

**PWYLLGOR DATBLYGU STRATEGOL A CHYFLENWI GWEITHREDOL  
STRATEGIC DEVELOPMENT AND OPERATIONAL DELIVERY COMMITTEE**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	24 February 2022
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Discretionary Capital Programme (DCP) 2021/2022 & Capital Governance Update Report
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Lee Davies – Director of Strategic Development & Operational Planning
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Paul Williams, Assistant Director of Strategic Planning

**Pwrpas yr Adroddiad (dewiswch fel yn addas)  
Purpose of the Report (select as appropriate)**

Ar Gyfer Penderfyniad/For Decision

**ADRODDIAD SCAA  
SBAR REPORT**

**Sefyllfa / Situation**

This report is presented to the Strategic Development and Operational Delivery Committee (SDODC) detailing:

- The progress on the 2021/22 Capital Programme
- The capital schemes governance update
- The proposed Capital Plan for 2022/23 for SDODC's endorsement prior to submission to Board

**Cefndir / Background**

This report tracks the approved Discretionary Capital Programme (DCP) for 2021/22 and follows on from the report and discussion at the SDODC meeting held on 15<sup>th</sup> December 2021 and the Capital Estates and IM&T Sub-Committee (CEIM&TSC) meeting held on 27<sup>th</sup> January 2022. The report also captures the outcome of additional allocations received from Welsh Government (WG).

The allocation of the programme is set within the context of:

- Continuing risks associated with backlog pressures.
- Capital expenditure associated with the recovery phase of COVID-19.

The terms of the Discretionary Capital Allocation letter from Welsh Government (WG) state:

'Discretionary capital is that allocated directly to NHS organisations for the following priority obligations across all healthcare settings: Meeting statutory obligations, such as health and safety and Firecode; maintaining the fabric of the estate; and, the timely replacement of equipment'.

The prioritisation process includes representation from Executive portfolios at the Capital Planning Group (CPG) which reports to the CEIM&TSC, and the position set out is consistent with that reported to the Sustainable Resources Committee.

## Asesiad / Assessment

### Capital Resource Limit (CRL) 2021/22

The current CRL for 2021/22 has been issued with the following allocations:

Allocation	£m
All Wales Capital Programme (AWCP)	52.624
DCP	7.251
Sales receipts	0.448
<b>Total</b>	<b>60.324</b>

### Capital Expenditure Plan for 2021/22

The table below reflects the additional DCP contributions/payback required for the AWCP in 2021/22:

Scheme	Planned Spend 2021/22 £m	Cumulative Spend Apr - Jan £m	Spend Jan £m	Remaining balance £m
<b>AWCP</b>				
Women and Children Phase II	2.875	2.223	0.145	0.652
MRI Withybush General Hospital	2.559	2.500	0.008	0.059
Cross Hands Primary Care Scheme	0.356	0.063	0.015	0.293
Fire Prevention Works Glangwili General Hospital (GGH)	0.787	0.605	-0.015	0.182
WGH Fire Compliance Works	4.473	2.910	0.503	1.563
National Programmes – Estates Funding Advisory Board	4.836	0.779	0.048	4.057
National Programmes - Imaging	3.865	2.029	1.234	1.836
E-Prescribing System	0.195	0.000	0.000	0.195
GGH Fire Enforcement Works	1.053	0.442	0.135	0.611
WGH Fire Enforcement - Decant Ward Fees	0.406	0.000	0.000	0.406
COVID-19 Recovery 2021-22	4.824	1.578	0.198	3.246
Invest to Save Multi Site project	0.389	0.000	0.000	0.389
Eye Care	0.132	0.046	0.006	0.086
DPIF LINC Digital funding	0.102	0.000	0.000	0.102
Ultrasounds and Image intensifiers	1.398	0.000	0.000	1.398
CT Scanner	1.015	0.000	0.000	1.015
Additional EOY Capital Funding	3.375	0.546	0.538	3.375
Modular Theatre Facility at Prince Philip Hospital	19.937	10.307	7.066	9.630
SDEC Funding	0.142	0.002	0.002	0.140
DPIF - additional capital	1.297	0.350	0.350	0.947
<b>Sub-total AWCP</b>	<b>54.017</b>	<b>24.380</b>	<b>10.232</b>	<b>29.637</b>

<b>Discretionary/receipts</b>				
Estates - Statutory	1.207	0.375	0.032	0.832
IT	1.129	0.649	0.054	0.358
Equipment	1.557	0.730	0.558	0.827
Estates Infrastructure	2.335	1.031	0.080	1.304
Other	0.078	0.000	0.000	0.078
<b>Sub-total Discretionary</b>	<b>6.306</b>	<b>2.764</b>	<b>0.723</b>	<b>3.542</b>
<b>TOTAL</b>	<b>60.323</b>	<b>27.444</b>	<b>10.955</b>	<b>32.879</b>

At the end of January 2022, there remains a balance of £32.879m of expenditure to be incurred by the end of March 2022. The risks associated with this and associated mitigation plans are being reported into the Sustainable Resources Committee.

