

**PWYLLGOR STRATEGAETH A CHYNLLUNIO  
STRATEGY AND PLANNING COMMITTEE**

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	28 August 2025
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	West Wales Regional Partnership Board (WWRPB) Achievements Update Report
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Jill Paterson, Director of Primary Care, Community and Long Term Care
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Linda Jones, Regional Partnership Board Manager

**Pwrpas yr Adroddiad (dewiswch fel yn addas)**

**Purpose of the Report (select as appropriate)**

Er Gwybodaeth/For Information

**ADRODDIAD SCAA**

**SBAR REPORT**

Sefyllfa / Situation

This report has been requested as a further update on Regional Partnership Board (RPB) achievements following the previous paper presented on 1 July 2025.

Cefndir / Background

RPBs were established by the Social Services and Well-being Act (SSWBA) 2014, specifically Part 9.

The main objective of the regional partnership arrangements is to help to improve the provision and integration of community-based services ensuring service users experience a seamless health and social care offer that delivers better outcomes and system efficiency.

The main responsibilities and work priorities for the RPB include

1. Integrated Strategic Planning and Commissioning
2. Completion, on behalf of the Partnership Bodies of key strategic documents including the Population Needs Assessment, the Market Stability Report, 10-year Capital Strategy, the 5-year Joint Area Plan and an Annual Report.
3. Financial and Performance Management of programmes and innovations from Welsh Government (WG) Funding Streams.
4. Acting as an effective vehicle for collaboration through which the Partnership Bodies exercise their duties, share information and resources to develop an integrated approach for care and well-being resources, including embedding and facilitating Citizen engagement and co-production.

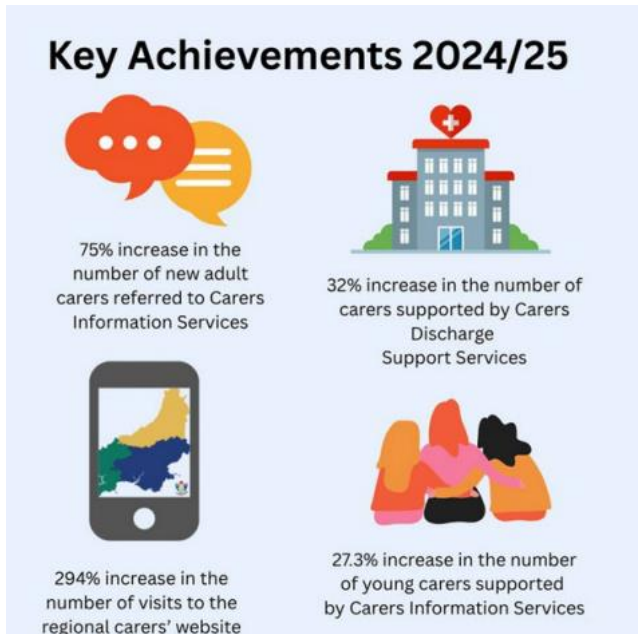
This report outlines some (but not all) of the key achievements over the last two years. This period has been a time where both the responsibilities and the size and capacity of the team have increased.

Asesiad / Assessment

### **1& 3 - Regional Commissioning and Strategic Planning**

1. **Development and Delivery of Key Strategies** (NB All our Strategies can be accessed at the WWRPB website. Following feedback from our partners, and through consultation with citizens, WWRPB will be changing the way it publishes our documents on the website. While still complying with WG digital standards, strategic plans will be published in a 'plan on the page' format which also serves as an easy read version. Full documents will be available as a QR code and technical documents on request. Exceptions to this will be agreed by the Board. This is designed to improve accessibility and efficiency. Following feedback to RPB documents will be named Strategic Plans rather than Strategies)
2. **The Annual Plan** has been updated for 2025, building on the positive response from WG for the 2024 Plan.
3. Both **the Market Stability Report** and the Population Needs Assessment are being refreshed and updated. These are key documents that inform strategic and commissioning priorities. It has increasingly been identified the sharing and analysis of data is a key development need for integrated planning and commissioning. The 50-day challenge evidenced that there is a plethora of data available, but access is limited, and it is not routinely shared across partners. As part of the MSR work the RPB Team is developing a data dashboard- the aim being that this can be a regional resource that the RPB and partners can utilise for integrated strategic planning and commissioning as part of developing the West Wales Integrated Community Care System.
4. **The Capital Strategic Plan** has been developed and refreshed. This plan, and the governance structure and process around it has been instrumental in developing the RPB Capital Programme Management Office, providing specialist resource, knowledge and skills to support Partnership Bodies, acting as a critical friend and business partner to develop capital funding applications and business case development across specialist accommodation and integrated health and social care hubs. Over the last two years some of the achievements include;
  - A 30% increase (86%) on funding claim from approximately 56% from previous financial year 2023/24
  - A drawdown of circa £6.5m from Integrated Regional Capital Fund (IRCF) during 2024/25 – mainly against two approved schemes Carmarthen Hwb and South Quay (both on site)
  - A new prioritisation process designed to develop stronger business cases and provide the region with a more systematic way of determining investment priorities at the request of WG – this process has supported new Hywel Dda University Health Board (HDdUHB) led schemes such as Bandi to progress to IRCF application
  - Creation of a regional Integrated Health and Social Care Hub blueprint at the request of WG
  - Four completed childrens' homes (11 units)
  - 11 supported living schemes (36 units)
  - Development of a Regional Blueprint Scheme for New Build Children's Accommodation that can be utilised by any partner to save both time and money. The Blueprint has attracted widespread interest and was showcased by request to a recent forum attended by a range of parties, including Welsh and UK Government and is identified as a significant piece of work.

