



Pwyllgor Strategaeth a Chynllunio/ Strategy and Planning Committee

DYDDIAD Y CYFARFOD: DATE OF MEETING:	20 AUGUST 2026
TEITL YR ADRODDIAD: TITLE OF REPORT:	Capital Programme Update for 2026/27 and Capital Governance Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Executive Director of Strategy and Planning
SWYDDOG ADRODD: REPORTING OFFICER:	Eldeg Rosser, Head of Capital Planning

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/ For Assurance

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

This report is presented to the Strategy and Planning Committee (SPC) to:

- Update on the 2026/27 Capital Programme and Capital Resource Limit (CRL) for 2026/27
- Update on the allocation of the Discretionary Capital Programme (DCP) for 2026/27
- Notify the SPC of the contracts that may require sealing.
- Provide a capital schemes governance update.
- Provide an update on the Targeted Estates Fund (TEF) allocation and schemes.
- Provide an update on property leases.
- Provide an update from the Capital Sub-Committee (CSC)

Cefndir / Background

This report provides an update on the 2026/27 DCP. It follows on from the report and discussion at the SPC meeting held on 25 June 2026 and the CSC meeting held on 23 July 2026.

The available capital allocation for 2026/27 will provide Hywel Dda University Health Board (HDdUHB) with a significant challenge and risk in trying to address the historical backlog in:

- Medical and non-medical equipment
- Informatics and Digital infrastructure and equipment
- Estates, statutory and infrastructure

Risk

The corporate risk 1196 states:

There is a risk the Health Board is not able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure appropriate facilities, medical

equipment and digital infrastructure of an appropriate standard. This could lead to an impact/effect on the Health Board's ability to deliver its strategic objectives, service improvement/ development, statutory compliance (i.e., fire, health and safety) and delivery of day-to-day patient care.

Discretionary Allocation Use

The terms of the Discretionary Capital Allocation letter from Welsh Government (WG) state:

Discretionary capital is that allocated directly to NHS organisations for the following priority obligations across all healthcare settings: Meeting statutory obligations, such as health and safety and Firecode; maintaining the fabric of the estate; and the timely replacement of equipment.

The prioritisation process for DCP includes representation from Executive portfolios at the Capital Planning Group (CPG) which reports to the CSC, and the position set out is consistent with that reported to the Finance and Performance Committee (FPC).

Asesiad / Assessment

Capital Resource Limit 2026/27

The CRL for 2026/27 has been issued with the following allocations:

Allocation	£m
All Wales Capital Programme (AWCP)	26.502
Discretionary Programme* (DCP)	8.087
Total	34.589

*The Health Board received DCP of £11.228m in 2026/27. A contribution of £2.011m has been made towards the Targeted Estates Fund schemes within All Wales Capital Programme (AWCP) and a contribution of £0.11m towards the refurbishment costs of Picton Terrace. A further £1.02m has been paid back to the AWCP to account for capital scheme slippages in 2025/26.

There have been no additions or other amendments to the CRL since the last report.

Capital Expenditure Plan

The following table shows the capital expenditure plan for 2026/27 with expenditure incurred to date:

Scheme	Planned Spend 2026/27 £m	Cumulative Spend Apr-Jul £m	Spend July £m	Remaining balance £m
AWCP				
Withybush Hospital (WGH)- Fire Enforcement and Associated Works - Phase 2	4.034	0.878	0.171	3.156
Bronglais Hospital (BGH) - Fire Precaution Upgrade Works - Fees	0.741	0.379	0.191	0.362
Year End Funding – October 2024 – Pentre Awel	0.250	0.011	0.002	0.239

Aseptic Unit, WGH	2.364	0.799	0.222	1.565
TEF - Fire	0.644	0.018	0.003	0.626
TEF - Infrastructure	5.214	0.940	0.343	4.274
TEF - Decarbonisation	1.699	0.026	0.018	1.673
TEF - Mental Health	0.759	0.085	0.148	0.674
TEF - Decontamination	0.157	0.145	0.077	0.012
Decarbonisation Project	5.416	3.339	0.213	2.077
Diagnostics equipment - Dual-energy X-ray absorptiometry (DEXA) scanner	0.628	0.033	0.004	0.595
Major Infrastructure Investment Plan, Phase 1 Business Justification Case (BJC) Fees	0.834	0.109	0.052	0.725
Commercial Research Delivery Equipment Call Funding	0.024	0.018	0.000	0.006
Mental Health Quality and Safety Schemes 2026-27	0.515	0.026	0.002	0.489
Carmarthen Hwb - Equipment and Fit-out costs	1.385	0.117	0.018	1.268
Fishguard Health and Wellbeing Centre	1.513	0.000	-0.011*	1.513
Bandi Children Centre	0.325	0.006	0.005	0.319
Sub-total AWCP	26.502	6.929	1.458	19.573
Discretionary				
I.T.	0.800	0.350	0.034	0.450
Equipment	2.638	0.237	0.141	2.401
Statutory Compliance	0.450	0.060	0.031	0.390
Estates	3.332	0.389	0.278	2.943
Other	0.867	0.117	0.045	0.750
Sub-total Discretionary	8.087	1.153	0.529	6.934
TOTAL	34.589	8.082	1.987	26.507

