology Services across the region.
- Blood Sciences/ Laboratory Medicine – Staff engagement workshops held at seven sites across SBUHB and HDUHB during October 2024 to update staff on progress of the Regional Pathology Programme (including Operational Delivery Network (ODN)).
- Microbiology – Discussions with Public Health Wales (PHW) on overall strategy. ODN development - target go live April 2024.
- Workforce and Finance and Commissioning sub groups established and met November 2023. Engagement with staff and service users commenced. Face to face engagement sessions with laboratory staff on all sites held October 2023. Presentations delivered to staff side Partnership Forums within both HDUHB and SBUHB in October to November 2023, to raise awareness of the ODN and associated planned changes.

### **South West Wales Regional Cancer Services**

- Setting up of the workstream project groups has been delivered. Terms of Reference are in development. Workplans are in development. Review of workforce assumptions. Revision of second CT SIM (Computerised Tomography Simulator) business case. Feedback from Welsh Government on Strategic Programme Case.

### **South West Wales Regional Stroke Programme**

- Joint - Regional Stroke Service Engagement Event: Delayed due to operational pressures. Baseline Engagement Activity: Surveys to be sent out to Stroke Survivors and Staff - Delayed due to operational pressures to January/ February 2024. Regional Consultant Rota: Initial conversations had, discussions to continue to develop rota and CT Perfusion. Continue work to model the wider catchment area, and Remote Care Unit versus Emergency Stroke Assessment Facility. Catchment Area to the East of region: Conversations to be had with Cwm Taf Morgannwg UHB.
- Swansea Bay - Brainomix Live December 2023. Recruitment underway in line with SBAR.
- Hywel Dda - James Severs (Hywel Dda UHB - Executive Director of Therapies and Health Science) started, had an introductory meeting – to take over as chair after next Regional Stroke Board. Welsh Government AHP funding awarded to set up Early Support

Discharge (ESD) for Stroke Survivors in Hywel Dda – Recruitment underway. Pembrokeshire and Carmarthenshire Stroke Pathway review draft complete. Scheduled to go to HDdUHB Board on 28 March 2024 (awaiting public engagement analysis). Clinical Service Plan Engagement underway. Brainomix Go Live in HDdUHB.

- National Programme: Baseline engagement survey: NHS Executive have agreed to resource this work – Data Protection Impact Assessment (DPIA) agreement required to share data. New Stroke Dashboard developed – out for feedback. Innovation – Survey developed – out for feedback.

### **Regional Oral Maxillofacial Surgery (OMFS) Programme**

- Productive Regional OMFS follow up meeting held in May 2023 to define and agree Work Programme to include short, medium and long term solutions for Oral Surgery and Oral Medicine. Operational Teams continue to undertake demand and capacity analysis of the OMFS service across the region. Draft work programme has been refined by clinical and operational teams in October to November 2023. Next steps include presenting OMFS closure report to ARCH Regional Recovery Group in February 2024 for endorsement.

### **Regional Diagnostics**

- The Endoscopy teams in both Health Boards have submitted their demand and capacity data to the National Endoscopy Programme in November 2023. Support is being received from the Programme to be able to present this data in a regional format, which will provide visibility of gaps and opportunities for transformation. This work is expected to be presented back to the Regional Diagnostics Programme Board in March 2024.
- Neurophysiology: A meeting took place on 9 January 2024 with both Health Boards to meet the new HDdUHB Head of Service, Laura Matthew. The main discussion was based around achieving the Improving Quality In Physiological diagnostic Services (IQIPS) Accreditation. All guides and protocols are being standardised by SBUHB, which will eventually be used on an All Wales basis. In the coming months, both SBUHB and HDdUHB will be working towards achieving this accreditation. SBUHB are aiming to complete this by the end of 2024.

### **ARCH Partnership**

- ARCH Partnership met on 23rd November 2023.
- ARCH Partnership agreed that there was commonality in strategic goals between each partner's individual research and innovation strategies to move forward with a regional innovation and research plan. ARCH Partnership endorsed the proposal to progress the development of a regional Innovation and Research Strategic Plan and suggested timelines. The plan would include ongoing ARCH Strategic Initiatives with the addition of pursuing the development of a regional harmonised Intellectual Property (IP) Policy, regional Commercial Strategy, and regional Innovation Governance and Processes.
- The [ARCH Health Needs Assessment \(HNA\)](#) was shared with members to inform research and innovation activity across the region (such as the Swansea Bay City Deal Campuses Project). A series of stakeholder engagement discussions were planned to discuss the themes highlighted within the findings.
- Members were updated on the progress of the Swansea Bay City Deal Pentre Awel Project. Construction was underway and is expected to be handed back in October 2024.
- An update was shared on discussions and joint working between TriTech and the Joint Clinical Research Facility (JCRF). Team members from respective organisations are working more closely and there is a focus on opportunities for Regional Oncology commercial trials.

