



PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	26 August 2020
TEITL YR ADRODDIAD: TITLE OF REPORT:	Report on the Discretionary Capital Programme (DCP) 2020/2021 & Capital Governance Update
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Director of Operational Planning & Strategic Development
SWYDDOG ADRODD: REPORTING OFFICER:	Paul Williams, Assistant Director of Strategic Planning

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

This report is presented to the Strategic Development and Operational Planning Committee (SD&ODC) detailing:

- The report on the 2021/22 Capital Programme and investments planned.
- The capital schemes governance update, including a specific Cylch Caron update.

Cefndir / Background

This reports tracks the approved Discretionary Capital Programme (DCP) for 2021/22 and follows on from the report and discussion at the People, Planning and Performance Assurance Committee (PPPAC) meeting held on 24th June 2021, and the Capital Estates and IM&T Sub-Committee (CE&IM&TSC) meeting held on 21st July 2021. The report also captures the outcome of discussions concerning allocation of the balance of the 2021/22 capital allocations available.

The allocation of the programme is set within the context of:

- Continuing risks associated with backlog pressures
- Capital expenditure associated with the recovery phase of COVID-19

The terms of the Discretionary Capital Allocation letter from Welsh Government (WG) state:

‘Discretionary capital is that allocated directly to NHS organisations for the following priority obligations across all healthcare settings: Meeting statutory obligations, such as health and safety and fire code; maintaining the fabric of the estate; and the timely replacement of equipment’.

The prioritisation process includes representation from Executive portfolios at the Capital Planning Group which reports to the CE&IM&TSC, and the position set out is consistent with that reported to the Sustainable Resources Committee.

Asesiad / Assessment

Capital Programme 2021/22

The current Capital Resource Limit (CRL) for 2021/22 has been issued with the following allocations:

Expenditure	£m
All Wales Capital Programme (AWCP)	28.457
Discretionary Programme (Gross Allocation)	7.421
- Less I2S repayment	(0.150)
Total	35.728

The AWCP allocations are to progress the following schemes in 2021/22:

- Women and Children Phase II.
- Magnetic resonance imaging (MRI) Withybush General Hospital (WGH).
- Additional computerised tomography (CT) in Glangwili General Hospital (GGH).
- Replacement CT in WGH.
- Fire prevention Works GGH.
- Estates Funding Advisory Board Schemes
- WGH Fire Enforcement Works
- E-prescribing

Discretionary Capital 2021/22

The allocation of the Discretionary Capital Programme was endorsed by PPPAC in April 2021. Since that meeting, the finalisation of the end of year position and the sale of Cardigan Health Centre and Neyland Health Centre means there is a total of £1.180m available for re-allocation in 2021/22; this was the position reported to PPPAC in June 2021.

Of the £1.180m available for allocation, the following commitments have already been made:

- To top up the equipment allocation back up to £0.661 - £0.070m
- To fund works required in Pond Street Clinic to keep it operational - £0.070m

This leaves a balance of £1.040m

The Capital Planning Group (CPG) which includes representation from Executive portfolios has been working on the development of a prioritisation matrix to allocate the balance of the capital available across all areas. At its meeting in June 2021, the Group used the matrix developed to score the top priorities in each of the following areas:

- Estates Statutory
- Estates Infrastructure
- Equipment
- Digital

against the following criteria:

Does the investment	Score
• Address patient or staff safety issue?	22%
• Address an audit or external agency report recommendation?	17%
• Address a statutory requirement?	17%
• Address an issue which is detrimental to clinical performance?	13%
• Address an issue which is detrimental to patient experience?	13%
• Address a Board or Executive mandate?	9%
• Address a Planning Objective and our Health and Care Strategy?	9%

Whilst the CPG recognises that the matrix is not perfect and requires further refinement going forward, it is a significant step forward in prioritising the Health Board's (HB) capital allocation across the areas of Estates, Digital and Equipment. This matrix will be refined during work on planning the DCP for 2022/23 and determining how much of the HB's programme will be allocated using this methodology.

