

TABLE OF ACTIONS

Strategic Development and Operational Delivery Committee (SDODC) meeting held on 15th December 2021

MINUTE REF	ACTION	LEAD	TIME SCALE	PROGRESS
SDODC (21) 48	<p>Table of Actions from Meeting Held on 26th October 2021</p> <p>To circulate updated information to the appendix accompanying the Table of Actions on staffing levels within the Patient Experience Teams at each Hospital Site.</p>	KW	04.01.2022	Pathways and associated support are being remodelled across the whole directorate, including the development of a business partnering model. Patients and families on sites are supported with central teams also working remotely. There has been an increase in capacity following successful recruitment into the vacant positions.
SDODC (21) 50	<p>Integrated Performance Assurance Report</p> <p>To undertake work on a benchmarking exercise for comparison between other HBs across Wales on their performance targets and expectations to identify whether HDdUHB's metrics are tenable, and to present to the next SDODC meeting for the Committee to consider the scale of the recovery challenge.</p>	HT	04.02.2022	Included as an appendix to the IPAR on the SDODC agenda for 24 th February 2022
	<p>To provide a more informed picture of the projected demand on services from the past two years at the next SDODC meeting to provide the Committee with a level of insight into the scale of the recovery challenge facing the HB.</p>	LD	04.02.2022	Included as an item on the SDODC agenda for 24 th February 2022

SDODC (21) 53	<p>Planning Objectives Update</p> <p>To request Professor Kloer's attendance to provide an update on the POs under his Executive leadership at the next Committee meeting.</p>	KW	04.01.2022	To defer until SDODC meeting in April 2022 to meet with Professor Kloer's availability
SDODC (21) 58	<p>Pentre Awel Update Report</p> <p>To share a full breakdown of job projection figures associated with the Pentre Awel project.</p>	SB	04.02.2022	See Appendix 1 to the Table of Actions
	<p>HT to work with SB to ensure that maximum exposure and digital opportunity is afforded to the Pentre Awel project, the communities and the population, both in health and social care.</p>	HT/SB	04.02.2022	A draft Heads of Terms has been produced and further work is ongoing to determine the level of service charge that will be applied during the first year of operation of Pentre Awel. Further details will be available by the beginning of March 2022 which will enable an accurate value to be developed and an update will be provided in the Pentre Awel report for presentation to the April 2022 SDODC meeting.
	<p>To share the governance structure in place for the Pentre Awel project for an assurance on how arrangements are regulated.</p>	SB	04.02.2022	See Appendix 2 to the Table of Actions
SDODC (21) 59	<p>Carmarthen Hwb Plan</p> <p>To follow up on reference made in the report to the availability of an information pack from 10th December</p>	LD	04.02.2022	Carmarthenshire County Council has advised that it is not possible to share this detail as yet as the Council is in the process of

	2021, and if appropriate to share with SDODC Members.			securing a contractor who will be responsible for considering the delivery plan and timescales against the overall programme. Heads of Terms has been submitted.
	To seek clarification on the July 2024 timeline for completion of the Carmarthen Hwb, recognising the requirement for internal remodelling only to be undertaken.	LD	04.02.2022	The current target date for occupation is now April 2024. Consideration will be given to a longstop date for the Agreement for Lease. Discussions will also take place over the coming months in respect of the fixtures and fittings installed as part of the scheme. It has already been agreed that group 1 fixed assets should be included as part of the scheme funding, excluding specialist group 1 items e.g. dental assets. As above, following receipt of the delivery plan, the detailed design and costings will follow.