### **Argymhelliad / Recommendation**

The Strategic Development and Operational Delivery Committee is asked to **NOTE** the HDdUHB and SBUHB regional discussions and the ARCH Portfolio Summary Update.

<b>Amcanion: (rhaid cwblhau)</b> <b>Objectives: (must be completed)</b>	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	2.3 Provide assurance to the Board that, wherever possible, University Health Board plans are aligned with partnership plans developed with Local Authorities, Universities, Collaborative, Alliances and other key partners, such as the Transformation Group who form part of A Regional Collaboration for Health (ARCH).
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Parthau Ansawdd: Domains of Quality <a href="#">Quality and Engagement Act (sharepoint.com)</a>	7. All apply
Galluogwyr Ansawdd: Enablers of Quality: <a href="#">Quality and Engagement Act (sharepoint.com)</a>	4. Learning, improvement and research 3. Data to knowledge 2. Culture and valuing people
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	4a Planned Care and Cancer Recovery 4b Regional Diagnostics Plan 5b Research and innovation 6a Clinical services plan
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022</a>	8. Transform our communities through collaboration with people, communities and partners

<b>Gwybodaeth Ychwanegol:</b> <b>Further Information:</b>	
Ar sail tystiolaeth: Evidence Base:	Each element of ARCH is being developed against a series of evidence bases.
Rhestr Termiau: Glossary of Terms:	Included within the body of the report.
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol: Parties / Committees consulted prior to Strategic Development and Operational Delivery Committee:	All items have been discussed within the ARCH programme structure.

<b>Effaith: (rhaid cwblhau)</b> <b>Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian:</b> <b>Financial / Service:</b>	ARCH is funded by the three organisations which form the partnership.
<b>Ansawdd / Gofal Claf:</b> <b>Quality / Patient Care:</b>	<p>The regional models of service will place the patient at its centre and work together with patients and citizens to co-produce healthier people and communities to deliver better outcomes that matter to people. ARCH partners will work with our population to develop local values, focused on the health of our communities. Working with the wider public and third sectors, the Health Boards will implement new regional service models based on the principle of care being provided closer to home. Expanding access through the development of new infrastructure and redeveloping and redefining the use of existing infrastructure will radically transform patient pathways across the region.</p> <p>ARCH will provide a significant contribution to:</p> <ol style="list-style-type: none"> <li>1. Addressing the chronic staff shortages for certain specialities/services and in doing so improve quality of care through meeting the correct standards of staffing and providing more consistent staffing.</li> <li>2. Improving the efficiency with which services are delivered.</li> <li>3. Increasing non NHS income through expanding research, clinical trials and other collaborative partnerships with industry.</li> </ol> <p>Over time, reduce or stabilise the burden from chronic disease through prevention and public engagement with their health.</p>
<b>Gweithlu:</b> <b>Workforce:</b>	<p>ARCH will provide a significant contribution to addressing the chronic staff shortages identified across the Health Board; this will be achieved through:</p> <ol style="list-style-type: none"> <li>i. Improving training numbers and retention</li> <li>ii. Where appropriate moving to regional delivery of certain service models</li> </ol> <p>In doing so reducing the premium rate variable pay costs.</p>
<b>Risg:</b> <b>Risk:</b>	The ARCH Board maintains a wide ranging risk register that is reviewed at every ARCH Board meeting and by the Delivery and Leadership Group of the ARCH Partnership (an Executive Level meeting at which all three partners are represented).
<b>Cyfreithiol:</b> <b>Legal:</b>	Not Applicable
<b>Enw Da:</b> <b>Reputational:</b>	Not Applicable
<b>Gyfrinachedd:</b> <b>Privacy:</b>	Not Applicable
<b>Cydraddoldeb:</b> <b>Equality:</b>	Equality Impact Assessments will be undertaken on each of the projects within the PDP as they are developed as an integral part of each business case.