



Pwyllgor Strategaeth a Chynllunio/ Strategy and Planning Committee

DYDDIAD Y CYFARFOD: DATE OF MEETING:	20 AUGUST 2026
TEITL YR ADRODDIAD: TITLE OF REPORT:	Strategy and Planning Committee (SPC) Self - Assessment Outcome Report 2025/26 – Progress Update.
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Joanne Wilson, Director of Corporate Governance/Board Secretary.
SWYDDOG ADRODD: REPORTING OFFICER:	Charlotte Wilmshurst, Assistant Director of Assurance and Risk.

**Pwrpas yr Adroddiad (dewiswch fel yn addas)
Purpose of the Report (select as appropriate)**

Er Sicrwydd/ For Assurance

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

The purpose of this report is to provide an update to the actions agreed by the Strategy and Planning Committee (SPC) in response to the outcomes from the Committee's Self-Assessment 2025/26 process.

Cefndir / Background

In February 2026, SPC received a [report](#) which presented the outcomes of the Committee's Self-Assessment 2025/26 process. For SPC, this involved:

A short digital form which requested feedback on the following areas:

- Strategic oversight and alignment
- Integrated planning and Integrated Medium Term Plan (IMTP) Development
- Stakeholder engagement and collaboration
- Performance, delivery and impact
- Capital planning, expenditure and management

Asesiad / Assessment

The following actions were agreed in response to the outcomes of the SPC Self-Assessment 2025/26.

Area for improvement	By Whom	By When	Update
Ensure report authors receive feedback on the quality of their papers being brought to Committee in order to improve and develop. More focus on the key themes such as risk, outcomes, impacts relating to patients etc.	Executive Leads	March 2026	Training provided via Foundations of Management sessions for new and aspiring managers. The 'New Ways of Working' processes have been implemented which provide regular touchpoints and opportunities for this feedback to be incorporated.
Strengthen triangulation between planning assumptions, performance trajectories and resource implications. This includes ensuring IMTP assumptions are fully aligned with Finance.	Executive Director of Strategy and Planning	April 2026	This was a key focus within the development of the Annual Plan. The Maturity Matrix review will provide a further assessment of the progress in this area and the opportunities for improvement.
Strengthen assurance regarding stakeholder engagement and visibility of continuous engagement.	Director of Communications and Engagement	July 2026	Established a proactive continuous engagement approach, including engagement calendar, stakeholder forums, consultation and involvement activity, and regular reporting of engagement outcomes (e.g. Strategy Refresh process). Ongoing Readers Panels and a focus on increasing membership to Siarad Lechyd / Talking Health with newly developed assets and communications. Sustained visibility of stakeholder feedback and evidence of how views are informing service planning and decision-making (over half of Board decisions on Clinical Service Plan (CSP) were based on community suggested options). Continuing to strengthen relationships with community groups, partners and elected representatives. At mid-

			point, second phase of Stroke Services Consultation has received relevant assurance from the Consultation Institute.
Provide assurance that capital spend is aligned to strategic aims rather than adjusting plans to available capital.	Executive Director of Strategy and Planning	April 2026	Capital projects are aligned to strategic objectives and capital spend prioritised through an established process and overseen through the Capital Sub-Committee. It is recognised however that capital is constrained and plans do sometimes need to be adjusted to fit within the available funding.
Provide earlier sight of draft plans (strategic, IMTP, capital) to enable more robust scrutiny of milestones, trajectories and resource needs.	Executive Director of Strategy and Planning	April 2026	Plans are provided at the earliest opportunity utilising a range of Board forums, i.e. Committees, Board Seminars, Public Board.

Argymhelliad / Recommendation

The Committee is asked to:

- **RECEIVE ASSURANCE** from the progress made against the actions being undertaken to improve its effectiveness.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Cyfeirnod Cylch Gorchwyl y Pwyllgor: Committee ToR Reference:	The Board Secretary, on behalf of the Board, shall oversee a process of regular and rigorous self-assessment and evaluation of the Committee's performance and operation, including that of any sub-committees established. In doing so, account will be taken of the requirements set out in the NHS Wales Audit Committee Handbook.
Cyfeirnod Cofrestr Risg Datix, Teitl a Sgôr Risg Cyfredol: Datix Risk Register Reference and Score:	Not applicable
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	Not Applicable
Galluogwyr Ansawdd:	Not Applicable

Enablers of Quality: Quality and Engagement Act (sharepoint.com)	
Amcanion Strategol y BIP: UHB Strategic Objectives:	Not Applicable
Nodau Cynllunio 2026/27 Planning Goals 2026/27	Not Applicable
Hypergyswllt i Amcanion Llesiant HDdUHB 2026 Hyperlink to HDdUHB Well-being Objectives 2026	10. Not Applicable
Model Cymdeithasol ar gyfer Iechyd a Llesiant : (wedi'i gwblhau ar gyfer newid strategol a/neu newidiadau sylweddol i wasanaethau) A Social Model for Health and Wellbeing : (<i>complete for strategic change and/or significant service changes</i>)	Not Applicable
Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	SPC Terms of Reference SPC Self-Assessment Outcome Report
Rhestr Termiau: Glossary of Terms:	SOP – Standard Operating Procedure
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y cyfarfod hwn: Parties / Committees consulted prior to this meeting:	Director of Corporate Governance/Board Secretary
Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	No direct impacts

Ansawdd / Gofal Claf: Quality / Patient Care:	No direct impacts
Gweithlu: Workforce:	No direct impacts
Tegwch lechyd: Health Equity:	No direct impacts
Risg: Risk:	No direct impacts
Cyfreithiol: Legal:	No direct impacts
Enw Da: Reputational:	No direct impacts
Gyfrinachedd: Privacy:	No direct impacts
Cydraddoldeb: Equality:	No direct impacts