

**PWYLLGOR STRATEGAETH A CHYNLLUNIO
STRATEGY AND PLANNING COMMITTEE**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	25 June 2026
TEITL YR ADRODDIAD: TITLE OF REPORT:	Capital Programme Update for 2026/27 and Capital Governance Update Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Lee Davies, Executive Director of Strategy and Planning
SWYDDOG ADRODD: REPORTING OFFICER:	Eldeg Rosser, Head of Capital Planning

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

**ADRODDIAD SCAA
SBAR REPORT**

Sefyllfa / Situation

This report is presented to the Strategy and Planning Committee (SPC) to:

- Update on the 2026/27 Capital Programme and Capital Resource Limit (CRL) for 2026/27
- Update on the allocation of the Discretionary Capital Programme (DCP) for 2026/27
- Notify the SPC of the contracts that may require sealing
- Provide a capital schemes governance update
- Provide an update from the Capital Sub-Committee (CSC)

Cefndir / Background

This report provides an update on the 2026/27 DCP. It follows on from the report and discussion at the SPC meeting held on 28 April 2026 and the CSC meeting held on 21 May 2026.

The available capital allocation for 2026/27 will provide Hywel Dda University Health Board (HDdUHB) with a significant challenge and risk in trying to address the historical backlog in:

- Medical and non-medical equipment
- Informatics and Digital infrastructure and equipment
- Estates, statutory and infrastructure

Risk

The corporate risk 1196 states:

There is a risk the Health Board is not able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. This could lead to an impact/effect on the Health Board's ability to deliver its strategic objectives, service improvement/ development, statutory compliance (i.e., fire, health and safety) and delivery of day-to-day patient care.

Discretionary Allocation Use

The terms of the Discretionary Capital Allocation letter from Welsh Government (WG) state:

Discretionary capital is that allocated directly to NHS organisations for the following priority obligations across all healthcare settings: Meeting statutory obligations, such as health and safety and Firecode; maintaining the fabric of the estate; and the timely replacement of equipment.

The prioritisation process for DCP includes representation from Executive portfolios at the Capital Planning Group (CPG) which reports to the CSC, and the position set out is consistent with that reported to the Finance and Performance Committee (FPC).

Asesiad / Assessment

Capital Resource Limit 2026/27

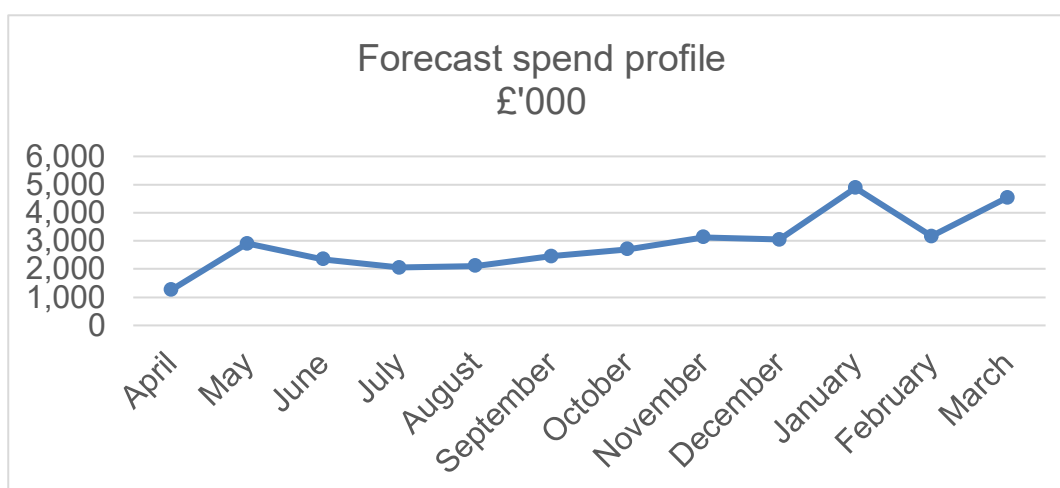
The CRL for 2026/27 has been issued with the following allocations:

Allocation	£'m
All Wales Capital Programme (AWCP)	26.502
Discretionary Programme* (DCP)	8.087
Total	34.589

*The Health Board received DCP of £11.228m in 2026/27. A contribution of £2.011m has been made towards the Targeted Estates Fund (TEF) schemes within AWCP and a contribution of £0.11m towards the refurbishment costs of Picton Terrace. A further £1.02m has been paid back to the AWCP to account for capital scheme slippages in 2025/26.

Expenditure Profile Forecast

The below graph indicates that capital spend is expected to remain fairly consistent until December 2026 with an increase in spend between January and March 2027. Progress will be monitored on a monthly basis with corrective actions taken where material slippages are identified.