Using this matrix to score the priorities identified in each area, the following were the highest-ranking priorities:

Scheme for investment	£ m
Ultrasound Machines	0.039
Replacement Cytotoxic & Radio Pharmacy Isolators	0.116
Asbestos environmental cleaning work - GGH	0.240
Cyber Security	0.150
Fire Improvement at Elizabeth Williams	0.120
Fire code Tregaron	0.200
Total	0.865

At its meeting on 14th July 2021, the Executive Team agreed the items prioritised through the matrix above totalling £0.865m.

This would have left a balance of £0.175m unallocated to consider other priorities. In the interim, an operational pressure which has been escalated recently is the need to progress the procurement and installation of isolation pods on site to help control outbreaks and manage patients who are known/ suspected to be infectious or colonised with a pathogen. The cost of undertaking this work is expected to be £0.422m. At the Executive Team meeting, the Infection Control Team were asked to evaluate the need for these pods in light of a potential 3rd wave of COVID-19 over the coming winter period. This need has been confirmed by the Team and at the time of preparing this report, discussions around the appropriate procurement route are taking place.

Committing this expenditure at this point in the year would leave the HB with a potential over-commitment against its CRL of £0.247m.

During the year additional allocations will become available in the form of VAT recovery, slippage and underspend on the existing programme, which will make this affordable in year within the CRL. It has been confirmed that £0.124m is available from VAT recovery which reduces the over-commitment to £0.123m. The Capital Monitoring Forum will need to review this potential over-commitment in year to ensure that the CRL is not breached at the year end.

Other issues that have recently been raised at the various forums, including Executive Team, that may require a capital solution in year are:

- Property issues in Managed Practices which were raised in Executive Team discussion and the CEIM&TSC and are the subject of further work with the Estates Department
- Fire safety letter issued for Bronglais General Hospital
- IT replacement requirements
- Pathology – I.T. implications of Roche installations, GGH

Capital Governance: Capital Project Highlight Reports – Project Updates

The following schemes commenced in 2020/21 have now been completed or are scheduled to complete in Autumn 2021:

- Hospital Sterile and Disinfection Unit (HSDU) washer in PPH.
- New MRI in WGH.
- Pathology improvements in GGH.

The following projects are on-going:

- Women and Children Phase II.
- Fire enforcement work WGH.

Approval has been given by WG to the Business Continuity (Major Infrastructure) programme business case with an estimated capital value of c£87m.

The following project is awaiting feedback from WG:

- Aseptics Strategic Outline Case (SOC).

The following projects are currently in the design and development stage:

- CT replacement WGH.
- A second CT at GGH.
- Fire enforcement work GGH.
- Estates Advisory Board Funding Schemes.

Several projects are now progressing into scoping stages and will require resourcing from a Capital Planning, Estates and Digital perspective:

- Aberystwyth Integrated Care Centre.
- Carmarthen Hwb.
- Fishguard Integrated Health and Wellbeing Centre.
- Neyland Integrated Primary and Community Development.
- PPH Demountable solution (COVID-19 recovery scheme).

Projects with a red RAG status are reported as follows:

- Pond Street/ Penlan.
- Cross Hands Health Centre.
- Women & Children Phase II.

In addition two significant schemes are being re-scoped and the schemes will require revised or new business cases to be progressed:

- Cylch Caron – the subject of an update in this report
- Transforming Adult Mental Health - the subject of a report to the July 2021 Board meeting. Work is underway to assess the implications of the service developments undertaken over the past year for the programme business case and the infrastructure developments required to support the service transformation programme.

SDODC is asked to note the **red** RAG status for the projects listed as follows:

Pond Street/ Penlan	RAG Status	Risk Category		
		Funding	Timescales	Other
		✓		
	Timescale for improved RAG rating	The underlying reason for the red rating is unchanged as the funding position is unresolved. The project is on hold due to cost and COVID-19. There is a possibility that a new scheme for Carmarthen Town in partnership with the Local Authority and Trinity University could replace the Pond St/ Penlan Project if the application for 'Levelling up' funding is successful.		