Since the last report to the Committee, slippage at national level has also meant that we have secured additional funding for:

- £0.350m – IT replacement (to be utilised to support business continuity during 2022/23 given the restricted available capital for DCP).

Monitoring arrangements are in place to track the deliverability of all of the projects within the Programme for 2021/22.

#### PPH Modular Build

The current 2021/22 forecast indicates that there will be a significant contingency which remains unspent and that the majority of equipment spend would not be incurred until 2022/23. The total impact of this has been estimated to be £2m. The Health Board has agreed with Welsh Government to utilise this slippage to bond / vest a CT scanner and equipment for four Digital Radiography Rooms which are approved Welsh Government funding allocations for 2022/23. This has provided a mitigation against this risk.

#### Capital Programme 2022/23

##### **All Wales Capital Programme (AWCP)**

Hywel Dda University Health Board (HDdUHB) is currently aware that it will have All Wales Capital Allocations for the following schemes in 2022/23:

- Women and Children Phase II
- Diagnostic Imaging – CT replacement in Prince Philip Hospital (PPH) and Bronglais General Hospital (BGH), Digital Radiography (DR) rooms across all sites and a fluoroscopy room
- Fire Enforcement Works at Withybush General Hospital (WGH) and Glangwili General Hospital (GGH)
- Solar farm
- Invest to save projects across multiple sites

Work on the resource schedule to commence the delivery of the Business Justification Cases (BJCs) associated with the Major Infrastructure Programme Business Case (PBC) has been undertaken and the UHB is in discussions with NHS Wales Specialist Services Partnership (NWSSP) Specialist Estates Services (SES) around the phasing of this requirement. It is hoped that some funding will be received during the year from WG to progress some of these projects.

WG advised on 19<sup>th</sup> January 2022 that there will be no Estates Funding Advisory Board (EFAB) for 2022/23, however they hope to reinstate this for 2023/24.

### **Discretionary Capital Allocation (DCP)**

Planning work for the allocation of the DCP for 2022/23 has been undertaken by the Capital Planning Group (CPG) which includes representation from Executive portfolios. The original planning work undertaken had assumed funding at the same level as previous years £7.421m, however on 19<sup>th</sup> January 2022, HDdUHB was advised by Welsh Government that the central NHS Wales Discretionary Capital allocation has been reduced by 24%. This reduction has resulted in a **reduction of £1.776m** to our £7.421m allocation, leaving an allocation of £5.645m for 2022/23.

The CPG has met twice since this announcement and is proposing the following DCP for 2022/23 having considered the following:

### **Underlying Risk**

The available allocation will provides HDdUHB with a significant challenge and risk in trying to address the historical backlog we have in:

- Medical and non-medical equipment
- Informatics and Digital infrastructure and equipment
- Estates, statutory and infrastructure

Corporate Risk 1196 states

“There is a risk the Health Board is not be able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure we have appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. This could lead to an impact/affect on our ability to deliver our strategic objectives, service improvement/development, statutory compliance (i.e. fire, health and safety) and delivery of day to day patient care”

Current estimated value of the backlog is:

- £82m Estates backlog
- £35m Medical Devices
- £15m IT replacement

During 2020/21 and 2021/22, the UHB has benefited from significant additional allocations made available by WG to deal with COVID-19 and COVID-19 recovery and these allocations have increased the number of digital and equipment assets in the system significantly. However, because of timing issues, it is more difficult to deliver estates projects from such late allocations.

### **New allocations from Welsh Government**

The UHB has received a Diagnostic Imaging Allocation of £12.112m over 2 years to replace the following:

- CT Scanners at PPH and BGH
- Digital Radiography rooms in BGH, PPH, GGH and WGH
- Replacement ultrasound scanners

- Replacement image intensifiers

### Existing pre-commitments

Currently due to commitments already made and slippage between financial years, the following items are precommitments against the £5.645m allocation.

Scheme	2022/23 £m	2023/24 £m
Women and Children Phase II	0.511	0.100
EFAB – Electric Cars	0.208	
Fire Works BGH and other sites	0.500	
Decant Ward WGH	0.054	
Hybrid Working	0.100	
CDU BGH	Into 2023/24	0.346
WGH Pharmacy robot building works	0.415	
BGH Pharmacy robot building works	0.200	
Primary Care	0.300	
Cross Hands Land	0.075	
<b>Total</b>	<b>2.363</b>	<b>0.446</b>

Being cognisant of the current pre-commitments, this leaves the UHB with a balance of £3.282m to allocate in 2022/23.

In addition to the pre-commitments, there is a requirement to ring-fence certain elements of our allocation

Ring-fenced allocations	£m
Breakdown contingency	0.400
Development of business cases	0.300
Capital support	0.200
Dealing with issues in residential accommodation	0.150
Dealing with issues arising from Credits for Cleaning audits	0.200
<b>TOTAL</b>	<b>1.250</b>

This leaves a balance of £2.032m available for prioritisation over the following categories:

- Medical and non-medical equipment replacement
- Digital and IT
- Estates Statutory
- Estates Infrastructure

For the 2022/23 DCP, it is proposed that the following allocations are issued to enable teams to progress with their highest priorities:

- £0.250m - Medical and non-medical equipment replacement
- £0.200m - Digital and IT
- £0.250m - Estates Statutory
- £0.250m - Estates Infrastructure

The balance of £1.082m has then been allocated using the prioritisation matrix which has been developed in 2021/22. The matrix has been used in-year to assist with the allocation of in-year slippage and prioritisation of COVID-19 and end of year bids to Welsh Government.