Capital Expenditure Plan

The following table shows the capital expenditure plan for 2026/27 with expenditure incurred to date:

Scheme	Planned Spend 2026/27 £m	Cumulative Spend Apr-May £m	Spend May £m	Remaining balance £m
AWCP				
Withybush Hospital (WGH) - Fire Enforcement and Associated Works - Phase 2	4.034	0.352	-0.032	3.682
Bronglais Hospital (BGH) - Fire Precaution Upgrade Works - Fees	0.741	0.183	0.175	0.558
Year End Funding – October 2024	0.250	0.002	0.002	0.248
Aseptic Unit, WGH	2.364	0.427	0.204	1.937
TEF - Fire	0.644	0.015	0.015	0.629
TEF - Infrastructure	5.214	0.490	0.063	4.724
TEF - Decarbonisation	1.699	0.000	0.000	1.699
TEF - Mental Health	0.759	0.005	0.000	0.754
TEF - Infection Prevention Control	0.000	0.000	0.000	0.000
TEF - Decontamination	0.157	0.014	0.007	0.143
Decarbonisation Project	5.416	2.161	2.161	3.255
Diagnostics equipment - DEXA scanner	0.628	0.020	0.020	0.608
Major Infrastructure Investment Plan, Phase 1 Business Justification Case (BJC) Fees	0.834	0.035	-0.008	0.799
Commercial Research Delivery Equipment Call Funding	0.024	0.009	0.000	0.015
Mental Health Quality and Safety Schemes 2026-27	0.515	0.007	0.007	0.508
Carmarthen Hwb - Equipment and Fit-out costs	1.385	0.083	0.014	1.302
Fishguard Health and Wellbeing Centre	1.513	0.008	0.004	1.505
Bandi Children Centre	0.325	0.001	0.000	0.324
Sub-total AWCP	26.502	3.812	2.632	22.690
Discretionary				
I.T.	0.650	0.215	0.208	0.435
Equipment	2.630	0.007	0.007	2.623
Statutory Compliance	0.450	0.005	0.003	0.445
Estates	3.257	0.082	0.054	3.175
Mental Health	0.000	0.000	0.000	0.000

Other	1.100	0.044	0.002	1.056
Sub-total Discretionary	8.087	0.353	0.274	7.734
TOTAL	34.589	4.165	2.906	30.424

Discretionary Capital Allocation (DCP) 2026/27

HDdUHB's discretionary allocation for 2026/27 was confirmed at £11.228m an increase of £1.128m on the 2025/26 allocation. Whilst this is very good news, it needs to be considered in the context of a combined backlog of c£300m across the estate, medical equipment and IM&T.

Current estimated value of the backlog is:

- £265m Estates backlog
- £26.6m Medical Devices
- £15m-£18m Digital backlog

The Board in their meeting on 26 March 2026 approved the following programme for 2026/27 and the provisional split of the allocation for 2027/28.

	£m
Pre-Commitment	4.756
Business Case Development	0.400
Capital Support	0.200
Contingency Reserve	1.000
Opportunity risks	0.500
Spend to Save	0.281
Refurbishment of clinical areas	0.600
Statutory and estates programme	0.450
Equipment	1.600
Digital	0.850
Allocation via matrix	1.100
Total*	11.737*

* overcommitted as previously highlighted

The current schedule of pre-commitments for 2026/27 is listed in the table below:

	Option £m
TEF 2026/27	2.546
Paediatric Consultation	1.200
Pentre Awel contribution	
25/26 slippage/underspend managed into 26/27**	
Residential Accommodation	0.200

WG payback Picton Terrace	0.110
Dinefwr Ward bathrooms	0.300
Microbiology WGH – H&S notice	0.400
Total	4.756

** nothing to report currently but position may change following the closedown of 2025/26 year end

This will overcommit HDdUHB's capital allocation at the beginning of the year and will enable the Health Board to progress against most of the pre-commitments. Work undertaken by the Capital Finance Team has confirmed that most other Health Board's in Wales overcommit their capital programme at the start of the year to enable them to manage the inevitable slippage that occurs on schemes in year.

It is currently anticipated that the specific allocation will be utilised as follows:

Equipment:

- £1.000m for the endoscopy gastroscopy replacement plan
- £0.600m for equipment replacement priorities currently being finalised

Statutory and estates:

- £0.020m firecode and safety compliance
- £0.072m legionella compliance
- £0.045m asbestos compliance
- £0.018m ISO 14001
- £0.040m lift compliance
- £0.040m medical gas compliance
- £0.120m fixed and PAT testing compliance
- £0.065m ductwork cleaning and damper compliance
- £0.020m f-gas compliance
- £0.010m radon compliance

Digital

- £0.100m Close Circuit Television
- £0.100m Close Circuit Television
- £0.350m New and replacement IT equipment
- £0.100m E-Observation devices
- £0.100m Electronic Prescribing and Medicines Administration (EPMA)
- £0.300m Atrium payback for items procured in 25/26

Other pressures on the programme currently are

- a potential requirement of £2.8m for security issues
- a requirement of £0.500m to £1.2m for changes to the MIU in PPH following the recent consultation

We are currently developing the scope and exploring funding routes for these projects.

Additional allocations

The Health Board has received the following additional Welsh Government allocations for 2026/27

Mental Health Estates Targeted Improvements Bids

An allocation of £4m across Wales has been made available to support the transition to new models of care for people in crisis and focuses on quality and safety of service provision. HDdUHB has secured **£0.515m** from this fund for:

- £0.116m – Replacement roof Canolfan Gwili Specialist Child and Adolescent Mental Health Services (SCAMHS) Centre
- £0.399m – Electro-convulsive Therapy (ECT) Suite point of ligature works and St Caradog adaptation works

Radiology Replacement equipment

Confirmation has been received that funding of **£0.628m** has been made available to replace the DEXA Scanner at BGH.

