



Agenda

Date 30 October 2025
Time 09:30 - 12:30
Location Microsoft Teams Meeting/ Ystwyth Boardroom; Ystwyth Board Room
Avocor (Hywel Dda UHB - Generic Account)
Title Strategy and Planning Committee

1 - Governance and Risk

09:30,

1.1 - Welcome and Apologies

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.2 - Declarations of Interests

All

1.3 - 01 1.03 - Minutes from the Strategy and Planning Committee Meeting on 28 August 2025

For approval

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.4 - Table of Actions the Strategy and Planning Committee meeting on 28 August 2025

For discussion

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.5 - Minutes from the Chair's Action Meeting on 15 September 2025

For information

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.6 - Matters Arising

For information

Winston Weir (Hywel Dda UHB - Independent Board Member)

1.7 - Ratification of Chairs Actions - Glangwili Front Door - Opportunities for Improved Patient Flow

For information

Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer), Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning)

Including:

SPC 3As Board Update Report:

<https://hduhb.nhs.wales/about-us/your-health-board/board-meetings-2025/board-agenda-and-papers-25-september-2025/board-agenda-and-papers-25-september-2025/20-report-of-the-strategy-and-planning-committee-pdf/>

Glangwili Hospital Front Door - Opportunities for Improved Patient Flow:

<https://hduhb.nhs.wales/about-us/your-health-board/board-meetings-2025/board-agenda-and-papers-25-september-2025/board-agenda-and-papers-25-september-2025/20-2-glangwili-hospital-front-door-opportunities-for-improved-patient-flow-pdf/>

1.8 - Assurance and Risk Report

For assurance

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning), Andrew Carruthers (Hywel Dda UHB - Chief Operating Officer), Ardiana Gjini (Hywel Dda UHB - Executive Director of Public Health)

Assurance on Governance Arrangements Including:

Corporate Risks; Operational Risks; Audits and Inspections; Welsh Health Circulars; Ministerial Directions

1.9 - Targeted Intervention Update

For information

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning), Shaun Ayres (Hywel Dda UHB - Director of Delivery)

2 - Capital and Estates

10:10,

2.1 - Capital Programme for 2025-26 and Capital Governance *For assurance*

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning),
Eldeg Rosser (Head of Capital Planning)

Including:

Capital Planning Equipment Replacement Programme
CSC Workplan
Update on Major Planning Schemes

2.2 - Prince Philip Solar Project *For assurance*

Paul Williams (Hywel Dda UHB - Head of Property Performance), Lee Davies
(Hywel Dda UHB - Executive Director of Strategy and Planning)

3 - Strategy, Planning and Partnerships

10:30,

3.1 - Strategic Refresh *For assurance*

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning), Paul
Williams (Hywel Dda UHB - Assistant Director Of Strategic Planning)

3.2 - 03 1.02 - Annual Plan Progress: Including Planning Objectives Update *For discussion*

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning),
Shaun Ayres (Hywel Dda UHB - Director of Delivery)

3.3 - Planning Objective 8: Estates Plan *For assurance*

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning)

3.4 - Regional Joint Committee 3As Update Report to Hywel Dda and Swansea Bay University Health Boards

For assurance

Lee Davies (Hywel Dda UHB - Executive Director of Strategy and Planning), Sion Charles (Regional Joint Committee)

3.5 - Partnership Governance Assurance Report

For assurance

Ardiana Gjini (Hywel Dda UHB - Executive Director of Public Health), Trina Nealon (Hywel Dda UHB - Principal Public Health Officer)

4 - BREAK

11:50,

5 - Population Health, Primary and Community

12:00,

5.1 - DEFERRED: Wellbeing Objectives Annual Report

Deferred until SPC on 18 December 2025, ahead of submission to Board for approval on 29 January 2026

For assurance

5.2 - Review of Clinical Pharmacy Services at NHS Hospitals in Wales

Jill Paterson (Hywel Dda Health Board - Director of Primary Care, Community and Long Term Care), Owain Williams (Hywel Dda UHB - Clinical Director of Pharmacy and Medicines Management), Elizabeth Williams (Hywel Dda UHB - Lead Pharmacist Clinical Services)

5.3 - Deep Dive PO7: Primary Care and Community Strategic Plan Update

For assurance

Jill Paterson (Hywel Dda Health Board - Director of Primary Care, Community and Long Term Care), Rhian Bond (Hywel Dda UHB - Assistant Director of Primary Care)

5.4 - Pharmaceutical Needs Assessment

For assurance

Jill Paterson (Hywel Dda Health Board - Director of Primary Care, Community and Long Term Care), Owain Williams (Hywel Dda UHB - Clinical Director of Pharmacy and Medicines Management)

6 - For Information

12:30,

6.1 - Joint Commissioning Committee Planning, Performance and Finance Sub-Committee Reports

For information

Winston Weir (Hywel Dda UHB - Independent Board Member)

6.2 - Strategy & Planning Committee Workplan 2025-26

For information

Winston Weir (Hywel Dda UHB - Independent Board Member)

7 - Issues for Board/Committees

For information

12:30, Winston Weir (Hywel Dda UHB - Independent Board Member)

8 - Any Other Business

12:35, Winston Weir (Hywel Dda UHB - Independent Board Member)

9 - Date and Time of Next Meeting

12:35,

9.1 - 18 December 2025, 09:30 - 12:30, MS Teams

26 February 2026