



PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	26 August 2021
TEITL YR ADRODDIAD: TITLE OF REPORT:	A Regional Collaboration for Health (ARCH) Portfolio Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Director of Strategic Development and Operational Planning
SWYDDOG ADRODD: REPORTING OFFICER:	Siôn Charles – Head of ARCH Strategy & Service Planning Sharon Hughes – ARCH Senior Project/Business Manager

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Trafodaeth/For Discussion

ADRODDIAD SCAA

SBAR REPORT

Sefyllfa / Situation

This report provides an update on the activities of the ARCH Portfolio for the period April to June 2021. It also provides an update on the regional discussions that have taken place between Hywel Dda University Health Board (HDdUHB), Swansea University and Swansea Bay University Health Board (SBUHB).

The Strategic Development and Operational Delivery Committee (SDODC) is asked to note the content of the report for information.

Cefndir / Background

The ARCH Delivery & Leadership Group (DLG) met in June 2021. ARCH Service Transformation were undertaken in July 2021. The main topics discussed are summarised throughout this report.

Asesiad / Assessment

ARCH Programme Activity

The ARCH DLG met on 15th June 2021 to finalise discussions on the re-organisation of the ARCH governance structure together with priorities and key deliverables. A Regional Service Planning and Priorities meeting took place on 9th July 2021 to firm up the current/ pipeline priorities. The revised structure includes a greater emphasis on service transformation and delivering the ARCH critical success factors. An ARCH strategic development group will be jointly chaired by executive members from both Health Boards, focusing on future strategic development. The proposed operational delivery group will be led by the Chief Operating Officers and will focus on operational developments. A regional recovery group will focus on regional clinical service solutions and will sign-off regional business cases prior to presentation to the respective Health Boards for final ratification. Next steps include agreeing the Terms of Reference and implementation of the new governance structure by September 2021.

ARCH Service Transformation July 2021

Eye Care – The Glaucoma Business Case was presented as part of the wider South West Wales Glaucoma Service proposal and is a key work stream, together with the Regional Cataracts Recovery Plan. There is joint sign up from the regional primary and secondary care clinical teams for the proposed clinical model which has a risk stratification approach to triage patients, utilising a multi-disciplinary team approach and most appropriate skill mix. The Service Transformation Group approved the clinical and operational model and strongly supported its introduction.

Dermatology – The Dermatology Regional Service requirements outlined within the South West Wales Dermatology Business Case are expected to be presented to the ARCH Partnership in September 2021, together with an update on progress, rationale and risks. Service requirements will be informed from the outputs of Dermatology workforce planning workshops scheduled in August and September 2021. The achievements of the Dermatology Workforce Training Programme are dependent on Consultant capacity to support the clinical supervision of trainees.

Neurology – Current priorities have been focused upon Functional Neurological Disorder (FND). Three workshops to develop the FND business case have been successfully delivered by ARCH, and further information and data is being obtained to evidence the value of the proposed specialist Multi-Disciplinary Team. The FND Awareness Webinar held on 29th June 2021 proved very successful, being well attended with over 100 delegates, and receiving excellent feedback. The group aims to finalise the business case in early September 2021. ARCH are currently working through the plan for corporate governance for business case approval. The business case for Epilepsy and Inpatient care will be the next area of focus.

Cancer – The South West Wales Cancer Centre regional strategic programme was presented to the ARCH Service Transformation Board, outlining project scope, focus on recovery phase, establishing baseline through demand and capacity work, workforce development, Health Board annual/ recovery plans, and stabilisation and modernisation plans in a regional capacity. Five work streams have been established and will focus on workforce, equipment and environment, clinical governance and performance, digital strategy and intelligence, and research and innovation. Two regional group meetings have been held so far, jointly chaired by Karen Stapleton (Assistant Director of Strategy & Service Planning SBUHB) and Shaun Ayres (Assistant Director of Commissioning HDdUHB). Work will continue in identifying the outcomes and assessment of need/ demand and capacity work to help inform the service design.

Cardiology – The newly re-formed Cardiology Regional Steering Group will meet on the 19th August 2021 and progress will be shared at the new ARCH Regional Recovery Group meeting on 21st September 2021. The priorities for this group align with the Health Boards' annual plans and Clinical Services Plans and include a Value Based Health Care approach. Work to address Heart Failure and Ischemic Heart Disease are progressing locally within Health Boards and will be connected to the regional work.

