



**PWYLLGOR ADNODDAU CYNALIADWY**  
**SUSTAINABLE RESOURCES COMMITTEE**

<b>DYDDIAD Y CYFARFOD:</b> <b>DATE OF MEETING:</b>	17 December 2024
<b>TEITL YR ADRODDIAD:</b> <b>TITLE OF REPORT:</b>	Finance Report – Month 8 2024/25
<b>CYFARWYDDWR ARWEINIOL:</b> <b>LEAD DIRECTOR:</b>	Huw Thomas, Director of Finance
<b>SWYDDOG ADRODD:</b> <b>REPORTING OFFICER:</b>	Andrew Spratt, Deputy Director of Finance Jennifer Thomas, Head of Corporate Reporting

**Pwrpas yr Adroddiad** (dewiswch fel yn addas)

**Purpose of the Report** (select as appropriate)

Ar Gyfer Trafodaeth/For Discussion

**ADRODDIAD SCAA**  
**SBAR REPORT**

**Sefyllfa / Situation**

The purpose of this report is to outline the Health Board's financial position to date against the Annual Plan and assesses the key financial projections, risks and opportunities for the financial year, including the implications of in-year recurrent delivery for the forthcoming financial year.

**Cefndir / Background**

The Health Board approved a budget on 28 March for the purposes of delegating budgets across the organisation. This represented a planned deficit of £64.0m, after the delivery of £32.4m of necessary savings. Delivering this requires a deficit of no more than £5.3m in month.

It was recognised by the Board that approving a budget which included a planned deficit was a 'novel and contentious action' and as such the Accountable Officer wrote to the Director General for Health and Social Care in Welsh Government (WG) to advise her of this action. This remains an unacceptable position for the Health Board.

**Asesiad / Assessment**

**New Welsh Government Revenue Funding**

- New funding has been allocated to the Health Board, communicated in a letter to the Chief Executive from Director General for Health, Social Care and Early Years (HSCEY) on 2 December 2024, please see **Appendix 1** for copy of the letter – the total funding is £32.45m, split into two elements, new inflationary allocation of £6.45m and new distance from allocation funding of £26.0m.
- Month 8 reporting recognises 8/12ths of the new funding (£21.63m), with the end of year forecast changing to £31.55m
- Five conditions are attached to the conditionally recurrent funding element of £26.0m. In summary, the Health Board must deliver:

- The revised Target Control Total (TCT) in 2024/25, or better. The TCT has changed from £44.8m to £31.55m to match the new forecast position.
- A financial improvement trajectory over the next three-year planning period and break even by Year 3.
- Sustaining the 104-week planned care target in 2025/26 and improve cancer in line with national targets.
- Progress implementing the clinical services plan to ensure sustainability.
- Regional changes at speciality levels which address sustainability and delivers quantifiable outputs in each year of the three-year plan.
- £2.6m is the new monthly planned deficit, which was the equivalent of £5.3m prior to funding being received

## Financial Position

- The Month 8 financial position is a surplus of £18.3m, recognising 7/12ths of prior months WG funding impact. The operational variation to plan is £(1.5)m with the in-month savings target of £2.7m being successfully over-identified by £0.5m (**page 4, Appendix 2**).

Driver (£'m)	Current month variance to breakeven	Year to Date variance to breakeven	End of Year forecast to breakeven
Planned Deficit	2.6	21.0	31.5
Unidentified / (Identified) savings gap / (improvement)	(0.5)	1.0	1.0
Under / (Over) Delivery of Savings Schemes	0.1	0.9	1.0
Core Operational Variation	(1.6)	(2.6)	(2.0)
Additional Funding	(18.9)	-	-
Gross Forecast	(18.3)	20.1	31.5
Reported Net Position	(18.3)	20.1	31.5

## Alert (may require discussion)

There is a lack of confidence that any action in place is sufficient to address the issue satisfactorily and/or within the scope of the operational team or executive to resolve. Engagement, action or intervention required.

## Financial Performance

- The Chief Operating Officer (£1.9m) and Director of Nursing (£0.4m) portfolios are adversely performing against core budgets, offset by all other directorates under spending against core budgets when factoring in over-delivery against savings requirements (page 5 refers).
- The projected under-delivery against identified savings plans of £1.0m is linked, in the main, to bed plans within Wishybush Hospital (WGH).

## Savings Delivery and Implications for Underlying Deficit

- There has been significant effort in the last quarter to identify the £32.4m Savings target, the current savings gap is now £1.0m to be identified from the Opportunities Framework, coupled with a delivery gap of £1.0m against expected benefits.

- Whilst the savings delivery is positive, of the £30.4m identified to date, there is a recurrent savings shortfall of £14.1m, resulting in the underlying deficit exceeding £31.5m (adjusted for the £31.5m recurring funding).
- Services have undertaken an initial review to convert non recurrent schemes to recurrent, but this has only yielded a nominal value to date with an agenda item added to the Escalation meetings.
- As part of the recovery actions and to minimise the impact on the underlying deficit in readiness for the 2025/26 planning cycle, the Executive Team have committed to identifying £20.0m of robust recurring deliverable plans by December 2024. Following the first submission of plans and an Executive Team review, no assurance can currently be taken that £20.0m will be identified by directorates by December 2024.

### **Level 3 Escalated Directorates**

The following directorates have been escalated to Level 3 (no assurance) for three consecutive months or more, for the domain of Finance, Strategy and Planning. An urgent recovery plan is required from each, and assurance cannot be taken that there is an imminent improvement trajectory in place.

- Carmarthenshire Integrated System
- Pembrokeshire Integrated System
- Mental Health and Learning Disabilities
- Estates and Facilities
- Medicines Management
- Planned Care
- Women's and Children
- Therapies and Health Sciences

### **Advise (to monitor)**

There are areas of concern where assurance has been taken on actions in place but requires close monitoring. An early warning of an emerging and potentially serious concern.

### **Medical Pay Review Action Plan**

- Managing medical rotas and variable pay has been a critical focus for the Health Board with Bronglais Hospital (BGH) and Mental Health and Learning Disabilities (MHLD) continued use of premium locum and agency to cover sickness, annual leave rota planning, and gaps within rosters.
- Rate Card proposals are required with the Local Medical Committee (LMC) and exit strategies for reliance on premium cover within this area. One of the key components of the plan is Allocate adoption across the sites, whilst plans are progressing around variable pay, E-rostering, this is pending the Allocate implementation and business process adoptions.

### **Capital**

- There is an emerging underspending risk to deliver the Capital Resource Limit, there is a significant shortfall against the budgeted cost for the Fluoroscopy Room Scheme at Witybush which has been discussed with the WG Capital Team.

### **Cash**

- The Health Board will require strategic cash assistance in line with its forecast deficit and working capital balances. An approved cash management strategy is in place, having been approved by the Sustainable Resources In-Committee on 22 October 2024.
- A strategic cash request was submitted by the 5 December 2024 deadline to WG. This reflects the revised deficit of £31.5m, and the working capital requirements. The revised letter is attached as **Appendix 3**.
- With assurance now in place that the Health Board will most likely achieve the restated annual plan deficit and target control total, as assumption is made that WG will cover the planned deficit cash requirement, but the committee is advised that the same confidence cannot yet be taken for the full working capital requirement until a response is received from WG.

#### **Assure (to note)**

There is confidence that actions are robust and will be sufficient to address the issue or generally operating effectively. Routine monitoring.

#### **Forecast Deficit**

The year to date (YTD) variance to breakeven position of £20.1m is £(0.9)m below the planned deficit of £21.0m for the first time this financial year. With an improving run rate trend, and several further financial improvement actions in progress, either as savings schemes or mitigation actions, the organisation will be undertaking an assessment of progress of financial improvement in readiness for Month 9 reporting.

#### **Grip and Control Measures**

- The internal escalation framework is fully implemented. Escalation meetings have been undertaken for all escalated directorates. These directorates have received a clear message over the need to deliver financial recovery plans for their core budgets, and to convert savings opportunities into deliverable plans.
- Grip and control measures covering recruitment, training and procurement overseen through the Financial Control Sub-Group, chaired by the Director of Finance is providing scrutiny to current vacancies.
- Further controls implemented and now in place include:
  - The cessation of any planned Nurse and Healthcare agency for all service areas with the exception of Bronglais General Hospital, who will cease from March 2025.
  - Cessation of Admin and Clerical variable pay, including additional hours, overtime, and bank requests
  - Exceptional requests will only be approved via an application to the Financial Control Subgroup.

#### **NHS Executive Financial Planning and Delivery Review of Finance Board Report**

During September and October 2024, the NHS Executive Financial Planning and Delivery (FP&D) Team undertook a national review of all health boards Finance Board Reports to compare against best practice requirements. Attached with this paper (**Appendix 4**) is the feedback provided to Hywel Dda University Health Board (HDdUHB) from FP&D,

**Appendix 4a** titled 'Appendix Review of Finance Board Reports'. The following summary statement is made within the appendix in reference to the quality of the HDdUHB Finance Performance Report, that is presented to Board or Sustainable Resources Committee (SRC) each month:

*"The Hywel Dda report was last reviewed in 2023 and substantially updated to take account of the latest good practice guidance such as the principles of Making Data Count and reviewing other Board report. It is felt that the revised report provides relevant data and insight to support the Board to understand the organisation's financial position and the information is presented in a targeted manner making good use of visuals."*

The review was positively explained to the health boards finance management team as part of the ongoing Targeted Intervention engagement meetings. There some observations made within the report, and these are listed as a further **Appendix 4b**, titled 'Appendix Review of Board Finance Report Hywel Dda Response', with a response shared on each for the Committees assurance.

### Argymhelliad / Recommendation

The Committee is asked to:

- **RECOGNISE** that following Welsh Government funding received, the Health Board's Deficit plan is now £31.5m, which is the new Target Control.
- **RECOGNISE** the financial position is on an improved trajectory, and that the organisation will be undertaking an assessment of financial improvement actions in progress in readiness for Month 9 reporting.
- **ACKNOWLEDGE** that with a year-to-date delivery of £20.1m against a planned deficit of £21.0m, the Health Board is now on a trajectory to achieving the revised planned deficit of £31.5m.
- **NOTE** the five conditions attached to the conditionally recurrent funding received of £26.0m
- **SCRUTINISE** the progress of savings actions undertaken as part of the recommendations presented to Public Board in September 2024 and in particular to bridge the recurrent savings gap with an Executive Team commitment to identify £20.0m of recurrent savings by the end of December 2024.
- **SCRUTINISE** the Executive Delegated Officer portfolios which are overspending against their delegated budgets.
- **SEEK ASSURANCE** from those directorates with a level 3 escalation for Finance, Strategy and Planning, that they have sufficient actions and milestones in place to de-escalate (details provided within the IPAR report as well as key directorates listed under the alert section).
- **SEEK ASSURANCE** that:
  - Plans are translated from opportunities to delivery through the three-delivery functions Value and Sustainability Group, IQFPD Group and the Healthier Mid and West Wales Group
  - Mitigating actions are being developed to address areas of overspend
  - Executive leads are generating schemes to develop into robust recurring savings plans by December 2024 for the £20.0m commitment made during September 2024 in Executive Team meeting
- **RECOGNISE** the requirement of enacting the Cash Management Strategy if the Strategic cash request is not approved in full by Welsh Government.

- **ACKNOWLEDGE** the comments made from the Review of Finance Board Report and **SEEK ASSURANCE** the responses to the observations contained within the report are appropriate for the ongoing financial stewardship responsibilities of the Committee.

Amcanion: (rhaid cwblhau) Objectives: (must be completed)	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.1 Undertake detailed scrutiny of the organisation's overall: <ul style="list-style-type: none"> <li>• Monthly, quarterly and year-to-date financial performance;</li> <li>• Performance against the Savings Delivery and the Cost Improvement Programme providing assurance on performance against the Capital Resource Limit and cash flow forecasts.</li> </ul>
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	1843 (score 25) Risk of the Health Board not being able to meet the statutory requirement of breaking even in 2024/25 due to significant deficit position. Note that the risk is being reviewed in light of the restated planned deficit and target control total expectation from Welsh Government.
Parthau Ansawdd: Domains of Quality <a href="#">Quality and Engagement Act (sharepoint.com)</a>	7. All apply
Galluogwyr Ansawdd: Enablers of Quality: <a href="#">Quality and Engagement Act (sharepoint.com)</a>	6. All Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	All Planning Objectives Apply
Amcanion Llesiant BIP: UHB Well-being Objectives: <a href="#">Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022</a>	9. All HDdUHB Well-being Objectives apply

**Gwybodaeth Ychwanegol:  
Further Information:**

Ar sail tystiolaeth: Evidence Base:	Monitoring returns to Welsh Government based on HDdUHB's financial reporting system.
Rhestr Termiau: Glossary of Terms:	BGH – Bronglais General Hospital CHC – Continuing Healthcare FDU – Finance Delivery Unit FNC – Funded Nursing Care FYE – Full Year Effect GGH – Glangwili General Hospital GMS – General Medical Services MHLD – Mental Health & Learning Disabilities NICE – National Institute for Health and Care Excellence OCP – Organisational Change Policy/Process OOH – Out of Hours PPH – Prince Philip Hospital PSPP – Public Sector Payment Policy RTT – Referral to Treatment Time T&O – Trauma & Orthopaedics TTP – Test, Trace, Protect WG – Welsh Government WGH – Withybush General Hospital WRP – Welsh Risk Pool WHSSC – Welsh Health Specialised Services Committee YTD – Year to date
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Adnoddau Cynaliadwy: Parties / Committees consulted prior to Sustainable Resources Committee:	Finance Team Management Team Executive Team

<b>Effaith: (rhaid cwblhau)</b> <b>Impact: (must be completed)</b>	
<b>Ariannol / Gwerth am Arian:</b> <b>Financial / Service:</b>	Financial implications are inherent within the report.
<b>Ansawdd / Gofal Claf:</b> <b>Quality / Patient Care:</b>	The impact on patient care is assessed within the savings schemes.
<b>Gweithlu:</b> <b>Workforce:</b>	The report considers the financial implications of our workforce.

<b>Risg: Risk:</b>	Financial risks are detailed in the report.
<b>Cyfreithiol: Legal:</b>	HDdUHB has a legal duty to deliver a breakeven financial position over a rolling three-year basis and an administrative requirement to operate within its budget within any given financial year.
<b>Enw Da: Reputational:</b>	Adverse variance against HDdUHB's financial plan will affect its reputation with Welsh Government, Audit Wales, and with external stakeholders.
<b>Gyfrinachedd: Privacy:</b>	Not Applicable.
<b>Cydraddoldeb: Equality:</b>	Not Applicable.

**Cyfarwyddwr Cyffredinol Grŵp Iechyd, Gofal Cymdeithasol a'r  
Blynyddoedd Cynnar / Prif Weithredwr GIG Cymru**

**Director General Health, Social Care & Early Years Group / NHS  
Wales Chief Executive**



**Llywodraeth Cymru  
Welsh Government**

Dr Philip Kloer  
Chief Executive  
Hywel Dda University Health Board

Our Ref: JP/HJ/SB

2 December 2024

Dear Phil

**Hywel Dda University Health Board - 2024/25 In-year financial allocations & revised  
Target Control Total (TCT)**

For 2024/25, as part of the planning and allocation framework, significant funding was made available to Health Boards in NHS Wales. This sat alongside a clear financial approach and delivery expectation, and for those Health Boards in deficit to develop a path to financial sustainability.

In addition, Welsh Government have set out on numerous occasions this financial year, the imperative for Health Boards to deliver on their own plans. For Hywel Dda University Health Board (Hywel Dda) we have discussed this in depth through the escalation process and Targeted Intervention mechanisms.

I have made clear to all organisations that for 2024/25 Welsh Government requires Health Boards to deliver the plans that they themselves have set out. As at month 7, these plans result in a cumulative deficit of £220m. Delivery of organisations own plans and this forecast position is crucial, and failure of Health Boards to deliver their own plans would be challenging, problematic, and unsupportable.

I have also made clear that the HSCEY finance team have been reviewing Health Board allocations against the Resource Allocation Formula to consider if any Health Board is materially distant from target. This has been an important consideration in assessing if any financial support could be provided to Health Boards, alongside delivery of existing plans. That has informed the next steps I set out below.

I can confirm that total funding of **£50m** will be allocated across the seven Health Boards on a fair-shares basis. For Hywel Dda, this results in an in-year recurrent allocation of **£6.45m**. This allocation is in recognition of consistent pressures that are being experienced by all Health Boards, which was supported in part by non-recurrent funding in 2023/24. Specifically, this is to support continued demand and inflationary pressures in relation to prescribing, secondary care medicines, and packages of care (CHC/FNC) in particular.

I can also confirm that for Hywel Dda University Health Board, following the review of distance from target, an allocation of **£26m** will be made on an in-year basis. This allocation and its recurrence is conditional on the Health Board delivering the associated delivery conditions with this funding set out in Appendix 1.

In doing so, I acknowledge the progress that the Health Board has made in savings delivery in this financial year, and progress with the TI action plan. The continued development of your clinical services plan and strengthened regional working with Swansea Bay are crucial to support the future sustainability of services for the Health Board.

On the basis of the above, the Health Board's year-end forecast at month 8 is assumed to reduce from the current forecast of £64m, to a forecast deficit of **£31.5m**, which will also be confirmed as the Health Board's restated Target Control Total.

I emphasise the importance of the Health Board meeting **all** of the delivery conditions associated with this funding, and the Cabinet Secretary for Health & Social Care reserves the right to withdraw this funding at any time if progress is not made, and delivery conditions are not met.

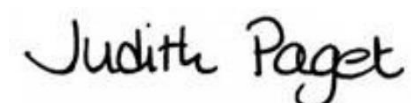
From a financial perspective, these conditions reflect the Health Board must deliver this control total and forecast of £31.5m deficit or better in 2024/25 and deliver a financial improvement trajectory that delivers in-year financial balance by the end of the next three-year IMTP cycle and agree that improvement trajectory with Welsh Government.

The Health Board must agree the application of this additional funding with the Financial Planning & Delivery team of the NHS Executive, so that it is applied in line with the principles set out and that there is a shared and agreed assessment of the Health Board's residual deficit. This will need to be clearly translated into your plans going forward as to how this is addressed.

Next year's outlook will continue to be challenging, and there will be an ongoing requirement for sustained progress in both financial and service performance, in addition to ensuring high quality, safe and sustainable services for 2025/26. I am therefore expecting to see your continued focus on delivering this agenda and meeting the delivery conditions set out in this correspondence.

I trust this is clear, and these ongoing delivery expectations are understood. If you require any clarification on the content of this letter, or the delivery conditions set out in Appendix 1, please raise these directly with Hywel Jones in the first instance.

Yours sincerely



**Judith Paget CBE**

cc: Hywel Jones, Director of Finance, HSCEY Group Welsh Government / NHS Wales  
Huw Thomas, Director of Finance, HDUHB  
Nick Wood, Deputy CEO NHS Wales

## **Appendix 1 – Delivery conditions associated with in-year financial allocations.**

The allocation of £6.45m referred to in this correspondence is Hywel Dda University Health Boards fair share allocation of £50m being provided to all Health Boards on a recurrent basis. This is in recognition of the cost drivers set out above.

The **£26m** specific allocation set out above has the following associated delivery conditions. The Cabinet Secretary for Health & Social Care reserves the right to withdraw this allocation at any time should these delivery conditions not be met. The specific delivery milestones and timescales associated with these conditions must be set out in your plans for 2025/26 and agreed with Welsh Government:

- a) The Health Board must deliver the revised target control total deficit set in 2024/25 of £31.5m, or better.
- b) The Health Board must deliver a financial improvement trajectory that delivers in-year financial balance by the end of the next three-year IMTP cycle and agree that improvement trajectory with Welsh Government.
- c) The Health Board must, alongside developing a financial improvement trajectory as set out above, develop plans to sustain delivery of the 104-week planned care treatment target in 2025/26, and ensure improvements in timely access to cancer care in line with national targets and standards.
- d) The Health Board must progress implementing a sustainable clinical model and clinical services plan that is aligned to the financial improvement trajectory.
- e) The Health Board must deliver a tangible specialty specific regional change programme that addresses fragile and unsustainable services, with Swansea Bay, that delivers in each year of the next three-year planning cycle.



GIG  
CYMRU  
NHS  
WALES

Bwrdd Iechyd Prifysgol  
Hywel Dda  
University Health Board




# Financial Performance Report – Sustainable Resources Committee

## Month 8 2024/25

17 December 2024

# Contents

	Executive Summary.....	3
	Key Performance Indicators.....	8
	Savings Plans and Delivery Performance.....	9
	Revenue Position.....	12
	Next Steps and Mitigating Actions.....	16
	Appendix: Key Analysis .....	17

## Executive Summary (1 of 5)

- New funding has been allocated to the Health Board, communicated in a letter to the CEO from Director General for HSCEY on 2 December 2024 – the total funding is £32.45m, split into two elements
- Month 8 reporting recognises 8/12ths of the new funding (£21.63m), with the restated plan deficit changing to £31.55m
- Five conditions are attached to the conditionally recurrent funding element – one of which being a financial expectation of breaking even across a financial year by no later than 2027/28 (within the next three-year planning cycle)

Component	£'m	Comments
Original Target Control Total (TCT)	44.80	As outlined by WG in 2023/24
Gap to Achieve Target Control Total	19.20	Health Board did not plan to achieve TCT in 2024/25
<b>Original Annual Plan</b>	<b>64.00</b>	<b>As submitted to Board and WG in March 2024</b>
New inflationary allocation	(6.45)	Fairs shares of all Wales £50m, recurrent for additional drugs and CHC inflation
New distance from target allocation	(26.00)	Conditionally recurrent based on achieving five criteria
<b>Restated Annual Plan</b>	<b>31.55</b>	<b>Original Annual Plan less new funding</b>
New Gap to Achieve Target Control Total	0.00	WG confirmed in the same letter that the TCT is the same as the new Plan
<b>Restated Target Control Total</b>	<b>31.55</b>	<b>The same as the restated Annual Plan deficit</b>

**Note:** £2.6m is the new monthly planned deficit, which was the equivalent of £5.3m prior to funding being received

Executive Summary (2 of 5)

The Health Board’s Restated Annual Planned Deficit is £31.5m with a savings target of £32.4m.						
Financial Management	The Month 8 financial position is a surplus of £18.3m, recognising the impact of 7/12 <sup>th</sup> prior months’ Welsh Government funding. The core operational variance to plan is £(1.6)m with the in-month savings target of £2.7m being successfully over-identified by £(0.5)m, with savings plans over-delivering against their planned benefits by £(0.1)m. An over-reliance on non-recurrent savings in-year gives rise to a significant recurrent gap (£14.1m), which increases the underlying deficit as the starting point for the 2025/26 planning cycle.					
	Driver (£’m)	Prior month variance to breakeven	Current month variance to breakeven	Year to Date variance to breakeven	Prior month End of Year forecast to breakeven	End of Year forecast to breakeven
	Restated Planned Deficit	5.3	2.6	21.0	64.0	31.5
	Unidentified / (Identified) savings gap / (improvement)	(0.1)	(0.5)	1.0	1.9	1.0
	Under / (Over) Delivery of Savings Schemes	0.1	0.1	0.9	0.8	1.0
	Core Operational Variation	(1.0)	(1.6)	(2.6)	(2.7)	(2.0)
	Additional Funding	-	(18.9)	-	-	-
	Gross Forecast	4.3	(18.3)	20.1	64.0	31.5
	Reported Net Position	4.3	(18.3)	20.1	64.0	31.5
Key Measures <small>(Risk rating - Impact x Likelihood)</small>	Revenue	Risk #1843 5 x 5 = 25	The Health Board is now on a trajectory to achieve the restated planned deficit of £31.5m. Year to date, the reported net position of the Health Board is below the restated planned deficit by £(0.9)m. Improvements are being experienced in the expenditure run rate, with expectations of the Health Board to improve beyond the restated plan. This will be dependent on the progress from further management action in relation to the Board agreed actions and mitigation plans from service managers.			
	Cash	(Revision being undertaken in light of additional funding)	The Health Board will require strategic cash assistance in line with its forecast deficit and working capital balances. An approved cash management strategy is now in place. The strategic cash request was submitted prior to 5 December 2024 deadline to Welsh Government. This reflects the revised deficit of £31.5m.			
	Savings		Of the annual savings target of £32.4m, £31.4m has been identified on an in-year basis leaving a gap of £1.0m to be identified from the Opportunities Framework, along with a delivery gap of £1.0m against expected benefits. There is a recurrent savings shortfall of £14.1m, resulting in the underlying deficit exceeding £31.5m. Further actions are required to deliver those savings plans in relation to bed closure plans within Unscheduled Care Withybush and Oncology Aseptic Unit.			
	Capital		The risk to underspending against the Capital Resource Limit (CRL) has now been amended to a medium risk. There is a significant shortfall against the budgeted cost for the Fluoroscopy Room Scheme at Withybush which has been discussed with the Welsh Government Capital Team.			
	Underlying Deficit	Risk #1199 5 x 5 = 25	The underlying deficit remains a concern, after £31.5m is delivered in-year, there is currently a recurrent delivery gap of £14.1m for savings schemes. Should this not be remedied by the end of the financial year, the new year planning cycle will be adversely impacted. Any in-year impacts to the underlying deficit, excluding recurrent savings gaps, will be assessed in the planning cycle. A £20.0m commitment has been made to identify robust recurring deliverable plans by December 2024 to close the in-year recurrent gap and provide initial input to the 2025/26 financial plan.			

# Executive Summary (3 of 5)

## Key Breakdown of Movements

The following analysis is included to highlight key movements from the prior month in forecast, savings identification and savings delivery. Negative values denote improvements.

