

Agenda

Date 18 December 2025
Time 09:30 - 12:30
Location Microsoft Teams Meeting
Title Virtual Strategy and Planning Committee

1 - Governance and Risk

09:30,

1.1 - Welcome and Apologies

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.2 - Declarations of Interests

All

1.3 - Minutes from the Strategy and Planning Committee meeting on 30 October 2025

For approval

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.4 - Table of Actions the Strategy and Planning Committee meeting on 30 October 2025

For discussion

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.5 - Matters Arising

For information

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.6 - Assurance and Risk Report

For assurance

Joanne Wilson (Hywel Dda UHB - Director of Corporate Governance/Board Secretary)

Including:

Corporate Risks; Operational Risks; Audits and Inspections; Welsh Health Circulars; Ministerial Directions

1.7 - SPC Terms of Reference

For approval

Joanne Wilson (Hywel Dda UHB - Director of Corporate Governance/Board Secretary)

1.8 - Targeted Intervention Update

For information

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning),
Shaun Ayres (Hywel Dda UHB - Director of Delivery)

2 - Strategy, Planning and Partnerships

10:00,

2.1 - Strategy Refresh

For assurance

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning), Paul Williams (Hywel Dda UHB - Assistant Director Of Strategic Planning), Nathan Davies (Hywel Dda UHB - Senior Project Manager), Alexander Martin (Hywel Dda UHB - Principal Programme Manager)

2.2 - Annual Plan Progress

For discussion

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning),
Shaun Ayres (Hywel Dda UHB - Director of Delivery)

2.3 - Planning Objective 6: Clinical Services Plan

For assurance

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning),
Helen Morgan-Howard (Hywel Dda UHB - Head of Transformation Programme)

Office), Alexander Martin (Hywel Dda UHB - Principal Programme Manager)

2.4 - Value Based Healthcare Update

For assurance

Mark Henwood (Hywel Dda UHB - Executive Medical Director), Leighton Phillips (Hywel Dda UHB - Director Research, Innovation and Value)

2.5 - Planning in Partnership: Regional Integration Fund Update *For information*

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer), Linda Jones

3 - BREAK

11:05,

4 - Population Health, Primary and Community

11:15,

4.1 - Planning Objective 10: Population Health

For assurance

Ardiana Gjini (Hywel Dda UHB - Executive Director of Public Health), Trina Nealon (Hywel Dda UHB - Head of Population Health + Wellbeing / Principal Public Health Officer)

Including:

Social Model for Health and Wellbeing
Population Health Needs Assessment
Health Inequalities

4.2 - Well-being of Future Generations (Wales) Act 2015

For approval

Ardiana Gjini (Hywel Dda UHB - Executive Director of Public Health), Trina Nealon (Hywel Dda UHB - Head of Population Health + Wellbeing / Principal Public Health Officer)

Including:

Wellbeing Objectives Annual Report

**4.3 - DEFERRED to 26 February 2026: Progress Report for 2023/24
DPH Annual Report: Their Health, Our Future: Advancing the
Agenda for CYP in Hywel Dda**

*For
information*

5 - Capital and Estates

11:45,

5.1 - Capital Programme for 2025-26 and Capital Governance

For approval

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning),
Eldeg Rosser (Head of Capital Planning)

Including:

Annual Review CSC ToR

Capital Planning Equipment Replacement Programme

5.2 - Targeted Estates Fund (TEF) Projects

For approval

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning),
Darrel Barnes (Hywel Dda UHB - Design Manager)

Provision of Second Generators at Glangwili & Withybush Hospitals

6 - For Information

12:05,

**6.1 - Joint Commissioning Committee Planning, Performance and
Finance Sub-Committee Reports**

*For
information*

Winston Weir (Hywel Dda UHB - Independent Board Member)

6.2 - Strategy & Planning Committee Workplan 2025-26

For information

Winston Weir (Hywel Dda UHB - Independent Board Member)

7 - Any Other Business

12:05, Winston Weir (Hywel Dda UHB - Independent Board Member)

8 - Date and Time of Next Meeting

12:05,

8.1 - 16 January 2026, 15:30 - 17:00, MS Teams

26 February 2026, 09:30 - 12:30, MS Teams

9 - Issues for Board/Committees

For information

12:05, Winston Weir (Hywel Dda UHB - Independent Board Member)