

**PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL
STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	24 February 2022
TEITL YR ADRODDIAD: TITLE OF REPORT:	A Regional Collaboration for Health (ARCH) Portfolio Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Director of Strategic Development and Operational Planning
SWYDDOG ADRODD: REPORTING OFFICER:	Siôn Charles – Head of ARCH Strategy & Service Planning Sophie Marr – ARCH Senior Project/Business Manager

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Ar Gyfer Trafodaeth/For Discussion

ADRODDIAD SCAA

SBAR REPORT

Sefyllfa / Situation

This report provides an update on the activities of the ARCH Portfolio and the regional discussions held between Hywel Dda University Health Board (HDdUHB), Swansea Bay University Health Board (SBUHB) and Swansea University for the period December 2021 to February 2022.

Cefndir / Background

The primary issues circulated to the ARCH Regional Recovery Group (RRG) are summarised in this report.

Asesiad / Assessment

ARCH Regional Recovery Group (ARCH RRG) February 2022

Emerging Programmes - Opportunities for regional working are being explored by the ARCH NHS Operational Change Group for Orthopaedics, Endoscopy, Radiology, and Oral Maxillofacial Surgery. Regional proposals for Elective Orthopaedics, Endoscopy Services and Oral Maxillofacial Surgery will be presented for consideration by ARCH RRG in March 2022.

Cardiology Regional Services – Operational groups have started working with Wales Cardiac Network and Finance Delivery Unit to improve the Acute Coronary Syndrome (ACS) pathway across the region. An update on the delivery of the proposal will be provided to ARCH RRG in March 2022. Assisted Reality in Echocardiography has successfully bid for £35k to develop a tool that supports training, mentoring and second opinion at a distance for Echocardiography. This is achieved by the use of a ruggedized assisted reality solution camera mounted on a headset and the development of some bespoke software for use on an eye level micro display. Workforce plans are being developed for extended hours of working and 7/7 ambitions for cardiac services. Cardiac Computerised Tomography (CT) training has been arranged for May 2022 where up to 8 consultants will be trained in Cardiac CT reporting.

Eye Care

South West Wales (SWW) Glaucoma Service Business Case and Delivery – SBUHB and HDdUHB have both approved the Business Case and funding has been secured to deliver the Ophthalmic Diagnostic and Treatment Centre model of care across the region, ensuring sustainable services for the future. During February 2022, the Business Case will be updated to reflect updated timelines and will be presented to ARCH RRG in March 2022.

Regional Cataracts Business Case and Delivery – The capital development to facilitate additional capacity and development of regional workforce plans are progressing well and on track. Scrub staff Agored training is also progressing well. In terms of the capital schemes, April 2022 timescales have been agreed for the Amman Valley and Singleton sites. The Regional Cataracts Business Case will be included in regional IMTPs for next year. The Cataracts waiting list projections and timelines included in the Business Case have been reforecasted in light of delays to timelines. An update on progress will be provided to ARCH RRG in March 2022.

Regional Diabetic Retinopathy - The regional Diabetic Retinopathy Referral Refinement Scheme utilises community optometry practices to reduce hospital attendance by screening. The SBUHB scheme has been running successfully since March 2021 and is continuing. An evaluation report is expected to be provided to the workstream group in February 2022. The HDdUHB scheme is expected to launch March 2022.

Dermatology Regional Services – Work continues with regional teams to explore options for additional training for GPs with Extended Roles in Dermatology. The teledermoscopy service pilot has concluded and evaluation completed. Findings and future developments are to be included in the Dermatology Business Case for continuation. Point, Click, Notify, an Artificial Intelligence mobile phone app proof of concept developed through ARCH, completed phase 1 evaluation with positive outcomes. Funding options are being sought for the next phase during February 2022. The ARCH PMO has been brokered project management support with the Life Sciences Hub until April 2022. The team are currently scoping work to develop the regional Dermatology Business Case.

Neurological Conditions Regional Services - Provision of Epilepsy Nurse Specialist has increased in Hywel Dda and now included as part of a regional MDT. An agreement between operational teams has been reached that waiting lists should be a shared responsibility for the region. Practical solutions to achieve this are being explored.

