



PWYLLGOR ADNODDAU CYNALIADWY SUSTAINABLE RESOURCES COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	28 June 2022
TEITL YR ADRODDIAD: TITLE OF REPORT:	Performance Update for Hywel Dda University Health Board – Month 2 2022/23
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Huw Thomas, Director of Finance In association with all Executive Leads
SWYDDOG ADRODD: REPORTING OFFICER:	Huw Thomas, Director of Finance

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

ADRODDIAD SCAA

SBAR REPORT

Sefyllfa / Situation

This report relates to the Month 2 2022/23 Integrated Performance Assurance Report (IPAR). The full performance assurance report is made available in the format of a Power BI dashboard which can be accessed via the following link: [Integrated Performance Assurance Report \(IPAR\) dashboard as at 31st May 2022](#). Ahead of the Board meeting, the dashboard will also be made available via our internet site in [Welsh](#) and [English](#).

The Executive Team have identified 8 key improvement measures to prioritise in 2022/23, which align to our 3-year plan:

Area for improvement	Improvement measure	March 2023 ambition
Covid vaccination	% priority groups 1-4 who have already received a second vaccination dose, or third dose if severely immune compromised	90%
Planned care recovery	Number of patients waiting more than 104 weeks for treatment	Reduce to no more than 3,840
Integrated localities: Community care	Maximise healthy days spent at home	To be confirmed
Integrated localities: Mental health	% children and young people (aged under 18) receiving a mental health assessment within 28 days	80%
Urgent and emergency care	Number of people admitted as an emergency who remain in an acute or community hospital more than 21 days	To be confirmed
Staff vacancies	Reduce vacancy rate	To be confirmed
Staff engagement	Overall staff engagement score	3.9 (out of 5)
Finance	Financial balance	<= £25 million deficit

Filters have been added to the summary and system measures of the dashboard to allow the user to navigate more easily to the key performance measures and those measures for which narrative is included i.e. show cause for concerns and/or high public interest. We have also added a toggle for Benchmarking data to give the option of viewing data through a trend chart rather than a ribbon chart.

The IPAR dashboard contains:

- Key improvement measures 2022/23 overview
- Summary: an overview of measures showing improvement or cause for concern
- System measures: statistical process control (SPC) charts and narrative
- Benchmarking: how we compare to our peers across Wales
- COVID-19 overview; cases, hospitalisations and vaccination uptake
- Quadrants of harm
- Strategic objective summaries

Essential Services has been removed from the IPAR dashboard as we are no longer asked to report to Welsh Government on our compliance against the guidance.

Based on feedback from NHS Improvement England and the Executive Team, we have changed the rule determining whether a trend chart is displayed rather than an SPC on the IPAR dashboard, on the basis of a performance mean of less than 5 (previously less than 10) for statistical accuracy.

Please refer to the help pages on the performance report dashboard for a key to the icons used in the SPC charts. There are also two short videos available to explain more about SPC charts:

- [Why we are using SPC charts for performance reporting](#)
- [How to interpret SPC charts](#)

If assistance is required in navigating the IPAR dashboard, please contact the Performance Team - GenericAccount.PerformanceManagement@wales.nhs.uk

Cefndir / Background

The [NHS Wales Delivery Framework 21/22](#) is modelled on 'A Healthier Wales' quadruple aims, as part of the 'Single Integrated Outcomes Framework for Health and Social Care'. The framework and previous versions of the IPAR dashboard can be accessed via the supporting documents section of the [Monitoring our performance](#) internet page.

The 2022/23 NHS Delivery Framework is pending sign off from Welsh Government and is expected to be published in late June 2022.

Asesiad / Assessment

Position at 31st May 2022

Measure	Target	Latest data	Variance	Assurance
Financial deficit (in month)	£2,198k	£4,268k	●	n/a
Capital resource (YTD)	0	0	n/a	n/a
Cash expenditure < cash limit	n/a	-£1700k	●	n/a
Savings plan (YTD)	100%	100%	n/a	n/a
Variable pay (in month)	£4,800k	£6,715k	●	☐
Non-NHS invoices	95%	95.8%	●	☐
Agency spend	5%	6.8%	●	☐
Break-even duty	£25,000k	£8,714k	●	☐
Third party spend – Hywel Dda suppliers	n/a	13.2%	●	n/a
Third party spend – Welsh suppliers	n/a	17.9%	●	n/a
Landfill usage	n/a	48.6 tCO2e	●	n/a
Carbon friendly inhalers	n/a	35.4%	●	n/a
Total carbon emissions	n/a	181,463 tCO2e	n/a	n/a

Argymhelliad / Recommendation

The Committee is requested to consider the SRC measures from the Integrated Performance Assurance Report and advise of any issues that need to be escalated to the July 2022 Public Board meeting.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference:

Cyfeirnod Cylch Gorchwyl y Pwyllgor:

2.1 Provide assurance on financial performance and delivery against Health Board financial plans and objectives and, on financial control, give early warning of potential performance issues, making recommendations for action to continuously improve the financial position of the organisation, focusing in detail on specific issues where financial performance is showing deterioration or there are areas of concern.

	2.2 To receive an assurance on delivery against all relevant Planning Objectives falling in the main under Strategic Objective 6 Sustainable Use of Resources (See Appendix 1), in accordance with the Board approved timescales, as set out in HDdUHB's Annual Plan.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Risks are outlined throughout the report
Safon(au) Gofal ac Iechyd: Health and Care Standard(s):	All Health & Care Standards Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	Not Applicable
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019	9. All HDdUHB Well-being Objectives apply

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	NHS Wales Delivery Framework 2021-22
Rhestr Termiau: Glossary of Terms:	Contained within the body of the report
Partion / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Adnoddau Cynaliadwy: Parties / Committees consulted prior to Sustainable Resources Committee:	Finance

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	Better use of resources through integration of reporting methodology
Ansawdd / Gofal Claf: Quality / Patient Care:	Use of key metrics to triangulate and analyse data to support improvement
Gweithlu: Workforce:	Development of staff through pooling of skills and integration of knowledge

Risg: Risk:	Better use of resources through integration of reporting methodology
Cyfreithiol: Legal:	Better use of resources through integration of reporting methodology
Enw Da: Reputational:	Not applicable
Gyfrinachedd: Privacy:	Not applicable
Cydraddoldeb: Equality:	Not applicable