The scoring methodology being used is as follows:

Is the item being scored creating a detrimental impact on business continuity?	25%
Is the item being scored creating a safety issue for patients, staff or the public?	50%
Is the item being scored generating an impact on reputation? Adverse patient experience, adverse audit or inspection reports	25%

Robust debate and challenge has taken place at the CPG around the scoring of projects across different areas with the need to ensure that all schemes are scored with the patient at the centre of all the decision-making processes. It is acknowledged that further work is required to refine the matrix together with some of the scores to ensure that the patient focus remains central to allocations recommended as we move into 2022/23. With this approach assured, confidence can be taken if any additional allocations become available in the year through:

- additional Welsh Government approvals
- review of VAT recoveries
- potential disposals
- slippage on existing schemes

that they are prioritised in a patient focused way

Utilising the above methodology, the proposed plan for 2022/23 is as follows:

Plan	Allocation £m
Equipment Replacement	0.688
IT & Digital	0.200
Infrastructure	0.665
Statutory	0.520
<b>TOTAL</b>	<b>2.073</b>

This over-commits the DCP by £0.041m at the beginning of the year and would have to be managed through the Capital Monitoring Forum during the year.

The detailed split of the schemes that can now be progressed are set out in Appendix 1 of this report.

Given the extremely limited capital availability for 2022/23, it is critical for the Committee to understand those projects and schemes which are high priority schemes and the developments that **cannot** be progressed until additional resources become available and the risks that the organisation continues to carry.

In summary the UHB is unable to progress schemes to the following value:

Plan	Allocation £m
Equipment Replacement* <sup>1</sup>	3.677
IT & Digital* <sup>2</sup>	0.710
Infrastructure	4.007
Statutory* <sup>3</sup>	1.249
Estates Development	14.234
<b>TOTAL</b>	<b>23.878</b>

\*<sup>1</sup> The equipment replacement figures only reflect the highest priority replacement items

\*<sup>2</sup> Given the limited capital available, the IT and Digital Costs currently included in the matrix do not reflect the full range of the UHB's digital development ambition

\*<sup>3</sup> The statutory backlog figures only reflect the highest priority items

Appendix 2 of this report provides detail of all of the flagged items not currently being progressed due to a lack of funding, however there are some key projects that need to be drawn to the Committee's attention

Project	Value £m	Impact	Mitigating Actions
Sterilizer replacement in WGH and associated enabling works to replace the air handling unit (AHU) that has been independently declared at 'end of life' and 'in need of urgent replacement' in Hospital Sterilisation and Decontamination Unit (HSDU)	2.4	Potential high impact on elective surgery programme and Referral To Treatment (RTT) targets should the AHU be no longer fit for service	Commence design development to maximise opportunity to bid for in-year WG funding
Preseli Centre accommodation, WGH	1.0	Patients and staff continue to work and be treated in unsuitable accommodation	Commence design development to maximise opportunity to bid for in-year WG funding
Digital Development		No progress on digital developments in year	Prepare for opportunities to bid for in-year WG capital and review opportunities to develop revenue funding models
Progression of Cilgerran Ward, GGH refurbishment	3.0		Commence design development to maximise opportunity to

			bid for in-year WG funding
Progression of Service Increment For Teaching (SIFT) scheme	0.5		Commence design development to maximise opportunity to bid for in-year WG funding
Site Security	Est 0.4	Unable to progress with site security schemes on acute hospital sites	Commence design development to maximise opportunity to bid for in-year WG funding
Additional works that could be requested by Mid and West Wales Fire Rescue Service (MWWFRS) in excess of current allocation			Currently working with WG and NWSSP on a business case approach for BGH. Currently awaiting final inspection reports for PPH in order that improvements can be properly programmed over the next few years.

In order for the UHB to be best placed to maximise on any opportunities that might become available in year for WG capital additional resources, WG:

*'.....are keen that organisations are able to gear up to deliver should additional capital funding become available. NHS organisations have historically responded well to opportunities for additional funding and significant sums have been secured in previous years to assist in the main with the backlog of equipment replacement and smaller infrastructure schemes'*

With this in mind, the organisation has approved the pump priming of some additional posts for the Discretionary Estates Team from the Business Case Development reserve to ensure:

- earlier delivery of projects in year
- projects are prepared in advance to maximise the opportunity to exploit any end of year funding (recommended by WG )
- improved governance of project management with more appropriate resource levels
- staff costs being recovered from the additional capital opportunities made possible by their appointment
- the UHB maximises the ability to invest in the condition of the estates from late capital allocations
- reduction in the risk of the Estates Team being unable to respond to schemes which the organisation wants to progress due to capacity of staff as has occurred in 2021/22



## **Capital Governance – Project Updates**

At the January 2022 meeting of the CEIM&TSC, updates were considered from all projects. The following projects are in progress:

- Women and Children Phase II
- Fire Enforcement Work Phase 1, WGH
- CT replacement at WGH
- Estates Advisory Board Funding Schemes
- PPH Modular Theatres (COVID-19 recovery scheme)
- Fire Enforcement Work Phase 1, GGH

The following projects are currently in the design and development stage:

- Cross Hands Health Centre
- Carmarthen Hwb – Partnership Project led by Carmarthenshire County Council (CCC), levelling up funding approved by UK Government on 27<sup>th</sup> October 2021.