LD – Lee Davies

HT – Huw Thomas

SB – Sharon Burford

KW – Kirsty Walker (Secretary)

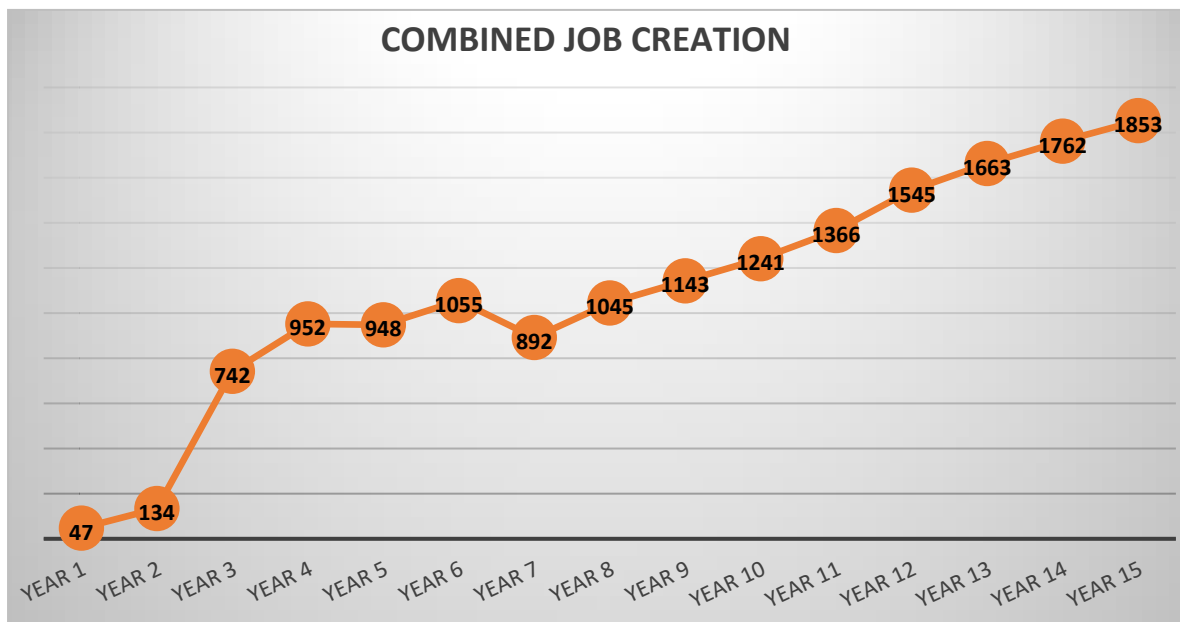
Pentre Awel – Job Projections

Background

In developing the Business Case for Pentre Awel, an economic appraisal was undertaken to consider a number of key economic outputs and deliverables, including Gross Value Added (GVA), Net Present Value (NPV) and jobs created. This briefing paper summarises the projected number of jobs to be created amongst the different elements and is based on the modelling undertaken.

Projected Job Creation - Overview

Over the 15-year programme period, it is anticipated that Pentre Awel will support the creation of 1,853 jobs across core and supporting sectors. The core sectors include health and care, research, education and skills, industry and construction.



Projected Job Creation - Breakdown

The chart above illustrates the cumulative total of jobs created across the 15 year programme period. The breakdown of jobs suggests a higher proportion of construction jobs in the early stages of the Pentre Awel development programme. As construction is completed there is an increased proportion of high value-added jobs as these will be spun out of the research-based Business Development. The jobs and substantive posts filled from the Health sector will result in an increasing proportion of higher skilled health professionals over time.

Examples of the type of roles to be created/supported across the elements and sectors are tabulated below (please note this list is not exhaustive):

Health and Care	Research, Education & Skills	Industry	Construction
Doctors	Researchers	Product design	Bricklayer
Nurses	R&D support staff	Software engineering	Plasterer
Therapists	Teachers/lecturers	Operations	Engineer
Pharmacist	Teaching staff	R&D	Electrician
Activity coordinator	Administration	Digital Health	Plant operators
Healthcare support worker / carer	Management	Marketing & Communications	Quantity surveyor
Catering	Coordinators	Customer services	Supervisors
Housekeeping	Receptionist	Hotel staff	Design

Of the total number of jobs projected to be created, the largest proportion will be in the industry sector (c. 1,000), with a moderate number of jobs generated in health and care (c.400), research, education and skills (c. 140) and construction. The 'industry' sector target comprises employment through new company formation and spin-out activity from the Zone 1 Business Development Centre, together with jobs in digital health services, hotel and future Business Expansion Centre.

Governance Structure

