

Enw y Grŵp/Is-Bwyllgor: Name of Group:	Decarbonisation Task Force Group
Cadeirydd y Grŵp/Is-Bwyllgor: Chair of Group:	Lee Davies, Executive Director of Strategy and Planning
Cyfnod Adrodd: Reporting Period:	5 April 2023

**Y Penderfyniadau a'r Materion a Ystyriodd y Grŵp/Is-Bwyllgor:
Key Decisions and Matters Considered by the Group:**

Programme Updates & Carbon Management:

- Hywel Dda University Health Board (HDUHB) has been awarded the Platinum level of the Corporate Health Standard, initiatives highlighted that are being delivered/enabled through the Decarbonisation Programme are: 1. new buildings and an upgrade of existing buildings; 2. hybrid and electric vehicles across the whole fleet by 2025; 3. Development of local supply chains and joint working with other public sector bodies towards sustainable procurement and reduction of waste; 4. The Health Board's Decarbonisation Delivery Plan.
- A first draft governance structure has been developed and presented at the Decarbonisation Task Force Group meeting in March – work continues to clarify the objectives of each sub-group.
- An Agile Working Strategy has been drafted and presented to the Agile Working Task Force Group, awaiting feedback prior to seeking Executive approval.
- Carbon Awareness – 'Carbon Literacy' an 8-hour training opportunity via Health Education Improvement Wales (HEIW) has been shared with colleagues across Hywel Dda University Health Board (HDdUHB) for those interested in being a 'Carbon Literacy/Climate Champion'.
- Opportunity to become the first health board in Wales to develop and implement a requirement for a 'Climate Impact (Risk) Assessment' to be completed for all new Programmes/Projects.
- Decarbonisation/Green research and development (R&D) opportunities – Trittech has submitted:
 - o UKRI Grant application to become an NHS Test Bed for Decarbonisation/Green initiatives.
 - o A 'Shared Prosperity' application with the National Botanic Garden of Wales that integrates biodiversity/green spaces across HDdUHB estates for health benefits/improvements.
 - o HDdUHB is a named partner in an all-Wales grant application to Innovate UK that will enable HDdUHB to employ a number of 'Clinical Fellows' with an expertise and special interest in Net Zero/Sustainability.

Estates Sub-Group:

- The National Estates Team in NHS England has extended an invite to attendees from Wales in order to share learning and for collaboration.

- Opportunity to deliver a further Energy Performance Contract (EPC) via the Re:Fit 4 Wales Framework route. The current EPC contract with Centrica is due to end 31 March 2025. A soft tender exercise was completed in Q4 2022/23 and a number of framework providers expressed interest in partnering with health boards to develop and implement phases of work. The working group will progress this work.
- Public Sector Low Carbon District Heat Project in Aberystwyth – grant funding to be sought in 2023/24 to secure the funding to develop the detailed design.
- Solar Farm projects - Hafan Derwen site was completed in 2022/23 as forecasted. Prince Philip Hospital (PPH) private wire, scoping opportunities at two further acute sites and one community site Glangwili General Hospital (GGH), Withybush General Hospital (WGH) and Cardigan Integrated Care Centre (CICC).
- Low Carbon Heat grant projects (Design only) on three sites, Brynmair, Wellfield and Elizabeth Williams Clinic – this is complete and has been submitted to Welsh Government (WG).
- Solar photovoltaic (PV) rollout, delivering two further schemes at Brynmair clinic and South Pembrokeshire hospital in 2022/23.
- Exploring onsite treatment opportunities for clinical waste and progressing pilot to divert nappy waste from land fill to recycling.

Procurement Sub-Group:

- NHS Wales Shared Services Partnership (NWSSP) Procurement is leading on the Decarbonisation Delivery Plan Procurement related objectives/initiatives and enabling local delivery as/where required. The NWSSP Head of Sustainability and Net Zero is supporting our local procurement colleagues through the national programme and our local colleagues are fully engaged with the relevant meeting groups.
- NWSSP has put out a 'Call to Action' to engage the top NHS suppliers to understand their current/future net zero ambitions and to identify how they can support/enable the NHS health boards/trusts in Wales to achieve ours.

Sustainable Transport Sub-Group:

- Electric cycling infrastructure - analysis has been undertaken across HDdUHB to establish feasibility. A number of options were considered including detachable electric cycle (EC) batteries being charged on ad-hoc basis in offices/workspaces and option of lockers within each site. Unfortunately, due to the unknown electrical power load demand for this and risk posed to existing services this is on hold until detailed surveys are undertaken.
- Currently reviewing existing Cycle and EC provision.
- An Electric Vehicle (EV) survey across 11 key sites has commenced, work is ongoing with the estates team and an external EV supplier to understand the infrastructure feasibility and challenges across our estates. Completion of the EV surveys and installation will take priority over EC. A decision must be made regarding the provisions and funding of EC charging of personal cycles and a policy to be drafted.