Several projects are now progressing into scoping stages and will require resourcing from a Capital Planning, Estates and Digital perspective:

- Aberystwyth Integrated Care Centre.
- Aberystwyth Integrated Education and Research Centre.
- Fishguard Integrated Health and Wellbeing Centre.
- Neyland Integrated Primary and Community Development.
- Chemotherapy Day Unit, BGH.
- Regional Cellular Pathology services
- Fire Improvements BGH.

Projects with a red RAG status are reported as follows:

- Cross Hands Health Centre.
- Women & Children Phase II.

Feedback has now been received from WG on the Aseptic Development Business Case and this scheme will be subjected to rescoping as a consequence of the Transforming Access to Medicines (TRAMS) scheme being approved.

SDODC is asked to note the **red** RAG status for the projects listed as follows:

Cross Hands Health Centre	RAG Status	Risk Category		
		Funding	Timescales	Other
			✓	✓
	<b>Timescale for improved RAG rating</b>	The underlying reasons for the red rating for the scheme remain unchanged due to timeline delay. An update to the Outline Business Case (OBC) is currently being progressed to incorporate updated Capital Costs which reflect the Decarbonisation Strategy issued by Welsh Government. It is anticipated that the revised OBC will be available by the end of March 2022.		

		Current timeline has stayed the same.
<p><b>Risk Update:</b>  The timeline has been reviewed for the programme and provided as follows:-  re-agree land value 11/2/22, OBC completion 31/3/22, Full Business Case (FBC) submission 02/03/23, final date for land purchase 31/5/23, construction starts 12/6/23, construction completes 03/12/24.  A general communications update has been released and discussions are progressing with NWSSP SES and SCP on the required decarbonisation strategy. The risk register for the project has been reviewed and updated. On approval, the scheme RAG rating will be rebased from its current red status.</p>		

<b>Women &amp; Children Phase II</b>	<b>RAG Status</b>	<b>Risk Category</b>		
		<b>Funding</b>	<b>Timescales</b>	<b>Other</b>
	<b>Timescale for improved RAG rating</b>	✓	✓	
		<p>The RAG status remains red as there is a significant delay in the scheme completion, now estimated as mid June 2023 and there remains a requirement to top up the funding from the Health Board discretionary programme.</p> <p>Current timeline has improved.</p>		

<p><b>Risk Update:</b>  There also remain risks around the design and delivery timelines for the remainder of the project which will continue to be monitored closely by the Project Group and any issues of concern will be escalated accordingly.</p> <p><b>Key Issues:</b>  A project completion date on the last accepted programme issued by Tilbury Douglas (TD) C41 is the end of July 2023. A revised C42 programme has been submitted by TD which is currently being reviewed by the Project Manager. The estimated completion date for the project is now likely to be early June 2023. This improvement is due to the resequencing of works in the theatre which will de-risk the Section 3 works as well as generate a timeline benefit. There remains a continual review of the progress against programme by the UHB Project Manager.</p>			
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<b>Fire Enforcement Work Withybush General Hospital</b>	<b>RAG Status</b>	<b>Risk Category</b>		
		<b>Funding</b>	<b>Timescales</b>	<b>Other</b>
	<b>Timescale for improved RAG rating</b>	✓	✓	
		<p>Programme slippage resulting from over boarding assessment together with estimated impact on costs. Costs of over boarding required by MWWFRS has had significant impact on WG BJC risk allowances with further briefing to be provided to WG/NWSSP-SES at next Capital Review Meeting (CRM) review.</p>		

Current timeline has slipped for phase 1 (from August 2022 to December 2022).

**Risk Update:**

Programme slippage resulting from over boarding is being assessed together with the estimated impact on costs. Whilst the latest cost report presented to the Project Board is showing an underspend, there remains potential for further slippage and cost resulting from additional works as areas are fully opened up which could lead to cost over-run. The nature of the current contract is such that there is a higher level of capital contingency held by Welsh Government to manage the inherent uncertainty for this programme of works.

**Post Project Evaluation & Lessons Learnt**

At the August 2021 meeting of SDODC, the following plan for undertaking the Post Project Evaluations (PPEs) was shared and the outputs of these evaluations will be reported to the appropriate CEIM&TSC meeting.

Project	Undertaken	Reported to CE&IM&TSC
Women & Children Phase II – Lessons Learnt	Complete	July 2021
Ward 9/10	Complete	September 2021
*Cardigan	September/October 2021	November 2021
Front of House	November 2021	March 2022
Aberaeron Integrated Care Centre	February 2022	May 2022
BGH MRI	March 2022	July 2022
Fishguard Health Centre	July 2022	Sept 2022

\* Cardigan ICC will be subject to a full Gateway 5 review by WG Assurance Hub in March 2022.