Use of Contingency

At the point of preparing this report the following amounts have already been committed from our original £1.000m contingency

Discretionary Capital Programme 2026/27	
	£m
Ear, Nose & Throat (ENT) Laser Theatres	0.076
Nuclear Medicine - UPS Batteries	0.016
Cardiology Picture Archiving and Communication System (PACS) System	0.150
Replacement emergency call bell system in Outpatients South Pembrokeshire Hospital (SPH)	0.025
Replacement Dishwasher - Gwenllian Ward	0.009
Replacement Air Conditioning (AC) Unit - Audiology, Outpatient Department (OPD) Planned Care	0.008
Boiler House Repairs to Boiler No 2	0.019
Prince Philip Hospital (PPH) Ward 9 Dishwasher	0.007
Chiller Replacement serving the Air Handling Unit (AHU) for Magnetic Resonance Imaging (MRI) Department	0.034
Cilgerran Ward Dishwasher	0.007
Accident and Emergency (A&E) and Intensive Care Unit (ICU) Chillers	0.036
Total	0.388

This leaves a balance against this allocation of £0.612m

Operational Risk/Opportunity

At the point of preparing this report the following amounts have been committed from the opening balance of £0.500m

Discretionary Capital Programme
2026/27

	£m
Contribution to Cross hands Full Business Case (FBC) fees	0.250
Works in Amman Valley for community clinics	0.037
Works associates with pathology moves in Glangwili Hospital (GGH)	0.100
Total	0.387

This leaves a balance against this allocation of £0.113m

Spend to Save

No commitments have been made to date against the £0.281m allocated for spend to save projects/schemes. A request for bids to be submitted by 22 June 2026 was made to the Clinical Care Groups (CCGs).

2027/28

It is also proposed that the following allocations are made for 2027/28 so that we can start the planning process early.

Pre-Commitments 2027/28	£m
TEF 2027/28	2.000
Welsh Government payback Picton Terrace	0.110
Total	2.110

	£m
Pre-Commitment	2.110
Business Case Development	0.400
Capital Support	0.200
Contingency Reserve	1.000
Opportunity risks	1.000
Spend to Save	0.300
Refurbishment of clinical areas	1.000
Statutory and estates programme	0.500
Equipment	1.000
Digital	1.000
Allocation via matrix	3.350

Total**11.860**

Work on planning the use of these allocations will start in early 2026/27.

Potential contracts for sealing

The Board has approved the distribution of HDdUHB's capital allocation and plan. The delivery of this plan requires the Health Board to enter works and construction contracts which may require sealing. Works and construction contracts executed under seal provide an extended latent defects period cover, an extension from six years to 12 years.

Schemes listed in Annex 1, are the schedule of projects that are currently in our capital plan that may be associated works contracts that require sealing. This schedule is updated for CSC and SPC on an ongoing basis so that it can be submitted to Board with the Committee update.

Capital Governance – Project Updates

At the May 2026 meeting of the CSC, the projects with a current alert status were reported as follows:

Project:	RAG Indicator:	Stage:	Matters for Sub Committee attention:
Fishguard Health and Wellbeing Centre	ALERT	Strategic Assessment	Project Group meetings on hold until further clarification on land availability. Project team working closely with Pembrokeshire County Council (PCC) on land options.
Next Key Milestone:	Clarification on land availability and land selection workshop as appropriate.		

Project:	RAG Indicator:	Stage:	Matters for Sub Committee attention:
Atriwm (formerly Carmarthen Hwb) - led by Carmarthenshire County Council (CaCC)	ALERT	Construction	Remedial works will extend the completion date for internal areas. The September 2026 internal takeover date is not currently seen as being 'at risk'. Façade works underway and will constitute contract completion. Anticipated opening to be confirmed once programme relating to façade works is clear. / HDdUHB/CaCC to finalise and sign Agreement for Lease (AFL) / Planned Completion may be delayed by approximately two months (to February 2027) because of additional unforeseen demolition and

			remedial work to external facades.
Next Key Milestone:	Commissioning		

Projects led by other organisations:

Atriwm (formerly Carmarthen Hwb led by CaCC)

Additional work needed to the outside infrastructure of the building will result in a delay in the opening of this facility. Handover could now be delayed into early 2027 which will further delay the opening. Work continues on the commissioning plan for the development.

Pentre Awel (led by Carmarthenshire County Council)

Services have moved into Block B over a period from middle of May to early June 2026, with the Clinical Delivery Unit (CDU) scheduled to be completed in late 2026.

Cylch Caron (led by Ceredigion County Council)

Ceredigion County Council (CeCC) has agreed the options for the accommodation elements of this scheme and a briefing paper has been submitted to Welsh Government detailing the proposed next steps for the business case.

Regional Cellular Pathology (led by Swansea Bay University Health Board (SBUHB))

Welsh Government has now agreed to the fees required to develop the business case for this project. The Project Manager, Cost Advisor and Supply Chain partner appointments are being undertaken during June 2026.