*negative in month spend due to reclassification of costs

Further details on the revenue consequences of these schemes are noted in Appendix 1.

Risks to delivery of Capital Programme

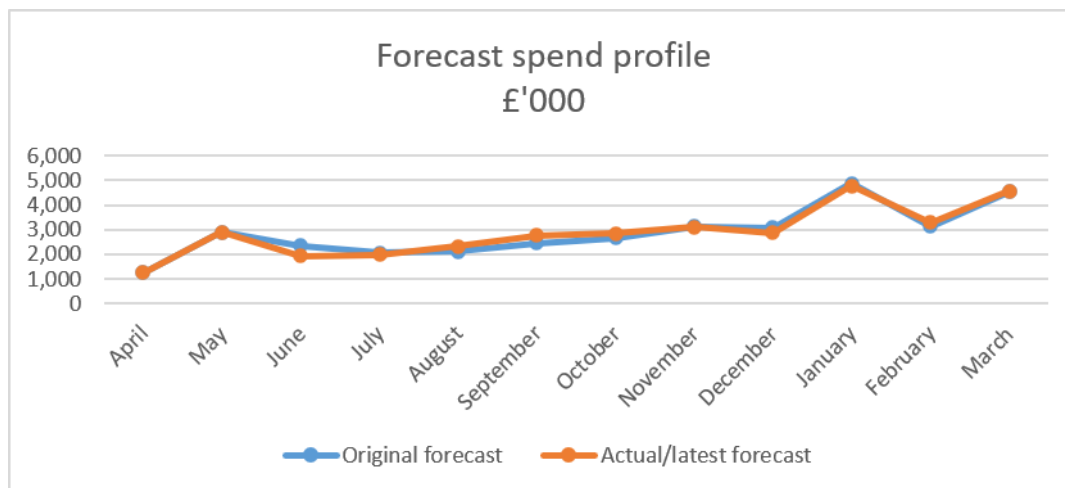
The TEF Project team have flagged a risk of overspend of £0.245m in relation to the WGH and Prince Philip Hospital (PPH) Generator schemes, part of the TEF Infrastructure heading. To mitigate this, a request to transfer funds from the TEF Decarbonisation has been submitted to WG; the PPH Solar Farm scheme which is part of that stream is now not progressing therefore the transfer is from that scheme.

Expenditure Profile Forecast

The below graph indicates that capital spend is expected to remain consistent until December 2026 with an increase in spend between January and March 2027.

Expenditure to date has broadly followed forecast; June 2026 expenditure was approximately £0.4m below forecast due to several smaller underspends against All Wales Capital Programme schemes.

Progress will be monitored monthly with corrective actions taken where material slippages are identified.



Discretionary Capital Allocation (DCP) 2026/27

HDdUHB's discretionary allocation for 2026/27 was confirmed at £11.228m an increase of £1.128m on the 2025/26 allocation. Whilst this is very good news, it needs to be considered in the context of a combined backlog of c£300m across the estate, medical equipment and IM&T.

Current estimated value of the backlog is:

- £265m Estates backlog
- £26.6m Medical Devices
- £15m-£18m Digital backlog

The Board in their meeting on 26 March 2026 approved the following programme for 2026/27 and the provisional split of the allocation for 2027/28.

	£m
Pre-Commitment	2.110
Business Case Development	0.400
Capital Support	0.200
Contingency Reserve	1.000
Opportunity risks	1.000
Spend to Save	0.300
Refurbishment of clinical areas	1.000
Statutory and estates programme	0.500
Equipment	1.000
Digital	1.000
Allocation via matrix	3.350
Total	11.860*

The current schedule of pre-commitments for 2026/27 is listed in the table below:

	Option £m
TEF 2026/27	2.546
Paediatric Consultation	1.200
Residential Accommodation	0.200
WG payback Picton Terrace	0.110
Dinefwr Ward bathrooms	0.300
Microbiology WGH – H&S notice	0.400
Total	4.756

It is currently anticipated that the specific allocation will be utilised as follows:

Equipment:

- £1.000m for the endoscopy gastroscopy replacement plan
- £0.600m for equipment replacement priorities currently being finalised

Statutory and estates:

- £0.020m Firecode and safety compliance
- £0.072m legionella compliance
- £0.045m asbestos compliance
- £0.018m ISO 14001
- £0.040m lift compliance
- £0.040m medical gas compliance
- £0.120m fixed and Portable Appliance Testing (PAT) testing compliance
- £0.065m ductwork cleaning and damper compliance
- £0.020m f-gas compliance
- £0.010m radon compliance

Digital

- £0.100m Close Circuit Television
- £0.100m Close Circuit Television
- £0.350m New and replacement IT equipment
- £0.100m E-Observation devices
- £0.100m Electronic Prescribing and Medicines Administration (EPMA)
- £0.300m Atrium payback for items procured in 2025/26

Other pressures on the programme currently are:

- A potential requirement of £2.8m for security issues
- A requirement of £0.500m to £1.2m for changes to the PPH Minor Injuries Unit (MIU) following the recent consultation.

We are currently developing the scope and exploring funding routes for these projects.

Additional allocations

The Health Board has received the following additional Welsh Government allocations for 2026/27:

Mental Health Estates Targeted Improvements Bids

An allocation of £4m across Wales has been made available to support the transition to new models of care for people in crisis and focuses on quality and safety of service provision. HDdUHB has secured **£0.515m** from this fund for:

- £0.116m – Replacement roof Canolfan Gwili Specialist Child and Adolescent Mental Health Services (SCAMHS) Centre
- £0.399m – Electro-convulsive Therapy (ECT) Suite point of ligature works, and St Caradog adaptation works

Radiology Replacement equipment

Confirmation has been received that funding of **£0.628m** has been made available to replace the DEXA Scanner at BGH.

Estates and Digital Backlog

The Health Board has been asked to submit bids for additional capital to deal with infrastructure and digital backlog issues. Bids totalling £3.435m were submitted on 26 June 2026.

Use of Contingency

At the point of preparing this report the following amounts have already been committed from our original £1.000m contingency:

Discretionary Capital Programme 2026/27	
	£m
Ear, Nose and Throat (ENT) Laser Theatres	0.076
Nuclear Medicine - Uninterruptible Power Supply (UPS) Batteries	0.016
Cardiology Picture Archiving and Communication System (PACS) System	0.150
Replacement emergency call bell system in Outpatients South Pembrokeshire Hospital (SPH)	0.025
Replacement Dishwasher - Gwenllian Ward	0.009
Replacement Air Conditioning (AC) Unit - Audiology, Outpatient Department (OPD) Planned Care	0.008
Boiler House Repairs to Boiler No 2	0.019
PPH Ward 9 Dishwasher	0.007
Chiller Replacement serving the Air Handling Unit (AHU) for Magnetic Resonance Imaging (MRI) Dept	0.034
Cilgerran Ward Dishwasher	0.007
Accident and Emergency (A&E) and Intensive Care Unit (ICU) Chillers	0.036
Environmental Health Notice Amman Valley	0.018
Temporary Cooling PPH	0.070
PPH Ward 9 Dishwasher	0.007
MRI Glangwili Hospital (GGH) replacement part	0.057
Replacement ENT microscope	0.026
Replacement Head and neck Coil MRI WGH	0.046
Replace air conditioning unit Blood Bank GGH	0.007
Total	0.618

This leaves a balance against this allocation of £0.332m

Given the pressure on the contingency, work is currently being undertaken to review the uncommitted balances in the programme with a view to top up the balance in the contingency allocation.

Operational Risk/Opportunity

At the point of preparing this report the following amounts have been committed from the opening balance of £0.500m:

Discretionary Capital Programme 2026/27	
	£m
Contribution to Cross hands Full Business Case (FBC) fees	0.250
Works in Amman Valley for community clinics	0.037
Works associates with pathology moves in GGH	0.100
Total	0.387

This leaves a balance against this allocation of £0.113m

Given the pressure on the contingency work is currently being undertaken to review the uncommitted balances in the programme with a view to top up the balance in the contingency allocation.

Spend to Save

At the point of preparing this report the following amounts have been committed from the opening balance:

Discretionary Capital Programme 2026/27	
	£m
Conmed equipment	0.017
Balance	0.264

A review of the 2026/27 allocations will be carried out in the next few weeks to reflect the pressures on the contingency reserve and any VAT recovery that may be due in year.