Risk Update:

The CE&IM&T Sub Committee agreed at its March 2021 meeting that a meeting of the Pond Street Service Group would be convened to agree the minimum work needed to keep the site operational. This has been actioned by Estates Team with a site assessment complete and capital prioritised in the DCP programme. A retail opportunity has since appeared in Carmarthen in partnership with Carmarthenshire County Council and Trinity University. An internal work stream was quickly established to rapidly develop a Strategic Outline Case over a six-week period with the application for UK 'Levelling up' funding submitted by the Local Authority on behalf of all partners on 17th June 2021. Meetings were held with a range of service leads (Community Teams, Dental, Primary Care, Mental Health & Learning Disabilities, Workforce, Public Health, Health Visitors, Paediatrics, Sexual Health and Podiatry) in order to develop briefs and accommodation schedules to inform the case. The Executive Team has been briefed throughout and a formal Project Group and governance has been established within the HB. There is a possibility that this new scheme for Carmarthen Town could replace the Pond St/ Penlan Project if the submitted funding application is successful.

Cross Hands Health Centre	RAG Status	Risk Category		
		Funding	Timescales	Other
		✓	✓	

	Timescale for improved RAG rating	The underlying reasons for the red rating for the scheme remain unchanged due to timeline delay. The risk associated with the revenue solution has been reviewed and mitigated in discussion with the Director of Finance. Further to a recent meeting with WG, it had been agreed that the Outline Business Case (OBC) will require a more detailed refresh to review and update the Capital Costs and incorporate the decarbonisation opportunities into the scheme design and costs. This will result in a revised OBC being available by the end of December 2021.
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Risk Update:

Responses to the WG scrutiny questions have been prepared. ARCHUS has been appointed to undertake some further work to refresh the Strategic Economic Case and Financial Case, which will also include updating the benefits register. The HB is also reviewing the space utilisation within the new Health Centre. Following engagement with WG around expectations for refreshing the OBC, more time will be required to review and update the capital costs and build in the decarbonisation strategy and costs. The project governance and structure has been reviewed and memberships updated, service leads have been re-engaged to understand how services may have changed operationally following the COVID pandemic, and the design team has developed a new pre-construction and construction programme providing an indicative timeline. The reviewed indicative timeline reflects that the refreshed OBC will be available in December 2021.

Women & Children's Phase 2	RAG Status	Risk Category		
		Funding	Timescales	Other
	Timescale for improved RAG rating	✓	✓	
		The underlying reasons for the red rating are unchanged from the previous report. Work is ongoing to resolve outstanding financial and time related risks.		

Risk Update: The RAG status remains on red as there is a significant delay in the scheme completion. A Project completion date on the programme C33 has a reported date of 15th September 2022; the original completion date was 13th November 2020. This timeline has been reviewed and accepted by the HB. A revised programme C36 has been issued in the last few days and is currently being reviewed by the Project Manager; this is projecting a Stage 2 handover date of 27th September 2021 and a scheme completion date of 15th November 2022. Structural surveys being undertaken for Stage 3 works are currently flagging up potential significant risks with the supply chain partners proposed for works in this Stage. The current C36 programme does not currently reflect any delays in Stage 3. The ongoing monitoring of the supply chain partner performance continues, together with the monitoring of Design Team engagement for the next phase of the Project. The HB is reviewing current equipment and non-works budgets to understand if there are any underspends within the current allocations. However, if all risks materialise, there is likely to be an additional contribution from the DCP to fund this scheme. The scheme will be the

subject of a further detailed progress update at the SDODC meeting to be held on 26th October 2021.