Targeted Estates Fund Update

Targeted Estates Funding is a Welsh Government capital funding Programme intended to address urgent estate risks and priority infrastructure investment within NHS Wales. The Programme supports schemes that improve patient safety, statutory compliance, resilience and sustainability of the NHS estate.

The Programme window has schemes delivered across **2025/26 - 2026/27**. The funding model is:

- Welsh Government funds 70% of approved scheme costs
- Health Boards are required to fund 30% via Discretionary Capital Programme

The Programme is coordinated nationally by NHS Wales Shared Services Partnership (NWSSP) – Specialist Estates Services (SES) on behalf of Welsh Government.

Bids were invited against six priority areas:

- Fire Safety
- Backlog Maintenance and Estate Infrastructure
- Mental Health / Learning Disability
- Decarbonisation
- Infection Prevention and Control
- Decontamination

In 2026/27 we expect to receive a TEF allocation of £8.461m.

Update from Capital Sub Committee

Attached at Annex 2 is the update from the CSC held on 21 May 2026.

There are:

- No items to alert the Committee
- Two items to advise the Committee
- Eight items to assure the Committee

An annual update on HDdUHB projects delivered in 2025/26 is attached at Annex 3.

Argymhelliad / Recommendation

The Strategy and Planning Committee is asked to:

- **RECEIVE ASSURANCE** from the update on the Capital Programme and CRL for 2026/27
- **NOTE** the Board endorsed allocation of the DCP for 2026/27
- **RECEIVE ASSURANCE AND UPDATE THE BOARD**, that the seal can be applied for all schemes listed in Annex 1
- **RECEIVE ASSURANCE** from the capital schemes governance update
- **RECEIVE ASSURANCE** from the Capital Sub Committee updates in Annex 2 and Annex 3

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.1.16 Review capital (excluding digital) business cases, prior to Board approval
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Corporate Risk 1196 - not be able to provide safe, sustainable, accessible and kind services. This is caused by insufficient investment to ensure we have appropriate facilities, medical equipment and digital infrastructure of an appropriate standard. Score 16 Corporate Risk 1745 - of not being able to deliver safe, effective and timely services across the Health Board estate, including acute, community and mental health facilities. This risk also impacts the Health Board's nonclinical estate, educational facilities and managed practices. Risk Score 15
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	1. Safe
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	5. Whole systems perspective

Amcanion Strategol y BIP: UHB Strategic Objectives:	3. Great care
Amcanion Cynllunio Planning Objectives	8 Estates plans
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	8. Transform our communities through collaboration with people, communities and partners

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Included within the report
Rhestr Termiau: Glossary of Terms:	Not Applicable
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Strategaeth a Chynllunio Parties / Committees consulted prior to Strategy and Planning Committee:	Project Group Formal Executive Team

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Capital values noted within the report. Included within individual business cases and Capital prioritisation process.
Ansawdd / Gofal Claf: Quality / Patient Care:	Included within individual business cases and capital prioritisation process.
Gweithlu: Workforce:	Included within individual business cases and capital prioritisation process.
Risg: Risk:	Risk assessment process is integral to the capital prioritisation process and the management of capital planning within HDdUHB also included within individual business cases and capital prioritisation process.
Cyfreithiol: Legal:	Included within individual business cases and capital prioritisation process.

Enw Da: Reputational:	Included within individual business cases and capital prioritisation process.
Gyfrinachedd: Privacy:	Included within individual business cases and capital prioritisation process.
Cydraddoldeb: Equality:	Equality assessments are included within individual business cases and capital prioritisation process when required.