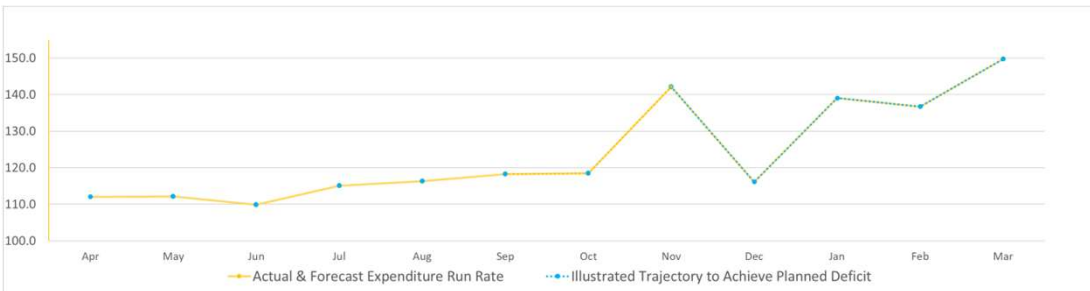
Driver (£'m)	Prior Month End of Year Forecast	End of Year Forecast	Movement in Forecast
<b>Restated Planned Deficit</b>	<b>64.0</b>	<b>31.5</b>	<b>(32.5)</b>
Unidentified Savings Gap	1.9	1.0	(0.9)
Under / (Over) Delivery of Savings Schemes	0.8	1.0	0.2
Core Operational Variation	(2.7)	(2.0)	0.7
<b>Gross Forecast</b>	<b>64.0</b>	<b>31.5</b>	<b>(32.5)</b>
Further mitigating actions required	0.0	0.0	-
<b>Reported Net Position</b>	<b>64.0</b>	<b>31.5</b>	<b>(32.5)</b>

Unidentified Savings Gap (£'m)	Change
In-month underspend conversion into savings	(0.4)
Newly identified schemes	(0.5)
Blue/Red converted to Amber/Green savings schemes	0.0
<b>Movement in Unidentified Savings Gap</b>	<b>(0.9)</b>

Under / (Over) Delivery of Savings Schemes (£'m)	Change
Improvements to WGH Bed Schemes	0.2
<b>Movement in Savings Delivery</b>	<b>0.2</b>

## Monthly Actual and Forecasted Expenditure Run-Rate £'m

The service forecast revenue run-rate trajectory will need to be delivered to achieve £31.5m



Core Operational Variation (£'m)	Change
Clinical Services & Supplies	1.2
Commissioned Healthcare Services	0.2
Vacancies	0.2
Nursing & Midwifery (including HCSW & Premium Agency)	(0.3)
Secondary Care Drugs	(0.6)
<b>Movement in Core Operational Variation</b>	<b>0.7</b>

## Executive Summary (4 of 5)

### Key Performance Commentary

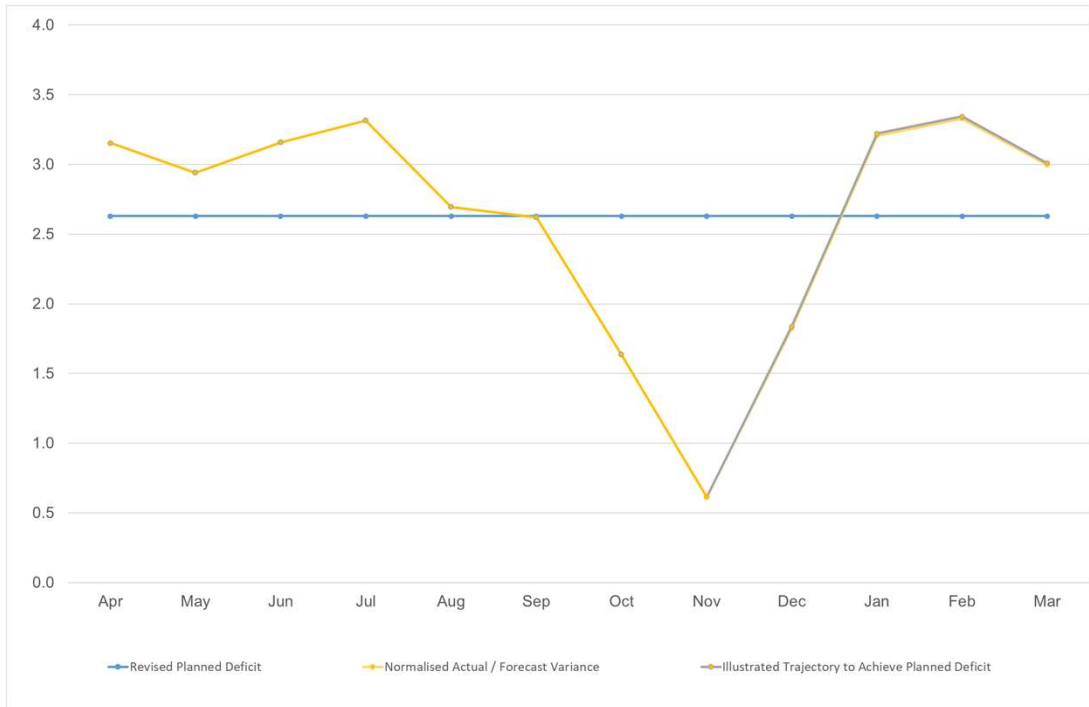
Chief Operating Officer (£0.8m of resourcing and drug challenges), and Director of Nursing (£0.4m) are adversely performing against core budgets, partly offset by other directorates under spending. Within Health Board Wide £0.7m Apprenticeship Invest to Save repayment to Welsh Government partially offset by £(2.6)m relating to the negotiated CHC uplift rates being lower than planning assumptions. Chief Operating Officer is under-delivering against identified savings plans by £1.1m linked, in the main, to bed plans within Withybush.

Delegated Officer (£'m)	Planned Savings Benefits	In-Year Savings Delivery	Savings Under / (Over) Delivery vs Identified Benefits	Core Budget Performance	Total (Savings Under / (Over) Delivery Plus Core Budget Performance Restated )
<b>Restated Planned Deficit</b>					<b>31.5</b>
Chief Executive	0.3	0.3	-	(0.1)	(0.1)
Director of Finance	1.7	1.7	-	(0.2)	(0.2)
Director of Nursing, Quality & Patient Experience	0.5	0.5	-	0.4	0.4
Chief Operating Officer	15.4	14.3	1.1	0.8	1.9
Director of Primary Care, Community & Long-Term Care	2.3	2.3	-	(4.3)	(4.3)
Director of Public Health	1.3	1.3	-	(0.5)	(0.5)
Director of Strategy and Planning	3.2	3.2	-	-	-
Director of Therapies & Health Sciences	1.6	1.6	-	-	-
Director of Workforce & Organisational Development	1.2	1.3	(0.1)	(0.5)	(0.6)
Executive Medical Director	0.3	0.3	-	(0.1)	(0.1)
Health Board Wide	3.6	3.6	-	2.5	2.5
<b>Subtotal</b>	<b>31.4</b>	<b>30.4</b>	<b>1.0</b>	<b>(2.0)</b>	<b>(1.0)</b>
Unidentified savings gap	1.0				1.0
<b>Gross forecast</b>	<b>32.4</b>	<b>30.4</b>	<b>1.0</b>	<b>(2.0)</b>	<b>31.5</b>

# Executive Summary (4 of 5)

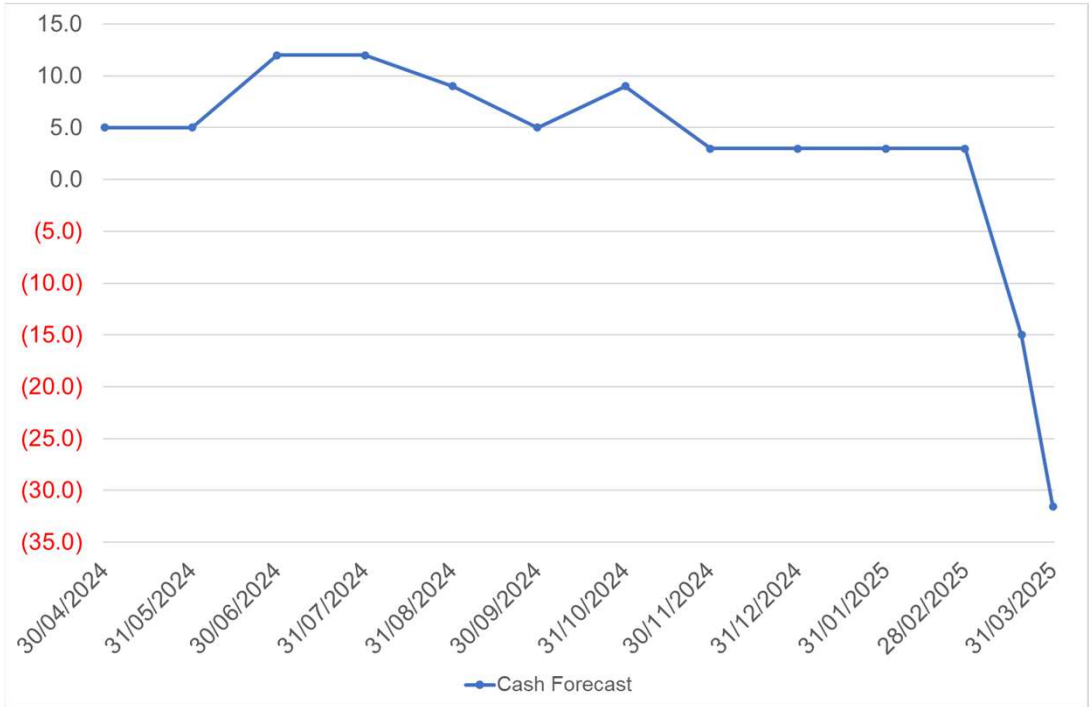
## Revenue Deficit Trajectory (£'m)

The Health Board's revised Planned Deficit is £31.5m with a savings target of £32.4m. The new funding received in month has been normalised over prior months. The revenue deficit trajectory is in line with the planned deficit, with an average deficit of £2.8m required for future months to achieve the planned deficit of £31.5m



## Cash Deficit Trajectory (£'m)

The Health Board will require strategic cash assistance in line with its forecast deficit and working capital balances. An approved cash management strategy is now in place. The strategic cash request was submitted prior to 5 December 2024 deadline to Welsh Government. This reflects the revised deficit of £31.55m.



# Key Performance Indicators



YTD Position

● £20.1m

Restated Annual Plan: £21.0m  
95.7% of Planned Deficit



Gross Forecast Outturn

● £31.5m

Restated Annual Plan: £31.5m  
Actions Required: £0.0m



In-Year Savings Identification

● £31.4m

Plan: 96.9% of required £32.4m  
Prior Month: £30.5m



In-Year Savings Delivery

● £30.4m

96.8% Delivery against Identified Plans



EoY Capital

● £35.3m

£0.0m deviation to EoY Plan



Underlying Financial Plan

● £45.7m

Revised Control Total £31.5m  
Prior Month: £77.2m



Total Pay

● £630.4m

Prior Month: £604.0m



Agency / Premium Locum

● £15.5m

Prior Month: £15.8m



Primary Care Prescribing

● £85.7m

Plan: £84.2m  
Prior Month: £85.7m



Cash Consequences

● £31.5m

Request pending with WG  
Liquidity Concerns from Feb 25



Secondary Care Drugs

● £70.1m

Plan: £67.7m  
Prior Month: £70.1m



Energy

● £10.6m

Plan: £11.9m  
Prior Month: £10.6m

# Savings Plans and Delivery Performance (1 of 3)



Annual Plan Requirement

£32.4m



In-Year Delivery

£30.4m



In-Year Shortfall

£2.0m



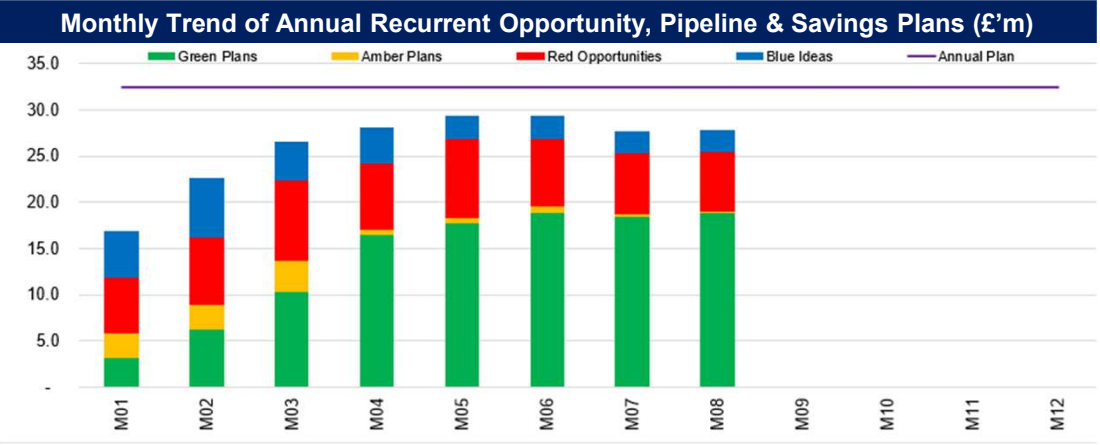
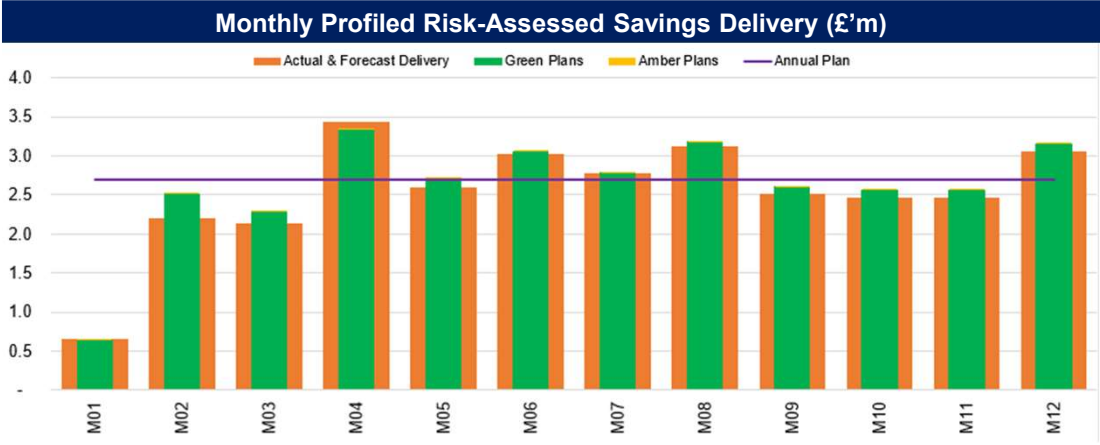
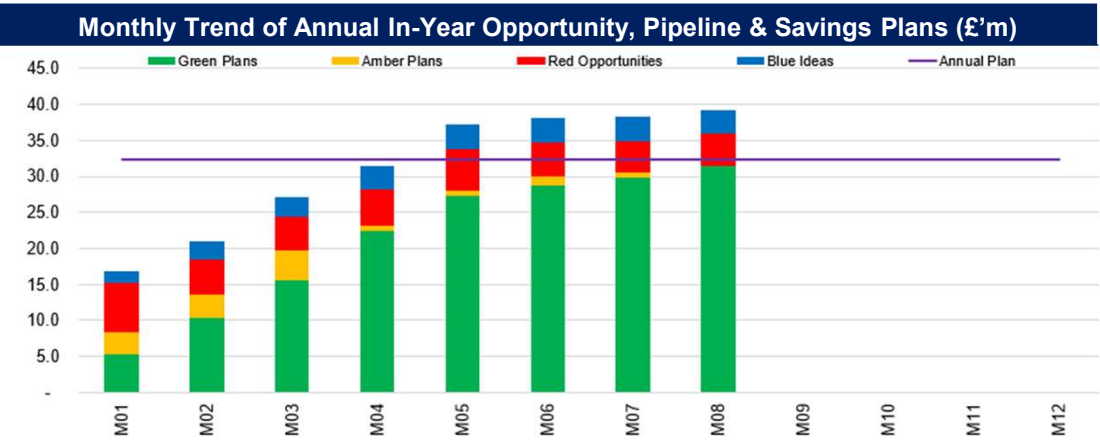
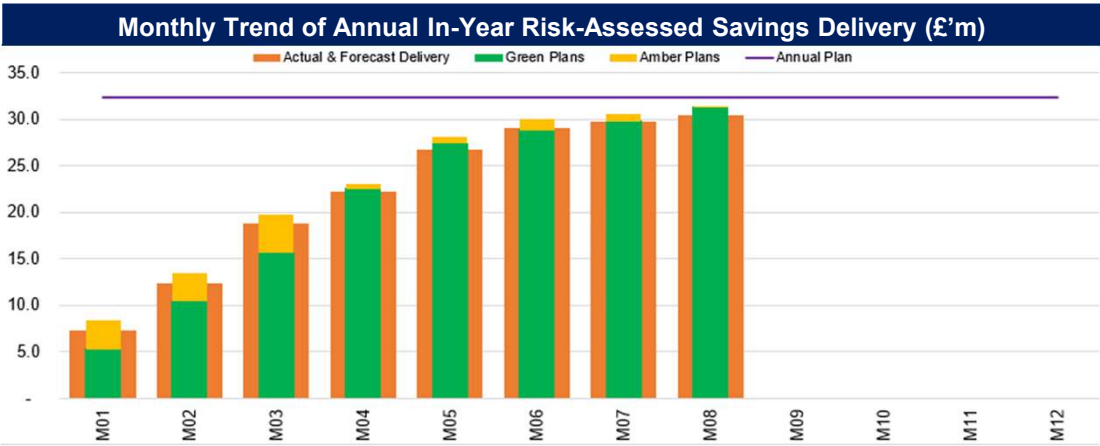
Recurrent Delivery

£18.3m



Recurrent Shortfall

£14.1m



# Savings Plans and Delivery Performance (2 of 3)

Annual Savings Month to Month Movement (£'m)	Prior Month	Current Month	Change
Recurrent savings identification (in-year element only)	14.3	14.6	0.3
Non-recurrent savings identification	16.2	16.8	0.6
Total in-year savings identification	30.5	31.4	0.9
Unidentified / (identified) savings gap/(improvement)	1.9	1.0	(0.9)
Recurrent savings delivery (in-year element only)	13.5	13.7	0.2
Non-recurrent savings delivery	16.2	16.7	0.5
Total in-year savings delivery	29.7	30.4	0.7
Savings under / (over) delivery vs identified benefits	0.8	1.0	0.2
Savings Delivery Gap/(Improvement) vs Annual Plan	2.7	2.0	(0.7)

In-Year Savings Delivery Movement Summary	Number of Schemes	£'m
In-month underspends converted to savings	4	0.4
Newly identified schemes	2	0.5
Blue/Red converted to Amber/Green savings schemes	0	0.0
Total In-Year Savings Delivery Movement from Prior Month	6	0.9

Note

Savings aspirations (£62.5m) have been issued to all delegated budget holders, which exceed the annual plan target (£32.4m), to ensure risks are mitigated across portfolios to deliver £32.4m as a minimum in-year.

Key Savings Commentary
<p><b>Annual Plan Target = £32.4m</b> <b>Forecast Delivery Shortfall versus Annual Plan = £2.0m</b></p> <p>Currently £1.0m behind plan for saving scheme identification with an additional £1.0m forecast delivery under-performance against the schemes that have been identified, resulting in the total forecast delivery shortfall of £2.0m.</p> <p><b>Main reasons for the under-delivery of identified scheme benefits £1.0m:</b></p> <ul style="list-style-type: none"><li>WGH 25 bed reduction delayed due to surge on wards 4 &amp; 12 and delay in implementing nursing shift changes in A&amp;E.</li><li>WGH Stroke bed reduction delivery impact due to requirement of an additional 1wte HCSW 24/7 staffing requirement</li><li>WGH non-delivery of Medical Staffing reduced SDEC hours savings scheme due to pay protection</li><li>Planned Care biosimilar drug no longer available in the market but an alternative scheme has been introduced.</li><li>Oncology – Mainly due to rental costs that have transpired since the savings scheme commenced.</li><li>Unscheduled Care Prince Phillip - related to the Minor Injuries Unit.</li><li>Nursing - related to the Nursing Income savings.</li></ul> <p><b>Material Movement Changes £0.9m:</b></p> <p><b>New schemes added in-month £0.5m:</b></p> <ul style="list-style-type: none"><li>Planned Care £0.2m – One non recurrent scheme related to Theatres variable pay.</li><li>Primary Care £0.3m – One recurrent scheme related to non-ringfenced services and contracts.</li></ul> <p><b>Directorate Underspends £0.4m:</b></p> <ul style="list-style-type: none"><li>Planned Care - £0.3m – One new underspend scheme related to Pay efficiencies</li><li>The remaining £0.1m is for three new underspend schemes split across for 2 directorates (Strategic planning &amp; Asst Dir of Ops Quality &amp; Nursing)</li></ul>

# Savings Plans and Delivery Performance (3 of 3)

Delegated Officer (£'000)	Annual Savings Aspiration	In-Year Identified Plans	In-Year Recurrent Delivery	In-Year Non Recurrent Delivery	In-Year Total Forecast Delivery	In-Year Forecast Shortfall	In-Year % Saving vs Budget	Recurrent Forecast Delivery	Recurrent Forecast Shortfall	Recurrent % Saving vs Budget
CHIEF EXECUTIVE	169	287	186	101	287	(118)	7.9%	186	(16)	5.1%
CHIEF OPERATING OFFICER	41,482	15,371	6,552	7,764	14,316	27,166	2.4%	9,370	32,112	1.6%
ASST DIR OPS QUALITY & NURSING FACILITIES	51	111	0	111	111	(60)	10.9%	0	51	0.0%
MENTAL HEALTH & LD	2,468	3,275	1,225	2,050	3,275	(807)	6.6%	1,235	1,233	2.5%
ONCOLOGY & CANCER SERVICES	5,170	2,913	294	2,619	2,913	2,258	2.8%	633	4,538	0.6%
OPERATIONS DIR MANAGEMENT	1,509	266	171	0	171	1,338	0.6%	250	1,259	0.8%
PATHOLOGY	637	404	47	357	404	233	3.2%	82	555	0.6%
PLANNED CARE	1,423	406	98	308	406	1,017	1.4%	237	1,186	0.8%
RADIOLOGY	6,169	3,334	1,223	1,957	3,181	2,988	2.6%	1,647	4,522	1.3%
UNSCHEDULED CARE BRONGLAIS	1,164	384	291	93	384	780	1.6%	669	494	2.9%
UNSCHEDULED CARE GLANGWILI	4,825	1,170	1,170	0	1,170	3,655	3.6%	1,592	3,233	5.0%
UNSCHEDULED CARE PRINCE PHILIP	8,020	333	333	0	333	7,687	0.6%	1,011	7,009	1.7%
UNSCHEDULED CARE WITHYBUSH	3,735	661	253	269	521	3,213	1.3%	340	3,395	0.8%
WOMEN & CHILDREN	3,508	2,053	1,376	0	1,376	2,132	3.2%	1,603	1,905	3.7%
	2,803	61	71	0	71	2,732	0.1%	71	2,732	0.1%
DIRECTOR OF FINANCE	1,161	1,682	789	893	1,682	(521)	7.2%	1,161	(0)	5.0%
DIGITAL	839	717	500	217	717	122	4.3%	872	(33)	5.2%
FINANCE	298	954	289	665	954	(655)	16.0%	289	9	4.8%
PERFORMANCE	23	11	0	11	11	12	2.4%	0	23	0.0%
DIRECTOR OF NURSING, QUALITY & PATIENT EXPERIENCE	484	522	439	62	502	(18)	5.2%	439	44	4.5%
DIRECTOR OF PRIMARY CARE, COMMUNITY & LONG TERM CARE	11,632	2,324	905	1,442	2,347	9,285	1.3%	1,139	10,493	0.6%
CARMARTHENSHIRE COUNTY	4,304	333	0	353	353	3,950	1.1%	0	4,304	0.0%
CEREDIGION COUNTY	855	188	133	55	188	667	1.3%	173	682	1.2%
MEDICINES MANAGEMENT	4,790	523	0	523	523	4,267	0.5%	0	4,790	0.0%
PEMBROKESHIRE COUNTY	1,121	718	209	511	720	401	3.0%	403	718	1.7%
PRIMARY CARE	306	307	307	0	307	(1)	5.0%	307	(1)	5.0%
PRIMARY CARE MANAGEMENT	255	255	255	0	255	(0)	5.0%	255	(0)	5.0%
DIRECTOR OF PUBLIC HEALTH	329	1,339	329	1,010	1,339	(1,010)	20.4%	329	(0)	5.0%
DIRECTOR OF STRATEGY AND PLANNING	3,030	3,226	2,013	1,213	3,226	(196)	5.3%	2,013	1,017	3.3%
LTA'S WITH OTHER NHS PROVIDERS	2,844	1,927	1,927	0	1,927	917	3.4%	1,927	917	3.4%
STRATEGIC PLANNING	186	1,299	86	1,213	1,299	(1,113)	34.9%	86	100	2.3%
DIRECTOR OF THERAPIES & HEALTH SCIENCES	1,414	1,558	0	1,558	1,558	(144)	5.5%	600	814	2.1%
DIRECTOR OF WORKFORCE & ORGANISATIONAL DEVELOPMENT	758	1,264	349	990	1,339	(580)	8.8%	758	0	5.0%
HEALTH BOARD WIDE	1,814	3,595	2,100	1,495	3,595	(1,781)	9.9%	2,100	(286)	5.8%
MEDICAL DIRECTOR	202	263	47	216	263	(61)	6.5%	202	(0)	5.0%
Grand Total	62,474	31,431	13,708	16,745	30,454	32,021	3.2%	18,297	44,178	1.9%

