



GIG
CYMRU
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Bwrdd Iechyd Prifysgol
Hywel Dda
University Health Board

Pwyllgor Strategaeth a Chynllunio/ Strategy and Planning Committee

DYDDIAD Y CYFARFOD: DATE OF MEETING:	20 AUGUST 2026
TEITL YR ADRODDIAD: TITLE OF REPORT:	A Healthier Mid and West Wales Strategy Update
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Executive Director of Strategy and Planning
SWYDDOG ADRODD: REPORTING OFFICER:	Paul Williams, Assistant Director of Strategic Planning, Alexander Martin, Principal Programme Manager, Nathan Davies, Senior Project Manager

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/ For Assurance

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

Since the Board approval of the refreshed 'A Healthier Mid and West Wales Strategy' in January 2026, work has been undertaken to bring the Strategy to life, to include aligning what we are currently doing, as well as developing longer term planning to implement the Strategy.

This report builds on the update that was shared as part of the Chief Executive's update report to Board in May 2026, with further planning and actions which have taken place since then.

Cefndir / Background

The Annual Plan for 2026 / 2027, along with the Board Assurance Framework (BAF), has been developed to capture how, what we are doing now, aligns to our four main objectives:

- Thriving teams
- Healthier communities
- Great care
- Positive futures.

It is recognised however that to fully deliver our strategic ambition the activities we undertake now are the starting position for many of these programmes, with further work needed to develop a plan to implement our Strategy between now and 2040.

Following the initial desktop exercise, a process has been developed and shared through the A Healthier Mid and West Wales (AHMWW) Group and Executive Team to explore the steps we believe are required.

Alongside this activity, engagement with our staff and public has continued, with accessible versions being shared with local groups, and summary versions shared with staff, supported by

online sessions. We have also been sharing what we have learned from the engagement process to inform other areas of work, such as the Director of Public Health's Annual Report.

Asesiad / Assessment

A draft timeline and process have been established to look at the development of a series of implementation plans to deliver each of the goals, which as noted earlier has already been shared with the A Healthier Mid and West Wales Group and Executive Team.

The intention is to work with the Executive Team initially to define the 'what' will need to be delivered, within timescales if they have already been committed to, and to support senior leaders in the organisation to undertake this work and unlock resource where required.

We will also use the feedback from ongoing engagement regarding the Strategy to further develop the 'what' so that implementation plans can consider the feedback from stakeholders so that services meet the needs of our wider communities.

When this has been achieved, we intend to work with senior leaders across the organisation to develop 'how' this will be achieved, recognising that this work will need to also consider the organisation's resource constraints while meeting these aims.

This will likely require iteration to finalise, but we expect that the implementation plan for the Strategy will inform our three-year planning cycle, with strategic delivery plans and enabling works appearing within next year's Plan.

Argymhelliad / Recommendation

The Committee are asked to:

- **RECEIVE ASSURANCE** from the report that work is being undertaken to implement our A Healthier Mid and West Wales Strategy.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Cyfeirnod Cylch Gorchwyl y Pwyllgor: Committee ToR Reference:	3.1.3. That, wherever possible, Health Board plans are aligned with partnership plans developed with Joint Committees, Local Authorities, Universities, Collaboratives, Alliances and other key partners, such as the Transformation Group who form part of A Regional Collaboration for Health (ARCH). 3.1.6. Consider the development of strategies and plans developed in partnership with key strategic partners and monitor work undertaken with partner organisations and stakeholders to influence the provision of services to meet current and future population need.
Cyfeirnod Cofrestr Risg Datix, Teitl a Sgôr Risg Cyfredol: Datix Risk Register Reference and Score:	Risk 1196 - Insufficient investment in facilities/equipment/digital infrastructure (risk score 16) Risk 1197 - Implementing models of care that do not deliver our strategy (risk score 16)

Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	7. All apply
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	6. All Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Nodau Cynllunio 2026/27 Planning Goals 2026/27	All Planning Goals Apply
Hypergyswllt i Amcanion Llesiant HDdUHB 2026 Hyperlink to HDdUHB Well-being Objectives 2026	9. All HDdUHB Well-being Objectives apply
Model Cymdeithasol ar gyfer lechyd a Llesiant : (wedi'i gwblhau ar gyfer newid strategol a/neu newidiadau sylweddol i wasanaethau) A Social Model for Health and Wellbeing : (<i>complete for strategic change and/or significant service changes</i>)	7. All Apply
Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Contained within the body of the report.
Rhestr Termau: Glossary of Terms:	Contained within the body of the report.
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y cyfarfod hwn: Parties / Committees consulted prior to this meeting:	A Healthier Mid and West Wales group Executive Team

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	The Programme Business Case (PBC) and PBC addendum sets out both the revenue and capital funding assumptions for the programme.
Ansawdd / Gofal Claf: Quality / Patient Care:	Implicit within the Strategy and is an integral part of the PBC case for change.
Gweithlu: Workforce:	Implicit within the Strategy and is an integral part of the PBC case for change.
Tegwch Iechyd: Health Equity:	Implicit within the Strategy and is an integral part of the PBC case for change.
Risg: Risk:	Already noted within principal risk 1197.
Cyfreithiol: Legal:	No legal impacts or likelihood of legal challenge identified.
Enw Da: Reputational:	While the Strategy has been engaged upon, potential for political or media interest or public opposition is likely as part of the development of the PBC or any alternative model if a new hospital is not developed.
Gyfrinachedd: Privacy:	No privacy impacts identified.
Cydraddoldeb: Equality:	There is an Equality and Health Impact Assessment which will remain 'live' through the duration of the programme.