Potential Contracts requiring the use of the UHB Seal						
Project Name	Site	Funding Source	Supplier	Contract sealing date	Start on Site	
Phase 2 Fire Works	WGH	AWCP	TR Jones	October (end)	December / January	
Phase 2 Fire Works	GGH	AWCP	to be added when known	to be added when known	to be added when known	
Fluoroscopy Room	WGH	AWCP	TR Jones	24/02/2025	15/06/2026	
Provision 2nd generator at Glangwili Site	GGH	WG - TEF	TR Jones	24/02/2026	15/07/2026	
Provision 2nd generator at Withybush	WGH	WG - TEF	TR Jones	24/02/2026	13/08/2026	
Provision 2nd generator at Prince Philip	PPH	WG - TEF	TR Jones	to be added when known	12/02/2027	
AHU Refurbishment Works all sites		WG - TEF	TR Jones	to be added when known	to be added when known	
Replacement & upgrades to passenger lifts		WG - TEF	Otis	to be added when known	to be added when known	
Glangwili Roof related projects	GGH	WG - TEF	TR Jones	23/12/2025	12/01/2025	
South Pembrokeshire roof related project Combined with scheme above	SPH	WG-TEF	Edmunds Webster	to be added when known	to be added when known	
PPH IPS UPS Installation (Project Cancelled)	PPH	WG-TEF	Weavers	to be added when known	to be added when known	
Theatre Lights upgrade		WG - TEF	Lewis Construction	to be added when known	to be added when known	
Chiller replacement ITU	WGH	WG - TEF	Edmunds Webster	12/11/2025	08/12/2025	
LV Electrical Infrastructure		WG - TEF	TR Jones	to be added when known	to be added when known	
Chiller refurbishment	PPH	WG - TEF	Weavers	24/02/2026	02/03/2026	
Replacement Fire dampers PPH	PPH	WG - TEF	Weavers	to be added when known	Anticipated 12/10/26	
Cause and effect upgrade programme		WG - TEF	TR Jones	to be added when known	to be added when known	
Replacement programme obsolete fire alarms and detection system		WG - TEF	Lewis Construction	to be added when known	to be added when known	
Ty Bryn Scheme	HD	WG - TEF	Lewis Construction	20/05/2026	29/06/2026	
S136 Adult and Young Person Stepdown Carmarthen	HD	WG - TEF	Lewis Construction	23/04/2026	01/06/2026	
St Non's Point of Ligature		WG - TEF	Lewis Construction	12/01/2026	09/02/2026	
Private Wire Solar Farm enabling works	PPH	WG - TEF	to be added when known	to be added when known	to be added when known	
Phased replacement of single glazed windows		WG - TEF	to be added when known	to be added when known	to be added when known	
Electrical vehicles Charging Points	GGH & PPH	WG - TEF	to be added when known	to be added when known	to be added when known	
Replacement Surgical Instrument Washers	GGH	WG - TEF	to be added when known	to be added when known	to be added when known	
Replacement endoscope washers and centralisation into HSDU	BGH	WG - TEF	Edmunds Webster	21/01/2026	26/01/2026	
Low Voltage Breaker replacements	GGH & PPH	WG - TEF	to be added when known	to be added when known	to be added when known	
Picton Terrace	Picton Terrace	AWCP	TR Jones	21/05/2025	27/05/2025	
Sensory Garden	PPH	Charitable Funds	TR Jones	05/02/2026	23/02/2026	
Aseptic Project	WGH	AWCP	Lewis Construction	04/11/2025	17/11/2025	
Fire Doors	AVH/PPH		Lewis Construction	to be added when known	to be added when known	
Morlais Ward inc Fire Doors	GGH		Edmunds Webster	to be added when known	to be added when known	
Concrete Cladding Remedial Works	WGH		Lewis Construction	24/02/2026	25/08/2025	
Cwm Seren Fire Doors	Cwm Seren	WG - TEF	John Weaver	22/01/2025	30/06/2025	
Point of Ligature Works MH bedrooms (TEF Cwm Seren)	Multiple Sites	WG - TEF	Lewis Construction	12/11/2025	24/11/2025	
Fire Doors	Multiple Sites		to be added when known	to be added when known	to be added when known	
St Brynach Day Hospital Roof Replacement	WGH	WG - TEF	to be added when known	to be added when known	to be added when known	
Gamma Camera Upgrade patient experience (Nuclear Medicine) - Section 2 National Imaging Programme	WGH	Diagnostic	Lewis Construction	to be added when known	02/03/2025	
GGH Front Door	GGH	AWCP	John Weaver	12/11/2025	17/11/2025	
MRI Upgrade in Glangwili - Section 1 National Imaging Programme	GGH	Diagnostic	Lewis Construction	to be added when known	to be added when known	
Chiller Works	PPH	WG - TEF	Weavers	to be added when known	to be added when known	
Works to residences	WGH	DCP	to be added when known	to be added when known	to be added when known	
Works to residences	PPH	DCP	to be added when known	to be added when known	to be added when known	
Dinetwr Ward Works	GGH	DCP	Lewis Construction	15/01/2026	02/02/2026	
Boiler Replacement	SPH	DCP	to be added when known	to be added when known	to be added when known	
Mains gas works	WGH	DCP	to be added when known	to be added when known	to be added when known	
Chiller Works	BGH	DCP	to be added when known	to be added when known	to be added when known	
LTHW Heating Boiler, Prince Philip General Hospital & Low-Pressure Hot Water (LPHW), Glangwili General Hospital	PPH/GGH	TBC	to be added when known	to be added when known	to be added when known	
Dexa Scanner BGH	BGH	TBC	to be added when known	to be added when known	to be added when known	
Body Storage BGH	BGH	DCP	to be added when known	to be added when known	to be added when known	
Nurse Call Derwen	GGH	DCP	to be added when known	to be added when known	to be added when known	
Chiller Works	GGH	DCP	to be added when known	to be added when known	to be added when known	
Energy Performance Contract	Multiple Sites	programme	Vital Energi	10/12/2025	Mar-26	
MIIP Survey Investigations for Workstream 1 Projects	Multiple Sites	WG - MIIP Fees	Lewis Construction	TBC	TBC	
Microbiology	WGH	DCP	to be added when known	to be added when known	to be added when known	
Bandi Project	TBC	IRCF	to be added when known	to be added when known	to be added when known	
Cross Hands Health and Wellbeing Centre	Cross Hands	IRCF & AWCP	to be added when known	to be added when known	to be added when known	
Fishguard Health and Wellbeing Centre	TBC	IRCF	to be added when known	to be added when known	to be added when known	
Fire Precaution - BGH - Contractor	BGH	AWCP	to be added when known	to be added when known	to be added when known	
Fire Precaution - BGH - Project Manager	BGH	AWCP	to be added when known	to be added when known	to be added when known	
Fire Precaution - BGH - Cost Advisor	BGH	AWCP	to be added when known	to be added when known	to be added when known	
MIIP Water Tower - PPH	PPH	AWCP	to be added when known	to be added when known	to be added when known	
MIIP PPH HV/LV	PPH	AWCP	to be added when known	to be added when known	to be added when known	
MIIP WGH Roof	WGH	AWCP	to be added when known	to be added when known	to be added when known	
SDEC - Puffin Ward	WGH	DCP	TR Jones	to be added when known	to be added when known	
Paediatric Consultation changes	WGH	DCP	to be added when known	to be added when known	to be added when known	
AVH Wellness and Patient Focus Garden	AVH	Charitable Funds	TRJ	to be added when known	to be added when known	
MH Funded Projects - Canolfan Gwili, ECT & St Carradogs	GGH/HD/WGH	WG	Lewis Construction	to be added when known	to be added when known	
IPC Sluice Rooms at PPH	PPH	DCP	John Weaver	to be added when known	to be added when known	

