

## STRATEGY AND PLANNING COMMITTEE WORK PLAN APRIL 2026 – MARCH 2027

Currently, Strategy and Planning Committee (SPC) meets bi-monthly. Based on this, the following table represents a proposal to incorporate the duties as outlined in the Committee's Terms of Reference into a basic work plan April 2026 – March 2027, including standing agenda items (denoted by \*).

| AGENDA ITEM/ ISSUE   | LEAD         | Responsible Officer | 28 Apr 2026 | 2 Jun 2026  | 4 Aug 2026  | 6 Oct 2026  | 1 Dec 2026  | 2 Feb 2027  | Apr 2027 |
|--|--------------|---------------------|-------------|-------------|-------------|-------------|-------------|-------------|----------|
| PAPER DEADLINE   |              |                     | 7 Apr 2026  | 12 May 2026 | 14 Jul 2026 | 15 Sep 2026 | 10 Nov 2026 | 12 Jan 2027 |          |
| <b>Governance and Risk</b>   |              |                     |             |             |             |             |             |             |          |
| Welcome and Apologies*   | Chair        | All                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Declarations of Interests*   | Chair        | CSO                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Minutes from previous meeting*   | Chair        | CSO                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Matters Arising (not on agenda) *  | Chair        | All                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Table of Actions (ToAs) *  | Chair        | CSO                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Matters Arising  | Chair        | CSO                 |             |             | ✓           | ✓           | ✓           | ✓           | ✓        |
| SPC Terms of Reference (TORs) Review (12.1)  | Chair        | JW                  |             |             |             |             |             | ✓           |          |
| SPC Annual Report 2025/26 (10.4)   | Chair        | LD                  | ✓           |             |             |             |             |             | ✓        |
| Committee Self-Assessment 6 Month Update   | Chair        | JW                  |             |             | ✓           |             |             |             |          |
| Self-Assessment of Committee Effectiveness: Outcome Report (10.5)  | Chair        | JW                  |             |             |             |             |             | ✓           |          |
| Assurance and Risk Report Assurance (3.1.23)<br><b>Corporate risks, Audits and Inspections, Ministerial Directions</b> | Relevant EDs | JW                  | ✓           |             | ✓           |             | ✓           |             | ✓        |

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| Assurance and Risk Report Assurance (3.1.23)<br><i>Principal Risks, Operational Risks, Welsh Health Circulars;</i>   | Relevant EDs | JW                  |             | ✓           |             | ✓           |             | ✓           |          |
| Targeted Intervention Update (3.1.20)  | LD           | SA                  | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           |          |
| <b>Strategy, Planning and Partnerships</b>   |              |                     |             |             |             |             |             |             |          |
| Annual Plan Progress (3.1.1,2&4) <ul style="list-style-type: none"> <li>Planning Objectives (PO) Update (3.1.21)</li> <li>Maturity Matrix Timeline</li> <li>Maturity Matrix</li> </ul> | LD           | SA                  | ✓           | ✓<br>✓<br>✓ | ✓           | ✓           | ✓           | ✓           |          |
| A Healthier Mid and West Wales Strategy (updates) (2.1.1.1 & 2)  | LD           | PW                  | ✓           |             | ✓           |             | ✓           |             |          |
| <i>PO Goal 8 - Fit for purpose, modern facilities and services:</i> <ul style="list-style-type: none"> <li>Clinical Services Plan</li> <li>Programme Business Case</li> </ul>          | LD           | HMH                 | ✓           |             | ✓           |             | ✓           |             | ✓        |
| Estates Plan<br>Estates Strategy Development of (3.1.11) (to include the development of the Estates Strategy and Infrastructure Investment Enabling Plan)                              | LD           | PW/CE               |             | ✓           |             | ✓           |             | ✓           |          |
| Pharmaceutical Needs Assessment  | MH           | OW                  |             | ✓           |             |             |             |             |          |

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| Annual Review   |      |                     |             |             |             |             |             |             |          |
| Partnership Governance Assurance Report (3.1.6&7)   | AG   | BB                  |             | ✓           |             | ✓           |             | ✓           |          |
| Mid Wales Joint Committee Report (3.1.8)  | AC   | NW                  |             | ✓           |             |             |             | ✓           |          |
| Value Based Healthcare Update (3.1.9)   | MH   | LP/SM               |             | ✓           | ✓           |             | ✓           | ✓           |          |
| Strategic Commissioning Report (3.1.5) (bi-annual update)   | LD   | SA                  |             |             | ✓           |             |             | ✓           |          |
| Climate Migration and Adaption Plan (3.1.10)  | AG   | BB/SH               |             |             | ✓           |             |             | ✓           |          |
| Prince Philip Hospital Urgent Care Centre Implementation Plan Update (action form February SPC)   | AC   | PS/AT               |             |             |             | ✓           |             |             |          |
| Pharmaceutical Needs Assessment<br>6 Month Review of Services   | MH   | OW                  |             |             |             |             | ✓           |             |          |
| <b>Population Health, Primary and Community</b>   |      |                     |             |             |             |             |             |             |          |
| PO10 Population Health & Prevention Year End Report   | AG   | BB                  | ✓           |             |             |             |             |             |          |
| <i>PO Goal 3 - '20Four7' population health:</i>   |      |                     | ✓           |             |             |             |             |             |          |
| <ul style="list-style-type: none"> <li>20four7 Prevention Model in System Delivery – Governance, Planning and Primary Care Readiness (2026/27)</li> </ul> | AG   | BB                  |             |             |             |             |             |             |          |