In line with this plan, a Lessons Learnt Report has been produced and considered for Women & Children Phase II, Ward 9 & 10 and Cardigan schemes. These have been very comprehensive processes from which lessons have been learnt both for future PPEs and for future projects.

**Argymhelliad / Recommendation**

The Strategic Development and Operational Delivery Committee is asked to:

- Note the position against the 2021/22 CRL
- Note the additional capital bids submitted and approved by WG
- Note the Capital Governance update
- Note the plan for PPE reports
- Endorse the Capital Programme for 2022/23 for onward ratification by the Board

**Amcanion: (rhaid cwblhau)**  
**Objectives: (must be completed)**

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.11 Consider proposals from the Capital, Estates and IM&T Sub Committee on the allocation of capital and agree recommendations to the Board.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Corporate Risk 1196 - not be able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure we have appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. Score 16
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	Governance, Leadership and Accountability
Amcanion Strategol y BIP: UHB Strategic Objectives:	4. Improve the productivity and quality of our services using the principles of prudent health care and the opportunities to innovate and work with partners.
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report	8. Transform our communities through collaboration with people, communities and partners

### Gwybodaeth Ychwanegol: Further Information:

Ar sail tystiolaeth: Evidence Base:	Included within the report
Rhestr Termiau: Glossary of Terms:	Not Applicable
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Datblygu Strategol a Chyflenwi Gweithredol: Parties / Committees consulted prior to Strategic Development and Operational Delivery Committee:	CEIM&TSC Sustainable Resources Committee Capital Planning Group

### Effaith: (rhaid cwblhau) Impact: (must be completed)

Ariannol / Gwerth am Arian: Financial / Service:	Capital values noted within the report. Included within individual business cases and Capital prioritisation process.
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<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	Included within individual business cases and Capital prioritisation process.
<b>Gweithlu: Workforce:</b>	Included within individual business cases and Capital prioritisation process.
<b>Risg: Risk:</b>	Risk assessment process is integral to the capital prioritisation process and the management of capital planning within HDdUHB also included within individual business cases and Capital prioritisation process.
<b>Cyfreithiol: Legal:</b>	Included within individual business cases and Capital prioritisation process.
<b>Enw Da: Reputational:</b>	Included within individual business cases and Capital prioritisation process.
<b>Gyfrinachedd: Privacy:</b>	Included within individual business cases and Capital prioritisation process.
<b>Cydraddoldeb: Equality:</b>	Equality assessment are included within individual business cases and Capital prioritisation process when required.

# APPENDIX 1

Plan	Allocation £m	
<b>Equipment Replacement</b>		
CO07 - ICU beds, BGH 5, WGH 7, PPH 6 & GGH 18	0.288	
CO10 - Slit lamps various	0.204	
CO17- Laser - Ophthalmic Litechnica	0.135	
CO67 - MAC VU360 In & Out patient 12 lead ECG equipment (x3)	0.029	
CO40 - EMS Machine	0.017	
CO42 - Replacement Combi oven	0.015	
<b>Sub-Total</b>		<b>0.688</b>
<b>IT &amp; Digital</b>		
Replacement Laptops and PC's	0.200	
<b>Sub-Total</b>		<b>0.200</b>
<b>Infrastructure</b>		
Survey of drainage defects at the hospital - external grounds and pump house and internal drainage systems.	0.050	
Gas Valves & Pipework at PPH	0.020	
Lift replacement priorities	0.200	
Penlan Retaining Wall	0.051	
Remedial Works to Main Flue	0.044	
Replacement flooring in Bryngolau	0.050	
Rewire Blk 11	0.250	
<b>Sub-Total</b>		<b>0.665</b>
<b>Statutory</b>		
Asbestos Compliance	0.160	
Clinical Systems - Ductwork Cleaning and Damper Drop Tests	0.040	
Fire Safety Compliance contingency	0.040	
HBW Fire Detector & FAP replacement programme for priority areas as identified in 2019/20 survey.	0.040	
Legionella Compliance	0.160	
PPH Door and Compartmentation upgrades following recent LoFSM Jan 2022 (Phase 1). Fire Brigade inspections are ongoing on this site, surveys are being carried out to determine extent of works required. Substantial amount of additional work will be needed. Full action plans are being developed, this work will need to be addressed in phases with full approval of MWWFS.	0.050	
WHB additional fire safety upgrades thjat are related to recent LoFSM received by Health Board Dec 2021.	0.030	
<b>Sub-Total</b>		<b>0.520</b>
<b>TOTAL</b>		<b>2.073</b>