## Revenue Position (1 of 4): In-Month Revenue Position

Theme	£'m	Operational Driver Comments
<b>Restated Planned Deficit</b>	<b>2.6</b>	<b>Revised Monthly Deficit (previously £5.3m/month)</b>
New Welsh Government funding	(18.9)	Total new Welsh Government funding £32.45m, 7/12 YTD funding catch up included in the in-month position.
Unidentified Savings Gap to Annual Plan	(0.5)	The in-month Annual Plan includes a requirement of £2.7m savings identification and delivery, of which £3.2m is identified for delivery. £1.7m identified non-recurrently, highlighting a continued recurrent gap.
Clinical Services & Supplies	0.3	Prince Phillip Hospital general consumables, Continuous Positive Airway Pressure machines (Sleep Service) and continued growth in patient numbers for insulin pumps & general consumables used by Operational areas.
Other Non-Pay	0.3	IT contract and telephone expenditure due to inflationary increases above 8%.
Primary & Secondary Care Drugs	0.3	Primary Care price impact of the August Prescribing Audit Report which has been transacted in month £0.2m. Oncology price increases of 24%, £192 higher compared to M8 in FY24
Administration Vacancies	(0.3)	Continuation of Administration & Clerical vacancies, particularly across operational directorates where savings schemes have yet to be fully identified, thus recruitment is re-prioritised through the Financial Control Subgroup
Nursing & Healthcare	(0.4)	Reduced Nursing & Healthcare expenditure across Directorates
Primary Care	(0.7)	Dental contracts handed back to the Health Board, partially offset by associated reductions in income £(0.4)m. Community Pharmacy payments £(0.3)m
Income Overachievement	(1.0)	Increased Non-Contracted Activity & other Central Income streams alongside widespread income overachieving across Directorates.
<b>Total Deviation to Planned Deficit</b>	<b>(2.0)</b>	
<b>Reported In-Month Position</b>	<b>(18.3)</b>	<b>Core Operating Variance £(1.6)m, Unidentified Savings £(0.5)m, Savings Under-Delivery £0.1m</b>

## Revenue Position (2 of 4): Year to Date Revenue Position

Theme	£'m	Operational Driver comments
<b>Restated Planned deficit</b>	<b>21.0</b>	<b>Revised Deficit and Target Control Total following new funding (8/12ths) of £21.6m</b>
Unidentified savings gap to annual plan	1.1	The YTD plan includes a target of £18.9m savings identification and delivery, of which £17.3m is identified for delivery, leaving a gap of £1.6m.
Other Non-Pay	1.6	Other sources of energy (LPG, Biomass & Heating Oil). RAAC inspection (wards only), additional costs associated with ongoing maintenance and repairs.
Clinical Services & Supplies	1.5	General consumables used by Wards within Prince Phillip Hospital, Insulin Pump and Continuous Positive Airway Pressure Machines and Bronglais additional expenditure due to patient acuity.
Primary Care Drugs	1.4	Increased National cost per item to £7.75, which is higher than the annual plan cost per item of £7.56.
Secondary Care Drugs	0.7	Increase in Oncology price per patient alongside Homecare drugs pressures in Prince Philip and Glangwili acute wards and other drugs pressures in Withybush.
Medical Additional Cover and Premium	0.5	Paediatrics, Obstetrics and Gynaecology increased locum usage with additional retrospective shifts. Withybush Hospital locum and agency requirement to cover gaps in the roster within Accident & Emergency. Bronglais Hospital locum cover due to increased sickness and annual leave rota planning.
Nursing & Health Care Support	(0.6)	Reduced Nursing & Healthcare expenditure across Directorates.
Commissioned Healthcare Services	(0.6)	Decreases to Continuing Healthcare spend, particularly within Mental Health & Learning Disabilities.
Administration & Clerical Vacancies	(1.2)	Continuation of Administration & Clerical vacancies, particularly across Operational Directorates where savings schemes have yet to be fully identified, thus recruitment is re-prioritised through the Financial Control Subgroup.
Income Overachievement	(2.2)	Flying Start Local Authority increases within Women and Children, Secondary Drugs Velindre Drug rebates income and Planned Care Public Health Wales Bowl Screening income.
Primary Care Dental Contracts	(3.1)	Dental contracts handed back to the Health Board, partially offset by associated reductions in income. One-off benefit included a recovery of dental underperformance from 2023/24.
<b>Total Deviation to Planned Deficit</b>	<b>(0.9)</b>	
<b>Reported Year to Date Position</b>	<b>20.1</b>	<b>Core Operating Variance £(2.6)m, Unidentified Savings £1.0m, Savings Under-Delivery £0.9m</b>

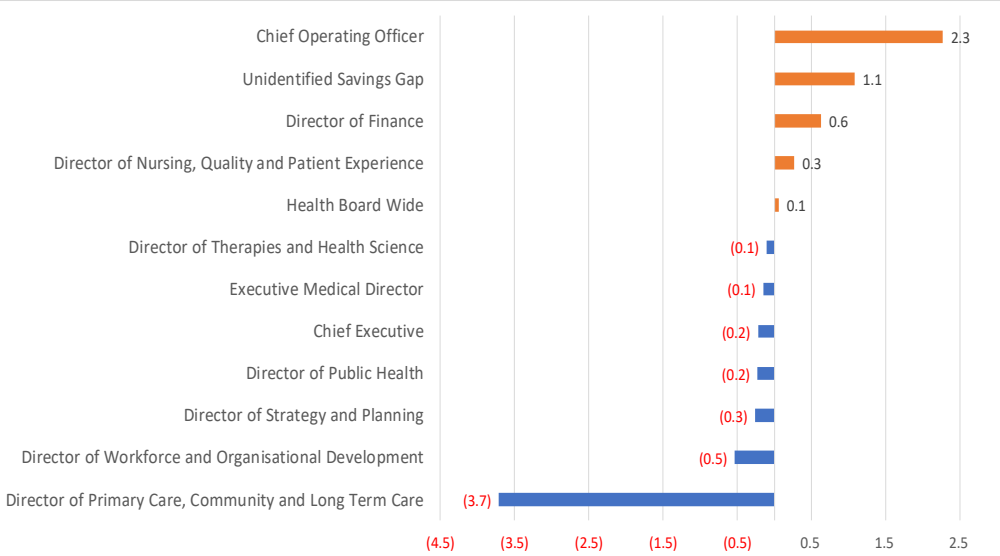
## Revenue Position (3 of 4): End of Year Forecast Gross Revenue Position

Theme	£'m	Operational Driver comments
<b>Restated Planned Deficit</b>	<b>31.5</b>	<b>Revised Deficit and Target Control Total following new funding of £32.45m</b>
Unidentified savings schemes	1.0	The FY25 plan includes a target of £32.4m savings delivery, £31.4m identified leaving gap of £1.9m, £14.3m are Recurrent and £16.2m are Non-Recurrent.
Other Non-Pay	2.4	Other sources of energy (LPG, Biomass & Heating Oil). RAAC inspection (wards only), additional costs associated with ongoing maintenance and repairs. Theatre consumables driven by increased Orthopaedic Sessions at Prince Phillip Hospital & Regional Orthopaedic Work with Swansea Bay.
Clinical Services & Supplies	2.2	Pathology increased activity within lab testing. Prince Phillip Hospital Continuous Positive Airway Pressure Machines and Insulin Pumps. Paediatric equipment aids in Women & Children.
Secondary Care Drugs	2.0	Oncology price growth surpassing the assumed price growth of 14%. Homecare drugs pressures in Prince Philip and Glangwili acute wards and other drugs pressures in Withybush.
Primary Care Drugs	1.4	Increased National cost per item to £7.75, which is higher than the annual plan cost per item of £7.56.
Medical Additional Cover and Premium	1.0	Bronglais significant use of locum and agency to cover sickness and annual leave rota planning as well as gaps within the roster in Accident & Emergency.
Commissioned Healthcare Services	(0.8)	Reductions to Continuing Healthcare packages, particularly within County Directorates.
Administration and Allied Health Vacancies	(1.7)	Continuation of Administration & Clerical vacancies, particularly across Operational Directorates where savings schemes have yet to be fully identified, thus recruitment is re-prioritised through FCSG.
Income Overachievement	(2.2)	Flying Start Local Authority increases within Women and Children, Secondary Drugs Velindre Drug rebates income and Planned Care Public Health Wales Bowl Screening income. Additional income in relation to Swansea Bay Regional Work and Non-Contracted Activity.
Nursing & Midwifery, incl. HCSW & Agency	(2.5)	Nurse Agency usage reduction particularly across Counties Community Care and Mental Health & Learning Disabilities.
Primary Care Dental Contracts	(2.8)	Dental underspend against contracts alongside Community Strategic Programme underspends £(4.5)m. Offset by Managed Practices overspend driven by premium locum and agency costs £2.3m.
<b>Total Deviation to Planned Deficit</b>	<b>0.0</b>	
<b>Reported End of Year Forecast</b>	<b>31.5</b>	<b>Core Operating Variance £(2.0)m, Unidentified Savings £1.0m, Savings Under-Delivery £1.0m</b>

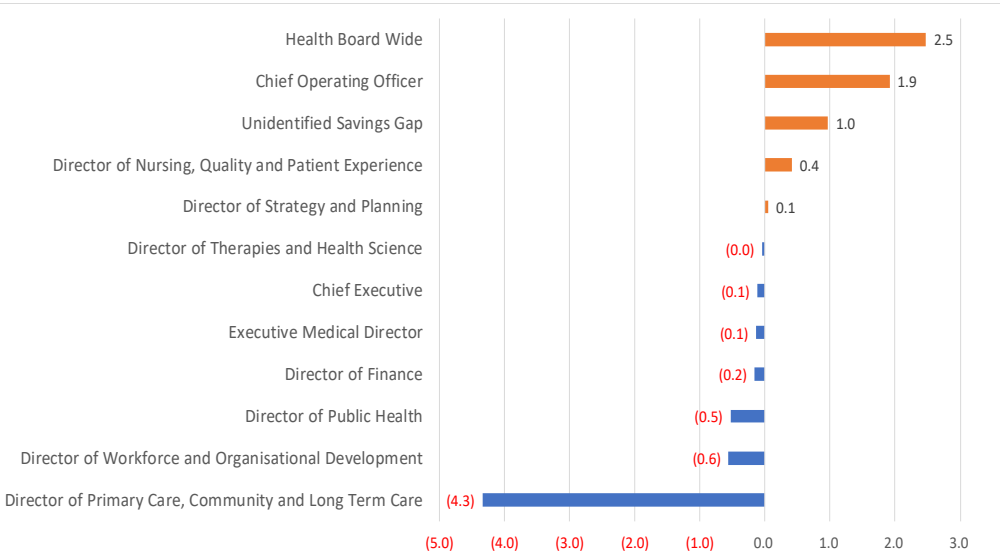
# Revenue Position (4 of 4): Summary Financial Performance by Portfolio (£'m)

## Delegated Officer Performance

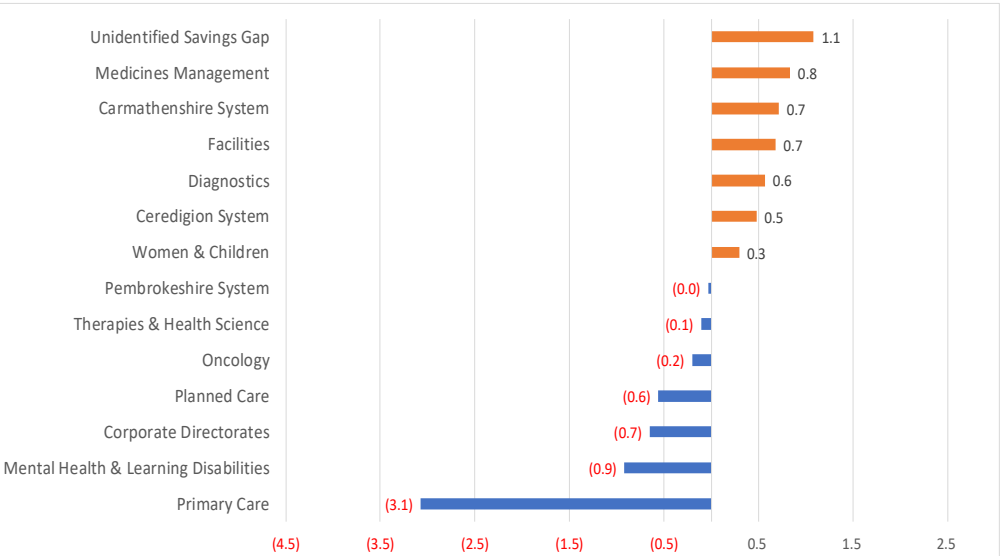
### Year to Date



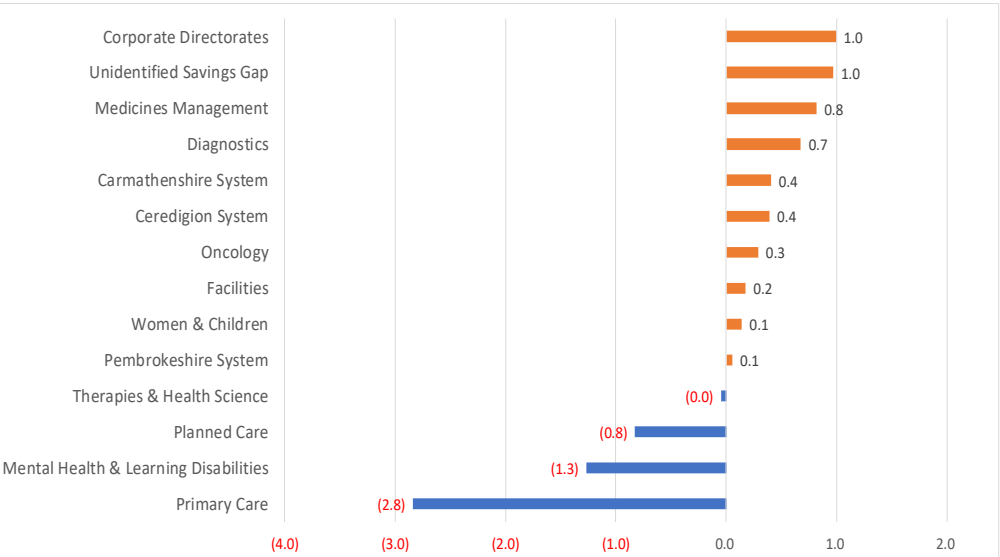
### End of Year



### Year to Date



### End of Year



# Next Steps and Mitigating Actions

## New Funding

Total funding, communicated in a letter to the CEO from Director General for HSCEY, is £32.45m, of which £26.0m has been made available on a conditionally recurrent basis, based on five criteria, one of which being to achieve a financial trajectory to breakeven by 2027/28. Whilst this does not change the previously agreed direction for the planning cycle, it provides clarity as to the Welsh Government expectation on the financial requirements to be included within the Health Boards plan for 2025-28.

## Further Actions

1. With an **improving run rate trend**, and several further financial improvement actions in progress, either as savings schemes or mitigation actions, the organisation will be reviewing an assessment of progress in readiness for Month 9 reporting.
2. The programme of actions to deliver £4.2m recovery savings as agreed by the Board, have now been integrated with the **development of the £20.0m recurrent savings** as part of the planning cycle. The focus is to close the recurring savings gap to reduce the underlying deficit.
3. Further to the first draft **planning submissions from the service** on the 29 November, the next iteration of the plan is 20 December. This will include progress against the prioritisation of schemes with a clear distinction between investment and savings components. Final iterations are due by 24 January 2025 to enable a submission to the appropriate Committee forums before being presented to Public Board. The Executive Team commitment was for £20.0m of recurrent savings to be identified by December 2024 – this stands at £10.0m following the first submission, with most schemes in Blue idea status with further refinement urgently required.
4. Escalation process – Executive Delegated Officers, and their Service Leads are being scrutinised through the monthly forecasting and **internal escalation process** and are required to contain costs in line with their current forecast positions to deliver £31.5m. Further mitigating actions for areas of overspend are being scrutinised to ensure remedial actions are taken.
5. Medical Additional Cover and Premium – Bronglais Hospital and Mental Health continue use premium locum and agency to cover sickness, annual leave rota planning, and gaps within rosters. **Rate Card proposals required with LMC and exit strategies** for reliance on premium cover.

## Risks and Opportunities Under Review

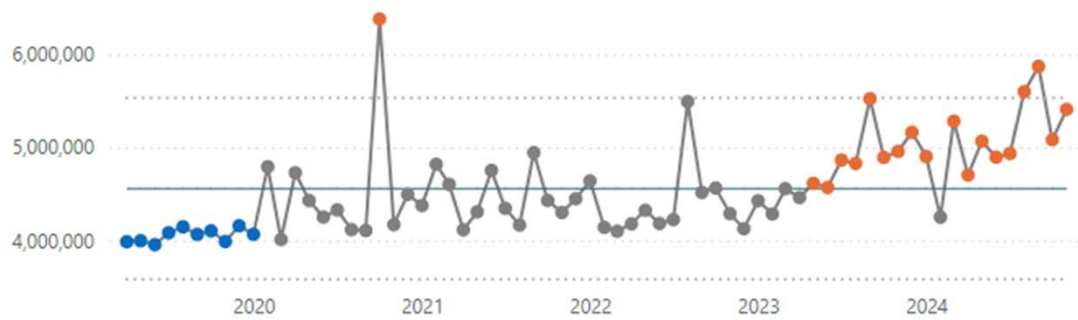
- Primary and Secondary Care Drugs both pose significant areas of expenditure with market fluctuations continuing.
- Optometry Policy Contract and Real Living Wage funding deliberations continue, with the Health Board having incurred additional cost in-year, and confirmation pending from Welsh Government for funding allocation clarity.
- Referral to Treatment recovery activity volumes available during a tendering process are reducing, due to time taken for funding confirmation, with re-planning in progress.
- The Health Board is engaged with stakeholders on a potential clinical banding dispute, the outcome of which could lead to a material financial impact for the organisation.

# Appendix: Key Analysis (1 of 8)

## Continuing Healthcare Expenditure (£'m)

The latest data is showing a concerning trend which needs to be investigated.

Expected performance is between £3.6m and £5.5m.

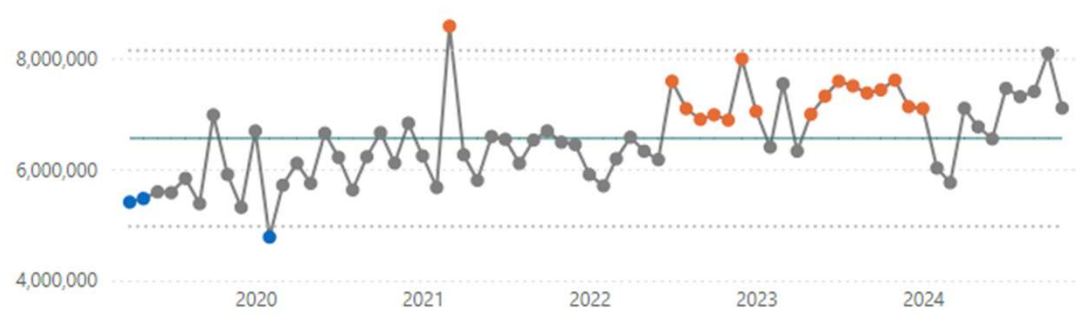


Arrears adjustment to 5 Continuing Healthcare packages.

## Primary Care Prescribing Expenditure (£'m)

This indicator is showing expected (common cause) variation.

Expected performance is between £5.0m and £8.1m.

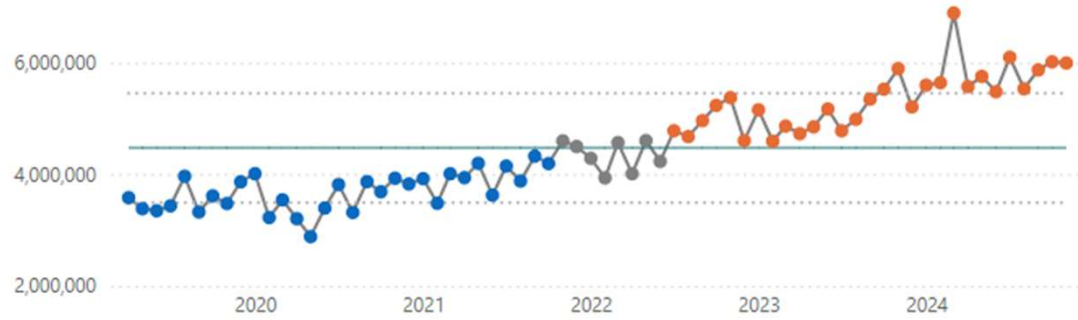


Decreased National cost per item from £7.98 to £7.75, which is higher than the annual plan cost per item of £7.56.

## Secondary Care Drugs Expenditure (£'m)

The latest data is showing a concerning trend which needs to be investigated.

Expected performance is between £3.5m and £5.5m.



This year has seen an increase in Oncology price per patient with homecare drugs pressures in acute sites.

## Total Agenda for Change (WTE)

The latest data is showing a concerning trend which needs to be investigated.

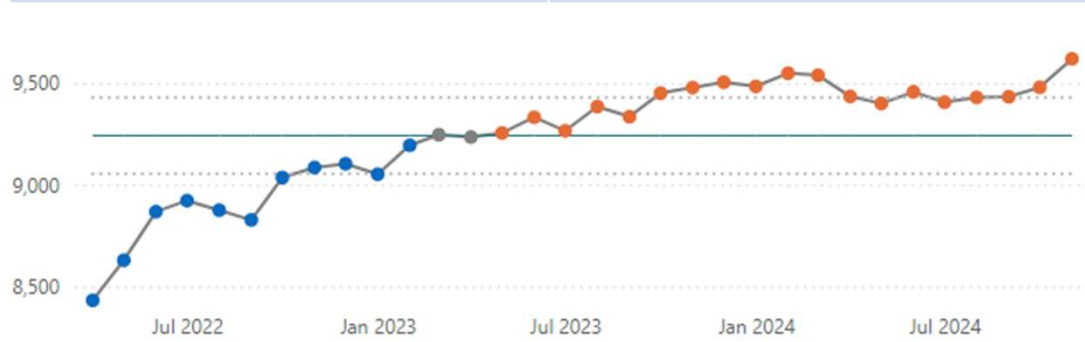
Expected performance is between 9,718 and 10,158.



This total WTE is inclusive of Substantive staff, Bank, Overtime & Agency. It excludes Medical resources.

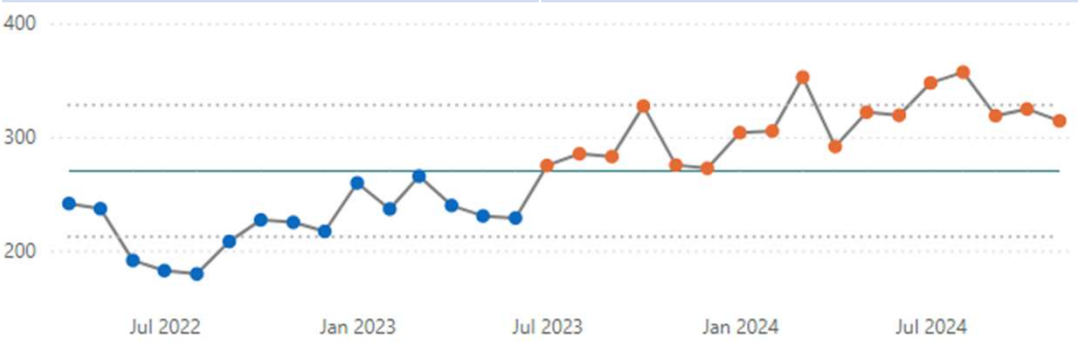
Appendix: Key Analysis (2 of 8)

Substantive (WTE)	
The latest data is showing a concerning trend which needs to be investigated.	Expected performance is between 9,055 and 9,429



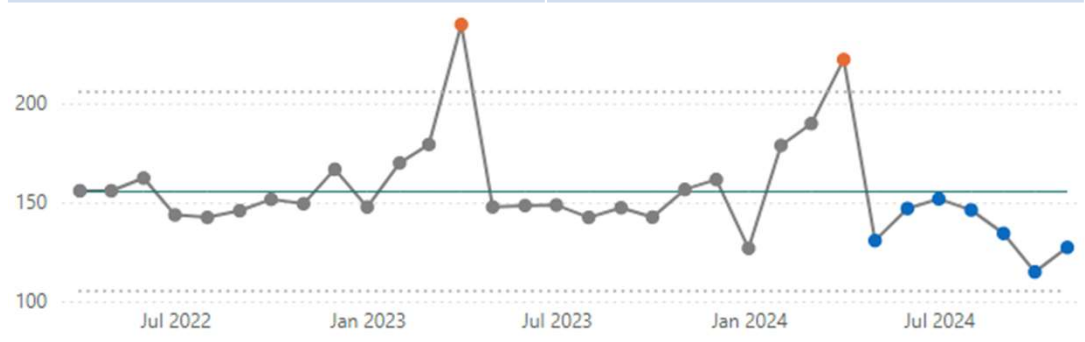
There has been an increase of c.1187 in the number of Substantive WTEs since April 2022.

Bank (WTE)	
The latest data is showing a concerning trend which needs to be investigated.	Expected performance is between 212 and 328.



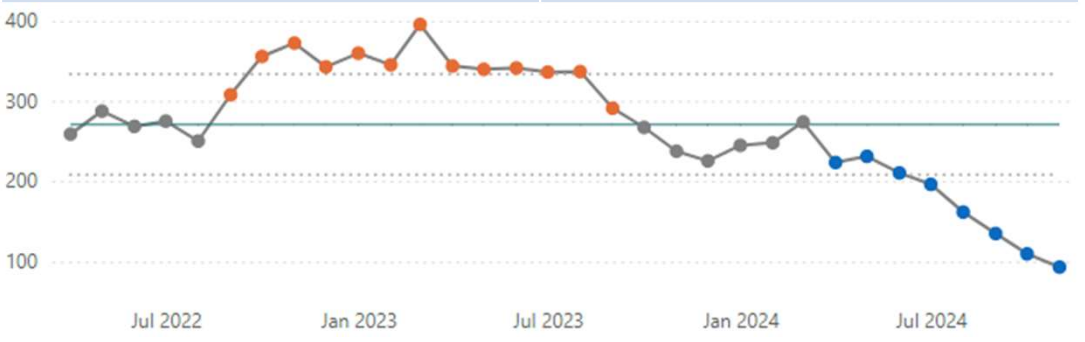
There has been an increase of c.84 in the number of Bank WTEs since April 2022.