5. **Carers Strategy**- This has been refreshed, including widespread consultation and co-production with informal carers. The Strategy was agreed at the RPB Board meeting in July 2025 and acknowledged for the quality of both content and format. The Carers Strategy and the work implementing it results in strong partnerships, strategic alignment and more efficient use of resources. The services that are developed and funded through the RPB have resulted in:



**The Market Stability Report** informs the work programme for the RPB Commissioning Board. Priorities are identified, agreed at Board and Integrated Executive Group, and appropriate workstreams, facilitated by the Regional Partnership (RP) Team are established. In the last two years there have been a number of achievements delivered by the Commissioning Board of the RPB:

- Regional Pre-Placement Agreement agreed and being implemented
- Regional Quality Assurance Framework agreed and being implemented
- Improved arrangements for joint funding between Carmarthen County Council and HDdHUB (interest in Ceredigion and Pembrokeshire)
- Regional dispute resolution procedure agreed
- Regional alignment of community equipment services established – a single position on provision to care homes
- Regional Advocacy Strategy and Service Commissioned (This is a Statutory Duty delivered through the RPB)
- Development of Public Body owned Nursing/residential care home

### 5. Oversight/ Responsibility for Funding and Performance

The RPB (with HDdUHB acting as 'banker') is responsible for the distribution and appropriate use of a variety of funding streams. The duties and responsibilities involved range from regular reporting to WG (on a quarterly, monthly, and for the 50-day weekly basis), programme management, evaluation, scrutiny and governance:

- Over £3m for ringfenced programmes and infrastructure (e.g carers, memory assessment, Integrated Autism Service (NB: WWRPB secured 101k from a national 'pot' of 500k in 2025 due to its work around Autism/Neuro-Diversity)

- Other funding supported by RPB in 2024-25 includes Further Faster (£1.528k), 50-Day (£2.549,459k), Neurodiverse Improvement (£980k)
- Regional Integration Fund of £15.773,040k - spread over 17 Programmes (23 projects)- this includes wide-scale programmes such as Home First. The RP Team support each of these programmes to align, spread and scale good practice, and twice-yearly reporting to WG. As part of this role, the RP Team has worked with programme leads to improve both the quality and consistency of the reporting. This has resulted in improved reputational perception from WG, which in turn resulted in less onerous reporting, utilising a format the team had co-produced with programme leads.
- In addition to the statutory reporting, the RPB has been introducing robust methodology to measure efficiency and effectiveness that, along with the analysis of data and research, will enable stronger integrated strategic planning and commissioning. One of these is Benefits Realisation, which is a model that focuses on measuring outcomes. Initially this approach was trialled with the joint equipment store, which was identified as a project with defined outcomes that directly avoid cost in other parts of the Health and Social Care System, particularly residential, delayed transfers, and admission avoidance (both acute and residential). From six months of analysis the benefit in terms of savings was calculated as £2.1m in this area alone - this obviously does not include the qualitative savings in terms of choice, control and independence for individuals. The next steps are to extend the model to other key equipment across the region, and the methodology has also been rolled out to Edge of Care and Home First Projects.
- **Evaluation of the Regional Integration Fund (RIF) Projects.** As stated, the RPB is responsible for the ongoing evaluation and reporting of projects. RIF is a huge programme, with over £18m (including ring fenced) funding, and employing approximately 350 staff, and the planned end date is 2027. The RPB is involved in ongoing discussion and strategic planning with WG about the 'post-RIF' landscape that will focus on Integrated Community Care Systems but has not been finalised. At this point, the understanding is that at the end of RIF there will be a 'pot' of funding available that will contribute 50% to programmes within the RIF portfolio in 2027 as long as they are eligible. Partnership Bodies will have to fund the remaining 50% and any funding left in the 'pot' will be available for new projects. The Board, and Integrated Executive Group (IEG) have agreed an evaluation methodology, devised by the RP Team that will work with partnership bodies and programme leads to ensure that as a region we have the evidence required to make what will be difficult decisions to ensure we have an affordable, sustainable, and strategically aligned portfolio, including identifying timely exit strategies for projects that do not meet criteria or where the evidence does not support the Return on Investment (ROI).