# Priority Tool for DCP 22-23

Last updated AH

## Comparator Scoring

0.25	0.50	0.25	1.00
25%	50%	25%	100%

Category	Project	Directorate	Service / Ward / Dept	Site	DCP Capital Cost £	Detrimental to Business continuity	Safety of Patients, Staff or Public	Impact and Reputation (incl. Patient Experience, Inspections, Audit reports)	Enhanced Score
Infrastructure	Replacement of window seals	Facilities	Estates	BGH	10,000	7.0	4	5	5.0
Infrastructure	Remedial Works to Cladding Panels	Facilities	Estates	WGH	20,000	5.0	5	5	5.0
Infrastructure	Flooring Replacement programme	Facilities	Estates	GGH	100,000	7.0	5	3	5.0
Infrastructure	Fishguard Roof Replacement and structural works	Facilities	Estates	Fishguard	120,000	5.0	6	3	5.0
Infrastructure	Flooring replacement programme	facilities	Estates	GGH	100,000	7	5	3	5.0
Infrastructure	Replacement of flooring to dishwash area	Facilities	Estates	GGH	100,000	4.0	5	5	4.8
Infrastructure	Failure of external drainage system	Facilities	Estates	LCH	150,000	6.0	5	3	4.8
Infrastructure	Water Tank Pipework modification	Facilities	Estates	WGH	25,000	3.0	5	5	4.5
Infrastructure	Renewal of heating pipes within the ductwork	Facilities	Estates	BGH & HD	40,000	7.0	3	5	4.5
Infrastructure	Replacement of existing oil tanks	Facilities	Estates	WGH	150,000	7.0	3	5	4.5
Infrastructure	Improvements to Drainage system Phased Work - Phase 4	Facilities	Estates	GGH	260,043	3.0	5	3	4.0
Infrastructure	Improvements to Drainage system Phased Work - Phase 3	Facilities	Estates	GGH	303,562	3.0	5	3	4.0
Infrastructure	Oxygen Supply Infrastructure Upgrade	Various	Various	BGH, WGH, PPH & SPH	209,440	3.0	3	3	3.0

<b>Infrastructure</b>	Poor condition of road surfaces	Facilities	Estates	PPH, GGH & WGH	369,150	3.0	3	3	3.0
<b>Infrastructure</b>	Ward 09 failure of section of roof - continual water issues/ plus replacement of guttering system (Bryngolau)	Facilities	Estates	PPH	121,448				0.0
<b>Infrastructure</b>	Medical Air Installation at Ward 4	Facilities	Estates	WGH	139,753				0.0
<b>Infrastructure</b>	Bro Cerwyn Conference Centre Roof repl Phase 2	MHLD	MH Services	Bro Cerwyn	150,000				0.0
<b>Infrastructure</b>	Oxygen Supply Infrastructure Upgrade	Various	Various	BGH, WGH, PPH & SPH	209,440				0.0
<b>Infrastructure</b>	Improvements to Drainage system Phased Work - Phase 4	Facilities	Estates	GGH	260,043				0.0
<b>Infrastructure</b>	Improvements to Drainage system Phased Work - Phase 3	Facilities	Estates	GGH	303,562				0.0
<b>Infrastructure</b>	Poor condition of road surfaces	Facilities	Estates	PPH, GGH & WGH	369,150				0.0
<b>Infrastructure</b>	Lift Replacement BGH	Facilities	Estates	BGH	496,200				0.0
					4,006,791				



# Priority Tool for DCP 22-23

Last updated AH

## Comparator Scoring

0.25	0.50	0.25	1.00
25%	50%	25%	100%

Category	Project	Directorate	Service / Ward / Dept	Site	DCP Capital Cost £	Detrimental to Business continuity	Safety of Patients, Staff or Public	Impact and Reputation (incl. Patient Experience, Inspections, Audit reports)	Enhanced Score
Statutory	Lift Compliance	Facilities	Estates	GGH, PPH, WGH, BGH	170,000	7.0	5	6	5.8
Statutory	Water Fittings Regulations Compliance	Facilities	Estates	GGH, PPH, WGH, BGH	30,000	9.0	2	7	5.0
Statutory	External Grounds Compliance	Facilities	Estates	GGH, PPH, WGH, BGH	120,000	7.0	4	5	5.0
Statutory	Medical Gas Compliance	Facilities	Estates	GGH, PPH, WGH, BGH	40,000	6.0	3	5	4.3
Statutory	Fixed & PAT Testing Compliance	Facilities	Estates	GGH, PPH, WGH, BGH	200,000	8.0	2	5	4.3
Statutory	Emergency Lighting Compliance - Full Health Board Survey to establish compliance levels	Facilities	Estates	GGH, PPH, WGH, BGH	20,000	8.0	2	5	4.3
Statutory	Lightning Protection Compliance	Facilities	Estates	GGH, PPH, WGH, BGH	40,000	7.0	2	5	4.0
Statutory	Automatic Door Compliance	Facilities	Estates	GGH, PPH, WGH, BGH	160,000	5.0	2	5	3.5
Statutory	Gas Safe Compliance	Facilities	Estates	BGH	6,000	5.0	2	4	3.3
Statutory	F-Gas Compliance	Facilities	Estates	GGH, PPH, WGH, BGH	40,000	4.0	2	4	3.0
Statutory	Radon Compliance	Facilities	Estates	HB Wide	3,000	3.0	2	4	2.8

