PWYLLGOR ADNODDAU CYNALIADWY SUSTAINABLE RESOURCES COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	28 June 2022
TEITL YR ADRODDIAD: TITLE OF REPORT:	Lessons Learnt 2021/22
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Huw Thomas, Director of Finance
SWYDDOG ADRODD: REPORTING OFFICER:	Huw Thomas, Director of Finance

Pwrpas yr Adroddiad (dewiswch fel yn addas)
Purpose of the Report (select as appropriate)
Er Gwybodaeth/For Information

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

The Audited Annual Accounts were submitted to Welsh Government (WG) on 15th June 2022 in accordance with the WG timetable.

The Finance Department will now undertake a post-audit review to understand what went well and what could be improved upon in preparation for next year's audit.

The Sustainable Resources Committee is requested to note the actions being taken.

Cefndir / Background

The accounts are prepared in accordance with the WG timetable and guidance in the form of the Manual for Accounts.

Each year, an internal timetable, workplan, and guidance notes are followed, and a training session is undertaken to ensure that the accounts are produced on time and adhere with WG guidelines. Regular meetings are also held between Finance and Audit Wales leads to discuss and agree the Audit Deliverables and timetable.

Following the submission of the final Accounts to WG, the Finance Department undertakes post-audit reviews to follow up any issues and lessons learned to ensure improvements are in place in readiness for the following year's audit process.

Asesiad / Assessment

The post-audit review is undertaken annually with benefits from some of the actions implemented after the 2020/21 accounts seen in the 2021/22 year. There are however, some outstanding issues which require further action.

The slides, attached at Appendix 1, highlight what went well and areas for improvement for next year.

Page 1 of 3

Argymhelliad / Recommendation

The Committee is requested to note the actions being taken.

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	2.4 Review financial performance, review any areas of financial concern, and report to the Board.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not applicable
Safon(au) Gofal ac lechyd: Health and Care Standard(s):	7. Staff and Resources
Amcanion Strategol y BIP: UHB Strategic Objectives:	6. Sustainable use of resources
Amcanion Cynllunio Planning Objectives	6K_22 workforce, clinical service and financial sustainability
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2018-2019	10. Not Applicable

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Audit Wales review of Accounts
Evidence base.	
Rhestr Termau:	Included within the body of the report
Glossary of Terms:	
Partïon / Pwyllgorau â ymgynhorwyd	HDdUHB Finance Team
ymlaen llaw y Pwyllgor Adnoddau	Audit Wales
Cynaliadwy:	
Parties / Committees consulted prior	
to Sustainable Resources	
Committee:	

Effaith: (rhaid cwblhau)
Impact: (must be completed)

	I =
Ariannol / Gwerth am Arian:	Financial implications are inherent within the report
Financial / Service:	
Ansawdd / Gofal Claf:	Not applicable
Quality / Patient Care:	
Gweithlu:	Not Applicable
Workforce:	
Risg:	Not Applicable
Risk:	
Cyfreithiol:	Not Applicable
Legal:	
Enw Da:	Not Applicable
Reputational:	
Gyfrinachedd:	Not Applicable
Privacy:	
Cydraddoldeb:	Not Applicable
Equality:	



Lessons Learnt 2021/22











Lessons Learnt 2021/22

Content

What went well?

Next steps

What didn't?













Lessons Learnt 2021/22

What did we change after 2020/21 year end?

- Reliance on one individual for primary care LFRs – Standard Operating Procedures developed
- Agreement of Balances new process introduced
- Consultancy new process introduced
- Annual Leave accrual –
 detailed information for some
 staff submitted but still data
 quality and completeness
 issues













What went well?

Preparation of Standard Operating Procedures for LFRs

Met Accounts deadline – draft submitted 29th April, final Accounts to WG 15th June

Working papers prepared and uploaded to the Audit Wales shared site to start the audit on Day 1

Agreement of sample process for Note 18 (Trade & other payables) together with introduction of Blackline – reduced unnecessary workload considerably for FA and BPs

What went well?

consultancy spend process introduced to improve recording

Excellent working relationship between Finance leads and Audit Wales – regular reviews & 'no surprises' Agreement of balances process – improved clarity of internal process and training introduced











What didn't go well? There were a number of issues -

Late notification from Pension Agency via WG on 'Scheme Pays'

Staffing challenges within team/Not sufficient time for review

What didn't go well?

Welsh Risk Pool
quantum –
additional analysis
required due to
timing of report

ISA 260 issues – Remuneration report/miscoding – review of internal process needed Timing of interim
audit – need to use
to understand
systems as
opposed to during
main audit eg
Wellsky/Blackline

Annual leave
accrual – data
quality and
completeness
issues to back up
accrual from
Workforce systems
– ESR & Intrepid









Next Steps



Next Steps

- Internal Post learning meeting with Senior Finance staff responsible for Audit Deliverables and agree Action plan – July 2021
- Include other teams in post learning eg Procurement and Governance – July 2021
- Internal Post learnings meeting with Audit Wales – July 2021
- Follow up Audit Wales ISA260 recommendation with Executive Director of Workforce around Workforce systems
- Discuss technical accounting issues, consistency and communication with WG via Technical Accounting Group (TAG)











