

**PWYLLGOR STRATEGAETH A CHYNLLUNIO
STRATEGY AND PLANNING COMMITTEE**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	30 October 2025
TEITL YR ADRODDIAD: TITLE OF REPORT:	Partnership Governance Assurance Report
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Dr Ardiana Gjini Executive Director of Public Health
SWYDDOG ADRODD: REPORTING OFFICER:	Trina Nealon Principal Public Health Practitioner

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

ADRODDIAD SCAA

SBAR REPORT

Sefyllfa / Situation

The purpose of the report is to provide assurance to the Strategy and Planning Committee (SPC) in respect to the governance arrangements of strategic partnerships that Hywel Dda University Health Board (HDdUHB) is a member of - specifically the West Wales Regional Partnership Board (RPB); the sub-groups of the Preventions Board; the Children's and Young Peoples (CYP) Board; and the Public Service Boards (PSBs) of Ceredigion, Carmarthenshire and Pembrokeshire.

Cefndir / Background

HDdUHB is a statutory member of PSBs in Carmarthenshire, Ceredigion and Pembrokeshire and the West Wales RPB.

The RPB and PSB's are supported by Delivery and Sub-Groups focusing on specific target areas that have been informed by population health needs assessments and reflected in agreed Well-Being Plans.

The Executive Director of Public Health and the Director of Primary Care and Community and Long-Term Care represent the Health Board at these statutory meetings and provide assurance to the Health Board via a bi-monthly Statutory Partnerships Update Report.

PSBs were established under the Well-being of Future Generations (Wales) Act 2015 (WFGA), with the purpose of improving the economic, social, environmental and cultural well-being of populations within their geographic areas by strengthening joint working across all public services in Wales. The effective working of PSBs is subject to overview and scrutiny by the Well-being of Future Generations Commissioner and Audit Wales, as well as by designated Local Authority overview and scrutiny Committees.

The WFGA requires each local authority area in Wales to establish a PSB. The Health Board is represented on these strategic partnerships by the Executive Director of Public Health.

RPBs, based on Local Health Board footprints, became a legislative requirement under Part 9 of the Social Services and Well-being (Wales) Act 2014 (SSWBWA). Their core remit is to promote and drive the transformation and integration of health and social care within their areas, linking with PSB partners and established Delivery Groups.

Asesiad / Assessment

West Wales Regional Partnership Board

The governance diagram of the RPB is attached as Appendix 1.

RPB Preventions Board

A Preventions Board, co-chaired by the Health Board's Executive Director of Public Health has been established with an aim to direct the development and delivery of an agreed regional work programme on behalf of the RPB. The Board provides assurance to the Integrated Executive Group (IEG) and RPB on delivery of the programme.

The Terms of Reference were included in the previous report to SPC on 1 July 2025. These outline a focus on primary (building resilience) and secondary prevention (targeting action towards areas where there is a high risk of a problem occurring). An initial focus will be targeting four priorities, to be reviewed at least annually:

- Community based care – Prevention and community coordination Model of Care, including activity supported outside of the Regional Integration Fund (RIF)
- The Emotional Health and Wellbeing Model of Care, including activity supported outside of the RIF
- The activity of the Innovations Forum (the social value forum for the Region)
- Regional action to support continuous engagement

The Preventions Board has agreed a work programme reflecting emerging and existing RPB and IEG priorities, linking to relevant PSB delivery and thematic groups as necessary.

Children and Young People's Board

A CYP Board has been established and the Terms of Reference included in the previous report to SPC on 1 July 2025. The Board provides assurance to the IEG, RBP, HDdUHB and other relevant groups.

The purpose and role of the CYP Board is to bring together senior representatives from Statutory partners and the Third Sector, to set the strategic direction and to further improve, integrate and transform health and social care services for children and young people in West Wales.

The CYP Board has drafted five strategic priorities:

1. Ensure the best start in life for children in West Wales through integrated regional delivery and continuous improvement of early years and maternity services and outcomes.
2. Develop and implement a clear, consistent regional approach to equitable support and funding for children and young people with complex health and care needs, including those who are looked after or in the care system.
3. Establish a regional, person-centred transitions model that ensures smooth progression to adult services, supporting well-being and long-term outcomes.
4. Identify, evaluate, and scale innovative, preventative approaches that strengthen the emotional and mental health and wellbeing of children and young people.

5. Deliver integrated, child- and family-centred neurodevelopmental support through coordinated partnerships across health, education, social care, and third sector organisations.

Public Service Boards

PSBs must produce a Local Assessment of Well-being which informs the production of Well-being Plans, containing Well-being Objectives that contribute to achieving the national Well-being Goals as laid out by Welsh Government.