2027/28

It is also proposed that the following allocations are made for 2027/28 so that we can start the planning process early:

Pre-Commitments 2027/28	
	£m
TEF 2027/28	2.000
Welsh Government payback Picton Terrace	0.110
Total	2.110

	£m
--	----

Pre-Commitment	2.110
Business Case Development	0.400
Capital Support	0.200
Contingency Reserve	1.000
Opportunity risks	1.000
Spend to Save	0.300
Refurbishment of clinical areas	1.000
Statutory and estates programme	0.500
Equipment	1.000
Digital	1.000
Allocation via matrix	3.350
Total	11.860

Work on planning the use of these allocations will start in early 2026/27.

Potential contracts for sealing

The Board has approved the distribution of HDdUHB's capital allocation and plan. The delivery of this plan requires the Health Board to enter works and construction contracts which may require sealing. Works and construction contracts executed under seal provide an extended latent defects period cover, an extension from six years to 12 years.

Schemes listed in Annex 1, are the schedule of projects that are currently in our capital plan that may be associated works contracts that require sealing. This schedule is updated for CSC and SPC on an ongoing basis so that it can be submitted to Board with the Committee update.

Capital Governance – Project Updates

At the July 2026 meeting of the CSC, the projects with a current alert status were reported as follows:

Project:	RAG Indicator:	Stage:	Matters for Sub Committee attention:
Fishguard Health and Wellbeing Centre	ALERT	Strategic Assessment	Project team working closely with Pembrokeshire County Council (PCC) on land options. Project Group meetings on hold until further clarification on land availability. Joint presentation pack on opportunities for integrated scheme with Local Authority Care Campus and other partners to be developed led by West Wales Regional Partnership Board (WWRPB).
Next Key Milestone:	Further meetings with PCC to look at potential sites suitable for the scheme.		

Projects led by other organisations:

Atriwm (formerly Carmarthen Hwb led by Carmarthenshire County Council (CaCC))

Additional work needed to the outside infrastructure of the building will result in a delay in the opening of this facility. Handover could now be delayed into early 2027 which will further delay the opening. Work continues on the commissioning plan for the development.

Pentre Awel (led by Carmarthenshire County Council)

Services have moved into Block B over a period from the middle of May to early July 2026, with the Clinical Delivery Unit (CDU) scheduled to be completed in late 2026. The following services have moved to their new home:

- Phlebotomy
- COVID-19 and Respiratory Syncytial Virus (RSV) clinics (previously delivered from Dafen)
- Cardiac Rehabilitation Nurse Assessments (previously delivered from PPH)
- the Early Intervention in Psychosis Service (in addition to services continuing to be delivered from MIND, Carmarthen)
- A new Intravenous (IV) Clinic, where the patient has a full assessment, key observations are checked and blood tests may be taken
- The Liver Disease Clinic

The following services, previously delivered from Llwynhendy:

- Community Heart Failure Clinic
- Catheter Management and Trial Without Catheter (TWOC)
- District Nursing Continence Service
- Ear Wax Microsuction Service
- Specialist Continence Service, as part of the Bowel and Bladder Advisory Service

Cylch Caron (led by Ceredigion County Council (CeCC))

CeCC and the Health Board presented the case for fees to refresh the Outline Business Case to the WG Integrated Regional Capital Fund (IRCF) Panel on 15 July 2026. The presentation was received favourably, with formal feedback awaited from WG.

Regional Cellular Pathology (led by Swansea Bay University Health Board (SBUHB))

WG has now agreed to the fees required to develop the business case for this project. The Project Manager, Cost Advisor and Supply Chain partner appointments were made during June 2026.

TEF Update

Targeted Estates Funding is a WG capital funding Programme intended to address urgent estate risks and priority infrastructure investment within NHS Wales. The Programme supports schemes that improve patient safety, statutory compliance, resilience, and sustainability of the NHS estate.

The Programme window has schemes delivered across **2025/26 - 2026/27**. The funding model is:

- WG funds 70% of approved scheme costs
- Health Boards are required to fund 30% via Discretionary Capital Programme

The Programme is coordinated nationally by NHS Wales Shared Services Partnership (NWSSP) – Specialist Estates Services (SES) on behalf of Welsh Government.

Bids were invited against six priority areas:

- Fire Safety
- Backlog Maintenance and Estate Infrastructure

- Mental Health / Learning Disability
- Decarbonisation
- Infection Prevention and Control
- Decontamination

The current total allocation for TEF in 2026/27 is £8.473m.

The programme is currently progressing well, the only risk currently highlighted is that PPH Generator costs post tender may exceed the available funding for the project which may require a further review of funding across the approved TEF projects.