Approach to Healthcare:

- An All Wales e-learning module 'Achieving Net Zero' has been created as part of the carbon awareness initiative and is accessible to staff via the Electronic Staff Record (ESR). Each health board can also add specific content. Key performance indicators (KPIs) are currently in final draft with WG.
- Development of a 'Sustainability Awareness' video; to be part of the 'Achieving Net Zero' staff induction package and will be actively promoted within the organisation.
- The 'Sustainability Hub' intranet page continues to be updated and new information added periodically.
- Over the coming weeks, a mapping activity will be developed and implemented to enable engagement with clinical/health care colleagues across HDdUHB to identify initiatives/projects that positively contribute to the achievement of 'net zero' so that they can be monitored and reported on through the Decarbonisation Programme.

Agile Working

The Agile Working Strategy and Toolkit is expected to be launched in May 2023, following consultation with the Executive Team. Several 'pathfinder' projects are in the planning or delivery phase and are outlined below:

- **Hafan Derwen site** – A range of office moves being arranged within the main block, Canolfan Derwen, planned completion in April 2023 e.g., Command Centre, Payroll & Pensions, Therapies, Corporate Nursing to meet a range of service accommodation requirements and ensure accommodation usage is improved.
- **Tudor House, Hafan Derwen site** – following relocation of the Command Centre in April, to map out and arrange re-occupation by the Mental Health and Learning Disabilities (MHLD) service to support on a number of current service pressures and accommodation requirements.
- **Corporate HQ opportunity** - The scoping work and discussions with WG is ongoing to explore the opportunity to secure space in their building at Picton Terrace, Carmarthen. Key aim to improve estate quality, reduce lease and poor estate, improve public and Health Board collaboration, support clinical site congestion pressures, address training facility pressures, align to Town First initiative, etc.
- **Public Sector collaboration** – The Health Board is working with Ceredigion Local Authority (LA) to secure accommodation at Rheidol Block, Aberystwyth to support Therapies, Sexual Assault & Rape Clinic (SARC) and office accommodation arrangements. Wider discussions are ongoing with WG and the LA to discuss the Integrated Care Centre opportunity. Key benefits around Town First initiative, joint public sector collaboration in public estate, unlock acute hospital congestion pressures, etc.
- **Key Worker accommodation** – Scoping work commenced with Carmarthenshire Local Authority to partner on residential accommodation in town centre locations in Carmarthen and Llanelli. Key benefits aligned to Town First initiative, workforce stabilisation, and to provide a more sustainable model.

Service teams have identified key initiatives to support with accommodation challenges e.g. implementation of a desk booking system. Target accommodations in 2023/24 will include

Sealyham and Springfield at WGH, Bronglais General Hospital (BGH), Office blocks (former Residential) at PPH site, alongside the Corporate HQ project in Carmarthen (WG building).

Materion y Mae Angen Ystyriaeth neu Gymeradwyaeth Lefel y Pwyllgor Adnoddau Cynaliadwy:

Matters Requiring Sustainable Resources Committee Level Consideration or Approval:

No matters requiring Committee level consideration or approval

Risgiau Allweddol a Materion Pryder:

Key Risks and Issues / Matters of Concern:

- Resource requirements - Project Manager to support the delivery/transition of the move to WG building.
- Prioritising – need to collect, analyse and use data to enable us to develop ‘heat maps’ identifying where to focus our energies that will create the most impactful change to our carbon footprint.
- Funding: without adequate funding and investment, there is a significant risk that targets will not be achieved.
- WG NHS carbon footprint: Emissions: Welsh Public Sector Net Zero Carbon Reporting - The national target is net zero emission by 2030 across the whole public sector. Our performance has steadily declined from March 2019. However, we continue to actively improve our performance in accordance with the WG ambition; this remains subject to ongoing review and ongoing change centrally.

**Busnes Cynlluniedig y Grŵp/Is-Bwyllgor ar Gyfer y Cyfnod Adrodd Nesaf:
Planned Group/Sub-Committee Business for the Next Reporting Period:**

**Adrodd yn y Dyfodol:
Future Reporting:**

Maintain regular updates to the Committee on Group progress.

**Dyddiad y Cyfarfod Nesaf:
Date of Next Meeting:**

21 April 2023