CAPITAL SUB COMMITTEE UPDATE REPORT

Date of last meeting: 21^s May 2026

Quoracy: Met

Report by:

Clare Emanuel, Senior Capital Planning Programme Manager
Eldeg Rosser, Head of Capital Planning

KEY DISCUSSION POINTS AND MATTERS TO BE ESCALATED FROM THE DISCUSSION AT THE MEETING:

Alert¹ (may require discussion)/

The Capital Sub-Committee (CSC) had no matters of which to **alert** the Strategy and Planning Committee.

Advise² (to monitor)

Capital Sub-Committee wish to **advise** members of the Strategy and Planning Committee that:

1. Capital Resource Limit 2025/26

- 2025–26 capital position of an under-spend of £0.037m against the 25-26 Capital Resource Limit (CRL).
- A significant proportion of expenditure (approx. £18m) incurred in the final month, reflecting a wider national trend across Wales.

2. Discretionary Capital Programme

- Board approved the Discretionary Capital Programme (DCP) 2026–27.
- Programme is currently overcommitted at the outset.
- Targeted Estates Funding (TEF) of approximately £500k has been secured for Mental Health estate improvements (Canolfan Gwili roof, Electro-convulsive Therapy (ECT) suite, St. Caradog).
- Nearly £400k of the £1m contingency has already been committed at an early stage of the year, creating with pressure on fund likely.
- Ongoing management is required to balance financial pressures, with potential opportunities to:
 - Secure additional WG funding during the year.
 - Reallocate resources as the programme progresses.

Assure

¹ There is a lack of confidence that any action in place is sufficient to address the issue satisfactorily and/or within the scope of the operational team or executive to resolve. Engagement, action or intervention required.

² There are areas of concern where assurance has been taken on actions in place but requires close monitoring. An early warning of an emerging and potentially serious concern.

Capital Sub-Committee wish to **assure** members of the Strategy and Planning Committee that:

1. **Capital Governance Update** - Capital Sub Committee received assurance on:
 - The 14 projects Red, Amber, Green (RAG) rated Green and were advised on the four schemes RAG rated Amber (three led by Hywel Dda University Health Board (HDdUHB), one led by Local Authority).
 - The CSC were alerted to the two schemes RAG Rated Red:
 - *Fishguard Health & Well-being Centre (led by HDdUHB):* – Issues with land availability; project Steering Group meetings are on hold pending clarification on this.
 - *Atriwm' (formerly Carmarthen Hwb) (led by Carmarthenshire County Council (CaCC))* – Rated Alert due to delay of approximately two months (to February 2027) to the planned completion date, due to unforeseen demolition and remedial works to the facade.

2. The CSC received assurance from the **Audit Update report** and noted there are currently three open Audit Reports with generating 20 recommendations, with 10 recommendations outstanding.

3. **Welsh Government and Integrated Regional Capital Fund (IRCF) Dashboard Reports** 100% were submitted on time in April, 2026.

4. **Targeted Estates Funding Update Report** – CSC received assurance on the content of the update and the tracker. Key points noted:
 - All schemes are progressing, with most schemes rated Green on the tracker except Bronlais Hospital (BGH) replacement Endoscopy Washers which is rated Amber due to delays in the installation programme.
 - Completed schemes include: Glangwili Hospital (GGH) Level 1 fire alarm system and Withybush Hospital (WGH) chiller replacement.

5. **Major Infrastructure Update Report** Key points include:
 - The programme is valued at approximately £55–£57, comprising 10 high-risk projects phased across three workstreams over a four-year delivery period (to circa 2030).
 - For Workstream 1, Welsh Government has approved approximately £900k in fees to develop business cases for three key schemes:
 - Water tanks and towers at Prince Philip Hospital (PPH)
 - High voltage/ low voltage (HV/LV) electrical upgrades at PPH.
 - Roof repairs and maintenance at WGH linked to Reinforced Autoclaved Aerated Concrete (RAAC) risk.
 - These schemes are currently estimated at £15–£17, with business case submissions expected by March 2027, and anticipated to run between mid 2027 into 2028.