Property Lease Arrangement Update

- Previously approved lease arrangements progress, with some completed and others awaiting legal finalisation, signature or further agreement.
- New and revised property arrangements are being progressed to support service continuity, estate rationalisation, workforce accommodation and improved use of clinical and non-clinical space.
- Key proposals include updated Canolfan Rheidol arrangements for Therapies, relocation of Children's Disability and Speech and Language Therapy (SALT) services, a replacement Aberystwyth training facility, renewal of the Carmarthen Sexual Assault Referral Centre (SARC) Spoke lease.
- Most proposals are presented as low risk, although several require further legal, financial, operational and service-level agreement before completion.
- A financial validation exercise is required through the Corporate Landlord programme to confirm costs, budget transfers and any potential savings.

The Committee is asked to receive assurance on progress, endorse continued progression of the property arrangements, and note that the Canolfan Rheidol accommodation arrangement and Carmarthen SARC Spoke leases will require Board approval.

Update from Capital Sub Committee

Attached at Annex 2 is the update from the CSC held on 23 July 2026.

There are:

- Two items to alert the Committee
- Seven items to assure the Committee

Argymhelliad / Recommendation

The Strategy and Planning Committee is asked to:

- **RECEIVE ASSURANCE** from the update on the Capital Programme and CRL for 2026/27
- **NOTE** the Board endorsed allocation of the DCP for 2026/27
- **RECEIVE ASSURANCE AND UPDATE THE BOARD**, that the seal can be applied for all schemes listed in Annex 1
- **RECEIVE ASSURANCE** from the capital schemes governance update
- **NOTE** the update on the property leases in particular that the Canolfan Rheidol Women & Children's arrangement and Carmarthen SARC Spoke lease will require Board approval.
- **RECEIVE ASSURANCE** from the Capital Sub Committee updates in Annex 2

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Cyfeirnod Cylch Gorchwyl y Pwyllgor: Committee ToR Reference:	3.1.16 Review capital (excluding digital) business cases, prior to Board approval
Cyfeirnod Cofrestr Risg Datix, Teitl a Sgôr Risg Cyfredol: Datix Risk Register Reference and Score:	Corporate Risk 1196 - not be able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure we have appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. Score 16 Corporate Risk 1745 - of not being able to deliver safe, effective and timely services across the Health Board estate, including acute, community and mental health facilities. This risk also impacts the Health Board's nonclinical estate, educational facilities and managed practices. Risk Score 15
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	1. Safe
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	5. Whole systems perspective
Amcanion Strategol y BIP: UHB Strategic Objectives:	3. Great care
Nodau Cynllunio 2026/27 Planning Goals 2026/27	8 Estates plans
Hypergyswllt i Amcanion Llesiant HDdUHB 2026 Hyperlink to HDdUHB Well-being Objectives 2026	8. Transform our communities through collaboration with people, communities and partners
Model Cymdeithasol ar gyfer Iechyd a Llesiant: (wedi'i gwblhau ar gyfer newid strategol a/neu newidiadau sylweddol i wasanaethau) A Social Model for Health and Wellbeing: (<i>complete for strategic</i>	7. All Apply

change and/or significant service changes)	
Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Included within the report
Rhestr Termau: Glossary of Terms:	Not Applicable
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y cyfarfod hwn: Parties / Committees consulted prior to this meeting:	Project Group Formal Executive Team

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Capital values noted within the report. Included within individual business cases and Capital prioritisation process.
Ansawdd / Gofal Claf: Quality / Patient Care:	Included within individual business cases and capital prioritisation process.
Gweithlu: Workforce:	Included within individual business cases and capital prioritisation process.
Tegwch Iechyd: Health Equity:	Risk assessment process is integral to the capital prioritisation process and the management of capital planning within HDdUHB also included within individual business cases and capital prioritisation process.
Risg: Risk:	Included within individual business cases and capital prioritisation process.
Cyfreithiol: Legal:	Included within individual business cases and capital prioritisation process.
Enw Da: Reputational:	Included within individual business cases and capital prioritisation process.
Gyfrinachedd: Privacy:	Equality assessments are included within individual business cases and capital prioritisation process when required.

**Cydraddoldeb:
Equality:**

Capital values noted within the report. Included within individual business cases and Capital prioritisation process.