Regional Pathology Service – The two final site options have been identified (Morriston and Parc Felindre) and the group will be finalising decision-making within the next month. Christine Morrell (Interim Director of Therapies SBUHB) is leading a series of sessions to discuss the vision and incorporate the South West Wales Regional Centre of Excellence Cellular Pathology Laboratory. SBUHB/ HDdUHB are currently negotiating with Welsh Government for resources to produce the outline business case.

ARCH Supporting and Enabling Research, Enterprise and Innovation

Campuses – Swansea University is in the advanced preparation stage, completing the Outline Business Case. A second draft has been submitted to the City Deal Project Management Office (CDPMO). Gateway review meetings have taken place, together with a meeting with David TC Davies MP, with a number of partners attending. Further meetings are planned with the CDPMO, Welsh Government and the Economic Strategy Board to consider the investment potential. Formal submission is still on target with approval expected in late November/ early December 2021. A meeting has also been held with Cardiff's Medi-Park project leads, brokered by the Life Sciences Hub, which is supporting the entire Innovation Corridor along the M4, ensuring there is appetite and differentiating offers. The unique selling point around med-tech and advanced/ sports tech and therapies is attracting partners such as Vodafone and Nova Nordisk who have provided letters of support – other international partners have expressed interest and these are being pursued.

Argymhelliad / Recommendation

The Strategic Development and Operational Delivery Committee is asked to note the HDdUHB and SBUHB regional discussions and the ARCH Portfolio Summary Update.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	2.3 Provide assurance to the Board that, wherever possible, University Health Board plans are aligned with partnership plans developed with Local Authorities, Universities, Collaborative, Alliances and other key partners, such as the Transformation Group who form part of A Regional Collaboration for Health (ARCH).
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	2.1 Managing Risk and Promoting Health and Safety 3.3 Quality Improvement, Research and Innovation 7. Staff and Resources 7.1 Workforce
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners. 5. Deliver, as a minimum requirement, outcome and delivery framework work targets and specifically eliminate the need for unnecessary travel & waiting times, as well as return the organisation to a sound financial footing over the lifetime of this plan
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report	8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Each element of ARCH is being developed against a series of evidence bases.
Rhestr Termau: Glossary of Terms:	Included within the body of the report.
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol: Parties / Committees consulted prior to Strategic Development and Operational Delivery Committee:	All items have been discussed within the ARCH programme structure.

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	ARCH is funded by the three organisations which form the partnership.
Ansawdd / Gofal Claf: Quality / Patient Care:	<p>The regional models of service will place the patient at its centre and work together with patients and citizens to co-produce healthier people and communities and deliver better outcomes that matter to people. ARCH partners will work with our population to develop local values, focused on the health of our communities. Working with the wider public, and third sectors, the Health Boards will implement new regional service models based on the principle of care being provided closer to home. Expanding access through the development of new infrastructure and redeveloping and redefining the use of existing infrastructure will radically transform patient pathways across the region.</p> <p>ARCH will provide a significant contribution to:</p> <ol style="list-style-type: none"> 1. Addressing the chronic staff shortages for certain specialities/services and in doing so improve quality of care through meeting the correct standards of staffing and providing more consistent staffing. 2. Improving the efficiency with which services are delivered. 3. Increasing non NHS income through expanding research, clinical trials and other collaborative partnerships with industry. <p>Over time, reduce (or at least stabilise) the burden from chronic disease through prevention and public engagement with their health.</p>
Gweithlu: Workforce:	<p>ARCH will provide a significant contribution to addressing the chronic staff shortages identified across the Heath Board; this will be achieved through:</p> <ol style="list-style-type: none"> i. improving training numbers and then retention ii. where appropriate moving to regional delivery of certain service models

	and in doing so reducing the premium rate variable pay costs.
Risg: Risk:	The ARCH Board maintains a wide ranging risk register that is reviewed at every ARCH Board meeting and reviewed by the Delivery and Leadership Group of the ARCH Partnership (an Executive Level meeting at which all three partners are represented).
Cyfreithiol: Legal:	Not Applicable
Enw Da: Reputational:	Not Applicable
Gyfrinachedd: Privacy:	Not Applicable
Cydraddoldeb: Equality:	Equality Impact Assessments as appropriate will be undertaken on each of the projects within the PDP as they are developed as an integral part of each business case