6. **A Helathier Mid and West Wales (AHMWW) Programme Business Case (PBC) Update.** The CSC received assurance from the update, Key points include:

- The PBC Addendum was presented to Infrastructure Investment Board (IIB) 17 April 2026.
 - Welsh Government requested development of an accelerated milestone plan for the business case process. Combined Strategic Outline Case (SOC)/ Outline Business Case (OBC) approach proposed, to be followed by Full Business Case (FBC).
 - Progress now depends on political support and formal endorsement of the PBC addendum, with officers supportive with final approval pending.
7. The CSC noted the **Regional Capital Plan** update and received assurance that the Health Board's interests are reflected within the submitted plan.

Papers for information were noted by the CSC as follows:

- CSC Workplan for 2026-2027
- Capital Schemes Annual Review presented for the first time, providing a narrative and visuals of completed projects over the past year.
- Capital Review Meeting Notes
- Capital Planning Group Meeting Notes
- Capital Monitoring Forum Minutes
- Transforming Access to Medicine Service (TRAMS) Programme Update

Review of Risks

- In TEF update Report – Risks noted in relation to solar farm scheme and PPH generator cost increases

Lessons Learnt

- **TEF Lessons Learned** discussion with Welsh Government and NHS Wales Shared Services Partnership (NWSSP) was largely positive; reviews taking place with each Health Board, and potential future inclusion of a security category within TEF2 funding was highlighted.

Recommendation

The Strategy and Planning Committee is asked to:

- **NOTE** the items the Capital Sub Committee is advising them of
- **RECEIVE ASSURANCE** from the items that the Capital Sub Committee is providing assurance on



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Annual Review of Schemes

Capital Sub Committee Meeting 21 May 2026



Capital Resource Limit (CRL) is set annually by Welsh Government:

Capital allocations for 2025/26:

- **Discretionary Capital Programme (DCP):** £10.0m
- **All-Wales Capital Programme (AWCP):** £26.162m

The following slides present the schemes that have been delivered in year

Chemotherapy Day Unit



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Bronglais Hospital's (BGH) Leri Cancer Unit was officially opened on 10 May 2025 by the team who care for patients with cancer at the Aberystwyth hospital. The £3m unit, funded primarily by charitable income, will provide treatment and care for people with cancer from Ceredigion, North Powys and South Gwynedd.

The project was initiated having been long recognised that the physical environment of the chemotherapy unit was not fit for purpose. Whilst the excellent clinical teams delivered the very best care possible, the environment was in much need of modernising to allow the very best of care to be given in a safe, local and fit for the future solution implemented for the delivery of systemic anti-cancer treatment for people affected by cancer in the region.

County: Ceredigion

£3m charitable income and capital funded project

Operational Go Live: 10 May 2025

Sexual Assault Referral Centre (SARC)



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The Sexual Assault Referral Centre (SARC) project is a tranche within the national programme of work, delivered by three regional Service Delivery Groups (South-west, South-east and North Wales) and governed by the Welsh Sexual Assault Services (WSAS) Programme Board. The role of the Hywel Dda University Health Board (HDdHUB) is to deliver a capital solution for the South-West.

£3.3m Welsh Government funded Project

County: Ceredigion

Operational Go Live: 13 October 2025

Pentre Awel – Hydrotherapy Pool



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A bespoke, clinical standard hydrotherapy suite with dedicated changing facilities for:

- Individuals with Learning Disabilities
 - Children and Young People
 - Musculoskeletal (MSK)
 - Community Rehabilitation

Four funding streams via contributions made by Welsh Government and charities; Elizabeth Williams Endowment, Llanelli Hydrotherapy pool committee, Treat Trust Wales

County: Carmarthenshire

Operational Go Live: Monday 23 February 2026

Picton Terrace



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The project is a flagship corporate headquarters for HDdUHB, the first true agile working accommodation with a 2:1 person:desk ratio. Workforce planning was aligned to modern day working practices and underpinned by actual staff working patterns and frequency modelling against how they utilise the Health Boards property assets as a workspace. The floor plans were co-designed with the services that occupy them with a focus on futureproofing for increased asset sustainability.

£2.69m Welsh Government funded
County: Carmarthenshire

Operational Go Live: 5 January 2026

Same Day Emergency Care Glangwili



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Project implemented to support an improvement in the performance, quality, safety and experience for patients attending the Emergency Department (ED) in Glangwili Hospital (GGH) through a refurbishment and design of the current Same Day Emergency Care (SDEC) unit based with Priory Day Hospital on Glangwili.

£2.096m Welsh Government funded

County: Carmarthenshire

Operational Go Live: Monday 30 March 2026

Diagnostic Imaging Schemes



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As part of the 2025/26 Capital Programme, **£4.3m** spent on delivering three key projects in support of the National Imaging Programme, with a strong focus on improving patient experience and outcomes.

At GGH, the Magnetic Resonance Imaging (MRI) upgrade has created a more comfortable, less intimidating environment, supporting better patient flow and helping to reduce waiting times.

