

Planning Objective: 6 – Clinical Services Plan

Executive Lead: Lee Davies/ Mark Henwood

Reporting Period: 1 April 2025 – 31 July 2025 Quarter (Q) 1 2025-26

Overall status: On-track

Rationale for overall status: Board approval to go live with public consultation.

Progress against planned outcomes / trajectories / milestones:

- Phase 3 – Part 1 and 2 – Public Consultation Planning – Complete
- Phase 3 – Part 3 – Public Consultation launch 29 May 2025 – Complete (public consultation will run between 29 May 2025 and 31 August 2025)
- Phase 3 – Part 4 – Mid Point Review - Complete

Activities planned for next milestone and reporting period

Q3 2025-26

- Phase 3 – Public Consultation Live until 31 August 2025 – On track
- Phase 3 – Part 5 Public Consultation Review – On track

Q4 2025-26

- Phase 3 – Part 6 Feedback Report – On track
- Phase 3 – Part 7 Conscientious Consideration – On track with risks (described below)
- Phase 3 – Part 8 Final Report – On track with risks (described below)

Other items

- Clinical Services Plan (CSP) review of the Lessons Learned – On track Q3 2025-26
- CSP 2 – On track Q4 2025-26
- Paediatrics Implementation Plan – under review – activity at WBH has commenced. Completion estimated for 2026/27.

Any other Comments

Matters for information:

A high number of alternative options have been submitted to date during the process which, following advice from Hugh Irwin and Co (HICO) who have been appointed to provide quality assurance to this phase of the programme, have advised that alternative options should not be formally assessed until the consultation close as to avoid predetermination of the programme process. Therefore, there is a risk a decision on next steps may need to be considered at the Board in January 2026 and not November 2025 as originally intended.