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| <ul style="list-style-type: none"> <li>Population health</li> </ul>  |      |                     |             |             |             |             |             |             |          |
| Annual Managed Practices Assurance Report  | AC   | RB                  |             | ✓           |             |             |             |             |          |
| Healthy Weight Implementation Plan   | AG   |                     |             | ✓           |             |             |             |             |          |
| <i>PO Goal 4 - Community by design:</i><br>Community by Design Strategic Plan  | LD   | RB/JC               |             | ✓           |             | ✓           |             | ✓           |          |
| Vaccination Programme for Prevention and Response Plan - Progress Update, Key Priorities and Delivery Plan (3.1.13)  | AG   | BB                  |             |             | ✓           |             |             |             |          |
| <i>PO Goal 7 - Future Orientated:</i> <ul style="list-style-type: none"> <li>Embed the Principles of Social Model for Health &amp; Wellbeing</li> <li>Delivering our Decarbonisation Delivery Plan</li> <li>Encourage collaboration with others</li> </ul> | AG   | BB                  |             |             | ✓           |             | ✓           |             |          |
| PSBs Well-being of Future Generations (Wales) Act 2015 (WBFGA) (3.1.6 & 3.1.7)   | AG   | BB                  |             |             |             | ✓           |             |             |          |
| Review of Clinical Pharmacy Services at NHS Hospitals in Wales   | MH   | OW                  |             |             |             | ✓           |             |             |          |

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| <b>Capital and Estates</b>  |      |                     |             |             |             |             |             |             |          |
| Capital Programme for 2026/27 and Capital Governance (including the CSC 3A's update (3.1.24) & Discretionary Capital Programme (DCP) and Capital Resource Limit & other CSC items below) (3.1.18&19) * Also Capital Planning Equipment Replacement Programme. | LD   | PW/ER               | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Capital Business Cases (as and when required for scrutiny before onward ratification at Board) (3.1.16)   | LD   |                     | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| CSC Annual Report 2025/26 (10.4)  | LD   | ER                  | ✓           |             |             |             |             |             | ✓        |
| HDdUHB Resilience Review: Management Response   | LD   |                     |             | ✓           |             |             |             |             |          |
| Sustainability Report (for HDdUHB Annual Report) (see SH email of 21 01 2026)   | LD   | PW/SH               |             | ✓           |             |             |             |             | ✓        |
| Estate Condition & Performance Update   | LD   | PW                  |             |             |             | ✓           |             |             |          |
| Annual Review CSC TORs (10.3)   | LD   | ER                  |             |             |             |             | ✓           |             |          |
| Planning in Partnership: Regional Integration Fund Update (3.1.3 & 3.1.16)  | AC   | LJ                  |             |             |             |             | ✓           |             |          |

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| CSC Workplan 2026/27 (3.1.26)   | LD    | ER                  |             |             |             |             |             | ✓           |          |
| <b>For Approval</b>   |       |                     |             |             |             |             |             |             |          |
| Policies (as required) (3.1.25) *   | All   | All                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           |          |
| <b>For Information</b>  |       |                     |             |             |             |             |             |             |          |
| JCC Planning, Performance and Finance Sub-Committee Reports*  | ME    | N/A                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| SPC Workplan 2026/27*   | LD    | CSO                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| <b>Issues for Board/Committees</b>  |       |                     |             |             |             |             |             |             |          |
| Issues for Board/Committees   | Chair |                     | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| <b>Administration</b>   |       |                     |             |             |             |             |             |             |          |
| Agenda setting meeting with Chair & Exec Lead (at least 6 weeks before the meeting)                         | CSO   | N/A                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Draft agenda to go to Executive Team  | CSO   | N/A                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Call for papers (at least 6 weeks before the meeting to receive papers at least 14 days before the meeting) | CSO   | N/A                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Disseminate agenda/papers 7 days prior to meeting   | CSO   | N/A                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Type up minutes/TOA within 7 days of meeting  | CSO   | N/A                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |
| Circulate minutes and TOA to the Lead Director within 7 days of meeting                                     | CSO   | N/A                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |

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| Issue minutes and TOA to Members (including the Committee Chair) following Lead Director review | CSO  | N/A                 | ✓           | ✓           | ✓           | ✓           | ✓           | ✓           | ✓        |

**Chair:** Winston Weir **Vice Chair:** Maynard Davies **Lead Executive:** Lee Davies

|            |                            |           |                   |           |                |
|------------|----------------------------|-----------|-------------------|-----------|----------------|
| <b>AC</b>  | Andrew Carruthers          | <b>JC</b> | Julia Chambers    | <b>OW</b> | Owain Williams |
| <b>AG</b>  | Dr Ardiana Gjini           | <b>JW</b> | Joanne Wilson     | <b>PS</b> | Peter Skitt    |
| <b>AT</b>  | Anna Thomas                | <b>LD</b> | Lee Davies        | <b>PW</b> | Paul Williams  |
| <b>BB</b>  | Dr Bruce Bolam             | <b>LJ</b> | Linda Jones       | <b>RB</b> | Rhian Bond     |
| <b>CE</b>  | Clare Emmanuel             | <b>LP</b> | Leighton Phillips | <b>SA</b> | Shaun Ayres    |
| <b>CSO</b> | Committee Services Officer | <b>ME</b> | Matthew Edwards   | <b>SH</b> | Sam Hussell    |
| <b>ER</b>  | Eldeg Rosser               | <b>MH</b> | Mark Henwood      | <b>SM</b> | Sophie Marr    |
| <b>HNH</b> | Helen Morgan-Howard        | <b>NW</b> | Nia Williams      |           |                |
| <b>D</b>   | Deferred                   |           |                   |           |                |