Functional Neurological Disorder (FND) Business Case – The Business Case is now complete and will be considered by ARCH RRG in March 2022.

Regional Pathology Services - The project is nearing a decision on a final site location, with two sites on the Morriston Health Campus being considered. Joint principles for regional working have been agreed with all partners. The ARCH PMO has been brokered project management support with the Life Sciences Hub until April 2022 when the newly appointed project manager, and project support officer will start. By the end of March 2022, the project will have established working groups with terms of reference, clearly setting out each group's scope, membership and responsibility, and will have developed initial plans and next steps. An update on progress will be presented to ARCH RRG in March 2022.

South West Wales Cancer Centre (SWWCC) Services – The vision and service models on a regional basis were agreed which led to an amendment in programme scope to reflect the regional position in December 2021. Detailed proposals for Year 1 investments were developed – for submission to Health Boards IMTP Plan in line with process. Completion of PBC and sign off by South West Wales Cancer Centre Regional Group and approval through

ARCH governance route is expected by Q2 2022/23. An update on progress will be provided to ARCH RRG in March 2022.

Argymhelliad / Recommendation

The Strategic Development and Operational Delivery Committee is asked to:

- **NOTE** the HDdUHB and SBUHB regional discussions and the ARCH Portfolio Summary Update.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	2.3 Provide assurance to the Board that, wherever possible, University Health Board plans are aligned with partnership plans developed with Local Authorities, Universities, Collaborative, Alliances and other key partners, such as the Transformation Group who form part of A Regional Collaboration for Health (ARCH).
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	2.1 Managing Risk and Promoting Health and Safety 3.3 Quality Improvement, Research and Innovation 7. Staff and Resources 7.1 Workforce
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners. 5. Deliver, as a minimum requirement, outcome and delivery framework work targets and specifically eliminate the need for unnecessary travel & waiting times, as well as return the organisation to a sound financial footing over the lifetime of this plan
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report	8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol:

Further Information:

Ar sail tystiolaeth: Evidence Base:	Each element of ARCH is being developed against a series of evidence bases.
Rhestr Termau: Glossary of Terms:	Included within the body of the report.
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol:	All items have been discussed within the ARCH programme structure.

Parties / Committees consulted prior to Strategic Development and Operational Delivery Committee:	
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Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	ARCH is funded by the three organisations which form the partnership.
Ansawdd / Gofal Claf: Quality / Patient Care:	<p>The regional models of service will place the patient at its centre and work together with patients and citizens to co-produce healthier people and communities to deliver better outcomes that matter to people. ARCH partners will work with our population to develop local values, focused on the health of our communities. Working with the wider public and third sectors, the Health Boards will implement new regional service models based on the principle of care being provided closer to home. Expanding access through the development of new infrastructure and redeveloping and redefining the use of existing infrastructure will radically transform patient pathways across the region.</p> <p>ARCH will provide a significant contribution to:</p> <ol style="list-style-type: none"> 1. Addressing the chronic staff shortages for certain specialities/services and in doing so improve quality of care through meeting the correct standards of staffing and providing more consistent staffing. 2. Improving the efficiency with which services are delivered. 3. Increasing non NHS income through expanding research, clinical trials and other collaborative partnerships with industry. <p>Over time, reduce or stabilise the burden from chronic disease through prevention and public engagement with their health.</p>
Gweithlu: Workforce:	<p>ARCH will provide a significant contribution to addressing the chronic staff shortages identified across the Health Board; this will be achieved through:</p> <ol style="list-style-type: none"> i. Improving training numbers and retention ii. Where appropriate moving to regional delivery of certain service models <p>In doing so reducing the premium rate variable pay costs.</p>
Risg: Risk:	The ARCH Board maintains a wide ranging risk register that is reviewed at every ARCH Board meeting and by the Delivery and Leadership Group of the ARCH Partnership (an Executive Level meeting at which all three partners are represented).
Cyfreithiol: Legal:	Not Applicable

Enw Da: Reputational:	Not Applicable
Gyfrinachedd: Privacy:	Not Applicable
Cydraddoldeb: Equality:	Equality Impact Assessments will be undertaken on each of the projects within the PDP as they are developed as an integral part of each business case