Overtime (WTE)	
This indicator is showing expected (common cause) variation.	Expected performance is between 105 and 207.



The number of overtime WTE has risen to 127 WTE, which is below the mean of 155 WTE

Agency (WTE)	
The latest data is showing improvement.	Expected performance is between 208 and 333.



The WTE used in month is now at the lowest point since implementation of Allocate, at 93 WTE.

# Appendix: Key Analysis (3 of 8)

## Medical Locum Expenditure (£'m)

The latest data is showing a concerning trend which needs to be investigated.

Expected performance is between £1.7m and £3.1m.

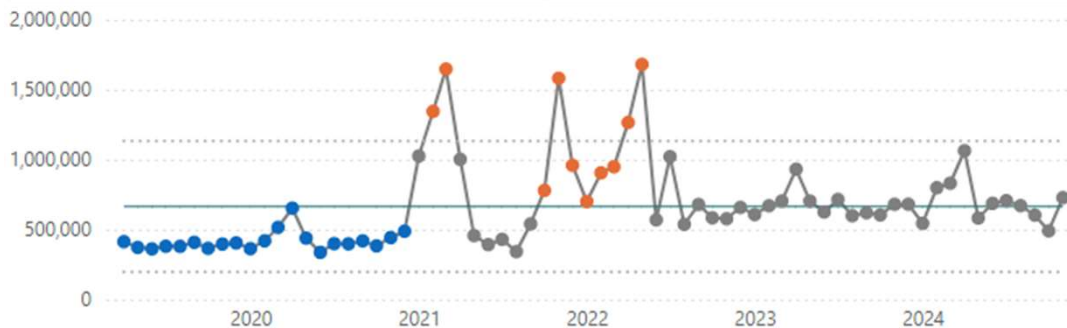


Premium cover remains high within Mental Health and Bronglais Hospital due to increased sickness and rota planning issues. Other areas have reductions with improved controls.

## Overtime Expenditure (£'m)

This indicator is showing expected (common cause) variation.

Expected performance is between £0.2m and £1.1m.



Whilst there was not a concerning statistical trend yet, the recent months have shown a steady decrease in overtime usage.

## Bank Expenditure (£'m)

The latest data is showing a concerning trend which needs to be investigated.

Expected performance is between £0.8m and £1.6m.



Whilst there is not a concerning statistical trend yet, the most recent months have all shown a steady rise in bank usage.

## Nurse Agency Expenditure (£'m)

The latest data is showing improvement.

Expected performance is between £1.1m and £2.6m.



Following the Core Delivery Group's decision to restrict Agency utilisation and terms/rates, no Off-Contract Agency Nursing were utilised over the last six months.

Appendix: Key Analysis (4 of 8): Ward Staffing Levels (Excluding Medical)

DIRECTORATE	Ward Staffing Level (WTE) for Nursing and Health Care Support Workers (HCSW)							
	Total Fill Rate	Total WTE	Substantive WTE	Substantive WTE Vacancy	Bank WTE	Overtime WTE	Agency WTE	Total Over/(Under) Staffed
CHIEF OPERATING OFFICER	105.1%	2,727	2,366	(229)	215	55	90	131
MENTAL HEALTH & LEARNING DISABILITIES	98.9%	268	219	(53)	43	5	2	(3)
PLANNED CARE	92.5%	159	147	(25)	9	0	3	(13)
UNSCHEDULED CARE BRONGLAIS	119.9%	356	272	(25)	25	11	49	59
UNSCHEDULED CARE GLANGWILI	108.1%	651	562	(40)	60	16	12	49
UNSCHEDULED CARE PRINCE PHILIP	103.9%	435	382	(37)	39	2	12	16
UNSCHEDULED CARE WITHYBUSH	102.4%	546	486	(48)	34	14	13	13
WOMEN & CHILDREN	103.2%	310	299	(1)	4	6	0	10
DIRECTOR OF PRIMARY CARE, COMMUNITY AND LONG TERM CARE	91.7%	92	83	(18)	9	0	1	(8)
CARMARTHENSHIRE COUNTY	100.2%	76	66	(9)	9	0	1	0
CEREDIGION COUNTY	65.8%	16	16	(9)		-		(9)
Grand Total	104.6%	2,819	2,449	(247)	224	55	91	123

# Appendix: Key Analysis (5 of 8): Non-Ward Staffing Levels (Excluding Medical)

DIRECTORATE	All Other Staffing Levels (WTE) Excluding Medical and Ward Nursing & HCSWs							
	Total Fill Rate	Total WTE	Substantive WTE	Substantive WTE Vacancy	Bank WTE	Overtime WTE	Agency WTE	Total Over/(Under) Staffed
CHIEF EXECUTIVE	83.9%	83	83	(16)	-	-	-	(16)
CHIEF OPERATING OFFICER	92.5%	4,421	4,285	(493)	73	60	3	(357)
ASST DIR OPS QUALITY & NURSING FACILITIES	68.0%	14	14	(7)	-	-	-	(7)
MENTAL HEALTH & LEARNING DISABILITIES	88.7%	875	809	(177)	42	24	-	(112)
ONCOLOGY & CANCER SERVICES	92.1%	899	889	(87)	9	1	-	(77)
OPERATIONS DIR MANAGEMENT	91.2%	102	99	(14)	3	1	-	(10)
PATHOLOGY	93.1%	261	254	(26)	4	3	-	(19)
PLANNED CARE	97.8%	237	227	(15)	1	9	-	(5)
RADIOLOGY	92.8%	829	805	(88)	4	17	3	(64)
UNSCHEDULED CARE BRONGLAIS	93.7%	250	248	(19)	1	1	-	(17)
UNSCHEDULED CARE GLANGWILI	91.3%	96	96	(10)	0	1	-	(9)
UNSCHEDULED CARE PRINCE PHILIP	105.3%	187	180	2	6	1	-	9
UNSCHEDULED CARE WITHYBUSH	86.2%	103	103	(17)	-	0	-	(16)
WOMEN & CHILDREN	95.7%	121	119	(7)	1	1	-	(5)
	94.9%	446	443	(27)	2	1	-	(24)
DIRECTOR OF FINANCE	95.2%	301	299	(17)	-	2	-	(15)
DIGITAL	96.4%	201	199	(9)	-	2	-	(7)
FINANCE	93.5%	93	93	(6)	-	-	-	(6)
PERFORMANCE	85.9%	7	7	(1)	-	-	-	(1)
DIRECTOR OF NURSING, QUALITY AND PATIENT EXPERIENCE	95.4%	195	195	(9)	-	0	-	(9)
DIRECTOR OF PRIMARY CARE, COMMUNITY AND LONG TERM CARE	92.4%	1,150	1,138	(106)	12	0	-	(94)
CARMARTHENSHIRE COUNTY	98.2%	281	277	(10)	5	0	-	(5)
CEREDIGION COUNTY	95.4%	164	161	(11)	3	-	-	(8)
MEDICINES MANAGEMENT	96.1%	235	235	(10)	-	0	-	(10)
PEMBROKESHIRE COUNTY	88.2%	223	218	(35)	5	0	-	(30)
PRIMARY CARE	80.2%	174	174	(43)	-	-	-	(43)
PRIMARY CARE MANAGEMENT	101.9%	73	73	1	-	-	-	1
DIRECTOR OF PUBLIC HEALTH	69.7%	112	110	(50)	2	-	-	(49)
DIRECTOR OF STRATEGY AND PLANNING	91.0%	33	33	(3)	-	-	-	(3)
DIRECTOR OF THERAPIES AND HEALTH SCIENCE	96.8%	603	601	(21)	-	2	-	(20)
DIRECTOR OF WORKFORCE AND ORGANISATIONAL DEVELOPMENT	78.2%	244	244	(68)	-	-	-	(68)
EXECUTIVE MEDICAL DIRECTOR	106.0%	96	96	5	-	-	-	5
Grand Total	92.0%	7,237	7,083	(779)	87	64	3	(625)

## Appendix: Key Analysis (6 of 8): In-Month Revenue Position – Variance to Budget (£'000)

DIRECTORATE	PAY				NON PAY				INCOME	Grand Total
	ADMINISTRATION AND ESTATES	ALLIED HEALTH, SCIENTISTS AND OTHER	MEDICAL AND DENTAL	NURSING, MIDWIFERY AND CLINICAL SUPPORT	CLINICAL SERVICES AND SUPPLIES	COMMISSIONED HEALTHCARE SERVICES	DRUGS AND PRESCRIBING	OTHER NON-PAY	INCOME	
CHIEF EXECUTIVE	(29)					(1)		(2)	(12)	(44)
CHIEF OPERATING OFFICER	504	(60)	27	(135)	575	(89)	(70)	(554)	(138)	60
ASST DIR OPS QUALITY & NURSING	1	(0)		(1)	(0)		(0)	0		(0)
FACILITIES	673			19	2		1	(640)	(54)	0
MENTAL HEALTH & LEARNING DISABILITIES	(46)	(12)	8	(209)	5	(23)	(34)	85	14	(212)
ONCOLOGY & CANCER SERVICES	0	(15)	(11)	(11)	13	20	80	(1)	(36)	40
OPERATIONS DIR MANAGEMENT	(13)	(13)	1	(32)	16	(3)	2	(10)	(1)	(52)
PATHOLOGY	(3)	13	102	1	(28)	2	6	12	(22)	82
PLANNED CARE	(34)	5	14	(20)	389	(235)	(83)	8	(44)	0
RADIOLOGY	(6)	(1)	(19)	13	29	(25)	(8)	3	(1)	(15)
UNSCHEDULED CARE BRONGLAIS	(17)	(18)	59	84	34	3	(17)	4	6	137
UNSCHEDULED CARE GLANGWILI	(8)	(1)	(3)	(43)	22	0	14	(31)	36	(14)
UNSCHEDULED CARE PRINCE PHILIP	(16)	(7)	(81)	27	68	17	(20)	11	(22)	(24)
UNSCHEDULED CARE WITHTYBUSH	(37)	(6)	(119)	64	10	11	9	37	13	(20)
WOMEN & CHILDREN	8	(3)	78	(26)	15	143	(18)	(31)	(27)	137
DIRECTOR OF FINANCE	(103)		(2)	(2)	0	(27)		88	65	19
DIGITAL	(17)		(2)		0	(15)		58	46	70
FINANCE	(39)					(13)		30	1	(20)
PERFORMANCE	(47)			(2)				(1)	18	(32)
DIRECTOR OF NURSING, QUALITY AND PATIENT EXPERIENCE	(35)	(2)	0	19	0	6		17	(7)	(2)
DIRECTOR OF PRIMARY CARE, COMMUNITY AND LONG TERM CARE	(68)	(9)	(72)	(201)	44	(1,362)	204	565	(116)	(1,015)
CARMARTHENSHIRE COUNTY	(7)	(3)	11	(94)	(0)	(160)	0	(2)	24	(232)
CEREDIGION COUNTY	3	(7)	(2)	(53)	(4)	9	(4)	25	2	(31)
PEMBROKESHIRE COUNTY	(14)	3	1	(21)	13	(62)	4	1	2	(71)
MEDICINES MANAGEMENT	(4)	(33)		17	8	(9)	227	9	(290)	(76)
PRIMARY CARE	(23)	32	(83)	(29)	49	(1,140)	(24)	421	147	(650)
PRIMARY CARE MANAGEMENT	(23)	(1)		(21)	(22)	0		111	0	45
DIRECTOR OF PUBLIC HEALTH	(30)	13	(20)	(40)	(9)	9	125	34	(16)	66
DIRECTOR OF STRATEGY AND PLANNING	26	(1)	(5)			132	0	(12)	(13)	127
LTA'S WITH OTHER NHS PROVIDERS	6					132	0	(0)		137
STRATEGIC PLANNING	20	(1)	(5)			0		(12)	(13)	(10)
DIRECTOR OF THERAPIES AND HEALTH SCIENCE	20	103		(21)	8	16	(1)	17	(123)	20
DIRECTOR OF WORKFORCE AND ORGANISATIONAL DEVELOPMENT	(72)	(1)	(3)	(63)	0	(15)	3	54	(22)	(120)
EXECUTIVE MEDICAL DIRECTOR	(5)	27	(48)	1	(1)		0	22	(88)	(92)
HEALTH BOARD WIDE	92			3	3	(94)		(97)	(458)	(551)
CENTRAL CAPITAL					1	0		1	(28)	(27)
CENTRAL CONTRACTING						(10)		(1)		(10)
CENTRAL FINANCING	(8)				2	11		(94)	(1)	(89)
CENTRAL INCOME									(429)	(429)
CENTRAL RESERVES	100			3		(96)		(3)	(0)	4
PLANNED DEFICIT								(16,300)		(16,300)
UNIDENTIFIED SAVINGS GAP								(482)		(482)
Grand Total	299	70	(123)	(439)	621	(1,426)	262	(16,652)	(927)	(18,314)

## Appendix: Key Analysis (7 of 8): Year to Date Revenue Position – Variance to Budget (£'000)

DIRECTORATE	PAY				NON PAY				INCOME	Grand Total
	ADMINISTRATION AND ESTATES	ALLIED HEALTH, SCIENTISTS AND OTHER	MEDICAL AND DENTAL	NURSING, MIDWIFERY AND CLINICAL SUPPORT	CLINICAL SERVICES AND SUPPLIES	COMMISSIONED HEALTHCARE SERVICES	DRUGS AND PRESCRIBING	OTHER NON-PAY		
CHIEF EXECUTIVE	(164)				0	(11)		(63)	16	(222)
CHIEF OPERATING OFFICER	(75)	(491)	613	393	1,634	88	447	546	(887)	2,268
ASST DIR OPS QUALITY & NURSING	(45)	(7)		3	(53)		(0)	26		(75)
FACILITIES	859	0		(15)	24	(12)	5	(172)	(7)	681
MENTAL HEALTH & LEARNING DISABILITIES	(123)	(264)	543	(582)	10	(352)	(236)	65	22	(918)
ONCOLOGY & CANCER SERVICES	(2)	(118)	(95)	(146)	55	38	55	5	4	(203)
OPERATIONS DIR MANAGEMENT	(213)	(89)	106	48	75	(22)	27	(8)	(77)	(154)
PATHOLOGY	(0)	182	316	31	222	109	(180)	(36)	(26)	617
PLANNED CARE	(154)	180	(387)	(300)	233	(51)	(17)	463	(526)	(560)
RADIOLOGY	(31)	(55)	(162)	110	99	85	(59)	46	(83)	(50)
UNSCHEDULED CARE BRONGLAIS	(117)	(88)	622	181	59	14	(16)	88	(7)	737
UNSCHEDULED CARE GLANGWILI	(91)	(68)	(60)	580	89	14	501	(52)	(2)	912
UNSCHEDULED CARE PRINCE PHILIP	(108)	(69)	(248)	(130)	564	31	230	(10)	(15)	245
UNSCHEDULED CARE WITBYBUSH	(155)	(51)	(270)	834	(3)	17	227	99	46	743
WOMEN & CHILDREN	107	(43)	249	(221)	260	216	(90)	31	(215)	294
DIRECTOR OF FINANCE	(192)		(11)	(0)	1	(337)	0	883	283	628
DIGITAL	47		(11)		1	(246)		708	259	758
FINANCE	(192)					(91)	0	185	6	(92)
PERFORMANCE	(48)			(0)				(9)	18	(39)
DIRECTOR OF NURSING, QUALITY AND PATIENT EXPERIENCE	69	(33)	3	(68)	8	26		69	196	270
DIRECTOR OF PRIMARY CARE, COMMUNITY AND LONG TERM CARE	(228)	(107)	1,085	(1,009)	(118)	(5,198)	1,412	178	276	(3,709)
CARMARTHENSHIRE COUNTY	(6)	(77)	(5)	(112)	82	(336)	7	49	(44)	(442)
CEREDIGION COUNTY	18	11	(10)	(286)	(24)	82	(18)	(62)	29	(259)
PEMBROKESHIRE COUNTY	(67)	2	10	(580)	35	(130)	10	(103)	47	(777)
MEDICINES MANAGEMENT	(21)	(152)		103	(34)	13	1,412	106	(594)	833
PRIMARY CARE	(145)	114	1,090	(259)	69	(4,827)	1	43	839	(3,075)
PRIMARY CARE MANAGEMENT	(7)	(5)		125	(246)	0		145	(2)	11
DIRECTOR OF PUBLIC HEALTH	(68)	11	(155)	(138)	(69)	43	38	89	22	(225)
DIRECTOR OF STRATEGY AND PLANNING	(56)	(1)	10			(161)	0	17	(67)	(258)
LTA'S WITH OTHER NHS PROVIDERS	15					(166)	0	(2)		(153)
STRATEGIC PLANNING	(71)	(1)	10			5		19	(67)	(105)
DIRECTOR OF THERAPIES AND HEALTH SCIENCE	78	(126)	0	(119)	86	43	(16)	181	(236)	(109)
DIRECTOR OF WORKFORCE AND ORGANISATIONAL DEVELOPMENT	(399)	(42)	(35)	63	3	(18)	(7)	12	(113)	(535)
EXECUTIVE MEDICAL DIRECTOR	131	160	134	14	(8)		0	(25)	(555)	(148)
HEALTH BOARD WIDE	267			4	20	56	279	(225)	(343)	58
CENTRAL CAPITAL					1	0		7	(62)	(54)
CENTRAL CONTRACTING						149		(5)		144
CENTRAL FINANCING	(33)			2	19	28	279	(224)	(290)	(219)
CENTRAL INCOME								10		10
CENTRAL RESERVES	300			3		(121)		(3)	(1)	177
PLANNED DEFICIT			(0)					21,033		21,033
UNIDENTIFIED SAVINGS GAP								1,082		1,082
Grand Total	(636)	(630)	1,644	(858)	1,557	(5,469)	2,153	23,779	(1,407)	20,133

## Appendix: Key Analysis (8 of 8): End of Year Forecast Gross Revenue Position – Variance to Budget (£'000)

DIRECTORATE	PAY				NON PAY				INCOME	Grand Total
	ADMINISTRATION AND ESTATES	ALLIED HEALTH, SCIENTISTS AND OTHER	MEDICAL AND DENTAL	NURSING, MIDWIFERY AND CLINICAL SUPPORT	CLINICAL SERVICES AND SUPPLIES	COMMISSIONED HEALTHCARE SERVICES	DRUGS AND PRESCRIBING	OTHER NON-PAY		
CHIEF EXECUTIVE	(217)				0	(16)		143	(26)	(115)
CHIEF OPERATING OFFICER	(874)	(680)	492	(740)	2,422	496	1,364	876	(1,443)	1,913
ASST DIR OPS QUALITY & NURSING FACILITIES	(54)	(14)		(13)	(54)		(0)	24		(111)
MENTAL HEALTH & LEARNING DISABILITIES	601	0		(3)	23	(12)	7	140	(580)	176
ONCOLOGY & CANCER SERVICES	(250)	(196)	900	(1,151)	9	(480)	(296)	120	78	(1,267)
OPERATIONS DIR MANAGEMENT	(1)	(178)	(166)	(190)	83	57	638	8	38	289
PATHOLOGY	(132)	(135)	89	(40)	140	(34)	36	78	(246)	(244)
PLANNED CARE	(32)	188	563	33	129	163	(263)	(57)	(133)	591
RADIOLOGY	(322)	(61)	(231)	160	482	245	(108)	340	(281)	(825)
UNSCHEDULED CARE BRONGLAIS	(56)	(138)	884	76	206	186	(51)	57	(125)	85
UNSCHEDULED CARE GLANGWILI	(185)	(108)	(15)	378	73	19	3	87	(6)	812
UNSCHEDULED CARE PRINCE PHILIP	(123)	(98)	(304)	(258)	92	16	750	(54)	(8)	928
UNSCHEDULED CARE WITHTYBUSH	(173)	(74)	(542)	1,162	885	51	366	11	(23)	458
WOMEN & CHILDREN	(284)	(55)	155	(366)	372	233	(132)	17	(221)	141
DIRECTOR OF FINANCE	138		(19)	(6)	1	(696)	0	471	352	(156)
DIGITAL	(260)		(19)		1	(554)		167	352	(0)
FINANCE	54						0	306	18	(66)
PERFORMANCE	(249)			(6)		(142)		(2)	(18)	(90)
DIRECTOR OF NURSING, QUALITY AND PATIENT EXPERIENCE	(65)				9	48		106	307	414
DIRECTOR OF PRIMARY CARE, COMMUNITY AND LONG TERM CARE	102	(42)	3	(120)	(396)	(218)	1,628	104	671	(4,339)
CARMARTHENSHIRE COUNTY	(36)	(90)	7	(352)	(182)	(6,104)	1,523	(1)	(51)	(981)
CEREDIGION COUNTY	31	(17)	(17)	(462)	142	(609)	9	(37)	39	(421)
PEMBROKESHIRE COUNTY	(130)	3	13	(588)	(56)	126	(27)	(21)	59	(823)
MEDICINES MANAGEMENT	(39)	(256)		163	56	(232)	18	146	(608)	818
PRIMARY CARE	(236)	149	1,626	(363)	(77)	36	1,453	3	1,234	(2,838)
PRIMARY CARE MANAGEMENT	(236)	149	1,626	(363)	104	(5,424)	69	14	(2)	(94)
DIRECTOR OF PUBLIC HEALTH	14	(7)		237	(351)	0		154	46	(530)
DIRECTOR OF STRATEGY AND PLANNING	(196)	64	(234)	(336)	(106)	79	(0)	50	(99)	50
LTA'S WITH OTHER NHS PROVIDERS	(40)	21	37			81	0	74	0	(4)
STRATEGIC PLANNING	20					6		54	(99)	(41)
DIRECTOR OF THERAPIES AND HEALTH SCIENCE	(60)	21	37			74	0	54	(99)	(41)
DIRECTOR OF WORKFORCE AND ORGANISATIONAL DEVELOPMENT	159	(175)		(207)	118	68	(19)	244	(234)	(47)
EXECUTIVE MEDICAL DIRECTOR	(231)	(48)	(109)	(62)	4	25	7	(73)	(73)	(559)
HEALTH BOARD WIDE	243	269	212	16	(10)		0	(74)	(791)	(136)
CENTRAL CAPITAL	734		621	3	20	(252)	662	357	332	2,476
CENTRAL CONTRACTING					1	0		7	(75)	(67)
CENTRAL FINANCING						200		(10)		190
CENTRAL INCOME	34			0	19	53	279	(581)	(290)	(485)
CENTRAL RESERVES								168		168
PLANNED DEFICIT	700		621	3		(505)	383	940	529	2,670
UNIDENTIFIED SAVINGS GAP								31,550		31,550
Grand Total	(976)	(809)	2,632	(2,817)	2,276	(6,272)	3,538	34,876	(957)	31,489



GIG  
CYMRU  
NHS  
WALES

Bwrdd Iechyd Prifysgol  
Hywel Dda  
University Health Board

Ein cyf/Our ref:

Gofynnwch am/Please ask for: Kelly Sursona

Dyddiad/Date:

Swyddfeydd Corfforaethol, Adeilad Ystwyth  
Hafan Derwen, Parc Dewi Sant, Heol Ffynnon Job  
Caerfyrddin, Sir Gaerfyrddin, SA31 3BB

Corporate Offices, Ystwyth Building  
Hafan Derwen, St Davids Park, Job's Well Road,  
Carmarthen, Carmarthenshire, SA31 3BB

Mrs Judith Paget  
Director General Health and Social Services  
NHS Wales Chief Executive  
Health and Social Services Group  
Cathays Park  
Cardiff  
CF10 3NQ

By e-mail to: [Judith.Paget001@gov.wales](mailto:Judith.Paget001@gov.wales)

Dear Judith

## 2024-25 Strategic Cash Request

I write in accordance with Technical Update 4, dated 6 November 2024. This update requested that Chief Executives, as Accountable Officers, should formally notify you of requests for Strategic Cash assistance by 5 December 2024.

The current forecast deficit is £31.55m following the allocation of additional funding on 2 December. This is in line with our revised target control total.

The latest assessment of the Plan is that the list of actions presented to the Board in September 2024, to mitigate under achievement of the savings target of £32.4m set at the start of the year, together with the monthly forecasting and internal escalation process are forecast to deliver the £31.55m deficit. This will be reassessed following the Month 9 position.

On this basis, I need to formally request strategic cash assistance for 2024/25, as set out in Table 1 and Table 2:

---

Swyddfeydd Corfforaethol, Adeilad Ystwyth,  
Hafan Derwen, Parc Dewi Sant, Heol Ffynnon Job,  
Caerfyrddin, Sir Gaerfyrddin, SA31 3BB

Corporate Offices, Ystwyth Building,  
Hafan Derwen, St Davids Park, Job's Well Road,  
Carmarthen, Carmarthenshire, SA31 3BB

Cadeirydd /Chair  
**Dr Neil Wooding**

Prif Weithredwr/Chief Executive  
**Professor Phil Kloer**

Bwrdd Iechyd Prifysgol Hywel Dda yw enw gweithredol Bwrdd Iechyd Lleol Prifysgol Hywel Dda  
Hywel Dda University Health Board is the operational name of Hywel Dda University Local Health Board

Mae Bwrdd Iechyd Prifysgol Hywel Dda yn amgylchedd di-fwg Hywel Dda University Health Board operates a smoke free environment

**Table 1 – Revenue strategic cash request breakdown**

Annual plan revenue financial deficit	£ 31,550,000
Working capital revenue	£ 41,250,000
<b>Total revenue cash</b>	<b>£ 72,800,000</b>

**Table 2 – Capital strategic cash request breakdown**

Capital cash for owned assets	£ 3,200,000
Capital cash for IFRS 16 leased assets	£ 2,156,830
<b>Total capital cash</b>	<b>£ 5,356,830</b>

These represent our best estimates at this time, as additional allocations are anticipated between now and year end, and therefore may be subject to change. The working capital revenue will be required prior to 17 March 2025. Working capital revenue cash requirements are significant at £41.25m due to the high value of payments made at the start of the current financial year related to deferred invoices from the previous financial year.