Potential Contracts requiring the use of the UHB Seal					
Project Name	Site	Funding Source	Supplier	Contract sealing date	Start on Site
Phase 2 Fire Works	WGH	AWCP	TR Jones	October (end)	December / January
Phase 2 Fire Works	GGH	AWCP	to be added when known	to be added when known	to be added when known
Flouroscoy Room	WGH	AWCP	TR Jones	24/02/2025	15/06/2026
Provision 2nd generator at Glangwili Site	GGH	WG - TEF	TR Jones	24/02/2026	15/07/2026
Provision 2nd generator at Wilthybush	WGH	WG - TEF	TR Jones	24/02/2026	13/08/2026
Provision 2nd generator at Prince Philip	PPH	WG - TEF	TR Jones	to be added when known	12/02/2027
AHU Refurbishment Works all sites		WG - TEF	TR Jones	to be added when known	to be added when known
Replacement & upgrades to passenger lifts		WG - TEF	Otis	to be added when known	to be added when known
Glangwili Roof related projects	GGH	WG - TEF	TR Jones	23/12/2025	12/01/2026
South Pembrokeshire roof related project Combined with scheme above	SPH	WG-TEF	Edmunds Webster	to be added when known	to be added when known
PPH IPS UPS Installation (Project Cancelled)	PPH	WG-TEF	Weavers	to be added when known	to be added when known
Theatre Lights upgrade		WG - TEF	Lewis Construction	to be added when known	to be added when known
Chiller replacement ITU	WGH	WG - TEF	Edmunds Webster	12/11/2025	08/12/2025
LV Electrical Infrastructure		WG - TEF	TR Jones	to be added when known	to be added when known
Chiller refurbishment	PPH	WG - TEF	Weavers	24/02/2026	02/03/2026
Replacement Fire dampers PPH	PPH	WG - TEF	Weavers	to be added when known	Anticipated 12/10/26
Cause and effect upgrade programme		WG - TEF	TR Jones	to be added when known	to be added when known
Replacement programme obsolete fire alarms and detection system		WG - TEF	Lewis Construction	to be added when known	to be added when known
Ty Bryn Scheme	HD	WG - TEF	Lewis Construction	20/05/2026	29/06/2026
S136 Adult and Young Person Stepdown Carmarthen	HD	WG - TEF	Lewis Construction	23/04/2026	01/06/2026
St Non's Point of Ligature		WG - TEF	Lewis Construction	12/01/2026	09/02/2026
Private Wire Solar Farm enabling works	PPH	WG - TEF	to be added when known	to be added when known	to be added when known
Phased replacement of single glazed windows		WG - TEF	to be added when known	to be added when known	to be added when known
Electrical vehicles Charging Points	GGH & PPH	WG - TEF	to be added when known	to be added when known	to be added when known
Replacement Surgical Instrument Washers	GGH	WG - TEF	to be added when known	to be added when known	to be added when known
Replacement endoscope washers and centralisation into HSDU	BGH	WG - TEF	Edmunds Webster	21/01/2026	26/01/2026
Low Voltage Breaker replacements	GGH & PPH	WG - TEF	to be added when known	to be added when known	to be added when known
Picton Terrace	Picton Terrace	AWCP	TR Jones	21/05/2025	27/05/2025
Sensory Garden	PPH	Charitable Funds	TR Jones	05/02/2026	23/02/2026
Aseptic Project	WGH	AWCP	Lewis Construction	04/11/2025	17/11/2025
Fire Doors	AVH/PPH		Lewis Construction	to be added when known	to be added when known
Morlais Ward inc Fire Doors	GGH		Edmunds Webster	to be added when known	to be added when known
Concrete Cladding Remedial Works	WGH		Lewis Construction	24/02/2026	25/08/2025
Cwm Seren Fire Doors	Cwm Seren	WG - TEF	John Weaver	22/01/2025	30/06/2025
Point of Ligature Works MH bedrooms (TEF Cwm Seren)	Multiple Sites	WG - TEF	Lewis Construction	12/11/2025	24/11/2025
Fire Doors	Multiple Sites		to be added when known	to be added when known	to be added when known
St Brynach Day Hospital Roof Replacement	WGH	WG - TEF	to be added when known	to be added when known	to be added when known
Gamma Camera Upgrade patient experience (Nuclear Medicine) - Section 2 National Imaging Programme	WGH	Diagnostic	Lewis Construction	12/11/2025	02/03/2025
GGH Front Door	GGH	AWCP	John Weaver	12/11/2025	17/11/2025
MRI Upgrade in Glangwili - Section 1 National Imaging Programme	GGH	Diagnostic	Lewis Construction	to be added when known	to be added when known
Chiller Works	PPH	WG - TEF	Weavers	to be added when known	to be added when known
Works to residences	WGH	DCP	to be added when known	to be added when known	to be added when known
Works to residences	PPH	DCP	to be added when known	to be added when known	to be added when known
Dinefwr Ward Works	GGH	DCP	Lewis Construction	15/01/2026	02/02/2026
Boiler Replacement	SPH	DCP	to be added when known	to be added when known	to be added when known
Mains gas works	WGH	DCP	to be added when known	to be added when known	to be added when known
Chiller Works	BGH	DCP	to be added when known	to be added when known	to be added when known
LTHW Heating Boiler, Prince Philip General Hospital & Low-Pressure Hot Water (LPHW), Glangwili General Hospital	PPH/GGH	TBC	to be added when known	to be added when known	to be added when known
Dexa Scanner BGH	BGH	TBC	to be added when known	to be added when known	to be added when known
Body Storage BGH	BGH	DCP	to be added when known	to be added when known	to be added when known
Nurse Call Derwen	GGH	DCP	to be added when known	to be added when known	to be added when known
Chiller Works	GGH	DCP	to be added when known	to be added when known	to be added when known
Energy Performance Contract	Multiple Sites	programme	Vital Energi	10/12/2025	Mar-26
MIIP Survey Investigations for Workstream 1 Projects	Multiple Sites	WG - MIIP Fees	Lewis Construction	TBC	TBC
Microbiology	WGH	DCP	Lewis Construction	to be added when known	to be added when known
Bandi Project	TBC	IRCF	to be added when known	to be added when known	to be added when known
Cross Hands Health and Wellbeing Centre	Cross Hands	IRCF & AWCP	to be added when known	to be added when known	to be added when known
Fishguard Health and Wellbeing Centre	TBC	IRCF	to be added when known	to be added when known	to be added when known
Fire Precaution - BGH - Contractor	BGH	AWCP	to be added when known	to be added when known	to be added when known
Fire Precaution - BGH - Project Manager	BGH	AWCP	to be added when known	to be added when known	to be added when known
Fire Precaution - BGH - Cost Advisor	BGH	AWCP	to be added when known	to be added when known	to be added when known
MIIP Water Tower - PPH	PPH	AWCP	to be added when known	to be added when known	to be added when known
MIIP PPH HV/LV	PPH	AWCP	to be added when known	to be added when known	to be added when known
MIIP WGH Roof	WGH	AWCP	to be added when known	to be added when known	to be added when known
SDEC - Puffin Ward	WGH	DCP	TR Jones	to be added when known	to be added when known
Paediatric Consultation changes	WGH	DCP	to be added when known	to be added when known	to be added when known
AVH Wellness and Patient Focus Garden	AVH	Charitable Funds	TRJ	to be added when known	to be added when known
MH Funded Projects - Canolfan Gwili, ECT & St Carradogs	GGH/HD/WGH	WG	Lewis Construction	to be added when known	to be added when known
IPC Sluice Rooms at PPH	PPH	DCP	John Weaver	to be added when known	to be added when known
MIU PPH	PPH	TBC	to be added when known	to be added when known	to be added when known