## **6.Collaboration, Citizen Voice and Integrated use of Resources**

In addition to the achievements outlined under Commissioning, the WWRPB has been the forum for partners to share information and resources, resulting in less duplication, more efficient use of resources, spread and scale of innovation and good practice. This has a positive impact on several levels - organisational, staff, and most importantly on the service delivery and citizen experience. Examples of this include:

- Regional Coaching Network-(RCN) established through the WWRPB Workforce Board in 2024. Prior to this each partner had its own coaching resource, but often purchased senior/executive level coaching externally. The RCN has developed a regional process, that enables this sharing of resources and provides continued professional development for the coaching pool. They have held an extremely successful Coaching Festival (which will be an annual event) and are pooling resources to commission regional supervision training. There are now 75 regional coaches within the network, negating the need for

external commissioning (at a cost of £900 per coachee at senior management level), providing training and peer support, and reducing the cost of ongoing training through pooling of resources and regional commissioning. The Workforce Board Leadership workstream is considering establishment of an integrated regional leadership pathway, which again will not only lead to efficient use of resources, but will also support culture change; and increase cross-boundary and integrated working.

The West Wales Communication and Engagement Network, was established in 2024 with the aim of strengthening communication, engagement and partnership working and reducing duplication and information gaps. It is an informal monthly meeting that has quickly grown in scope and importance. It is open to public sector, private organisations, third sector and support groups. It has over 120 members from over 70 different organisations. Members share any ongoing engagement work, its purpose and intended outcomes, events and planned research. It provides a platform to raise awareness, work together and engage with more organisations and population groups whilst not duplicating or risking 'survey fatigue'. A recent example of the group's effectiveness; a partner organisation was developing a project that required information and consultation in a specific area. They attended the network and connected with two other organisations, one of which had recently undertaken a similar survey (thus negating the need to target the same population group in a short timescale). The other organisation was able to signpost them to recent research pertinent to their area of interest. The next step for the RP Team is working with our web developer to upgrade the website for members to upload and access information online.

West Wales Citizen and Third Sector Engagement Board: RPB's have a duty to ensure that co-production and citizen engagement is embedded in all their own work and that of the wider Partnership Bodies. The Engagement Board extends beyond the RPB representation, aligning with and enhancing the principles and processes set out by WG for citizen engagement and provides a resource that Partnership Bodies and other organisations can utilise, reducing duplication and the reliance on a small number of individuals. The purpose of the group is for individuals and third sector organisations to share their experiences of the health and social care sector and suggest ideas/ co-produce different projects and services. Partnership Bodies have made use of this resource by presenting strategies/ policies (e.g. Dementia and Social Model of Health and Wellbeing) and receiving the feedback and gaining future involvement from members of the group. One recent example includes a Partnership Body that experienced challenges in securing appropriate participation in a single organisation strategy. The Board successfully facilitated engagement in this case, and also played a central role to the co-production of the Carers Strategy. The Board currently includes 75 members, with over 35 third sector organisations represented. The next step involves establishing local sub-groups, as requested by members.

- Childhood Obesity e-learning:  
The Integrated Early-Years Team is part-funded through RIF, and there was specific funding that contributed to the childhood obesity e-learning module. This is mandatory regional training and may become National. This is the first in a series of training that will be developed.

### Argymhelliad / Recommendation

The Committee is asked to:

- **NOTE** the West Wales Regional Partnership Board Update Report

<b>Amcanion: (rhaid cwblhau)</b> <b>Objectives: (must be completed)</b>	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.1.3. That, wherever possible, Health Board plans are aligned with partnership plans developed with Joint Committees, Local Authorities, Universities, Collaboratives, Alliances and other key partners, such as the Transformation Group who form part of A Regional Collaboration for Health (ARCH). 3.1.6. Consider the development of strategies and plans developed in partnership with key strategic partners and monitor work undertaken with partner organisations and stakeholders to influence the provision of services to meet current and future population need.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Parthau Ansawdd: Domains of Quality <a href="#">Quality and Engagement Act (sharepoint.com)</a>	Not Applicable
Galluogwyr Ansawdd: Enablers of Quality: <a href="#">Quality and Engagement Act (sharepoint.com)</a>	Not Applicable
Amcanion Strategol y BIP: UHB Strategic Objectives:	2. Healthier communities
Amcanion Cynllunio Planning Objectives	Not Applicable
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022</a>	9. All HDdUHB Well-being Objectives apply

<b>Gwybodaeth Ychwanegol:</b> <b>Further Information:</b>	
Ar sail tystiolaeth: Evidence Base:	Not Applicable
Rhestr Termiau: Glossary of Terms:	Not Applicable

Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Strategaeth a Chynllunio Parties / Committees consulted prior to Strategy and Planning Committee:	Not Applicable
----------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------

<b>Effaith: (rhaid cwblhau) Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian: Financial / Service:</b>	Not Applicable
<b>Ansawdd / Gofal Claf: Quality / Patient Care:</b>	Not Applicable
<b>Gweithlu: Workforce:</b>	Not Applicable
<b>Risg: Risk:</b>	Not Applicable
<b>Cyfreithiol: Legal:</b>	Not Applicable
<b>Enw Da: Reputational:</b>	Not Applicable
<b>Gyfrinachedd: Privacy:</b>	Not Applicable
<b>Cydraddoldeb: Equality:</b>	Not Applicable