



## PWYLLGOR STRATEGAETH A CHYNLLUNIO STRATEGY AND PLANNING COMMITTEE

<b>DYDDIAD Y CYFARFOD: DATE OF MEETING:</b>	28 April 2026
<b>TEITL YR ADRODDIAD: TITLE OF REPORT:</b>	Clinical Services Plan
<b>CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:</b>	Lee Davies, Executive Director of Strategy and Planning
<b>SWYDDOG ADRODD: REPORTING OFFICER:</b>	Helen Morgan-Howard, Sarah Isaac, Alex Martin, Ben Rogers, Yvette Pellegrotti, Transformation Programme Office

**Pwrpas yr Adroddiad** (dewiswch fel yn addas)

**Purpose of the Report** (select as appropriate)

Er Sicrwydd/For Assurance

### ADRODDIAD SCAA SBAR REPORT

#### Sefyllfa / Situation

On the 18 and 19 February 2026, during an extraordinary Board meeting, the Board received feedback following a 13.5-week consultation on options for nine services within the Clinical Services Plan, along with 22 additional alternative options suggested by our community.

During the second day Board made a series of decisions for the nine services, these included 8 final decisions for services, which would require detailed implementation plans, and a pre-provisional decision for stroke services which would require additional engagement on a preferred option before a final decision could be made.

The purpose of this report is to give an update on the work to date and provide assurance on the progress being made for the nine services.

#### Cefndir / Background

Eight services received a final decision on the 19 February 2026, these were:

- Emergency general surgery (Option 155) – Bring together the on-call rota at Glangwili Hospital and strengthen the surgical same day emergency care provision at Glangwili and Withybush Hospitals, with a business case to develop a further surgical same day emergency care unit at Bronglais Hospital in the future.
- Critical care (Option 246) – Develop an enhanced care unit at Prince Philip Hospital instead of an intensive care unit and support working across critical care teams in Hywel Dda.
- Ophthalmology (Option 99/173) – Bringing services together from Bronglais and Prince Philip Hospitals at Glangwili Hospital, providing more services at Amman Valley Hospital and developing a diagnostic hub at Aberaeron Integrated Care Centre in the future subject to a business case.

- Orthopaedics (Option D/178) – Provide more inpatient services at Bronglais Hospital and undertake works to support the service to meet the British Orthopaedic Association (BOA) Standards. In the future, provide additional inpatient activity at Prince Philip Hospital should demand increase but would be subject to a business case.
- Dermatology (Option C) – Bring together services from hospital sites at Prince Philip Hospital, provide nurse led paediatric clinics at Cross Hands Health Centre, subject to successful completion, and develop capacity through GP clinics to provide minor operating procedures in the community. These changes would be subject to business cases where additional funding is required.
- Urology (Option A) – Bring together urgent suspected cancer services and inpatient work at Prince Philip Hospital to create a urological investigation unit, with routine diagnostics and outpatients remaining at Withybush and Bronglais hospitals. Glangwili Hospital would remain as the emergency pathway for urology only.
- Endoscopy (Option A) – Bringing together urology and respiratory procedures at Prince Philip Hospital with the use of an additional procedure room, with bowel screening and gastrointestinal procedures remaining at other sites. Emergency endoscopy procedures remain at all sites. In the future, develop a community endoscopy hub, subject to business case and further engagement.
- Radiology (Option 103) – Bringing inpatient interventional services together at Glangwili Hospital, providing day case interventional Monday to Friday during the day at other sites. Bronglais Hospital would have diagnostic services Monday to Friday, while Prince Philip and Withybush hospitals would develop seven-day diagnostic services with a cancer focus. Emergency radiology procedures remain at all sites. In the future, develop a community radiology hub, subject to business case and further engagement.

For stroke services the Board, in considering the options and feedback from the consultation, decided to bring together two elements from options which had met hurdle criteria to create a new idea to be further tested and engaged on. This idea was based on a 24-hour specialist stroke unit in Glangwili Hospital from Option 210 and a stroke rehabilitation unit in Bronglais Hospital from Option 106. Patients from Bronglais, Prince Philip and Withybush hospitals would access initial stroke care from their nearest hospital and be transferred to either the stroke unit or for thrombectomy in Cardiff or Bristol.

As this option had not been tested during the consultation or been through the same options development process it was agreed that further work would be undertaken to assess the option before engaging with communities for feedback. After this the Board would make a final decision on the service.

### **Asesiad / Assessment**

Within the Annual Plan update, item 5.2 of the April Strategy and Planning Committee Papers, we have highlighted the expected activities and milestones which will be carried out to support the implementation planning, as well as the work being undertaken to support the engagement on stroke services.