Our best estimate at this time is £9.5m revenue and £1.5m capital will be required on 27 February with the balance of working capital required on 1 March 2025 and the strategic cash required on 19 March 2025.

We have reviewed our creditor types to identify different payment policies that could be adopted with a cash strategy developed should the full amount of strategic cash assistance not be made available. These options all contain risks for the Health Board and represent a significant reputational concern for us.

Priority creditors would need to be paid to maintain service levels. If no strategic cash assistance is made available and restrictions on creditor payments are not undertaken, we estimate that the Health Board will fully utilise our approved cash resource limits by 27 February 2025.

The cash strategy has been scrutinised in detail at the In-Committee Sustainable Resources Committee at their October meeting.

This letter has also been discussed at the 28 November 2024 Board meeting, but has been amended since to reflect the additional allocations referred to in your letter of 2 December.

I am grateful for your support and look forward to receiving confirmation of any strategic cash assistance which you can provide.

Yours sincerely

Professor Phil Kloer

Chief Executive

Cc Huw Thomas, [Hywel.Jones038@gov.wales](mailto:Hywel.Jones038@gov.wales)

[Jacqueline.Salmon@gov.wales](mailto:Jacqueline.Salmon@gov.wales)



GIG  
CYMRU  
NHS  
WALES

Y Weithrediaeth  
Executive

# Hywel Dda UHB

## Review of Board Finance Reports

Financial Planning & Delivery  
October 2024

- FP&D carried out an All-Wales review of (Public) Health Board Finance Reports, as part of the ongoing Financial Escalation process looking at the Financial Governance and Control Environment.
- The process involved reviewing reports for all seven health boards, to understand compliance against a 'checklist' of best-practice guidance and to identify any variation in the approach to reporting across Wales.
- The 'checklist' of best-practice criteria was selected from the following published best-practice guides:
  - HFMA Getting the Basics Right (Section F - Board Reporting)
  - NAO Maturity Matrix
  - Finance Academy Best Practice Guidance
- Each report was reviewed against the selected criteria to provide an overview of compliance and identify any potential areas for further 'technical' development, as well as share observations around the more 'stylistic' approach, in terms of design and layout, for example.
- This report outlines the key feedback and observations to be considered, in discussion with the organisation, to explore/agree potential developments and next steps.
- This report provides feedback on items for the Health Board to review.

## The review/feedback is intended to be...

- ✓ An **objective review** of Board Finance Reports, to support ongoing work around Financial Escalation.
- ✓ A means of **sharing insight** across NHS Wales around current compliance with available best-practice guidance.
- ✓ To **promote a best-practice approach** to Board Reporting across Wales.

## The review/feedback is not...

- ✗ A **formal audit** of Board Finance Reports.
- ✗ A list of '**statutory**' recommendations to be implemented by the organisation.
- ✗ A **benchmarking exercise** comparing/critiquing approaches across organisations.

The Hywel Dda report was last reviewed in 2023 and substantially updated to take account of the latest good practice guidance such as the principles of Making Data Count and reviewing other Board report. It is felt that the revised report provides relevant data and insight to support the Board to understand the organisation's financial position and the information is presented in a targeted manner making good use of visuals.

The following slides identify observations on areas for further consideration.

The SFI identified 14 requirements that should be addressed by the Financial reports. We considered whether the report covered these requirements. This slide summarises the **3 items** which do not appear to be fully addressed in the HD report.

Ref	SFI Requirement	Observation	Area(s) for Consideration
7	A statement of assets and liabilities (e.g. Balance Sheet), including analysis of cash flow and movements in working capital.	The report does not include the Balance Sheet or movements in the working capital but does make reference to the cash flow position.	The inclusion of a statement of assets and liabilities would address an SFI requirement. The Health Board would need to consider whether this would help improve board member understanding.
9	Capital expenditure and projected outturn against plan	The reports notes the risk to delivery of the CRL is low, and that Capital expenditure is progressing as anticipate. The projected expenditure and / or year to date spend within the Capital programme is not included.	The report may benefit from further detail around Capital Programme Expenditure.
15	Clear assessment of risks and opportunities	Opportunities are described in appendix 1. However, risks and opportunities as described in MMR are not included.	The report may benefit from more alignment to the risks and opportunities outlined in the MMR.

We assessed the reports against 11 best practice elements and considered whether the report was aligned with these elements. This slide summarises the **4 elements** where HD may wish to consider further development.

Ref	Other Best Practice Guides	Observation	Area(s) for Consideration
18	The underlying position of the organisation is one of the most prevalent financial pressure for health organisations. This is an area that requires increased analysis, understanding and action; Information to share with the Board should be in the form of both narrative and tables and should include, as a minimum, a summary of the opening and closing underlying position along with reasons for the changes.	Information on the ULD is not included in the report	The report may benefit from a note on the key drivers of the ULD and a breakdown and explanation of the movements between the planned and the forecast closing ULD (in-line with Table A breakdown), noting key risks to delivery - e.g. recurrent savings gap, recurrent impact of emerging in-year pressures, etc.
19	Reserves approved and monitored by the Board. Board Reports should provide clarity on the cumulative total of in year effect and full-year effect of investments or cost pressures are proceeding at risk or are unfunded.	No reference to existing reserves or further in year budget allocations	The report may benefit from further information around any reserves being monitored by the Board, as well as the impact of any investments currently proceeding at risk or are unfunded. This should align with MMR reporting requirements.
20	In order for the Board to understand the risk involved in the year-to-date plan and forecast position it is recommended that certainty around the WG funding assumptions is made clear. A table is recommended for this with additional narrative where informative.	WG allocation assumptions are not included in the board report.	The report may benefit from further information around any key anticipated allocations not yet confirmed and the potential impact this could have on the financial position.
21	NAO states that for a level 4 mature organisation, the organisation produces KPIs which contain both financial and operational elements, e.g., cost per unit of performance.	The report describes the workforce position. No additional non-financial KPI are included	Inclusion of a non-financial cost driver KPI would provide a more rounded overview of the position in the context of wider organisational performance

The following are general Wales wide reflections arising from reviewing the content of the 7 reports of the Health Boards across Wales.

- **Format/Structure** - a PowerPoint/Dashboard format may lend itself to a more visual approach, which is accompanied by more focussed/impactful narrative.
- **Table of Contents** - inclusion of a table of contents may provide the reader with a clear overview of the report structure and aids navigation.
- **Summary Dashboard** - inclusion of a single summary dashboard, providing an overview of the key elements of the position (with visual indicators) may provide the Board with a good overview of the high-level messages contained within the wider report.
- **Explanations of Key Content** - explanations of why certain pieces of analysis (e.g. Pay, Prescribing, CHC, etc.) have been included and why they are key in the context of the current position, may provide the Board with a better understanding of the position being presented to them.
- **Clear Conclusion and Actions** - a clear conclusion, with recommendations and key actions required by the Board may provide more direction and clarity around how the Board can manage the ongoing risks/issues to deliver the forecast position.
- **Length of report** - there was variation in the length and content provided in the reports between organisations. Health Boards are aiming to reach a balance between conveying sufficient information to enable Board Members to discharge their duties and maintaining a concise report that focuses Board Member attention on the most material issues and does not take excessive time to read and understand.

# Appendix 1: Best Practice Checklist

Ref	Checklist
<b>Finance Academy High level Best Practice questions</b>	
1	Does the report allow the reader to understand the financial position?
2	Does the report enable the reader to evaluate risks and opportunities?
3	Does the report provide the reader with insight to make informed decisions?
<b>Content - SFI requirements</b>	
4	• Current and forecast year end position on statutory financial duties
5	• Actual income and expenditure to date compared to budget and showing trends and run rates
6	• Forecast year end positions
7	• A statement of assets and liabilities (e.g. Balance Sheet), including analysis of cash flow and movements in working capital
8	• Explanations of material variances from plan
9	• Capital expenditure and projected outturn against plan
10	• Investigations and reporting of variances from financial, activity and workforce budgets. Any significant variances should be reported to LHB Board as soon as they come to light and the Board shall be advised on any recommendations and action to be taken in respect of such variances.
11	• Details of corrective actions being taken, as advised by the relevant budget holder and the Chief Executive's and/or Director of Finance's view of whether such actions are sufficient to correct the situation.
12	• Statement of performance against savings targets
13	• Key workforce and other cost drivers
14	• Income and expenditure run rates, historic trends, extrapolation and explanations
15	• Clear assessment of risks and opportunities
16	• Provide a rounded and holistic view of financial and wider organisational performance.
17	There must be consistency between the ... budgets, expenditure, forecast position and risks as reported in the monitoring returns and monthly Board reports.

<b>Content - Best Practice</b>	
18	<b>Underlying Deficit (Finance Academy)</b> <ul style="list-style-type: none"> <li>The underlying position of the organisation is one of the most prevalent financial pressure for health organisations.</li> </ul> <p>This is an area that requires increased analysis, understanding and action; Information to share with the Board should be in the form of both narrative and tables and should include, as a minimum, a summary of the opening and closing underlying position along with reasons for the changes.</p>
19	<b>Reserves and in year further budget allocations (FPD)</b> <ul style="list-style-type: none"> <li>Reserves approved and monitored by the Board. Board Reports should provide clarity on the cumulative total of in year effect and full-year effect of investments or cost pressures are proceeding at risk or are unfunded.</li> </ul>
20	<b>Welsh Government Allocations (Finance Academy)</b> <p>In order for the Board to understand the risk involved in the year to date plan and forecast position it is recommended that certainty around the WG funding assumptions is made clear. A table is recommended for this with additional narrative where informative.</p>
21	<b>Measuring Operational Efficiency (NAO)</b> <ul style="list-style-type: none"> <li>NAO states that for a level 4 mature organisation, the organisation produces KPIs which contain both financial and operational elements, e.g., cost per unit of performance.</li> </ul>
22	<b>Conclusion and Implications (Finance Academy)</b> <ul style="list-style-type: none"> <li>The conclusion should be arranged so that the major conclusions come first whilst also identifying major issues relating to the reports context. It should be kept brief and logical and be very clear to which items are to be noted or where actions are required.</li> <li>Consider "What?" "So What?" "What next?" Identify leads and responsibilities</li> </ul>
23	<b>Graphs and Visuals (Finance Academy)</b> <ul style="list-style-type: none"> <li>Ensure Graphs and visuals are used correctly with clear purpose.</li> </ul> <p>Consider data visualisation techniques, don't use visuals for the sake of it, they must have a clear purpose and message to tell.</p>

<b>Delivery / Style - Best Practice</b>	
24	<b>Focus and conciseness (NAO Maturity - Level 3)</b> <ul style="list-style-type: none"> <li>Reports to the Board and Executive Team summarise key, relevant data necessary for decision making avoiding large volumes of unnecessary data. External reports contain transparent information on both over and under performance and include some concise commentary to make the key messages clear to the non-professional reader.</li> </ul>
25	<b>Interactive dashboards (if used) (HFMA)</b> <ul style="list-style-type: none"> <li>Where a scorecard/ dashboard is produced, can board members drill down easily into detail?</li> </ul>

# Appendix 2: Health Board Reports Reviewed

Health Board	Report Forums	Month of Report	Link to Report
Aneurin Bevan	<ul style="list-style-type: none"> <li>Public Board</li> <li>Executive Committee</li> <li>Finance &amp; Performance Committee (with additional appendices)</li> <li>TUPF (with additional appendices)</li> </ul>	Month 2 - 2024/25	<a href="#">Finance and Performance Committee - Aneurin Bevan University Health Board (nhs.wales)</a>
Betsi Cadwaladr	<ul style="list-style-type: none"> <li>Public Board</li> <li>Performance, Finance and Information Governance Committee</li> </ul>	Month 3 2024/25	<a href="https://bcuhb.nhs.wales/about-us/health-board-meetings-and-members/health-board-meetings/agenda-bundle-health-board-25724-v40">https://bcuhb.nhs.wales/about-us/health-board-meetings-and-members/health-board-meetings/agenda-bundle-health-board-25724-v40</a>
Cardiff & Vale	<ul style="list-style-type: none"> <li>Finance &amp; Performance Committee (also informs various presentation updates to other forums, including the Board).</li> </ul>	Month 2 - 2024/25	<a href="#">Finance Committee - Cardiff and Vale University Health Board (nhs.wales)</a>
Cwm Taf Morgannwg	<ul style="list-style-type: none"> <li>Public Board</li> <li>A different report is provided to the Planning, Performance and Finance Committee</li> </ul>	Month 3 -2024/25	<a href="#">25 July 2024 - Cwm Taf Morgannwg University Health Board (nhs.wales)</a>
Hywel Dda	<ul style="list-style-type: none"> <li>Public Board</li> <li>Sustainable Resources Committee</li> </ul>	Month 3 – 2024-24	<a href="#">Board Agenda and Papers 25 July 2024 - Hywel Dda University Health Board (nhs.wales)</a>
Powys	<ul style="list-style-type: none"> <li>Public Board</li> <li>Executive Committee</li> <li>Public Delivery &amp; Performance Committee</li> </ul>	Month 2 - 2024/25	<a href="#">Board Meetings - Powys Teaching Health Board (nhs.wales)</a>
Swansea Bay	<ul style="list-style-type: none"> <li>Public Board</li> <li>A slightly different version of the report is provided to the Performance and Finance Committee</li> </ul>	Month 3 -2024/25	<a href="#">Health Board - July 2024 - Swansea Bay University Health Board (nhs.wales)</a>

Ref	Other Best Practice Guides	Observation	Area(s) for Consideration	Hywel Dda Response
7	A statement of assets and liabilities (e.g. Balance Sheet), including analysis of cash flow and movements in working capital.	The report does not include the Balance Sheet or movements in the working capital but does make reference to the cash flow position.	The inclusion of a statement of assets and liabilities would address an SFI requirement. The Health Board would need to consider whether this would help improve board member understanding.	A statement of assets and liabilities is included within the Sustainable Resources Committee (SRC) quarterly, as part of a Balance Sheet Report, with any risks then reported through to Board via the Chair of SRCs report.
9	Capital expenditure and projected outturn against plan	The reports notes the risk to delivery of the CRL is low, and that Capital expenditure is progressing as anticipate. The projected expenditure and / or year to date spend within the Capital programme is not included.	The report may benefit from further detail around Capital Programme Expenditure.	Capital finance reports are included within the Strategic Development & Operational Delivery Committee (SDODC), with any risks then reported through to the Board via the Chair of SDODC's report. A summary report is presented to the Sustainable Resources Committee (SRC) at each meeting giving details of year to date and projected spend together with any risks.
15	Opportunities are described in appendix 1. However, risks and opportunities as described in MMR are not included.	Clear assessment of risks and opportunities	The report may benefit from more alignment to the risks and opportunities outlined in the MMR.	The Finance Performance Report in its current format provides readers with a cumulation of risks and opportunities within the Gross Forecast, which in term is further articulated with the key drivers to the position. Risks and Opportunities, as described through the Executive Team and Monthly Monitoring Return reporting can be sensitive in nature, highlighting specific concerns or are linked to identifiable areas/people/contracts. A generalised statement of these additional items could be included, but the impact this would have is being considered, so not to overload the Board with uncertainty or confusion.
18	The underlying position of the organisation is one of the most prevalent financial pressure for health organisations. This is an area that requires increased analysis, understanding and action; Information to share with the Board should be in the form of both narrative and tables and should include, as a minimum, a summary of the opening and closing underlying position along with reasons for the changes.	Information on the ULD is not included in the report	The report may benefit from a note on the key drivers of the ULD and a breakdown and explanation of the movements between the planned and the forecast closing ULD (in-line with Table A breakdown), noting key risks to delivery - e.g. recurrent savings gap, recurrent impact of emerging in-year pressures, etc.	This has been included in the Month 5 Finance Board report, and this will be periodically refreshed and shared within the report. It will be illustrated as an understandable concept, not a detailed financial reconciliation however, to ensure it is appropriate for the receiving audience.
19	Reserves approved and monitored by the Board. Board Reports should provide clarity on the cumulative total of in year effect and full-year effect of investments or cost pressures are proceeding at risk or are unfunded.	No reference to existing reserves or further in year budget allocations	The report may benefit from further information around any reserves being monitored by the Board, as well as the impact of any investments currently proceeding at risk or are unfunded. This should align with MMR reporting requirements.	To request assistance from FP&D in highlighting a 'best practice' example for this, and to then review the appropriateness and impact it will have if included. Reserves and funding allocations would be a combined topic opposed to separate.
20	In order for the Board to understand the risk involved in the year-to-date plan and forecast position it is recommended that certainty around the WG funding assumptions is made clear. A table is recommended for this with additional narrative where informative.	WG allocation assumptions are not included in the board report.	The report may benefit from further information around any key anticipated allocations not yet confirmed and the potential impact this could have on the financial position.	To request assistance from FP&D in highlighting a 'best practice' example for this, and to then review the appropriateness and impact it will have if included. Reserves and funding allocations would be a combined topic opposed to separate.
21	NAO states that for a level 4 mature organisation, the organisation produces KPIs which contain both financial and operational elements, e.g., cost per unit of performance.	The report describes the workforce position. No additional non-financial KPI are included	Inclusion of a non-financial cost driver KPI would provide a more rounded overview of the position in the context of wider organisational performance	This is within our reporting vision to include side by side with the financials. Productivity and efficiency developments would provide a comprehensive suite of operational KPIs, to provide assurance to the Board that these are monitored and reviewed. Initial work for the ongoing development of finance reporting is focused on providing systematic and drillable detail surrounding all aspects of Pay, to further enhance exception reporting, with Non-Pay non-financial KPIs to follow thereafter.

# Hywel Dda ULHB

Period : Nov 24

## Summary Of Main Financial Performance

### Revenue Performance

		Actual YTD £'000	Annual Forecast £'000
1	Under / (Over) Performance	(20,133)	(31,550)

Table A - Movement of Opening Financial Plan to Forecast Outturn

This Table is currently showing 0 errors

Line 14 should reflect the corresponding amounts included within the latest IMTP/AOP submission to WG  
Lines 1 - 14 should not be adjusted after Month 1

	In Year Effect	Non Recurring	Recurring	FYE of Recurring
	£'000	£'000	£'000	£'000
1 Underlying Position b/twd from Previous Year - must agree to M12 MMR (Deficit - Negative Value)	-96,400	0	-96,400	-96,400
2 Cost Pressures (Non Covid-19) (Negative Value)	-38,912	0	-38,912	-38,912
3 Planned Expenditure For Covid-19 (Negative Value)	-7,807	0	-7,807	-7,807
4 Allocation Letter Revenue Funding Uplift / (Reduction) / WG RRL / WG Income Uplift / (Reduction) / Non-Covid)	36,900	0	36,900	36,900
5 Planned Welsh Government Funding for Covid-19 (Positive Value)	7,807	0	7,807	7,807
6 Other Income Uplift / (Reduction)	2,012	0	2,012	2,012
7 RRL Profile - phasing only (In Year Effect / Column C must be nil)	0	0	0	0
8 Planned (Finalised) Green and Amber Savings Plan	10,976	5,136	5,840	7,916
9 Planned (Finalised) Net Income Generation	20	20	0	0
10 Planned Profit / (Loss) on Disposal of Assets	0	0	0	0
11 Planned Release of Uncommitted Contingencies & Reserves (Positive Value)	0	0		
12	0	0		
13 Red. Pipeline and Planning Assumption Savings still to be finalised at Month 1	21,404	21,404		
14 Opening IMTP / Annual Operating Plan	-64,000	26,560	-90,560	-88,484
15 Reversal of Red. Pipeline and Planning Assumption Savings still to be finalised at Month 1	-21,404	-21,404	0	0
16 Additional In Year & Movement from Planned Release of Previously Committed Contingencies & Reserves (Positive Value)	0	0		
17 Additional In Year & Movement from Planned Profit / (Loss) on Disposal of Assets	0	0		
18 Other Movement in Month 1 Planned & In Year Net Income Generation	57	57	0	0
19 Other Movement in Month 1 Planned Savings - (Underachievement) / Overachievement	-812	21	-833	-1,711
20 Additional In Year Identified Savings - Forecast	20,086	11,388	8,698	12,083
21 Variance to Planned RRL & Other Income	0	0		
22 Additional In Year & Movement in Planned Welsh Government Funding for Covid-19 plus virements (Positive Value - additional)	0	0		
23 Additional In Year & Movement in Planned Welsh Government Funding (Non Covid) (Positive Value - additional)	32,450	0	32,450	32,450
24 Additional In Year & Movement Expenditure for Covid-19 (Negative Value - additional/Positive Value - reduction)	0	0		
25 In Year Accountancy Gains - (Positive Value)	0	0	0	0
26 Net In Year Operational Variance to IMTP/AOP (material gross amounts to be listed separately)	1,873	1,873		
27	0	0		
28 Net Real Living Wage Funding pressure	-2,100	-2,100		
29 Continuing Healthcare favourable contract negotiations	2,300	2,300		
30 Additional Welsh Government Funding	0	0		
31	0	0		
32	0	0		
33	0	0		
34	0	0		
35	0	0		
36	0	0		
37	0	0		
38	0	0		
39	0	0		
40 Forecast Outturn (- Deficit / + Surplus)	-31,550	18,695	-50,245	-45,662
41 Covid-19 - Forecast Outturn (- Deficit / + Surplus)	0			
42 Operational - Forecast Outturn (- Deficit / + Surplus)	-31,550			

Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	YTD
£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1 -8,033	-8,033	-8,033	-8,033	-8,033	-8,033	-8,033	-8,033	-8,033	-8,033	-8,033	-8,033	-64,267
2 -3,243	-3,243	-3,243	-3,243	-3,243	-3,243	-3,243	-3,243	-3,243	-3,243	-3,243	-3,243	-25,941
3 -620	-621	-622	-620	-621	-645	-722	-720	-722	-645	-623	-626	-5,191
4 3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	3,075	24,600
5 620	621	622	620	621	645	722	720	722	645	623	626	5,191
6 168	168	168	168	168	168	168	168	168	168	168	168	1,344
7											0	0
8 629	1,225	965	923	907	928	797	797	820	812	812	1,361	7,171
9 0	2	2	1	2	2	2	1	2	2	2	2	12
10												0
11												0
12												0
13 2,071	1,473	1,733	1,776	1,791	1,770	1,901	1,902	1,878	1,886	1,886	1,337	14,417
14 -5,333	-5,333	-5,333	-5,333	-5,333	-5,333	-5,333	-5,333	-5,333	-5,333	-5,333	-5,337	-42,664
15 -2,071	-1,473	-1,733	-1,776	-1,791	-1,770	-1,901	-1,902	-1,878	-1,886	-1,886	-1,337	-14,417
16												0
17												0
18 0	0	0	1	0	39	-6	5	4	4	4	6	39
19 -244	-55	-143	80	-119	-46	-38	-51	-47	-46	-48	-55	-616
20 0	1,310	1,316	2,432	1,820	2,102	1,943	2,368	1,731	1,701	1,697	1,666	13,291
21												0
22 0	0	0	0	0	0	0	0	0	0	0	0	0
23							21,633	2,704	2,704	2,704	2,704	21,633
24 0	0	0	0	0	0	0	0	0	0	0	0	0
25 0	0	0	0	0	0	0	0	0	0	0	0	0
26 1,790	-94	31	-1,425	25	-201	942	1,541	941	-425	-541	-711	2,608
27												0
28					-443	-276	-276	-276	-276	-276	-277	-995
29					329	329	329	329	329	329	326	987
30												0
31												0
32												0
33												0
34												0
35												0
36												0
37												0
38												0
39												0
40 -5,858	-5,645	-5,862	-6,021	-5,398	-5,323	-4,340	18,314	-1,825	-3,227	-3,350	-3,015	-20,133
41	0	0	0	0	0	0	0	0	0	0	0	0
42 -5,858	-5,645	-5,862	-6,021	-5,398	-5,323	-4,340	18,314	-1,825	-3,227	-3,350	-3,015	-20,133

TABLE A : Movement of Opening Financial Plan to Forecast Outturn

Monthly Positions (- Deficit / + Surplus) reconciles to Table B Monthly Positions	Ok
Recurring & Non Recurring Analysis of In Year items is not greater than In Year Items	Ok
FYE of Recurring Items are greater than, or equal to, the In Year Recurring amount	Ok
FYE of Recurring Items only reported against Recurring Items	Ok
Has Organisation name being selected	Ok