CAPITAL SUB COMMITTEE UPDATE REPORT

Date of last meeting: 23 July 2026

Quoracy: Met

Report by: Clare Emanuel, Senior Capital Planning Programme Manager
Eldeg Rosser, Head of Capital Planning

KEY DISCUSSION POINTS AND MATTERS TO BE ESCALATED FROM THE DISCUSSION AT THE MEETING:

Alert¹ (may require discussion)

The Capital Sub-Committee (CSC) wish to **alert** members of the Strategy and Planning Committee (SPC) that:

1. Fire Safety Schemes Update Report

The Sub Committee noted the Fire Safety Schemes Update Report to CSC members for

- Withybush Hospital (WGH) Fire Enforcement Notice (FEN)
- Glangwili Hospital (GGH) Fire Enforcement Notice
- Bronglais Hospital (BGH) Fire Safety Scheme

The Sub Committee:

- Noted the Welsh Government (WG) scrutiny responses and associated progress
- Noted the agreed two-phase approach for the GGH Fire Enforcement Scheme
- Received assurance regarding ongoing engagement with Mid and West Wales Fire and Rescue Service (MWWFRS) and WG
- Noted that further updates on the fire safety programme will be presented to future meetings of the CSC
- Noted the risk associated with fire training compliance and recognised that maintaining compliance is critical for securing continued support of MWWFRS for the extended enforcement timescales and agreed project scope reduction and requested SPC to monitor the situation.

2. Medical Devices Annual Update

- The Sub Committee noted the need for continued investment planning to address future medical equipment replacement pressures identified within the Medical Devices Annual Report. It was recognised that the scale of the current medical devices backlog, together with the anticipated replacement requirements associated with COVID-era equipment, presents a significant risk to Hywel Dda University Health Board (HDdUHB). Consequently, the Committee agreed that a summary of the key issues, risks and backlog pressures should be escalated through SPC reporting to ensure appropriate visibility and oversight. A copy of the report is available on request.