For the eight services which received a final decision we have developed a pre-implementation plan. This involves refreshing data and modelling, reviewing the impacts of bringing together elements from options as part of Board decision and will require the revision of impact assessments.

This will lead to the development of an implementation plan for potential in year changes, that can take place which do not require additional revenue or will impact the annual plan, and an implementation plan for the phasing to be included within the three-year planning process beginning 2027/2028.

We are expecting this detailed implementation plan to be available in time for July Board papers, subject to organisational capacity to support due to competing priorities and ongoing operational pressures.

For stroke services, a virtual session of the Options Development Group took place on the 14 April to hurdle appraise and score the option identified during Board. This information will be used to support the engagement documentation which has already begun development using existing materials from the consultation.

We are currently looking to undertake an eight-week engagement from June, with a view to bring the findings back to Board by the end of the year. This will be subject to the level of responses received and may mean that Board is unable to make a final decision on stroke services until early 2027.

### Argymhelliad / Recommendation

The Committee is asked to:

- Take ASSURANCE that work is being undertaken to develop a detailed implementation plan for the eight services which received a final decision
- Take ASSURANCE that work is being undertaken to carry out the engagement on stroke services, to support Board to make a final decision within this planning year 2026/2027

<b>Amcanion: (rhaid cwblhau)</b> <b>Objectives: (must be completed)</b>	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.1.4. Receive assurance on delivery of the Health Board's Annual Plan through the scrutiny of regular monitoring reports.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	1082 – (T&O) Lack of Major Trauma Weekend Theatre Sessions GGH (current score 10) 1383 (Endoscopy) Nursing Staffing Issues/recruitment (current score 9) 1254 - (Endoscopy) Prince Philip Reconfiguration (current score 12) 1531 - (General Surgery) Inability to safely support on call rota at WGH and GGH (current score 15) 1488 - (Endoscopy) Decontamination BGH (current score 20)
Parthau Ansawdd: Domains of Quality <a href="#">Quality and Engagement Act (sharepoint.com)</a>	7. All apply

Galluogwyr Ansawdd: Enablers of Quality: <a href="#">Quality and Engagement Act (sharepoint.com)</a>	6. All Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	6 Clinical services plan
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022</a>	9. All HDdUHB Well-being Objectives apply

### Gwybodaeth Ychwanegol: Further Information:

Ar sail tystiolaeth: Evidence Base:	The Clinical Services Plan followed the advice and direction provided by the Consultation Institute (tCI) for Phase 1 and most of Phase 2. For Phase 3 this advice is being provided by Hugh Irwin Company (HICO) under the Centre for Consultation (CfC) quality assurance framework.
Rhestr Termiau: Glossary of Terms:	Contained within the body of the report.
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Strategaeth a Chynllunio Parties / Committees consulted prior to Strategy and Planning Committee:	Previous Board meetings Strategy and Planning Committee (SPC) Quality Safety and Experience Committee (QSEC) Staff Partnership Forum Board Seminar Executive Team

### Effaith: (rhaid cwblhau) Impact: (must be completed)

<b>Ariannol / Gwerth am Arian:</b> <b>Financial / Service:</b>	An indicative financial estimate has been included within the programme and is contained within the supporting appendices.
<b>Ansawdd / Gofal Claf:</b> <b>Quality / Patient Care:</b>	The Clinical Services Plan is intended to improve Quality and Patient Care. Quality Impact Assessment screenings have been completed and have been considered at the Quality Impact Assessment Panel. These are provided in the supporting appendices.
<b>Gweithlu:</b> <b>Workforce:</b>	Indicative programme workforce assessments have been completed, and these are provided in the supporting appendices.

<b>Risg:</b> <b>Risk:</b>	As outlined above.
<b>Cyfreithiol:</b> <b>Legal:</b>	The quality assurance process undertaken is designed to mitigate any risk around legal challenge directed towards decision making and consultation process.
<b>Enw Da:</b> <b>Reputational:</b>	There is political and media interest in Board decision making. A Communications and Engagement plan has been developed as part of the programme to support post decision-making communications.
<b>Gyfrinachedd:</b> <b>Privacy:</b>	Relevant privacy statements are linked and described within the consultation documents. A Data Protection Impact Assessment (DPIA) has been completed for the programme.
<b>Cydraddoldeb:</b> <b>Equality:</b>	The Clinical Services Plan is intended to improve equality, and this will be further assessed as service plans are developed. Baseline Equality Impact Assessments have been undertaken based on current service provision. In addition to this Equality Impact screening templates have been completed to consider the impacts within each of the proposed options. These are provided in the supporting appendices.