<b>Statutory</b>	ISO Compliance	Facilities	Estates	HB Wide	20,000	3.0	2	4	2.8
<b>Statutory</b>	Duct work cleaning of ventilation and extract systems	Facilities	Estates	HB Wide	50,000				0.0
<b>Statutory</b>	New fire alarm system installation at Withybush Hospital Residents Accommodation Blocks (Inc. IT and Crèche)	Facilities	Estates	Various	60,000				0.0
<b>Statutory</b>	Improvements for Nurse Call Systems	Facilities	Estates	WBH	90,000				0.0
<b>Statutory</b>	Improvements for Theatre Light Systems	Facilities	Estates	HB Wide	200,000				0.0
					1,249,000				

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Last updated AH

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25%	50%	25%	100%

Category	Project	Directorate	Service / Ward / Dept	Site	DCP Capital Cost £	Detrimental to Business continuity	Safety of Patients, Staff or Public	Impact and Reputation (incl. Patient Experience, Inspections, Audit reports)	Enhanced Score
IT & Digital	Printing Replacements	All	All	All Sites	20,000	5	5	8	5.8
IT & Digital	SmartPhone Deployment	All	All	All Sites	296,000	5	5	5	5.0
IT & Digital	Beyond Trust	All	All	All Sites	10,000	3	5	5	4.5
IT & Digital	Baby Tagging (NOT EQUIPMENT)	W&C	Paediatrics	BGH	27,180				0.0
IT & Digital	Digital Transformation	All Areas	All Depts	All Sites	250,000				0.0
IT & Digital	Patient Administration System	Community Dental	Community Dental	HBW	107,520				0.0
					710,700				

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0.25	0.50	0.25	1.00
25%	50%	25%	100%

Category	Project	Directorate	Service / Ward / Dept	Site	DCP Capital Cost £	Detrimental to Business continuity	Safety of Patients, Staff or Public	Impact and Reputation (incl. Patient Experience, Inspections, Audit reports)	Enhanced Score
Equipment Replacement	CO03 -Replacement Sterilisers within HSDU	Central Operations	HSDU	WGH	2,400,000	9	7	8	7.8
Equipment Replacement	CO19 - Laser - Ophthalmic - YAG various				80,000	8.0	6	8	7.0
Equipment Replacement	CO13 - Bladder Scanners various (x21) Chris Hopkins list				189,000	6	6	6	6.0
Equipment Replacement	CO21 - Pascal Laser (SC018)	Planned Care			71,508	9.0	4	6	5.8
Equipment Replacement	CO22 - Ultrasound Machine Samsung EVO machine (SC040), for foot and ankle clinics	Scheduled Care	Orthopaedics PPH	PPH	58,590	5.0	5	5	5.0
Equipment Additional	CO24 - Thoracoscopy	USC		PPH/GGH	51,050	5	5	5	5.0
Equipment Replacement	CO30 - Bariatric Dental Chair	Community Dental Service- Elizabeth Williams Llanelli	Community Dental Service- Elizabeth Williams Llanelli	Community Dental Service- Elizabeth Williams Llanelli	37,861	5	5	5	5.0
COVID Developments - Equipment	CO38- Endoscopy Trolleys	Planned Care	Endoscopy	BGH/WGH	20,442	7.0			1.8
Equipment Replacement	CO68- Scanner	Community	Maternity		22,761				0.0
Equipment Replacement	CO28 - Regeneration trolleys for cooking patient meals	Facilities	Facilities	GGH	40,276				0.0

<b>Equipment Additional</b>	CO52 - Rationale oven	Facilities	Catering	WGH	7,435				0.0
<b>Equipment Additional</b>	CO66 - Pharmacy Isolators	Pharmacy	Pharmacy						0.0
<b>Equipment Additional</b>	CO65 - Fetal Monitors- age related replacements (x17)				204,000				0.0
<b>Equipment Replacement</b>	CO08 - Meera Theatre Tables (SC030)	Planned Care	Theatres	Theatres	242,261				0.0
<b>Equipment Additional</b>	CO18 - Purchase of a new Fibroscanner with CAP measurements	Substance Missuse	Hepatology	BGH	84,000				0.0
<b>Equipment Replacement</b>	CO23 - Integrated Dental Chairs x 2 no bids, request went direct to Sarah Welsby)	Primary Care & Community	Primary Care	Dental Winch Lane	57,755				0.0
<b>Equipment Replacement</b>	CO59- Replacement morcellator control box and Handpiece's x1	Scheduled Care	Theatres	GGH	48,375				0.0
<b>Equipment Replacement</b>	CO31 - EMG Machine (SC046)	Scheduled Care	GGH	GGH	28,291				0.0
<b>Equipment Replacement</b>	CO51 - Haag Streit - Synoptophore model 2001 (SC007)	Scheduled Care	Ophthalmology		8,367				0.0

<b>Equipment Replacement</b>	CO54 - Replacement morcellator Handpiece (SC047)	Scheduled Care	Rheumatology	WGH	7,194				0.0
<b>Equipment Replacement</b>	CO65 - Ultrasonic Washer (WGH)	Primary Care	Primary Care	Primary Care	7,000				0.0
<b>Equipment Replacement</b>	CO57 - Hoverjack - Patient FlatLift Kit 32"	Primary Care	Primary Care	Primary Care	6,072				0.0
<b>Equipment Additional</b>	CO58 - Additional ECG Meurig Ward	USC	BGH	BGH	5,156				0.0
					3,677,393				