Other Projects to Note:

Cylch Caron

New project governance arrangements reflecting partnership between the HB and Ceredigion County Council (CCC) have been presented to the Project Group. Commitment from both partners was confirmed along with that from WG Health & Housing colleagues. It was confirmed that Cylch Caron remains a scheme of interest to the First Minister and the HB's intentions for the scheme going forward have been communicated to WG. Options for another Registered Social Landlord (RSL) partner via CCC's procurement Team are being explored. If there no interest from RSLs, further options for construction with CCC as landlord will be explored. The HB, GMS and Pharmacy project brief remains the same. Following discussion at the May 2021 CEIM&T SC meeting and the June 2021 PPPAC meeting, it had been agreed to close the project in its original form. The population of Tregaron will be kept updated and engaged with regard to future developments.

The GP Practice and the HDdUHB are exploring mitigating options to address GMS current concerns regarding premises. The Pharmacist remains committed to the scheme. PPPAC has agreed that whilst there remains high service risk, the relaunch of the capital scheme will need to be reflected in a reassessment of the project risk for future reporting. As required in the Committee work programme, a separate update report for Cylch Caron is included as Appendix 1 to this report.

Aberystwyth Integrated Education Centre

A recent meeting with WG had been held to present the background and need for the scheme. The further impact of the Medical School expansion development and the effect of COVID-19 were also discussed at this meeting. WG considered that the project was worth further exploration and consideration is being given to whether to continue with the current Business Case or to examine the longer-term strategy for integrated education across the HB. Work will continue to assess the needs across the HB in order to agree the project scope.

Aberystwyth Integrated Community Centre

Since Executive Team sign-off to establish formal project groups, inaugural meetings have been held for both operational and strategic groups. Comments have been received and incorporated from both groups on the Project Initiation Document, spending objectives, benefits and critical success factors. Whilst awaiting approval of the project from WG on potential funding and business case routes, concurrent activity is being carried out to progress the identification of benefits, risks, impact and property options.

The HB's Health & Care Strategy - *A Healthier Mid and West Wales: Our Future Generations Living Well* - sets out the organisation's long-term vision for the delivery of health and care services to its current and future populations. Realising the HB's Vision and Mission means the development and implementation of an enhanced community model, based on an integrated social model for health and wellbeing. The community model requires the organisation to reimagine its community estate to better meet the place-based needs of its population, whilst connecting care across the region and between primary, community and secondary care. The Capital Planning Team has been working closely with the County Directors to identify the

community estate infrastructure requirements for the programme. A small informal project team led by the County Director for Pembrokeshire with support from the Capital Planning Team has started to scope three Pembrokeshire Schemes. Of these, Tenby warrants further exploration but two schemes are outlined below:

Fishguard Integrated Health and Wellbeing Centre

The project scope is to develop an Integrated Health and Wellbeing Centre for Fishguard in partnership with Pembrokeshire County Council and other PSB partners, subject to funding via a business case to WG. This will include a longer term solution for the existing Fishguard Healthcare Centre and support for local delivery of services for the North Coastal Integrated Community Network. A small project group has been established, with a Project Initiation Document currently being finalised.

Neyland Integrated Primary and Community Development

The project scope is to develop an Integrated Primary and Community Development in Neyland, Pembrokeshire. This will involve the co-location of the existing premises of Neyland and Johnson GP Practice and Neyland Pharmacy in a new improved facility with more space to enable enhanced and wrap-around services to be delivered to the local population. A small project team has been established which includes Pembrokeshire County Council, looking at opportunities offered at the Windsor Garden site.

An SBAR will be submitted to Executive Team mid-August 2021 for approval to establish a formal project group to take these schemes forward.

Endoscopy JAG Accreditation and Day Surgery Project, Prince Philip Hospital (PPH)

A project for a demountable solution in PPH has been established as part of the COVID-19 recovery position, which might result in a revenue or capital infrastructure solution.