¹ There is a lack of confidence that any action in place is sufficient to address the issue satisfactorily and/or within the scope of the operational team or executive to resolve. Engagement, action or intervention required.

Advise² (to monitor)

CSC had no items of which to advise the Committee.

Assure

CSC wish to **assure** members of the SPC that:

1. Capital Resource Limit 2026/27 and Discretionary Capital Programme

- The Committee noted that capital expenditure to the end of June 2026 was approximately 17% of the annual programme, which is broadly on target
- The Committee received assurance on the current position against the 2026/27 Capital Resource Limit (CRL) and the delivery plans for the Capital Programme. The Committee also received assurance that the seal could be applied to contracts listed within Annex 2 of the report.
- It was noted that DCP expenditure is currently forecast to be heavily weighted towards Quarter 4, which will be monitored as the year progresses
- Assurance was provided to the CSC that there were no risks to highlight at this stage

2. Committee Key Actions have been reviewed and items noted for information. CSC discussed capital reference at:

- AC(26)79 – Audit and Risk Assurance Committee (ARAC) - Major Infrastructure and Investment Programme / Procurement Governance
- HSC(26)027 – Health and Safety Committee (HSC) - Security
- HSC(26)034 - HSC - Fire Risk Assessment Actions

3. Capital Governance Update - CSC provided assurance on the:

- Overall programme delivery, which remains positive, with 14 projects currently rated green and progressing in line with agreed plans
 - Continued Red status of the Fishguard Health and Wellbeing Centre project and advised that the Amber-rated schemes remain subject to appropriate management and monitoring arrangements. The red and amber schemes are:
 - Fishguard Health and Wellbeing Centre
 - WGH and GGH Fire Enforcement
 - BGH Fire Precautions
- Amber / Advise Projects led by other organisations:
- Cylch Caron
 - Atriwm' (formerly Carmarthen Hwb)

4. Welsh Government and Integrated Regional Capital Fund (IRCF) Dashboard Reports 100% were submitted on time in June 2026

5. Targeted Estates Funding (TEF) Update Report – CSC received assurance which provided an overview of the confirmed 2025/6 and 2026/27 TEF received from WG:

- Work has commenced to identify risks and priorities and develop potential “shovel-ready” schemes for inclusion in any future TEF 2 scheme.

² There are areas of concern where assurance has been taken on actions in place but requires close monitoring. An early warning of an emerging and potentially serious concern.

- The June 2026 tracker evidenced that most schemes are Green-rated, except BGH Endoscopy and washer replacement scheme, which is Amber-rated due to installation delays.
- Feedback from the Capital Review Meeting (CRM) stated that WG officers have had positive discussions regarding the extension of TEF, however there was no guarantee.

6. Infection Prevention & Control Update Report

The CSC received proposals for the use of the minor refurbishment allocation to address Infection Prevention & Control (IP&C) issues across HDdUHB sites. The CSC:

- Supported the reprioritisation of IP&C application to progress the Prince Philip Hospital (PPH) sluice room refurbishment.
- Endorsed a phased approach to the remaining IP&C environmental improvement works, including alignment with planned fire safety works where appropriate.
- Noted that further work is required before a business case for negative pressure ventilation facilities can be supported and developed

7. A Healthier Mid and West Wales (AHMWW) Update

The CSC noted the AHMWW update. Key points include:

- An accelerated programme has been developed with WG and NHS Wales Shared Services Partnership (NWSSP), with a combined Strategic Outline Case (SOC)/ Outline Business Case (OBC) approach, followed by Full Business Case (FBC), construction and commissioning phases. The indicative duration is approximately seven years.
- WG officials have submitted a briefing to the Minister during the week commencing 13 July 2026 outlining the current position of the programme and the case for change, to establish whether there is political support for the programme.
- A Session was scheduled with WG planned on 24 July 2026 to discuss resource schedule assumptions.

Reports for information were noted by the CSC as follows:

- Capital Review Meeting Notes – 21 May 2026
- Capital Planning Group Minutes – no meetings since last CSC
- Capital Monitoring Forum Minutes – 12 May 2026, 9 June 2026
- Transformation Programme Office (TRAMS) Service Director's Report 8 July 2026

Review of Risks

- **Medical Devices Annual Update:** the scale of the medical devices backlog, together with the anticipated future replacement pressures associated with COVID-19-era equipment, was a significant risk for HDdUHB.

Sharing of learning/ Rhannu dysgu

Not Applicable

Recommendation

The SPC is asked to:

- **Note** the risks included in this report
- **Respond** to the item that they are being alerted to
- **Receive assurance** on the items that the Sub Committee is providing assurance on