Strategy and Planning Committee

Bwrdd Iechyd Prifysgol Hywel Dda University Health Board

Agenda

Date	25 June 2026
Time	09:30 - 12:30
Location	Microsoft Teams Meeting; HDD Picton - Dolau Cothi/ MS Teams
Title	Strategy and Planning Committee

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1 - Governance and Risk

09:30,

1.1 - Welcome and Apologies

Winston Weir (Hywel Dda UHB - Independent Board Member)

Apologies
Eleanor Marks
Dr Ardiana Gjini - Dr Bruce Bolam will deputise.
Mr Andrew Carruthers - Gareth Cottrell will Deputise

1.2 - Declarations of Interests

All

HDdUHB Register of Board Members Interests 2026-27

1.3 - Minutes from the Strategy and Planning Committee meeting on 28 April 2026 *For approval*

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.4 - Table of Actions from the Strategy and Planning Committee meeting on 28 April 2026 *For discussion*

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.5 - Matters Arising *For information*

Winston Weir (Hywel Dda UHB - Independent Board Member)

2 - Strategy, Planning and Partnerships

09:35,

2.1 - Annual Plan Progress *For discussion*

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning), Shaun Ayres (Hywel Dda UHB - Director of Delivery)

Including:
Planning Goals Update
Maturity Matrix Timeline
Maturity Matrix

2.2 - Partnership Assurance Report *For assurance*

Bruce Bolam (Hywel Dda UHB - Deputy Director Public Health/Consultant in Public Health), Trina Nealon (Hywel Dda UHB - Head of Population Health + Wellbeing / Principal Public Health Officer)

2.3 - Value Based Healthcare Strategic Plan *For approval*

Mark Henwood (Hywel Dda UHB - Executive Medical Director), Leighton Phillips (Hywel Dda UHB - Director Research, Innovation and Value), Simon Mansfield (Hywel Dda UHB - Head of Value Based Healthcare)

Refreshed Strategic Approach

2.4 - DEFERRED: Pharmaceutical Needs Assessment: Annual Review *For assurance*

Mark Henwood (Hywel Dda UHB - Executive Medical Director), Owain Williams (SBU - Pharmacy & Medicines Management)

3 - Population Health, Primary and Community

10:20,

3.1 - Planning Goal 4: Community by Design *For information*

Gareth Cottrell (Hywel Dda UHB - Deputy Chief Operating Officer), Sarah Bolton (Hywel Dda UHB - Head of Primary Care Transformation)

3.2 - Annual Managed Practices Assurance Report *For assurance*

Gareth Cottrell (Hywel Dda UHB - Deputy Chief Operating Officer), Anna Swinfield (Hywel Dda UHB - Head of GMS Sustainability (Primary Care))

3.3 - Healthy Weight Implementation Plan

Bruce Bolam (Hywel Dda UHB - Deputy Director Public Health/Consultant in Public Health), Zoe Paul-Gough (Hywel Dda UHB - Head of Nutrition and Dietetics Service), Claire jones (Hywel Dda UHB - Weight Management Clinical Pathway Lead)

3.4 - Deep Dive: Healthy Domain Metrics

Bethan Lewis (Hywel Dda UHB - Assistant Director of Public Health Strategic Business and Operations), Michael Thomas (Hywel Dda UHB - Consultant in Public Health Medicine)

4 - BREAK

11:00,

5 - Capital and Estates

11:10,

5.1 - Capital Programme for 2026-27 and Capital Governance *For approval*

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning), Eldeg Rosser (Head of Capital Planning)

Including:
Capital Planning Equipment Replacement Programme

5.2 - NHS Hospital Resilience Survey Report 2025

James Severs (Hywel Dda UHB - Executive Director of Allied Health Professions and Health Science), Simon Day (Hywel Dda UHB - Head of

Maintenance & Engineering)

5.3 - Sustainability Report

Bruce Bolam (Hywel Dda UHB - Deputy Director Public Health/Consultant in Public Health), Sam Hussell (Head of Health Emergency Planning)

5.4 - Regional 5th LINAC Business Case - *For approval*

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning), Shaun Ayres (Hywel Dda UHB - Director of Delivery), Anne Simpson (Hywel Dda UHB - Head of Strategic Commissioning)

6 - Risk & Assurance

11:50,

6.1 - Assurance and Risk Report *For assurance*

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning), Huw Thomas (Hywel Dda UHB - Director of Finance)

Including:
Principle risks, Audits and Inspections, Ministerial Directions

6.2 - Targeted Intervention Update *For information*

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning), Shaun Ayres (Hywel Dda UHB - Director of Delivery)

7 - For Information

12:10,

7.1 - Joint Commissioning Committee Planning, Performance and Finance Sub-Committee Reports *For information*

Winston Weir (Hywel Dda UHB - Independent Board Member)

7.2 - Strategy & Planning Committee Workplan 2026-27 *For information*

Winston Weir (Hywel Dda UHB - Independent Board Member)

8 - Any Other Business

12:10, Winston Weir (Hywel Dda UHB - Independent Board Member)

9 - Issues for Board/Committees *For information*

12:10, Winston Weir (Hywel Dda UHB - Independent Board Member)

10 - Date and Time of Next Meeting

12:15,

10.1 - 20 August 2026, 09:30 - 12:30, Hybrid

2 November 2026, 09:30 - 12:30, Hybrid
22 December 2026, 09:30 - 12:30, Hybrid
2 March 2027, 10:00 - 12:30, Hybrid