Carmarthen Hwb

This project is being led by the Local Authority (LA). A subgroup has continued to work in partnership with the LA steering group, and Trinity University in scoping a brief for a new centre for health, wellbeing, learning and culture in Carmarthen Town Centre. An internal work stream and Project Group was quickly established to rapidly develop a Strategic Outline Case (SOC) over a six week period with an application for UK 'Levelling up' funding that was submitted by the LA on 17th June 2021. There is a possibility that this new scheme for Carmarthen Town could replace the Pond St/ Penlan Project if the submitted funding application is successful. The decision and outcome from the bid application is due on 1st October 2021. It was requested that the risks around this timescales and financing for this project should be flagged to SDODC. The sub-committee recognised that a meeting needs to be held in order to be transparent and to identify the risks around funding and resourcing this project. The total capital cost of the scheme is circa £19.6 million. There is further work needed with the work streams to mitigate the risks identified. The milestones received from the LA indicate a 42 month programme, assuming detailed development and approval of the brief in September 2021 to completion of construction in March 2024 and opening in July 2024.

Other points to note are that the results and action plan from the Lessons Learnt Review of Women and Children Phase II was reported to CEIM&TSC in July and a further update report on the Project will be prepared for the next meeting of SDODC.

The plan for undertaking the Post Project Evaluations (PPEs) for the remainder of 2021/22 is as follows, and the outputs of these evaluations will be reported to the appropriate CEIM&TSC meeting:

Project	Undertaken	Reported to CEIM&TSC
Women & Children Phase II – Lessons Learnt	Complete	July 2021
Ward 9/10	August/September 2021	September 2021
*Cardigan	September/October 2021	November 2021
Front of House	November 2021	January 2022
Aberaeron Integrated Care Centre	February 2022	March 2022
Bronglais MRI	March 2022	May 2022

* Cardigan ICC will be subject to a full Gateway 5 review by WG assurance hub. The PPE needs to be completed by the end of October 2021 to allow the external review team to commence the Gateway 5 review.

Argymhelliad / Recommendation

SD&ODC is asked to:

- Note the report on the 2021/22 Capital Programme.
- Note the allocation of the balance of the Capital Programme and the interim over-commitment against the CRL.
- Note the further issues that may require capital solutions in year.
- Note the schemes that are red-rated and the underlying reasons for this. These will be the subject of further reporting to future SDODC meetings.
- Note the Cylch Caron update.
- Note the update on the Lessons Learnt and Post Project Evaluations.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.11 Consider proposals from the Capital, Estates and IM&T Sub Committee on the allocation of capital and agree recommendations to the Board.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Risk 956 - Risk to delivery of the CRL for 2020/21. Risk 624 – Risk to the ability to maintain and address backlog maintenance and develop infrastructure to support long term strategic objectives.
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners.

Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report	8. Transform our communities through collaboration with people, communities and partners
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Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	5.14 Consider proposals from the CEIM&TSC on the allocation of capital and agree recommendations to the Board
Rhestr Termiau: Glossary of Terms:	Explanation of terms is included within the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol: Parties / Committees consulted prior to Strategic Development and Operational Delivery Committee:	CE&IM&TSC and Finance Committee

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Capital values noted within the report. Included within individual business cases and Capital prioritisation process.
Ansawdd / Gofal Claf: Quality / Patient Care:	Included within individual business cases and Capital prioritisation process.
Gweithlu: Workforce:	Included within individual business cases and Capital prioritisation process.
Risg: Risk:	Risk assessment process is integral to the capital prioritisation process and the management of capital planning within HDdUHB also included within individual business cases and Capital prioritisation process.
Cyfreithiol: Legal:	Included within individual business cases and Capital prioritisation process.
Enw Da: Reputational:	Included within individual business cases and Capital prioritisation process.
Gyfrinachedd: Privacy:	Included within individual business cases and Capital prioritisation process.
Cydraddoldeb: Equality:	Equality assessment are included within individual business cases and Capital prioritisation process when required.



PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL
STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	26 August 2021
TEITL YR ADRODDIAD: TITLE OF REPORT:	Appendix 1 Cylch Caron Project – Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Peter Skitt, County Director Ceredigion – Senior Responsible Owner
SWYDDOG ADRODD: REPORTING OFFICER:	Eldeg Rosser – Head of Capital Planning

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

ADRODDIAD SCAA
SBAR REPORT

Sefyllfa / Situation

This paper is presented to the Strategic Development and Operational Delivery Committee (SD&ODC) as an update on the current status of the Cylch Caron Project.

Cefndir / Background

The Cylch Caron Project is a joint project between Hywel Dda University Health Board (HDdUHB) and Ceredigion County Council, being managed by the Ceredigion Local Service Board. It brings together primary and community health care services, social care and housing services in a very rural part of Ceredigion.

The Cylch Caron Outline Business Case (OBC) was submitted to Welsh Government as a joint business case between Ceredigion County Council and HDdUHB in July 2014 and approved in early 2015.

The OBC aim was to provide a fully integrated community resource centre consisting of:

- 40 units of extra care accommodation (34 Extra Care plus 6 Flexible Integrated Health and Social Care Units offering opportunities for Step Up Step Down, Intermediate Care and Rehabilitation/ Reablement)
- A more accessible GP surgery and community pharmacy

Asesiad / Assessment

The Project was progressing as a tripartite project between HdDUHB, Ceredigion County Council and Mid Wales Housing Association (now incorporated within Barcud Housing Group). In December 2020 the partnership project was suspended due to the withdrawal of Barcud Housing Group from the project. However, HdDUHB and Ceredigion County Council remain committed to making improvements to the rural model of community care and housing in the area.

Since December 2020 the following actions have been taken:

- Scheme governance arrangements have been revised
- The Project Board for the scheme has met
- A sub-group of the Project Board has met to review next steps with the progression of the Full Business Case (FBC).

Next steps within the Project are to:

- Update the timeline for the project delivery
- Test the market appetite to appoint another housing partner, a 'Meet the Buyer' event is being planned for early September 2021
- Issue a new tender for a housing partner to progress the scheme – late September
- Update and refresh some of the FBC content.

The implication for the services provided in Tregaron is that the Hospital and Primary Care services continue to be delivered in accommodation which is significantly constrained. The General Practice is currently looking to expand its practice base to accommodate new staff and allow the practice to function. Work is currently ongoing with the Estates Team to find a solution to this.

The delay is also causing a challenge to the wider implementation of the model, with staff working in the hospital setting as opposed to the community setting.

The delay will also result in additional capital investment being incurred on the hospital site to maintain statutory compliance.

Argymhelliad / Recommendation

That the Strategic Development and Operational Delivery Committee note the content of this project update.

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.11 Consider proposals from the CE&IM&TSC on the allocation of capital and agree recommendations to the Board
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	All Health & Care Standards Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	1. Starting and developing well
Amcanion Llesiant BIP: UHB Well-being Objectives:	4. Improve Population Health through prevention and early intervention, supporting people to live happy and healthy lives

Gwybodaeth Ychwanegol: **Further Information:**

Ar sail tystiolaeth: Evidence Base:	Capital Allocation and prioritisation process. Capital Investment procedure and all relevant Welsh Government guidance.
Rhestr Termiau: Glossary of Terms:	Contained within the body of the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Cynllunio Pobl a Sicrwydd Perfformiad: Parties / Committees consulted prior to People Planning and Performance Assurance Committee:	Capital Monitoring Forum Capital Planning Group Individual Project Boards of Capital Schemes Welsh Government Capital Review Meeting Capital Estates & IM&T Sub-Committee

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Capital values noted within the report. Included within individual business cases and capital prioritisation process.
Ansawdd / Gofal Claf: Quality / Patient Care:	Included within individual business cases and capital prioritisation process
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Gyfrinachedd: Privacy:	Included within individual business cases and capital prioritisation process
Cydraddoldeb: Equality:	Equality assessments are included within individual business cases and capital prioritisation process when required