Table A1 - Underlying Position

This table needs completing monthly from Month: 1

This Table is currently showing 0 errors

Section A - By Spend Area		IMTP	Full Year Effect of Actions			New, Recurring, Full Year Effect of Unmitigated Pressures (-ve)	IMTP
		Underlying Position b/f	Recurring Savings (+ve)	Recurring Allocations / Income (+ve)	Subtotal		Underlying Position c/f
		£'000	£'000	£'000	£'000	£'000	£'000
1	Pay - Administrative, Clerical & Board Members	(4,155)	788	1,121	(2,246)		(2,246)
2	Pay - Medical & Dental	(16,816)	3,190	4,535	(9,090)		(9,090)
3	Pay - Nursing & Midwifery Registered	(16,418)	3,115	4,428	(8,875)		(8,875)
4	Pay - Prof Scientific & Technical	(73)	14	20	(40)		(40)
5	Pay - Additional Clinical Services	(7,837)	1,487	2,114	(4,236)		(4,236)
6	Pay - Allied Health Professionals	(3,066)	582	827	(1,657)		(1,657)
7	Pay - Healthcare Scientists	(488)	93	132	(264)		(264)
8	Pay - Estates & Ancillary	(391)	74	105	(211)		(211)
9	Pay - Students	0	0	0	0		0
10	Non Pay - Supplies and services - clinical	(25,861)	4,906	13,425	(7,530)		(7,530)
11	Non Pay - Supplies and services - general	(5,067)	961	1,367	(2,739)		(2,739)
12	Non Pay - Consultancy Services	0	0	0	0		0
13	Non Pay - Establishment	(2,988)	567	806	(1,615)		(1,615)
14	Non Pay - Transport	(482)	91	130	(260)		(260)
15	Non Pay - Premises	(1,989)	377	536	(1,075)		(1,075)
16	Non Pay - External Contractors	(1,379)	262	372	(745)		(745)
17	Health Care Provided by other Orgs – Welsh LHBs	(894)	170	241	(483)		(483)
18	Health Care Provided by other Orgs – Welsh Trusts	(5,641)	1,070	1,522	(3,050)		(3,050)
19	Health Care Provided by other Orgs – JCC	(6,160)	1,169	1,661	(3,330)		(3,330)
20	Health Care Provided by other Orgs – English	0	0	0	0		0
21	Health Care Provided by other Orgs – Private / Other	3,303	(627)	(891)	1,786		1,786
22	<b>Total</b>	<b>(96,400)</b>	<b>18,288</b>	<b>32,450</b>	<b>(45,662)</b>	<b>0</b>	<b>(45,662)</b>

Section B - By Directorate		IMTP	Full Year Effect of Actions			New, Recurring, Full Year Effect of Unmitigated Pressures (-ve)	IMTP
		Underlying Position b/f	Recurring Savings (+ve)	Recurring Allocations / Income (+ve)	Subtotal		Underlying Position c/f
		£'000	£'000	£'000	£'000	£'000	£'000
1	Scheduled Care	(2,146)	407	579	(1,160)		(1,160)
2	Unscheduled Care	2,413	(458)	(651)	1,305		1,305
3	Mental Health	(2,695)	511	727	(1,457)		(1,457)
4	Community Services	(7,292)	1,383	1,967	(3,942)		(3,942)
5	Primary Care	(5,958)	1,130	1,607	(3,221)		(3,221)
6	Continuing Health Care	(37,037)	7,026	9,989	(20,022)		(20,022)
7	Specialised Services	(2,321)	440	626	(1,255)		(1,255)
8	Commissioned Services - Other	(8,023)	1,522	2,164	(4,337)		(4,337)
9	Clinical Support Services	(20,221)	3,836	11,904	(4,481)		(4,481)
10	Non-Clinical Support Services	(9,881)	1,875	2,665	(5,342)		(5,342)
11	Executive / Corporate Areas	(3,238)	614	873	(1,750)		(1,750)
12	<b>Total</b>	<b>(96,400)</b>	<b>18,288</b>	<b>32,450</b>	<b>(45,662)</b>	<b>0</b>	<b>(45,662)</b>

# Hywel Dda ULHB

Period : Nov 24

This Table is currently showing 0 errors

Table A2 - Overview Of Key Risks & Opportunities		FORECAST YEAR END	
		£'000	Likelihood
	<b>Opportunities to achieve IMTP/AOP (positive values)</b>		
1			
2			
3	<b>Total Opportunities to achieve IMTP/AOP</b>	<b>0</b>	
	<b>Risks (negative values)</b>		
4	Under delivery of Amber Schemes included in Outturn via Tracker		
5	Continuing Healthcare		
6	Prescribing	(300)	Medium
7	Pharmacy Contract		
8	Joint Commissioning Committee Performance		
9	Other Contract Performance		
10	GMS Ring Fenced Allocation Underspend Potential Claw back		
11	Dental Ring Fenced Allocation Underspend Potential Claw back	(2,200)	Low
12	Band 2 to Band 3 Clinical Support Worker Banding Dispute	(4,500)	Medium
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			
26	<b>Total Risks</b>	<b>(7,000)</b>	
	<b>Further Opportunities (positive values)</b>		
27	Opportunities to convert pipeline savings and underspend areas into Green and amber s	3,500	Medium
28	Microsoft VAT savings opportunity	1,500	Low
29	Optometry Policy Contract funding deliberations	640	Medium
30	Further Biosimilar Drug Switch	300	Medium
31	LTA activity fluctuations and benefit share agreements	400	High
32			
33			
34	<b>Total Further Opportunities</b>	<b>6,340</b>	
35	<b>Current Reported Forecast Outturn</b>	<b>(31,550)</b>	
36	<b>IMTP / AOP Outturn Scenario</b>	<b>(31,550)</b>	
37	<b>Worst Case Outturn Scenario</b>	<b>(32,210)</b>	
38	<b>Best Case Outturn Scenario</b>	<b>(25,210)</b>	

Hywel Dda ULHB

Table B - Monthly Positions

YTD Months to be completed from Month: 1  
Forecast Months to be completed from Month: 1

Period : Nov 24

This Table is currently showing 0 errors

A. Monthly Summarised Statement of Comprehensive Net Expenditure / Statement of Comprehensive Net Income			1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Forecast year-end position
			Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar		
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1	Revenue Resource Limit	Actual/F'cast	94,621	94,956	92,526	96,394	98,219	101,873	101,786	146,366	103,620	104,302	102,032	138,117	826,742	1,274,813
2	Capital Donation / Government Grant Income (Health Board only)	Actual/F'cast	0	0	0	23	0	0	159	0	0	0	0	3,009	182	3,191
3	Welsh NHS Local Health Boards & Trusts Income	Actual/F'cast	2,844	2,654	2,780	3,080	3,324	2,820	2,993	3,410	2,443	2,429	2,380	2,593	23,906	33,751
4	JCC Income	Actual/F'cast	273	302	439	162	304	279	278	315	267	267	267	267	2,352	3,418
5	Welsh Government Income (Non RRL)	Actual/F'cast	147	192	176	198	184	137	192	585	192	192	192	192	1,812	2,580
6	Other Income	Actual/F'cast	2,505	2,591	2,335	2,875	2,520	2,283	2,536	2,717	2,427	2,695	2,680	3,187	20,362	31,351
7	Income Total		100,390	100,696	98,257	102,732	104,551	107,392	107,944	153,393	108,948	109,885	107,550	147,365	875,355	1,349,103
8	Primary Care Contractor (excluding drugs, including non resource limited expenditure)	Actual/F'cast	10,831	10,660	11,091	11,466	10,591	10,747	12,446	11,704	11,522	11,645	11,647	11,649	89,535	135,998
9	Primary Care - Drugs & Appliances	Actual/F'cast	7,101	6,768	6,551	7,460	7,310	7,403	8,090	7,104	7,166	7,510	6,428	6,770	57,787	85,660
10	Provided Services - Pay	Actual/F'cast	49,679	49,356	49,710	50,335	49,996	54,175	49,865	67,785	52,048	52,379	52,259	52,807	420,901	630,394
11	Provider Services - Non Pay (excluding drugs & depreciation)	Actual/F'cast	8,327	8,720	8,356	8,357	7,944	7,777	8,145	9,269	7,958	8,701	8,411	10,810	66,896	102,776
12	Secondary Care - Drugs	Actual/F'cast	5,571	5,754	5,480	6,096	5,533	5,870	6,014	5,994	5,682	6,089	5,858	6,132	46,313	70,075
13	Healthcare Services Provided by Other NHS Bodies	Actual/F'cast	16,337	15,965	16,567	16,489	18,766	16,931	17,129	18,381	17,236	17,086	17,086	17,096	136,565	205,069
14	Non Healthcare Services Provided by Other NHS Bodies	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0
15	Continuing Care and Funded Nursing Care	Actual/F'cast	4,725	5,089	4,917	4,957	5,613	5,870	5,084	5,409	5,249	5,594	5,103	5,594	41,663	63,202
16	Other Private & Voluntary Sector	Actual/F'cast	294	404	412	414	580	471	589	405	462	462	462	6,659	3,570	11,613
17	Joint Financing and Other	Actual/F'cast	1,088	1,042	1,403	701	1,152	900	1,091	1,286	1,060	1,065	1,065	1,209	8,662	13,062
18	Losses, Special Payments and Irrecoverable Debts	Actual/F'cast	(0)	158	109	95	88	180	340	105	(7)	183	183	183	1,075	1,617
19	Exceptional (Income) / Costs - (Trust Only)	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0
20	Total Interest Receivable - (Trust Only)	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0
21	Total Interest Payable - (Trust Only)	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0
22	DEL Depreciation/Accelerated Depreciation/Impairments	Actual/F'cast	2,224	2,351	2,344	2,312	2,307	2,323	2,174	2,312	2,326	2,326	2,326	2,225	18,346	27,549
23	AME Donated Depreciation/Impairments	Actual/F'cast	69	75	(2,820)	69	69	69	1,318	5,326	72	72	72	29,246	4,176	33,637
24	Uncommitted Reserves & Contingencies	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0
25	Profit/Loss Disposal of Assets	Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0
26	Cost - Total	Actual/F'cast	106,248	106,341	104,119	108,753	109,949	112,715	112,284	135,079	110,773	113,112	110,900	150,380	895,489	1,380,653
27	Net surplus/ (deficit)	Actual/F'cast	(5,858)	(5,645)	(5,862)	(6,021)	(5,398)	(5,323)	(4,340)	18,314	(1,825)	(3,227)	(3,350)	(3,015)	(20,133)	(31,550)

B. Cost Total by Directorate (Not to be completed in 24/25)		Forecast year-end position £'000
28. Primary Care	Actual/F'cast	
29. Mental Health	Actual/F'cast	
30. Continuing HealthCare	Actual/F'cast	
31. Commissioned Services	Actual/F'cast	
32. Scheduled Care	Actual/F'cast	
33. Unscheduled Care	Actual/F'cast	
34. Children & Women's	Actual/F'cast	
35. Community Services	Actual/F'cast	
36. Specialised Services	Actual/F'cast	
37. Executive / Corporate Areas	Actual/F'cast	
38. Support Services (inc. Estates & Facilities)	Actual/F'cast	
39. Reserves	Actual/F'cast	
40. Cost - Total (Excluding DEL & AME Non-Cash Charges)	Actual/F'cast	0

C. Assessment of Financial Forecast Positions

Year-to-date (YTD)	£'000	Full-year surplus/ (deficit) scenarios	£'000
28. Actual YTD surplus/ (deficit)	(20,133)	33. Extrapolated Scenario	53,123
29. Actual YTD surplus/ (deficit) last n	(38,447)	34. Year to Date Trend Scenario	(30,200)
30. Current month actual surplus/ (de	18,314		
31. Average monthly surplus/ (deficit)	(2,517)		
32. YTD /remaining months	(5,033)		
	Trend		

#### D. DEL/AME Depreciation & Impairments

D. DEL/AME Depreciation & impairments			1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Forecast year-end position	
			Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000			
41	DEL																
		Baseline Provider Depreciation	Actual/Fcast	2,007	2,134	1,757	1,976	1,976	1,969	1,848	1,988	2,003	2,003	2,003	1,903	15,655	23,567
42		Strategic Depreciation	Actual/Fcast	29	29	365	140	140	141	130	130	130	130	130	131	1,104	1,625
43		Accelerated Depreciation	Actual/Fcast													0	0
44		Impairments	Actual/Fcast													0	0
45		IFRS 16 Leases	Actual/Fcast	188	188	222	196	191	213	195	194	193	193	192	192	1,587	2,357
46		Total		2,224	2,351	2,344	2,312	2,307	2,323	2,173	2,312	2,326	2,326	2,325	2,226	18,346	27,549
		AME															
47		Donated Asset Depreciation	Actual/Fcast	68	74	72	69	72	67	69	70	71	71	72	94	561	869
48		Impairments (including Reversals)	Actual/Fcast			(2,893)				1,249	5,255				29,151	3,611	32,762
49		IFRS 16 Leases (Peppercorn)	Actual/Fcast			1	1	0	1	0	1	0	1	0	1	4	6
50		Total		68	74	(2,820)	70	72	68	1,318	5,326	71	72	72	29,246	4,176	33,637

### E. Accountancy Gains

[illegible]

### F. Energy

F. Energy		2017												Total YTD	Forecast year-end position	
		1	2	3	4	5	6	7	8	9	10	11	12			
		Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000			
52	Total Energy Costs	Actual/Fcast	992	762	710	728	722	730	941	941	983	1,058	962	1,030	6,526	10,558

#### G. Committed Reserves & Contingencies

[illegible]

Hywel Dda ULHB

Table B1 - SOCNE / SOCN Movement

Period : Nov 24

This table needs completing monthly from Month 2

Ref	TABLE B: MONTHLY POSITIONS - MONTHLY MOVEMENT ANALYSIS	Income & Expenditure Categories												Total
		M01	M02	M03	M04	M05	M06	M07	M08	M09	M10	M11	M12	
1	Revenue Resource Limit	0.0	0.0	0.0	0.0	0.0	0.0	0.0	43.3	5.2	5.5	5.5	6.0	78.5
2	Capital Donation / Government Grant Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
3	Welsh NHS Local Health Boards & Trusts Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.6	(0.2)	(0.2)	(0.1)	(0.0)	0.0
4	CC Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(0.0)	(0.0)	(0.0)	(0.0)	0.0
5	Welsh Government Income (Non RRL)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.4	0.0	0.0	0.0	0.0	0.6
6	Other Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.2	(0.5)	0.1	0.1	0.1	0.1
7	Total Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	49.6	4.6	5.5	5.4	6.0	71.2
8	Primary Care Contractor (excl. drugs, incl. NRL expenditure)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.4	0.5	0.3	0.3	0.3	1.8
9	Primary Care - Drugs & Appliances	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(0.0)	0.0	0.0	0.0	0.0	(0.0)
10	Provided Services - Pay	0.0	0.0	0.0	0.0	0.0	0.0	0.0	17.8	1.8	2.2	2.3	2.3	26.4
11	Provider Services - Non Pay (excluding drugs & depreciation)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	(0.3)	0.7	0.5	0.4	2.4
12	Secondary Care - Drugs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(0.0)	(0.3)	(0.1)	(0.1)	0.1	(0.4)
13	Healthcare Services Provided by Other NHS Bodies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.4	0.3	0.2	0.2	0.2	2.4
14	Non Healthcare Services Provided by Other NHS Bodies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15	Continuing Care and Funded Nursing Care	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.3	(0.4)	(0.1)	(0.1)	(0.1)	(0.3)
16	Other Private & Voluntary Sector	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(0.0)	0.1	0.1	0.1	0.1	6.3
17	Joint Financing and Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.2	(0.0)	(0.0)	(0.0)	(0.0)	(0.0)
18	Losses, Special Payments and Irrecoverable Debts	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(0.1)	(0.1)	0.0	0.0	0.2	(0.1)
19	Exceptional (Income) / Costs - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
20	Total Interest Receivable - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
21	Total Interest Payable - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
22	DEL Depreciation/Accelerated Depreciation/Impairments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(0.0)	0.0	0.0	0.0	0.0	(0.0)
23	AMM Donated Depreciation/Impairments	0.0	0.0	0.0	0.0	0.0	0.0	0.0	5.3	0.0	0.0	0.0	0.0	(0.3)
24	Uncommitted Reserves & Contingencies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
25	Profit/Loss Disposal of Assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
26	Total Expenditure	0.0	0.0	0.0	0.0	0.0	0.0	0.0	26.4	1.6	3.1	3.2	4.3	33.3
27	Forecast Outcome	0.0	0.0	0.0	0.0	0.0	0.0	0.0	23.3	3.0	2.2	2.2	1.7	32.4

VARIANCE ANALYSIS £'m				v PMA
v PMA	v PMF	v PMFY	v PMA	
44.1	48.3	70.5	13.5%	
(0.2)	0.0	0.0	-100.0%	
0.4	0.6	(0.0)	13.9%	
0.0	0.0	0.0	12.2%	
0.4	0.4	0.6	204.4%	
0.2	0.2	0.1	7.2%	
45.4	49.6	71.2	42.1%	
(0.1)	0.4	1.8	-6.0%	
(1.0)	(0.0)	(0.0)	-12.2%	
17.9	17.8	26.4	35.9%	
1.1	1.6	2.4	13.9%	
(0.0)	(0.0)	(0.0)	-0.3%	
1.3	1.4	2.4	7.3%	
0.0	0.0	0.0	0.0%	
0.3	0.3	(0.0)	6.4%	
(0.2)	(0.0)	6.3	-31.3%	
0.2	0.2	0.2	17.8%	
(0.2)	(0.1)	(0.1)	-69.2%	
0.0	0.0	0.0	0.0%	
0.0	0.0	0.0	0.0%	
0.1	0.0	(0.0)	6.3%	
4.0	5.3	0.0	304.1%	
0.0	0.0	0.0	0.0%	
0.0	0.0	0.0	0.0%	
22.6	24.4	32.4	20.3%	
22.7	23.3	32.4	-52.0%	

PMA - Prior Month Actuals  
PMF - Prior Month Forecast  
PMFY - Prior Month Full Year Forecast

30	TABLE B: MONTHLY POSITIONS - PRIOR MONTH	Income & Expenditure Categories												Total	Forecast
		M01	M02	M03	M04	M05	M06	M07	M08	M09	M10	M11	M12		
31	Revenue Resource Limit	94.6	95.0	92.5	96.4	98.2	101.9	101.8	98.1	98.4	98.8	96.6	112.1	1,294.3	425.8
32	Capital Donation / Government Grant Income	0.0	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.0	0.0	0.0	0.0	3.2	3.0
33	Welsh NHS Local Health Boards & Trusts Income	2.8	2.7	2.8	3.1	3.3	2.8	3.0	2.8	2.6	2.6	2.6	2.7	33.8	10.5
34	CC Income	0.3	0.3	0.4	0.2	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	3.4	1.1
35	Welsh Government Income (Non RRL)	0.1	0.2	0.2	0.2	0.2	0.1	0.2	0.2	0.1	0.1	0.1	0.1	2.0	0.6
36	Other Income	1.5	2.6	2.1	7.9	2.5	2.3	2.5	2.5	3.0	2.6	2.5	3.1	33.3	13.2
37	Total Income	100.4	100.7	98.3	102.7	104.6	107.4	107.9	103.8	104.4	104.4	102.1	141.3	1,277.9	452.2
38	Primary Care Contractor (excl. drugs, incl. NRL expenditure)	10.8	10.7	11.1	11.5	10.6	10.7	12.4	11.3	11.0	11.3	11.3	11.4	134.2	46.0
39	Primary Care - Drugs & Appliances	7.1	6.8	6.6	7.5	7.3	7.4	8.1	7.1	7.2	7.5	6.4	6.8	85.7	27.9
40	Provided Services - Pay	49.7	49.4	49.7	50.3	50.0	54.2	49.9	49.9	50.3	50.2	50.0	50.5	604.0	200.9
41	Provider Services - Non Pay (excluding drugs & depreciation)	8.3	8.7	8.4	8.4	7.9	7.8	8.1	8.2	8.2	8.0	7.9	10.4	100.4	34.5
42	Secondary Care - Drugs	5.6	5.8	5.5	6.1	5.5	5.9	6.0	6.0	6.0	6.1	5.9	6.1	70.5	24.1
43	Healthcare Services Provided by Other NHS Bodies	16.3	16.0	16.6	16.5	18.8	16.9	17.1	17.0	16.9	16.9	16.9	16.9	201.7	67.6
44	Non Healthcare Services Provided by Other NHS Bodies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
45	Continuing Care and Funded Nursing Care	4.7	5.1	4.9	5.0	5.6	5.9	5.1	5.1	5.7	5.7	5.2	5.7	63.5	22.2
46	Other Private & Voluntary Sector	0.3	0.4	0.4	0.4	0.6	0.5	0.6	0.4	0.4	0.4	0.4	0.5	5.8	1.7
47	Joint Financing and Other	1.1	1.0	1.4	0.7	1.2	0.9	1.1	1.1	1.1	1.1	1.1	1.2	12.9	4.4
48	Losses, Special Payments and Irrecoverable Debts	(0.0)	0.2	0.1	0.1	0.1	0.2	0.3	0.2	0.2	0.2	0.2	0.0	1.7	0.5
49	Exceptional (Income) / Costs - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
50	Total Interest Receivable - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
51	Total Interest Payable - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
52	DEL Depreciation/Accelerated Depreciation/Impairments	2.2	2.4	2.3	2.3	2.3	2.3	2.2	2.3	2.3	2.3	2.3	2.2	27.5	9.2
53	AMM Donated Depreciation/Impairments	0.1	0.1	(2.8)	0.1	0.1	0.1	1.3	0.1	0.1	0.1	0.1	0.1	33.6	94.7
54	Uncommitted Reserves & Contingencies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
55	Profit/Loss Disposal of Assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
56	Total Expenditure	106.2	106.3	104.1	108.8	109.9	112.7	112.3	108.7	109.2	109.8	107.7	146.1	1,341.9	472.8
57	Forecast Outcome	(5.9)	(5.6)	(5.9)	(6.0)	(5.4)	(5.3)	(4.5)	(5.0)	(4.8)	(5.3)	(5.6)	(4.7)	(64.0)	(20.6)

The 'Current Month' figures would come from the from the existing Table B:

59	TABLE B: MONTHLY POSITIONS - CURRENT MONTH														60
	Income & Expenditure Categories														
	M01	M02	M03	M04	M05	M06	M07	M08	M09	M10	M11	M12	Total		
60	Revenue Resource Limit	94.6	95.0	92.5	96.4	98.2	101.9	101.8	146.4	103.6	104.3	102.0	136.1	1,274.8	
61	Capital Donation / Government Grant Income	0.0	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.0	0.0	0.0	0.0	3.2	
62	Welsh NHS Local Health Boards & Trusts Income	2.8	2.7	2.8	3.1	3.3	2.8	3.0	3.4	2.4	2.4	2.4	2.6	33.8	
63	CC Income	0.3	0.3	0.4	0.2	0.3	0.3	0.3	0.3	0.3	0.3	0.3	0.3	3.4	
64	Welsh Government Income (Non RRL)	0.1	0.2	0.2	0.2	0.2	0.1	0.2	0.6	0.2	0.2	0.2	0.2	2.6	
65	Other Income	2.5	2.6	2.3	2.9	2.5	2.3	2.5	2.7	2.4	2.7	2.7	3.2	31.4	
66	Total Income	100.4	100.7	98.3	102.7	104.6	107.4	107.9	153.4	108.9	108.9	107.6	147.4	1,349.1	
67	Primary Care Contractor (excl. drugs, incl. NRL expenditure)	10.8	10.7	11.1	11.5	10.6	10.7	12.4	11.7	11.5	11.6	11.6	11.6	136.0	
68	Primary Care - Drugs & Appliances	7.1	6.8	6.6	7.5	7.3	7.4	8.1	7.1	7.2	7.5	6.4	6.8	85.7	
69	Provided Services - Pay	49.7	49.4	49.7	50.3	50.0	54.2	49.9	67.8	52.0	52.4	52.3	52.8	630.4	
70	Provider Services - Non Pay (excluding drugs & depreciation)	8.3	8.7	8.4	8.4	7.9	7.8	8.1	9.3	8.0	8.7	8.4	10.8	102.8	
71	Secondary Care - Drugs	5.6	5.8	5.5	6.1	5.5	5.9	6.0	5.7	6.1	5.9	6.1	70.1	70.1	
72	Healthcare Services Provided by Other NHS Bodies	16.3	16.0	16.6	16.5	18.8	16.9	17.1	18.4	17.2	17.1	17.1	17.1	205.1	
73	Non Healthcare Services Provided by Other NHS Bodies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
74	Continuing Care and Funded Nursing Care	4.7	5.1	4.9	5.0	5.6	5.9	5.1	5.4	5.2	5.6	5.1	5.6	63.2	
75	Other Private & Voluntary Sector	0.3	0.4	0.4	0.4	0.6	0.5	0.6	0.4	0.5	0.5	0.5	0.7	11.6	
76	Joint Financing and Other	1.1	1.0	1.4	0.7	1.2	0.9	1.1	1.3	1.1	1.1	1.1	1.2	13.1	
77	Losses, Special Payments and Irrecoverable Debts	(0.0)	0.2	0.1	0.1	0.1	0.2	0.3	0.1	(0.0)	0.2	0.2	0.2	1.6	
78	Exceptional (Income) / Costs - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
79	Total Interest Receivable - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
80	Total Interest Payable - (Trust Only)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
81	DEI, Depreciation/Accelerated Depreciation/Impairments	2.2	2.4	2.3	2.3	2.3	2.3	2.2	2.3	2.3	2.3	2.3	2.2	27.5	
82	AMT, Donated Depreciation/Impairments	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1	2.0	
83	Uncommitted Reserves & Contingencies	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
84	Profit/Loss Disposal of Assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
85	Total Expenditure	106.2	106.3	104.3	108.4	109.9	112.7	112.3	138.1	110.4	110.8	110.4	109.4	1,349.1	
86	Forecast Outflow	(5.3)	(5.6)	(5.9)	(5.6)	(5.4)	(5.3)	(4.4)	(8.7)	(18.3)	(1.8)	(1.2)	(1.3)	(0.0)	(1.8)

FINANCE ANALYSIS %		
	Y PMF	Y PMF17
20.2%	14.0%	
0.0%	0.0%	
23.2%	-0.3%	
14.3%	1.9%	
272.0%	102.9%	
9.9%	0.7%	
47.8%	15.7%	
3.6%	4.0%	
0.0%	0.0%	
35.7%	13.2%	
12.7%	7.0%	
-0.7%	-1.6%	
8.4%	3.5%	
0.0%	0.0%	
5.9%	-1.5%	
-0.7%	368.4%	
20.5%	4.7%	
-39.4%	-12.9%	
0.0%	0.0%	
0.0%	0.0%	
0.0%	0.0%	
-0.6%	0.0%	
7304.9%	0.0%	
0.0%	0.0%	
0.0%	0.0%	
24.2%	8.2%	
-405.4%	-157.6%	