All three PSB Well-being Plans were published in 2023 for a three-year period and reflect cross-cutting objectives of reducing poverty and inequalities - with Poverty Sub-Groups in place. Common themes to increase economic sustainability, growth and workforce, an acknowledgement of the importance of climate, nature and environment and connected communities, feature in all three PSBs. The Health Board is represented in all relevant delivery and sub-groups.

A review of these plans will commence in 2026. The Health Board will support the development of these three-year plans, ensuring alignment with the long-term strategy refresh and existing implementation plans.

Numerous PSB sub-groups have been established with agreed governance processes, reflecting priorities outlined in the Plans, also linking to other statutory partnership arrangements, such as Community Safety Partnerships. These structure diagrams remain unchanged from those previously presented to SPC on 1 July 2025.

PSBs in the HDdUHB region operate independently, structured to reflect county borough regions. Collaborative efforts undertaken by the PSB Co-ordinators over the past 10 years have resulted in some commonality of approach and structure – specifically in partnership support. As public services face growing pressure from demographic change, budget constraints and climate risks, there is an increasing interest in whether closer regional working could enhance the effectiveness of PSBs by increasing collective working and reducing the duplication of efforts. Across Wales there are examples of regional and combined PSB structures and shared local Well-Being Plans.

In considering the above, an options report has been presented to all three PSBs for consideration relating to future working structures. The options being considered are:

- Option 1: Maintain current arrangements
- Option 2: Establish a formal merger between the three PSBs
- Option 3: Establish a formal collaboration between the three PSBs
 - Option 3a: All three PSBs collaborate*
 - Option 3b: All three PSBs collaborate and introduce a Strategic Co-ordinating Group with Senior Statutory Members*
- Option 4: Establish a merger or collaboration, between only two PSBs

A further workshop is planned to discuss the options further, reflecting a preferred differing arrangement across the region.

Argymhelliad / Recommendation

The Committee is asked to:

- **RECEIVE ASSURANCE** regarding the governance arrangements of strategic partnerships with West Wales RPB; the sub-groups of the Preventions Board; the CYP Board; and the PSBs of Ceredigion, Carmarthenshire and Pembrokeshire.

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.1.6. Seek assurance that partnership governance and partnership working is effective and successful.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	7. All apply
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	6. All Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	10 Population health
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	9. All HDdUHB Well-being Objectives apply

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Well-being of Future Generations (Wales) Act 2015 Social Services and Well-being (Wales) Act 2014
Rhestr Termiau: Glossary of Terms:	Contained within the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Strategaeth a Chynllunio Parties / Committees consulted prior to Strategy and Planning Committee:	Statutory Partnership Report, HDdUHB Meeting, 25 September 2025 PSB Well-being Plan Update provided to the Strategic Planning Committee 24 April 2025

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Not Applicable
Ansawdd / Gofal Claf: Quality / Patient Care:	Improving the well-being of the population is at the forefront of this legislation.
Gweithlu: Workforce:	Implementing the five ways of working required under the Well-being of Future Generations (Wales) Act 2015 should lead to increased collaboration and integration between services, professionals and communities. "A Healthier West Wales: Transformation proposal by the West Wales Regional Partnership Board" includes a key programme of work focused on "an asset-based workforce". This work will be refreshed as part of the development of new proposals to implement the requirements of the Regional Integration Fund.
Risg: Risk:	The UHB has a duty to work collaboratively to address the 7 Well-being Goals for Wales. Embedding the principles of the act into everyday business is therefore paramount and contributing to the project and delivery groups of PSBs needs to demonstrate the synergy with achieving the UHBs goals.
Cyfreithiol: Legal:	<p>The Well-being of Future Generations (Wales) Act 2015 (the Act) provides that the UHB (as a designated public body) must publish a Well-being Statement, Well-being Objectives and provide an Annual Report on progress towards meeting these objectives.</p> <p>An aim of the Act is to place communities at the heart of decision making. The public can use the Act to ensure that public bodies are taking the approach to decision making that utilises the 5 ways of working in line with the sustainable development principle when developing or making changes to services that impact upon them and their community. The UHB will need to ensure that all transformation and service change projects, including capital developments, take account of the new statutory requirements.</p>
Enw Da: Reputational:	There is a statutory requirement for the UHB to contribute to the work of the PSBs.

Gyfrinachedd: Privacy:	Not Applicable
Cydraddoldeb: Equality:	The focus of equality runs throughout the work of the PSBs aligned to the Well-being goal: A More Equal Wales

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Strategic and Planning Committee, 30 October 2025

Appendix 1: Governance Diagram West Wales Regional Partnership Board (updated, September 2025)