At Withybush Hospital (WGH), the Nuclear Medicine Gamma Camera project has combined upgraded imaging capability with a more welcoming, calming setting to improve comfort and reduce patient anxiety.

The full replacement of the fluoroscopy unit at WGH, alongside a complete infrastructure upgrade, now enables faster diagnostics and more streamlined patient pathways, reducing delays and improving access to care.

Overall, these projects represent a significant step forward, providing patients with quicker access to diagnostics in more modern and comfortable surroundings.

County: Carmarthenshire and Pembrokeshire



TEF (Targeted Estates Funding)



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HDdUHB spent **£5.6m** on circa 30 Targeted Estate Fund (TEF) projects during 2025/26 across several of the Health Board sites, projects included:

- Work on the Air Handling Units
- Provision of second generators on acute sites
- Replacement rooves
- Chiller plant replacement
- Replacement washer disinfectors at GGH
- Replacement endoscopy washers BGH
- Equipment purchase for infection control

Air Handling Unit, Glangwili



Schemes in progress



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Atriwm - Carmarthen Hwb

A partnership project with Carmarthenshire County Council and the University of Wales Trinity Saint David providing a new Centre for health, wellbeing, culture learning and public services.

Proposals that will:-

- Improve people's quality of life
- Promote preventative healthcare
 - Increase town centre footfall
 - Drive town centre economic resilience
- Anticipated go Live of Spring 2027



Pentre Awel – Block B and D

Block B – To commence moving in services from week commencing 11 May, with Research and Development and Tritech moving in. Phlebotomy are likely to be moving in on 1 June 2026.

Block D has a programme timeline of October 2026 for completion of works and hope to move services in December 2026/ January 2027.



Aseptics - WGH

The project will provide a sustainable compliant aseptic service for the Health Board for an interim period in advance of the development of a South-west Regional Aseptic Unit under the Transforming Access to Medicines (TrAMS) programme of work.



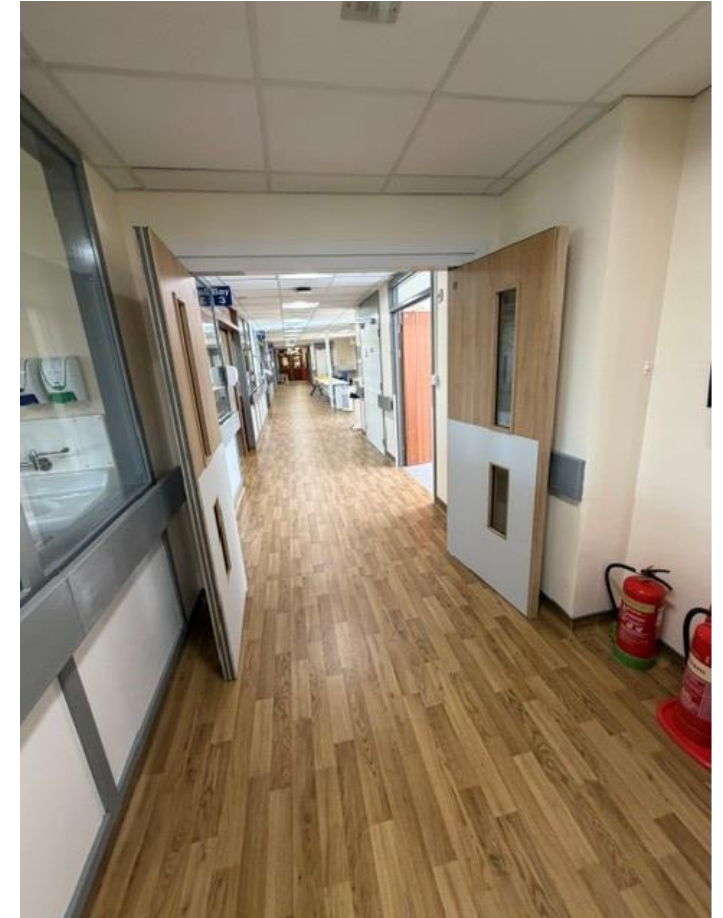


Fire Scheme WGH – Phase 2

A project dealing with Fire Enforcement Notices Project is underway with a value of **£8.3m** and is currently due to complete in late 2027.

Work includes elements of:

- Fire stopping
- Replacement of flooring and decorating in some ward areas



Business case progress and approvals



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Cross Hands – Approval of fees to re-develop the Full Business case



Programme Business Case – A Healthier Mid and West Wales (AHMWW)

Preparation of a PBC Addendum submitted to WG in February 2026 to implement our Health and Care Strategy

Fire Scheme Glangwili - Phase 2

Preparation of a Business Justification case (BJC) for Phase 2 **£20.9m** submitted to Welsh Government in April 2026

Cylch Caron – Brief for Welsh Government prepared for fees to re-develop the Outline Business Case (OBC)



Fishguard Health and Well being Centre – The development of a Health and Wellbeing Centre in North Pembrokeshire (Fishguard) has been identified as a priority within the AHMWW Programme to support the population of North Pembrokeshire.

Land identification process being undertaken in conjunction with Pembrokeshire County Council

Bandi – Approval of fees to develop a Business Justification Case