## Hywel Dda ULHB

Period : Nov 24

YTD Months to be completed from Month: 1

Forecast Months to be completed from Month: 1

**This Table is currently showing 0 errors**

### Table B2 - Pay Expenditure Analysis

### A - Pay Expenditure

A - Pay Expenditure		1	2	3	4	5	6	7	8	9	10	11	12		
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
REF	TYPE	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1	Administrative, Clerical & Board Members	7,715	7,783	7,818	7,780	7,715	7,817	7,716	10,767	8,317	8,364	8,372	8,396	64,913	98,362
2	Medical & Dental	10,952	11,370	11,352	11,676	11,844	15,923	12,128	15,763	12,195	12,421	12,402	12,862	101,009	150,889
3	Nursing & Midwifery Registered	15,893	15,430	15,542	15,811	15,308	15,321	15,254	21,490	16,254	16,203	16,137	16,349	130,049	194,992
4	Prof Scientific & Technical	1,671	1,640	1,674	1,710	1,701	1,697	1,722	2,442	2,098	2,123	2,126	2,126	14,257	22,730
5	Additional Clinical Services	7,425	7,257	7,371	7,367	7,290	7,401	7,103	9,103	7,327	7,339	7,298	7,297	60,317	89,578
6	Allied Health Professionals	3,414	3,458	3,510	3,550	3,621	3,551	3,543	3,068	3,463	3,484	3,484	3,489	29,715	43,634
7	Healthcare Scientists	1,112	1,116	1,081	1,079	1,153	1,110	1,115	1,575	1,167	1,155	1,164	1,164	9,341	13,991
8	Estates & Ancillary	2,793	2,600	2,629	2,639	2,565	2,704	2,523	3,101	2,564	2,592	2,592	2,442	21,554	31,745
9	Students	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10	TOTAL PAY EXPENDITURE	50,975	50,654	50,978	51,612	51,197	55,324	51,104	69,309	53,386	53,681	53,576	54,124	431,154	645,920

### Analysis of Pay Expenditure

[illegible]

**B - Agency / Locum (premium) Expenditure**

- Analysed by Type of Staff

B - Agency / Locum (premium) Expenditure		1	2	3	4	5	6	7	8	9	10	11	12		
- Analysed by Type of Staff		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
REF	TYPE	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1	Administrative, Clerical & Board Members	0	6	0	0	0	0	2	3	0	0	5	5	11	22
2	Medical & Dental	302	419	321	391	417	511	409	204	398	405	405	420	2,975	4,603
3	Nursing & Midwifery Registered	1,376	1,356	1,182	1,352	1,063	896	751	588	583	431	306	305	8,563	10,187
4	Prof Scientific & Technical	0	0	0	0	0	0	0	1	0	0	0	0	1	1
5	Additional Clinical Services	25	32	5	19	16	4	1	3	3	3	0	(1)	105	110
6	Allied Health Professionals	33	66	30	99	86	63	51	66	52	52	52	52	494	702
7	Healthcare Scientists	6	29	18	26	30	16	10	11	17	2	2	2	147	170
8	Estates & Ancillary	8	0	0	0	0	0	0	0	0	0	0	0	8	8
9	Students	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10	TOTAL AGENCY/LOCUM (PREMIUM) EXPENDITURE	1,750	1,908	1,556	1,886	1,612	1,490	1,225	876	1,053	893	770	783	12,303	15,803

11	Agency/Locum (premium) % of pay	3.4%	3.8%	3.1%	3.7%	3.1%	2.7%	2.4%	1.3%	2.0%	1.7%	1.4%	1.4%	2.9%	2.4%
----	---------------------------------	------	------	------	------	------	------	------	------	------	------	------	------	------	------

**C - Agency / Locum (premium) Expenditure**

- Analysed by Reason for Using Agency/Locum (premium)

C - Agency / Locum (premium) Expenditure		1	2	3	4	5	6	7	8	9	10	11	12		
- Analysed by Reason for Using Agency/Locum (premium)		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
REF	REASON	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
1	Vacancy	1,522	1,660	1,354	1,641	1,403	1,297	1,066	762	916	777	670	682	10,704	13,749
2	Maternity/Paternity/Adoption Leave	5	6	5	6	5	4	4	3	3	3	2	2	37	47
3	Special Leave (Paid) – inc. compassionate leave, interview	2	2	2	2	2	1	1	1	1	1	1	1	12	16
4	Special Leave (Unpaid)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
5	Study Leave/Examinations	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6	Additional Activity (Winter Pressures/Site Pressures)	140	153	125	151	129	119	98	70	84	71	62	63	984	1,264
7	Annual Leave	0	0	0	0	0	0	0	0	0	0	0	0	0	0
8	Sickness	80	88	72	87	74	69	56	40	48	41	35	36	566	727
9	Restricted Duties	0	0	0	0	0	0	0	0	0	0	0	0	0	0
10	Jury Service	0	0	0	0	0	0	0	0	0	0	0	0	0	0
11	WLI	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12	Exclusion (Suspension)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
13	TOTAL AGENCY/LOCUM (PREMIUM) EXPENDITURE	1,750	1,908	1,556	1,886	1,612	1,490	1,225	876	1,053	893	770	783	12,303	15,803

[illegible]

Hywel Dda ULHB

Period : Nov 24

This Table is currently showing 0 errors

Table B3 - COVID-19 Analysis

Health Protection (including PPE) - Additional costs due to C19

	1	2	3	4	5	6	7	8	9	10	11	12		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Forecast year-end position
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
A1	Enter as positive values													
1	Health Protection (including PPE) (Additional costs due to C19) enter as positive values - actual/forecast													
2	Provider Pay (Establishment, Temp & Agency)													
3	Administrative, Clerical & Board Members	25	25	25	25	25	25	25	25	25	25	25	200	300
4	Medical & Dental												0	0
5	Nursing & Midwifery Registered	54	54	54	54	54	54	54	54	54	54	54	432	648
6	Prof Scientific & Technical												0	0
7	Additional Clinical Services												0	0
8	Allied Health Professionals												0	0
9	Healthcare Scientists												0	0
10	Estates & Ancillary												0	0
11	Students												0	0
12	Sub total Health Protection (including PPE) Provider Pay	79	79	79	79	79	79	79	79	79	79	79	632	948
13	Primary Care Contractor (excluding drugs)												0	0
14	Primary Care - Drugs												0	0
15	Secondary Care - Drugs												0	0
16	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see line 22 - Complete Analysis to the Right	6	7	7	6	5	5	6	4	5	6	5	46	68
17	Healthcare Services Provided by Other NHS Bodies												0	0
18	Non Healthcare Services Provided by Other NHS Bodies												0	0
19	Continuing Care and Funded Nursing Care												0	0
20	Other Private & Voluntary Sector												0	0
21	Joint Financing and Other (includes Local Authority)	42	42	42	42	42	42	42	42	42	42	42	336	504
22	PPE	68	68	68	68	68	68	68	68	68	68	72	544	820
23	Other (only use with WG agreement & state SoCNE/I line ref)												0	0
24													0	0
25													0	0
26	Sub total Health Protection (including PPE) Non Pay	116	117	117	116	115	115	116	114	115	116	115	120	1,392
27	Total Health Protection (including PPE)	195	196	196	195	194	194	195	193	194	195	194	199	1,558
28	Planned Health Protection (including PPE) (In Opening Plan)	195	196	196	195	194	194	195	193	194	195	194	199	1,558
29	Movement From Opening Planned Health Protection (including PPE) Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0
Health Protection (including PPE) - Funding / Income														
30	Planned Funding	195	196	196	195	194	194	195	193	194	195	194	199	1,558
31	Actual/Forecast Funding for C19 Health Protection (including PPE)	195	196	196	195	194	194	195	193	194	195	194	199	1,558
32	Internal Budget Virement into Covid-19 Health Protection (including PPE) (incl pay awards)													0
33	Total Actual/Forecast Funding	195	196	196	195	194	194	195	193	194	195	194	199	1,558
34	Movement from Plan	0	0	0	0	0	0	0	0	0	0	0	0	0
35	Actual/ Forecast Net Outturn - Health Protection (including PPE)	0	0	0	0	0	0	0	0	0	0	0	0	0

COVID-19 Vaccination Programme (immunisation)- Additional costs due to C19

A2	COVID-19 Vaccination Programme (immunisation) (Additional costs due to C19) enter as positive values - actual/forecast															
30	Provider Pay (Establishment, Temp & Agency)															
31	Administrative, Clerical & Board Members	46	46	46	46	46	46	46	46	46	46	46	46	46	368	552
32	Medical & Dental	10	10	10	10	10	10	10	10	10	10	10	10	10	80	120
33	Nursing & Midwifery Registered	145	145	145	145	145	145	145	145	145	145	145	145	145	1,160	1,740
34	Prof Scientific & Technical														0	0
35	Additional Clinical Services														0	0
36	Allied Health Professionals	9	9	9	9	9	9	9	9	9	9	9	9	9	72	108
37	Healthcare Scientists														0	0
38	Estates & Ancillary														0	0
39	Students														0	0
40	Sub total COVID-19 Vaccination (immunisation) Programme Provider Pay	210	210	210	210	210	210	210	210	210	210	210	210	210	1,680	2,520
41	Primary Care Contractor (excluding drugs)														0	0
42	Primary Care - Drugs														0	0
43	Secondary Care - Drugs	73	73	73	73	73	73	115	115	115	115	73	73	73	668	1,002
44	Provider - Non Pay (Clinical & General Supplies, Rent, Rates, Equipment etc) Exclude PPE - see A1 line 22	40	40	40	40	42	65	100	100	100	100	65	44	42	467	718
45	Healthcare Services Provided by Other NHS Bodies														0	0
46	Non Healthcare Services Provided by Other NHS Bodies														0	0
47	Continuing Care and Funded Nursing Care														0	0
48	Other Private & Voluntary Sector														0	0
49	Joint Financing and Other (includes Local Authority)														0	0
50	Other (only use with WG agreement & state SoCNE/I line ref)														0	0
51															0	0
52															0	0
53															0	0
54	Sub total COVID-19 Vaccination (immunisation) Programme Non Pay	113	113	113	113	115	138	215	215	215	215	138	117	115	1,135	1,720
55	Total COVID-19 Vaccination (immunisation) Programme Expenditure	323	323	323	323	325	348	425	425	425	425	348	327	325	2,815	4,240
56	Planned COVID-19 Vaccination (Immunisation) Expenditure (in Opening Plan)	323	323	323	323	325	348	425	425	425	425	348	327	325	2,815	4,240
57	Movement From Opening Planned COVID-19 Vaccination (Immunisation) Programme Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
COVID-19 Vaccination Programme (immunisation)- Funding/Income																
58	Planned Funding	323	323	323	323	325	348	425	425	425	425	348	327	325	2,815	4,240
59	Actual/Forecast Funding for COVID-19 Vaccination Programme (immunisation)	323	323	323	323	325	348	425	425	425	425	348	327	325	2,815	4,240
60	Internal budget Virement into COVID-19 Vaccination Programme (immunisation) (incl pay awards)														0	0
61	Total Actual/Forecast Funding	323	323	323	323	325	348	425	425	425	425	348	327	325	2,815	4,240
62	Movement from Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
63	Actual / Forecast Net Outturn - COVID-19 Vaccination Programme (immunisation)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Long Covid & Other



Table C - Identified Expenditure Savings Schemes (Excludes Income Generation & Accountancy Gains)

This Table is currently showing 0 errors

			1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	YTD as %age of FY	Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings £'000
			Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000			YTD variance as %age of YTD	Green £'000	Amber £'000	non recurring £'000	recurring £'000	
1	Pay	Budget/Plan	559	958	833	786	769	791	658	660	659	651	649	649	6,014	8,622		0	51			0
2		Actual/F'cast	338	1,993	1,479	1,332	1,248	1,400	1,441	1,653	1,170	1,145	1,144	1,063	10,884	15,406	70.65%	15,406	0	10,268	5,138	8,469
3		Variance	(221)	1,035	646	546	479	609	783	993	511	494	495	414	4,870	6,784	80.98%	15,406	-51			
4	Non-Pay	Budget/Plan	70	267	132	137	138	137	139	137	161	161	163	712	1,157	2,354		2,354	0			0
5		Actual/F'cast	47	381	659	1,384	661	1,196	897	1,098	970	974	971	1,562	6,323	10,800	58.55%	10,787	13	4,754	6,046	7,015
6		Variance	(23)	114	527	1,247	523	1,059	758	961	809	813	808	850	5,166	8,446	446.50%	8,433	13			
7	Primary Care - Drugs & Appliances	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			0
8		Actual/F'cast	0	0	0	0	0	0	1	1	1	1	1	1	2	6	33.33%	6	0	0	6	12
9		Variance	0	0	0	0	0	0	1	1	1	1	1	1	2	6		6	0			
10	Secondary Care Drugs	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			0
11		Actual/F'cast	0	0	0	77	49	77	66	66	66	50	50	50	335	551	60.80%	551	0	80	471	689
12		Variance	0	0	0	77	49	77	66	66	66	50	50	50	335	551		551	0			
13	CHC/FNC	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			0
14		Actual/F'cast	0	0	0	0	0	29	15	14	15	15	13	16	58	117	49.57%	117	0	0	117	176
15		Variance	0	0	0	0	0	29	15	14	15	15	13	16	58	117		117	0			
16	Primary Care Contractor	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			0
17		Actual/F'cast	0	106	0	0	0	0	0	0	0	0	0	0	106	106	100.00%	106	0	106	0	0
18		Variance	0	106	0	0	0	0	0	0	0	0	0	0	106	106		106	0			
19	Healthcare Services Provided by Other Healthboards	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			0
20		Actual/F'cast	0	0	0	642	161	161	161	161	161	161	161	158	1,286	1,927	66.74%	1,927	0	0	1,927	1,927
21		Variance	0	0	0	642	161	161	161	161	161	161	161	158	1,286	1,927		1,927	0			
22	Non-healthcare Services Provided by Other Healthboards	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			0
23		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
24		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
25	Other Private & Voluntary Sector	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			0
26		Actual/F'cast	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0	0	0	0
27		Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			
28	Joint Financing & Other	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0			0
29		Actual/F'cast	0	0	0	0	489	121	121	121	121	121	121	122	852	1,337	63.72%	1,337	0	1,337	0	
30		Variance	0	0	0	0	489	121	121	121	121	121	121	122	852	1,337		1,337	0			
34	Total	Budget/Plan	629	1,225	965	923	907	928	797	797	820	812	812	1,361	7,171	10,976		2,354	0			
35		Actual/F'cast	385	2,480	2,138	3,435	2,608	2,984	2,702	3,114	2,504	2,467	2,461	2,972	19,846	30,250	66.74%	30,237	13	16,545	13,705	18,288
36		Variance	(244)	1,255	1,173	2,512	1,701	2,056	1,905	2,317	1,684	1,655	1,649	1,611	12,675	19,274		27,883	13			

37	Variance in month	(38.79%)	102.45%	121.55%	272.16%	187.54%	221.55%	239.02%	290.72%	205.37%	203.82%	203.08%	118.37%	176.75%
38	In month achievement against FY forecast	1.27%	8.20%	7.07%	11.36%	8.62%	9.86%	8.93%	10.29%	8.28%	8.16%	8.14%	9.82%	

Table C1- Savings Schemes Pay Analysis

			Month	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast	Assessment		Full In-Year forecast		Full-Year Effect of Recurring Savings £'000
				Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000			Green £'000	Amber £'000	non recurring £'000	recurring £'000	
1	Pay - General & Substantive	Budget/Plan		541	940	750	703	686	648	516	517	517	508	507	505	5,301	7,338	0	51			5,004
2		Actual/F'cast		320	1,413	1,396	1,249	1,116	1,013	1,172	1,299	850	836	835	763	8,978	12,262	12,262	0	9,205	3,057	
3		Variance		(221)	473	646	546	430	365	656	782	333	328	328	258	3,677	4,924	12,262	(51)			
4	Pay - Variable	Budget/Plan		8	8	73	73	73	133	132	133	132	133	132	133	633	1,163	0	0			2,360
5		Actual/F'cast		8	570	73	73	73	244	161	177	177	177	177	177	1,379	2,082	2,082	0	687	1,395	
6		Variance		0	562	0	0	0	111	29	44	45	44	45	39	746	919	2,082	0			
7	Pay - Agency	Budget/Plan		10	10	10	10	10	10	10	10	10	10	10	11	80	121	0	0			
8		Actual/F'cast		10	10	10	10	59	143	108	177	143	132	132	128	527	1,062	1,062	0	376	686	1,105
9		Variance		0	0	0	0	49	133	98	167	133	122	122	117	447	941	1,062	0			
10	Total	Budget/Plan		559	958	833	786	769	791	658	660	659	651	649	649	6,014	8,622	0	51			
11		Actual/F'cast		338	1,993	1,479	1,332	1,248	1,400	1,441	1,653	1,170	1,145	1,144	1,063	10,884	15,406	15,406	0	10,268	5,138	8,469
12		Variance		(221)	1,035	646	546	479	609	783	993	511	494	495	414	4,870	6,784	15,406	(51)			

Table C2- V&amp;S Saving Categories

		Month	1	2	3	4	5	6	7	8	9	10	11	12	Total YTD	Full-year forecast
			Apr £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000		
1		Budget/Plan														
2	Workforce	Actual/F'cast	559	958	833	786	769	791	658	660	659	651	649	649	6,014	8,622
3		Variance	338	2,099	1,479	1,332	1,248	1,400	1,341	1,553	1,070	1,045	1,044	963	10,790	14,912
4			(221)	1,141	646	546	479	609	683	893	411	394	395	314	4,776	6,290
5	Medicines Management	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0
6		Actual/F'cast	0	0	0	77	49	77	67	67	67	51	51	51	337	557
7		Variance	0	0	0	77	49	77	67	67	67	51	51	51	337	557
8	Procurement & Non-pay	Budget/Plan	70	267	132	137	138	137	139	137	161	161	163	712	1,157	2,354
9		Actual/F'cast	47	381	659	1,384	661	1,196	897	1,098	970	974	971	1,562	6,323	10,800
10		Variance	(23)	114	527	1,247	523	1,059	758	961	809	813	808	850	5,166	8,446
11	CHC	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12		Actual/F'cast	0	0	0	0	0	29	15	14	15	15	13	16	58	117
13		Variance	0	0	0	0	0	29	15	14	15	15	13	16	58	117
14	Pathway	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0
15		Actual/F'cast	0	0	0	0	0	0	100	100	100	100	100	100	200	600
16		Variance	0	0	0	0	0	0	100	100	100	100	100	100	200	600
17	Other - Commissioning	Budget/Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0
18		Actual/F'cast	0	0	0	642	650	282	282	282	282	282	282	280	2,138	3,264
19		Variance	0	0	0	642	650	282	282	282	282	282	282	280	2,138	3,264

Table C3 - Tracker

C000		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total YTD	Full-year forecast	Now Recurring	Recurring	FYE Adjustment	Full-year Effect
Savings (Cash Releasing & Cost Incurrence)	Month 1 - Plan	820	1,230	860	820	820	820	790	720	820	810	810	1,260	7,170	10,970	5,130	5,840	2,070	7,210
	Month 1 - Actual/Forecast	380	1,120	890	1,080	1,080	380	730	770	770	780	780	1,260	8,080	10,160	5,000	5,000	1,180	8,080
	Change	(540)	(140)	(30)	(260)	(260)	(540)	(60)	(550)	(550)	(40)	(40)	(40)	(910)	(910)	(870)	(870)	(110)	(1,110)
	On-Layer - Plan	0	1,450	1,200	2,410	1,810	2,450	1,890	2,340	1,740	1,730	1,730	2,660	15,160	20,350	11,600	8,700	3,450	11,150
	On-Layer - Actual/Forecast	0	1,310	1,200	2,420	1,860	2,420	1,940	2,260	1,740	1,660	1,660	2,660	15,060	20,350	11,600	8,600	3,300	10,900
	Change	0	(140)	0	0	50	(30)	50	(80)	0	(80)	(80)	0	(100)	0	0	(100)	(150)	(250)
	Total Plan	820	2,680	2,060	3,220	2,620	3,300	2,780	2,060	2,560	2,510	2,510	3,920	20,070	31,320	16,730	14,540	5,480	20,110
	Total Actual/Forecast	380	2,430	2,100	3,490	2,940	2,830	2,620	2,030	2,510	2,440	2,440	3,920	18,860	30,700	16,600	14,100	5,080	18,860
	FY04 Variance	(440)	(250)	(40)	(270)	(320)	(500)	(160)	(500)	(500)	(400)	(400)	(400)	(1,200)	(1,650)	(140)	(400)	(400)	(1,250)
	Month 1 - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Income Generation	Month 1 - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Change	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	On-Layer - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	On-Layer - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Change	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	FY04 Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	On-Layer - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	On-Layer - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Accounting Gains	Month 1 - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Month 1 - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Change	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	On-Layer - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	On-Layer - Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Change	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Total Actual/Forecast	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	FY04 Variance	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	On-Layer - Plan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	Month 1 - Plan	820	1,230	860	820	820	820	790	720	820	810	810	1,260	7,170	10,970	5,130	5,840	2,070	7,210
	Month 1 - Actual/Forecast	380	1,120	890	1,080	1,080	380	730	770	770	780	780	1,260	8,080	10,160	5,000	5,000	1,180	8,080
	Change	(540)	(140)	(30)	(260)	(260)	(540)	(60)	(550)	(550)	(40)	(40)	(40)	(910)	(910)	(870)	(870)	(110)	(1,110)
	On-Layer - Plan	0	1,450	1,200	2,410	1,810	2,450	1,890	2,340	1,740	1,730	1,730	2,660	15,160	20,350	11,600	8,700	3,450	11,150
	On-Layer - Actual/Forecast	0	1,310	1,200	2,420	1,860	2,420	1,940	2,260	1,740	1,660	1,660	2,660	15,060	20,350	11,600	8,600	3,300	10,900
	Change	0	(140)	0	0	50	(30)	50	(80)	0	(80)	(80)	0	(100)	0	0	(100)	(150)	(250)
	Total Plan	820	2,680	2,060	3,220	2,620	3,300	2,780	2,060	2,560	2,510	2,510	3,920	20,070	31,320	16,730	14,540	5,480	20,110
	Total Actual/Forecast	380	2,430	2,100	3,490	2,940	2,830	2,620	2,030	2,510	2,440	2,440	3,920	18,860	30,700	16,600	14,100	5,080	18,860
	FY04 Variance	(440)	(250)	(40)	(270)	(320)	(500)	(160)	(500)	(500)	(400)	(400)	(400)	(1,200)	(1,650)	(140)	(400)	(400)	(1,250)
	On-Layer - Plan	0	1,450	1,200	2,410	1,810	2,450	1,890	2,340	1,740	1,730	1,730	2,660	15,160	20,350	11,600	8,700	3,450	11,150

## Hywel Dda ULHB

Period : Nov 24

**Table D - Income/Expenditure Assumptions**

### Annual Forecast

	<b>LHB/Trust</b>	<b>Contracted Income £'000</b>	<b>Non Contracted Income £'000</b>	<b>Total Income £'000</b>	<b>Contracted Expenditure £'000</b>	<b>Non Contracted Expenditure £'000</b>	<b>Total Expenditure £'000</b>
1	Swansea Bay University	4,558	1,095	<b>5,653</b>	38,563	4,010	<b>42,573</b>
2	Aneurin Bevan University	403	820	<b>1,223</b>	321	25	<b>346</b>
3	Betsi Cadwaladr University	4,943	467	<b>5,410</b>	345	49	<b>394</b>
4	Cardiff & Vale University	404	299	<b>703</b>	6,909	1,056	<b>7,965</b>
5	Cwm Taf Morgannwg University	491	80	<b>571</b>	596	395	<b>991</b>
6	Hywel Dda University			<b>0</b>			<b>0</b>
7	Powys	8,375	1,990	<b>10,365</b>	195		<b>195</b>
8	Public Health Wales	2,738	373	<b>3,111</b>	1,798	687	<b>2,485</b>
9	Velindre		7,244	<b>7,244</b>	1,082	29,873	<b>30,955</b>
10	NWSSP			<b>0</b>			<b>0</b>
11	DHCW	506	61	<b>567</b>	5,286	319	<b>5,605</b>
12	Welsh Ambulance Services		221	<b>221</b>		2,660	<b>2,660</b>
13	JCC	2,219	1,281	<b>3,500</b>	138,602	909	<b>139,511</b>
14	HEIW		11,394	<b>11,394</b>			<b>0</b>
15	NHS Executive			<b>0</b>			<b>0</b>
16	<b>Total</b>	<b>24,637</b>	<b>25,325</b>	<b>49,962</b>	<b>193,697</b>	<b>39,983</b>	<b>233,680</b>

Table E - Resource Limits

1. BASE ALLOCATION

	STATUS OF ISSUED RESOURCE LIMIT ITEMS				Total Revenue Resource Limit £'000	Recurring (R) or Non Recurring (NR)	Total Revenue Drawing Limit £'000	Total Capital Resource Limit £'000	Total Capital Drawing Limit £'000	WG Contact and Date Item First Entered into Table
	HCHS £'000	Pharmacy £'000	Dental £'000	GMS £'000						
1 LATEST ALLOCATION LETTER/SCHEDULE REF:	51	2	1	6						
2 Total Confirmed Funding	1,041,914	24,535	20,884	80,461	1,167,794		1,144,831	35,342	34,724	