# Priority Tool for DCP 22-23

Last updated AH

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25%	50%	25%	100%

Category	Project	Directorate	Service / Ward / Dept	Site	DCP Capital Cost £	Detrimental to Business continuity	Safety of Patients, Staff or Public	Impact and Reputation (Incl. Patient Experience, Inspections, Audit reports)	Enhanced Score	Statutory	Executive/ Board Mandate	Timeline to negative impact (0-3m, Med 3m-12m, LT 12m+)	Revenue Tail (Yes/No)	Revenue Consequence £	Rank	Date Scored	Scored By
Estates Development	Cilgerran Ward	Women & Children	Paediatrics	GGH	3,000,000				0.0						#REF!		
Estates Development	Site Security	All	All	GGH/PPH/WGH/BGH	400,000				0.0						#REF!		
Estates Development	SIFT Scheme				500,000				0.0						#REF!		
Estates Development	EE01 - Development of Midwifery led unit BGH	W&C	Midwifery	BGH	40,200				0.0						40		
Estates Development	EE02 - Proposed Alteration works in providing new Reception /Nurse base/Store room @ Cardio Respiratory Unit	Cardiology	GGH	GGH	60,000				0.0						40		
Estates Development	EE03 - Update to Mortuary Viewing Rooms	Pathology			147,580				0.0						40		
Estates Development	EE04 - Proposed Refurbishment & Alteration works	LLandoverly			125,117				0.0						40		
COVID Developments - Estates	ENT Treatment Room	SC	ENT		TBC	0.0			0.0						40		
COVID Developments - Estates	New Office Block to support projects at PPH	USC	PPH	PPH	2,636,446	0.0			0.0						40		
COVID Developments - Estates	New Ward Facility at Template 4	USC	PPH	PPH	1,746,254	0.0			0.0						40		
COVID Developments - Estates	Additional accommodation	All	Various	All Sites	1,000,000	0.0			0.0						40		

COVID Developments - Estates	Preseil Centre	MHL D	S-CAMHS	Withybush	992,807	0.0			0.0						40		
COVID Developments - Estates	TOE Procedure Room at Pacing Suite Block 4	USC	Cardiology	GGH	579,714	0.0			0.0						40		
COVID Developments - Estates	PPH Portakabins	Planned care	PPH	PPH	500,000	0.0			0.0						40		
COVID Developments - Estates	New Ambulatory Care Unit	USC	PPH	PPH	429,888	0.0			0.0						40		
COVID Developments - Ventilation	COVID-19 Ward 1 Ventilation Upgrade	USC	Ward 1	PPH	362,500	0.0			0.0						40		
COVID Developments - Ventilation	Ventilation units for BGH	USC	All BGH	BGH	315,375	0.0			0.0						40		
COVID Developments - Estates	Shower Facilities x 6 Person at PPH/WGH/BGH	USC	All sites bar GGH	BGH/ PPH/WGH	283,289	0.0			0.0						40		
COVID Developments - Estates	EPAU Relocation/Pathology Enablement	USC/ W&C	EPAU/Pathology	GGH	252,432	0.0			0.0						40		
COVID Developments - Estates	Mortuary Viewing Room Upgrades	USC	HBW	HBW	147,580	0.0			0.0						40		
COVID Developments - Ventilation	Medical air upgrade	USC	All WGH	WGH	139,753	0.0			0.0						40		
COVID Developments - Estates	Llandoverly Hospital Partial Ward Refurbishment	Community		Llandoverly	125,117	0.0			0.0						40		
COVID Developments - Estates	Staff Demountable at North Road Aberystwyth	Community	Ceredigion	Aberystwyth - North Road	77,320	0.0			0.0						40		
COVID Developments - Estates	Staff Shower Facility Amman Valley	Community	Amman Valley	Amman Valley	76,712	0.0			0.0						40		
COVID Developments - Estates	Proposed Alteration works in providing new Reception /Nurse base/Store room @ Cardio Respiratory Unit	USC	Cardiology	GGH	60,000	0.0			0.0						40		
COVID Developments - Ventilation	O2 supply Infrastructure upgrade	USC	All BGH	BGH	52,360	0.0			0.0						40		



COVID Developments - Ventilation	O2 supply Infrastructure upgrade	USC	All PPH	PPH	52,360	0.0			0.0						40		
COVID Developments - Ventilation	O2 supply Infrastructure upgrade	USC		SPH	52,360	0.0			0.0						40		
COVID Developments - Ventilation	O2 supply Infrastructure upgrade	USC	All WGH	WGH	52,360	0.0			0.0						40		
COVID Developments - Ventilation	Air Conditioning WGH (SC029)	Scheduled Care	OPD	WGH	24,972	0.0			0.0						40		
COVID Developments - Estates	MHLD wards Point of ligature works	MHLD	St Carradogs, Cwm Seren & Ty Bryn.		1,376	0.0			0.0						40		
					14,233,871												