2. ANTICIPATED ALLOCATIONS

3 DEL Non Cash Depreciation - Baseline Surplus / Shortfall	604				604					Month 1, Gary Young
4 DEL Non Cash Depreciation - Strategic	1,625				1,625					Month 1, Gary Young
5 DEL Non Cash Depreciation - Accelerated	0				0					Month 1, Gary Young
6 DEL Non Cash Depreciation - Impairment	0				0					Month 1, Gary Young
7 DEL Non Cash Depreciation - IFRS 16 Leases	2,357				2,357					Month 1, Gary Young
8 AME Non Cash Depreciation - IFRS 16 Leases (Peppercorn)	6				6					Month 1, Jackie Salmon
9 AME Non Cash Depreciation - Donated Assets	869				869					Month 1, Jackie Salmon
10 AME Non Cash Depreciation - Impairment	32,762				32,762					Month 1, Jackie Salmon
11 AME Non Cash Depreciation - Impairment Reversals	0				0					Month 1, Jackie Salmon
12 Removal of Donated Assets / Government Grant Receipts	(3,191)				(3,191)					Month 1, Jackie Salmon
13 Total COVID-19 (see below analysis)	0	0	0	0	0					See below analysis
14 Removal of IFRS-16 Leases (Revenue)	(2,157)				(2,157)		(2,157)			Month 1, Jackie Salmon
15 Real Living Wage (Care Homes)	3,300				3,300 NR		3,300			Month 1, Andrea Hughes
16 VBHC Atrial Fibrillation Redesign	179				179 R		179			Month 1, Catherine Malcolmson
17 Tier 4 CAMHS Strategy - WHSSC Funding	154				154 R		154			Month 1, 22/23 recurrent funding, Letter
18 Assumed Welsh Government TUEC Funding less 10% savings	1,377				1,377 NR		1,377			Month 1, Andrew Sallows
19 Prevention and Early Years	706				706 NR		706			Month 2, Ed Wilson
20 DOLS/MCA	77				77 NR		77			Month 2, Padraig McNamara
21 International Recruitment 2024/25	356				356 NR		356			Month 2, Angela Jones
22 Individual Placement and Support in Primary Care (IPSPC)	572				572 NR		572			Month 3, Matt Downton
23 Medical & Dental Pay Award 24-25 (23/24 Element)	2,294				2,294 NR		2,294			Month 6, Emma Coles
24 Medical & Dental Pay Award 24-25 (24/25 Element)	4,489				4,489 R		4,489			Month 6, Emma Coles
25 Clinical Impact Awards	40				40 NR		40			Month 7, Amy Andrews
26 Planned Care Transformation Funding	38				38 NR		38			Month 8, Lesley Law
27 Wage Award 24-25 Agenda for Change	21,896				21,896 R		21,896			Month 8, Helen Arthur
28 Wage Award 24-25 Medical & Dental	6,217				6,217 R		6,217			Month 8, Helen Arthur
29 Additional Funding - Inflationary Allocation	6,450				6,450 R		6,450			Month 8, Judith Paget
30 Additional Funding - Distance from target Allocation	26,000				26,000 R		26,000			Month 8, Judith Paget
31	0				0					
32	0				0					
33	0				0					
34	0				0					
35	0				0					
36	0				0					
37	0				0					
38	0				0					
39	0				0					
40	0				0					
41	0				0					
42	0				0					
43	0				0					
44	0				0					
45	0				0					
46	0				0					
47	0				0					
48	0				0					
49	0				0					
50	0				0					
51	0				0					
52	0				0					
53	0				0					
54	0				0					
55	0				0					
56	0				0					
57	0				0					
58	0				0					
59	0				0					
60 Revenue Working Balances Request	0				0		14,905			
61 Capital Working Balances Request	0				0				3,200	
62 Capital IFRS16 Leases Working Balances Request	0				0				2,157	
63 Total Anticipated Funding	107,019	0	0	0	107,019		86,892	0	5,357	

3. TOTAL RESOURCES & BUDGET RECONCILIATION

64 Confirmed Resources Per 1. above	1,041,914	24,535	20,884	80,461	1,167,794		1,144,831	35,342	34,724	
65 Anticipated Resources Per 2. above	107,019	0	0	0	107,019		86,892	0	5,357	
66 Total Resources	1,148,933	24,535	20,884	80,461	1,274,813		1,231,723	35,342	40,081	

ANALYSIS OF WG FUNDING FOR COVID-19 INCLUDED ABOVE

	Allocated Total £'000	Anticipated HCHS £'000	Anticipated Pharmacy £'000	Anticipated Dental £'000	Anticipated GMS £'000	Total RRL £'000	WG Contact and date item first entered into table.
67 Health Protection (including PPE)	2,340					2,340	
68 COVID-19 Vaccination (Immunisation) Programme	4,240					4,240	
69 Long Covid	1,227					1,227	
70						0	
71						0	
72						0	
73						0	
74						0	
75						0	
76						0	
77						0	
78						0	
79						0	
80						0	
81						0	
82						0	
83						0	
84						0	
85						0	
86						0	
87						0	
88						0	
89						0	
90						0	
91						0	
92						0	
93						0	
94						0	
95						0	
96						0	
97 Total Funding	7,807	0	0	0	0	7,807	

**Hywel Dda ULHB**

Period : Nov 24

**This Table is currently showing 0 errors**

Table E1 - Invoiced Income Streams - TRUSTS ONLY

[illegible]

ANALYSIS OF WG FUNDING DUE FOR COVID-19 INCLUDED ABOVE		Allocated £'000	Anticipated £'000	Total £'000	WG Contact, date item first entered into table and whether any invoice has been raised.
38	Health Protection (including PPE)			0	
39	COVID-19 Vaccination (Immunisation) Programme			0	
40	Long Covid			0	
41				0	
42				0	
43				0	
44				0	
45				0	
46				0	
47				0	
48				0	
49				0	
50				0	
51				0	
52				0	
53				0	
54				0	
55				0	
56				0	
57				0	
58				0	
59				0	
60				0	
61				0	
62				0	
63				0	
64				0	
65				0	
66				0	
67				0	
68	Total Funding	0	0	0	

## Hywel Dda ULHB

Period : Nov 24

This table needs completing monthly from Month: 3  
This Table is currently showing 0 errors

Table F - Statement of Financial Position For Monthly Period

	Opening Balance Beginning of Apr 24	Closing Balance End of Nov 24	Forecast Closing Balance End of Mar 25
<b>Non-Current Assets</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
1 Property, plant and equipment	378,696	371,503	353,890
2 Intangible assets	2,422	1,932	1,932
3 Trade and other receivables	54,664	61,634	54,664
4 Other financial assets	974	974	974
5 Non-Current Assets sub total	436,756	436,043	411,460
<b>Current Assets</b>			
6 Inventories	11,616	11,991	11,616
7 Trade and other receivables	76,429	80,299	76,429
8 Other financial assets	147	147	147
9 Cash and cash equivalents	2,141	3,599	(31,550)
10 Non-current assets classified as held for sale	0	0	0
11 Current Assets sub total	90,333	96,036	56,642
12 <b>TOTAL ASSETS</b>	<b>527,089</b>	<b>532,079</b>	<b>468,102</b>
<b>Current Liabilities</b>			
13 Trade and other payables	180,188	151,197	165,472
14 Borrowings (Trust Only)	0	0	0
15 Other financial liabilities	0	0	0
16 Provisions	27,370	42,336	42,336
17 Current Liabilities sub total	207,558	193,533	207,808
18 <b>NET ASSETS LESS CURRENT LIABILITIES</b>	<b>319,531</b>	<b>338,546</b>	<b>260,294</b>
<b>Non-Current Liabilities</b>			
19 Trade and other payables	7,798	2,253	2,253
20 Borrowings (Trust Only)	0	0	0
21 Other financial liabilities	0	0	0
22 Provisions	53,014	53,380	53,380
23 Non-Current Liabilities sub total	60,812	55,633	55,633
24 <b>TOTAL ASSETS EMPLOYED</b>	<b>258,719</b>	<b>282,913</b>	<b>204,661</b>
<b>FINANCED BY: Taxpayers' Equity</b>			
25 General Fund	194,091	214,704	136,452
26 Revaluation Reserve	64,628	68,209	68,209
27 PDC (Trust only)	0	0	0
28 Retained earnings (Trust Only)	0	0	0
29 Other reserve	0	0	0
30 <b>Total Taxpayers' Equity</b>	<b>258,719</b>	<b>282,913</b>	<b>204,661</b>

EXPLANATION OF ALL PROVISIONS	Opening Balance Beginning of Apr 24	Closing Balance End of Nov 24	Closing Balance End of Mar 25
31 Clinical negligence	74,244	88,957	88,957
32 Redress	954	1,308	1,308
33 Personal injury	2,168	1,965	1,965
34 Defence fees	1,685	2,166	2,166
35 2019-20 Scheme Pays - Reimbursement	633	633	633
36 Pensions	0	(12)	(12)
37 Other	700	699	699
38			
39			
40 <b>Total Provisions</b>	<b>80,384</b>	<b>95,716</b>	<b>95,716</b>

## ANALYSIS OF WELSH NHS RECEIVABLES (current month)

41 Welsh NHS Receivables Aged 0 - 10 weeks
42 Welsh NHS Receivables Aged 11 - 16 weeks
43 Welsh NHS Receivables Aged 17 weeks and over

<b>£'000</b>
1,551
118
0

## ANALYSIS OF TRADE &amp; OTHER PAYABLES (opening, current &amp; closing)

	£'000	£'000	£'000
44 Capital	13,840	16,204	8,483
45 Revenue	174,146	137,246	159,242

## ANALYSIS OF CASH (opening, current &amp; closing)

	£'000	£'000	£'000
46 Capital	48	514	0
47 Revenue	2,093	3,085	(31,550)

# Hywel Dda ULHB

Period : Nov 24

This Table is currently showing 0 errors

This table needs completing monthly from Month: 2

Table G - Monthly Cashflow Forecast

		April £'000	May £'000	June £'000	July £'000	Aug £'000	Sept £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £,000	Total £,000
	<b>RECEIPTS</b>													
1	WG Revenue Funding - Cash Limit (excluding NCL) - LHB & SHA only	122,173	113,037	100,050	110,000	97,065	87,000	105,099	115,099	98,633	111,087	108,087	64,394	1,231,723
2	WG Revenue Funding - Non Cash Limited (NCL) - LHB & SHA only	(173)	(37)	(50)		(65)		(99)	(99)	(133)	(87)	(87)	(87)	(916)
3	WG Revenue Funding - Other (e.g. invoices)	451	137	137	127	127	892	182	380	200	200	200	200	3,232
4	WG Capital Funding - Cash Limit - LHB & SHA only	5,400	2,100	4,500	2,500	2,000	3,000	2,500	1,200	2,500	2,800	4,266	7,315	40,081
5	Income from other Welsh NHS Organisations	6,961	3,413	3,824	3,523	6,651	4,317	7,738	3,212	3,500	4,500	5,000	5,000	57,639
6	Short Term Loans - Trust only													0
7	PDC - Trust only													0
8	Interest Receivable - Trust only													0
9	Sale of Assets													0
10	Other - (Specify in narrative)	4,524	3,624	1,938	2,077	4,075	1,472	3,289	3,145	13,100	1,318	2,159	669	41,390
11	<b>TOTAL RECEIPTS</b>	<b>139,336</b>	<b>122,274</b>	<b>110,399</b>	<b>118,227</b>	<b>109,853</b>	<b>96,681</b>	<b>118,709</b>	<b>122,937</b>	<b>117,800</b>	<b>119,818</b>	<b>119,625</b>	<b>77,491</b>	<b>1,373,149</b>
	<b>PAYMENTS</b>													
12	Primary Care Services : General Medical Services	5,997	5,597	6,920	5,537	5,579	5,914	5,625	6,380	6,828	6,114	5,772	6,089	72,352
13	Primary Care Services : Pharmacy Services	1,862	4,335		1,916	3,584		1,837	4,328	501	1,000	500		19,863
14	Primary Care Services : Prescribed Drugs & Appliances	5,669	13,016		6,172	13,084		6,660	13,196	8,941	8,500	8,500		83,738
15	Primary Care Services : General Dental Services	1,003	1,059	1,262	1,366	1,413	1,123	734	1,185	1,065	1,165	1,308	1,308	13,991
16	Non Cash Limited Payments	(51)	(112)	(31)	(115)	(93)	(136)	(76)	(134)	(76)	(76)	(76)	(76)	(1,052)
17	Salaries and Wages	49,666	49,714	48,212	48,849	48,698	49,755	49,908	57,425	56,285	52,191	52,490	52,490	615,683
18	Non Pay Expenditure	65,092	45,785	45,098	52,339	39,599	40,816	47,197	44,465	40,927	47,310	44,702	45,841	559,171
19	Short Term Loan Repayment - Trust only													0
20	PDC Repayment - Trust only													0
21	Capital Payment	7,680	1,959	1,960	2,013	1,701	2,801	2,621	1,999	2,907	2,730	5,640	6,070	40,081
22	Other items (Specify in narrative)									781	744	744	744	3,013
23	<b>TOTAL PAYMENTS</b>	<b>136,918</b>	<b>121,353</b>	<b>103,421</b>	<b>118,077</b>	<b>113,565</b>	<b>100,273</b>	<b>114,506</b>	<b>128,844</b>	<b>118,159</b>	<b>119,678</b>	<b>119,580</b>	<b>112,466</b>	<b>1,406,840</b>
24	Net cash inflow/outflow	2,418	921	6,978	150	(3,713)	(3,592)	4,203	(5,907)	(359)	140	45	(34,975)	
25	Balance b/f	2,141	4,559	5,480	12,458	12,608	8,895	5,303	9,506	3,599	3,240	3,380	3,425	
26	Balance c/f	4,559	5,480	12,458	12,608	8,895	5,303	9,506	3,599	3,240	3,380	3,425	(31,550)	

Table H - PSPP

This table needs completing on a quarterly basis  
NOTE: Data to 1 decimal place

30 DAY COMPLIANCE		ACTUAL Q1			ACTUAL Q2		ACTUAL Q3		ACTUAL Q4		YEAR TO DATE		FORECAST YEAR END	
PROMPT PAYMENT OF INVOICE PERFORMANCE		Target %	Actual %	Variance %	Actual %	Variance %	Actual %	Variance %	Actual %	Variance %	Actual %	Variance %	Forecast %	Variance %
1	% of NHS Invoices Paid Within 30 Days - By Value	95.0%	97.3%	2.3%	99.2%	4.2%		-95.0%		-95.0%	98.2%	3.2%	95.0%	0.0%
2	% of NHS Invoices Paid Within 30 Days - By Number	95.0%	83.3%	-11.7%	86.9%	-8.1%		-95.0%		-95.0%	85.1%	-9.9%	85.0%	-10.0%
3	% of Non NHS Invoices Paid Within 30 Days - By Value	95.0%	94.7%	-0.3%	97.2%	2.2%		-95.0%		-95.0%	95.8%	0.8%	95.0%	0.0%
4	% of Non NHS Invoices Paid Within 30 Days - By Number	95.0%	94.7%	-0.3%	97.0%	2.0%		-95.0%		-95.0%	95.8%	0.8%	95.0%	0.0%

10 DAY COMPLIANCE		ACTUAL Q1		ACTUAL Q2		ACTUAL Q3		ACTUAL Q4		YEAR TO DATE		FORECAST YEAR END	
PROMPT PAYMENT OF INVOICE PERFORMANCE		Actual %		Actual %		Actual %		Actual %		Actual %		Actual %	
5	% of NHS Invoices Paid Within 10 Days - By Value	74.4%		68.8%						71.6%		75.0%	
6	% of NHS Invoices Paid Within 10 Days - By Number	40.0%		24.1%						32.0%		30.0%	
7	% of Non NHS Invoices Paid Within 10 Days - By Value	66.0%		69.3%						67.7%		78.0%	
8	% of Non NHS Invoices Paid Within 10 Days - By Number	40.3%		44.9%						42.6%		50.0%	

This Table is currently showing 0 errors

Table I - 2024-25 Capital Resource / Expenditure Limit Management

£'00035,342

Approved CRL / CEL issued at :26.11.24

Ref:	Performance against CRL / CEL	Year To Date			Forecast		
		Plan £'000	Actual £'000	Variance £'000	Plan £'000	F'cast £'000	Variance £'000
	<i>Gross expenditure</i>						
	<b>All Wales Capital Programme:</b>						
	<b>Schemes:</b>						
1	Efab - Infrastructure	1,438	1,438	0	2,880	2,858	(22)
2	Efab - Fire	925	925	0	1,020	1,091	71
3	Efab - Decarbonisation	0	0	0	49	0	(49)
4	Withybush - RAAC Fees and Works	3,227	3,227	0	5,453	5,453	(0)
5	Glangwili - Fire Enforcement works - Phase 1 - Contingency	6,776	6,776	0	3,127	7,967	4,840
6	Glangwili - Fire Enforcement works - Phase 1 - Additional Funding	0	0	0	4,840	0	(4,840)
7	Glangwili - Fire Enforcement works - Phase 2 - Fees	42	42	0	55	55	(0)
8	H&SC Integration and rebalancing fund: Cross Hands Health and Wellbeing Centre	177	177	0	65	177	112
9	DR X-Ray Room Works, Bronglais Hospital	237	237	0	290	290	(1)
10	Diagnostic Equipment 2024-25	131	131	0	3,202	3,202	0
11	Backlog Maintenance - 2024-25	442	442	0	3,401	3,164	(237)
12	DPIF - RISP	5	5	0	224	224	0
13	Fishguard Health and Wellbeing Centre	0	0	0	70	70	0
14	Year End Funding – October 2024	0	0	0	1,474	1,474	0
15	Aberystwyth Sexual Assault Referral Centre	3	3	0	708	708	0
16	Block C, Picton Terrace, Carmarthenshire	0	0	0	1,150	1,150	0
17	DPIF - Electronic Prescribing and Medicines Administration (EPMA) Implementation	0	0	0	500	500	0
18				0			0
19				0			0
20				0			0
21				0			0
22				0			0
23				0			0
24				0			0
25				0			0
26				0			0
27				0			0
28				0			0
29				0			0
30				0			0
31				0			0
32				0			0
33				0			0
34				0			0
35				0			0
36				0			0
37				0			0
38				0			0
39				0			0
40				0			0
41				0			0
42	Sub Total	13,403	13,403	0	28,508	28,383	(125)
	<b>Discretionary:</b>						
43	I.T.	386	386	0	1,350	1,350	(0)
44	Equipment	1,449	1,449	0	1,668	1,668	0
45	Statutory Compliance	145	145	0	450	450	0
46	Estates	661	661	0	2,193	2,193	(0)
47	Other	512	512	0	555	680	125
48	Sub Total	3,153	3,153	0	6,216	6,341	125

	Other (Including IFRS 16 Leases) Schemes:						
49	Donations	182	182	0	3,191	3,191	0
50	IFRS 16	163	163	0	618	618	0
51				0			0
52				0			0
53				0			0
54				0			0
55				0			0
56				0			0
57				0			0
58				0			0
59				0			0
60				0			0
61				0			0
62				0			0
63				0			0
64				0			0
65				0			0
66				0			0
67				0			0
68				0			0
69	Sub Total	345	345	0	3,809	3,809	0
70	Total Expenditure	16,901	16,901	0	38,533	38,533	(0)
	Less:						
	Capital grants & Capital AME (e.g. dilapidations):						
71				0			0
72				0			0
73				0			0
74				0			0
75				0			0
76	Sub Total	0	0	0	0	0	0
	Donations:						
77	Donations:	23	23	0	3,191	3,191	0
78	Sub Total	23	23	0	3,191	3,191	0
	Asset Disposals:						
79				0			0
80				0			0
81				0			0
82				0			0
83				0			0
84				0			0
85				0			0
86				0			0
87				0			0
88				0			0
89				0			0
90	Sub Total	0	0	0	0	0	0
91	Technical Adjustments			0			0
92	CHARGE AGAINST CRL / CEL	16,878	16,878	0	35,342	35,342	(0)
93	PERFORMANCE AGAINST CRL / CEL (Under)/Over		(18,464)			(0)	

Hywel Dda ULHB

Period : Nov 24

YTD Months to be completed from Month: 2  
Forecast Months to be completed from Month: 2

Table J - In Year Capital Scheme Profiles

This Table is currently showing 0 errors

Ref:	All Wales Capital Programme: Schemes:	Project Manager	In Year Min. £'000	Forecast Max. £'000	Capital Expenditure Monthly Profile												YTD £'000	Total £'000	Risk Level
					April £'000	May £'000	Jun £'000	Jul £'000	Aug £'000	Sep £'000	Oct £'000	Nov £'000	Dec £'000	Jan £'000	Feb £'000	Mar £'000			
1	Efab - Infrastructure	RE	2,859	2,859	30	38	120	133	325	91	267	434	273	257	594	297	1,438	2,859	Low
2	Efab - Fire	RE	1,092	1,092	170	107	254	157	28	206	0	4	41	43	23	60	925	1,092	Low
3	Efab - Decarbonisation	RE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Low
4	Withybush - RAAC Fees and Works	RE	5,452	5,452	117	146	298	271	1,014	541	393	447	763	707	435	321	3,227	5,453	Low
5	Glangwili - Fire Enforcement works - Phase 1 - Contingency	RE	7,967	7,967	883	678	968	808	1,019	715	1,056	649	612	245	203	131	6,776	7,967	Low
6	Glangwili - Fire Enforcement works - Phase 1 - Additional F	RE	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	Low
7	Glangwili - Fire Enforcement works - Phase 2 - Fees	RE	54	54	0	1	5	97	1	3	(68)	2	0	0	0	13	41	54	Low
8	H&SC Integration and rebalancing fund: Cross Hands Heat	SP	177	177	7	23	29	19	25	10	12	52	0	0	0	0	177	177	Low
9	DR X-Ray Room Works, Bronglais Hospital	GR	290	290	0	0	1	0	12	5	187	32	0	0	0	53	237	290	Low
10	Diagnostic Equipment 2024-25	GR	2,486	3,202	0	0	0	0	0	6	17	107	0	200	1,000	1,872	130	3,202	Medium
11	Backlog Maintenance - 2024-25	RE	3,165	3,165	0	0	0	207	15	4	139	77	428	762	705	828	442	3,165	Low
12	DPIF - RISP	GR	224	224	0	0	0	0	0	0	0	5	0	50	50	119	5	224	Low
13	Fishguard Health and Wellbeing Centre	PS	70	70	0	0	0	0	0	0	0	0	0	0	0	70	0	70	Low
14	Year End Funding – October 2024	Various	1,474	1,474	0	0	0	0	0	0	0	0	0	300	300	874	0	1,474	Low
15	Aberystwyth Sexual Assault Referral Centre	PS	708	708	0	0	0	0	0	0	0	3	0	58	364	283	3	708	Low
16	Block C, Picton Terrace, Carmarthenshire	LE	1,150	1,150	0	0	0	0	0	0	0	0	0	0	1,150	0	0	1,150	Low
17	DPIF - Electronic Prescribing and Medicines Administration	AT	500	500	0	0	0	0	0	0	0	0	0	0	300	200	0	500	Low
18																	0	0	
19																	0	0	
20																	0	0	
21																	0	0	
22																	0	0	
23																	0	0	
24																	0	0	
25																	0	0	
26																	0	0	
27																	0	0	
28																	0	0	
29																	0	0	
30																	0	0	
31																	0	0	
32																	0	0	
33																	0	0	
34	Sub Total		27,668	28,384	1,207	993	1,675	1,692	2,439	1,581	2,003	1,812	2,117	2,622	5,124	5,121	13,401	28,385	
Discretionary:																			
35	I.T.	AT	1,350	1,350	0	91	34	82	17	36	71	56	155	221	308	280	386	1,350	Low
36	Equipment	GR	1,667	1,667	18	144	127	0	132	7	567	453	122	0	0	98	1,447	1,667	Low
37	Statutory Compliance	RE	449	449	0	3	8	25	12	28	27	43	39	59	38	168	145	449	Low
38	Estates	RE	2,192	2,192	9	47	49	269	100	68	32	87	423	677	281	150	661	2,192	Low
39	Other	Various	681	681	13	27	102	76	58	81	50	105	16	152	0	0	513	681	Low
40	Sub Total		6,340	6,340	40	312	320	451	318	219	747	744	755	1,109	627	696	3,153	6,340	
Other Schemes (Including IFRS 16 Leases):																			
41	Donated additions	Various	3,191	3,191				23			159			200		2,809	182	3,191	Low
42	IFRS 16	Various	618	618						163				455			163	618	Low
43																	0	0	
44																	0	0	
45																	0	0	
46																	0	0	
47																	0	0	
48																	0	0	
49																	0	0	
50																	0	0	
51																	0	0	
52																	0	0	
53																	0	0	
54																	0	0	
55																	0	0	
56																	0	0	
57																	0	0	
58																	0	0	
59																	0	0	
60																	0	0	
61	Sub Total		3,809	3,809	0	0	0	23	0	163	159	0	0	655	0	2,809	345	3,809	
62	Total Capital Expenditure		37,817	38,533	1,247	1,305	1,995	2,166	2,758	1,963	2,909	2,556	2,872	4,386	5,751	8,626	16,899	38,534	

Table K - Capital Disposals

This Table is currently showing 0 errors

A: In Year Disposal of Assets

	Description	Date of Ministerial Approval to Dispose (Land & Buildings only)	Date of Ministerial Approval to Retain Proceeds > £0.5m	Date of Disposal	NBV	Sales Receipts	Cost of Disposals	Gain/ (Loss)	Comments
		MM/YY (text format, e.g. Apr 24)	MM/YY (text format, e.g. Apr 24)	MM/YY (text format, e.g. Feb 25)	£'000	£'000	£'000	£'000	
1								0	
2								0	
3								0	
4								0	
5								0	
6								0	
7								0	
8								0	
9								0	
10								0	
11								0	
12								0	
13								0	
14								0	
15								0	
16								0	
17								0	
18								0	
19								0	
	Total for in-year				0	0	0	0	

B: Future Years Disposal of Assets

	Description	Date of Ministerial Approval to Dispose (Land & Buildings only)	Date of Ministerial Approval to Retain Proceeds > £0.5m	Date of Disposal	NBV	Sales Receipts	Cost of Disposals	Gain/ (Loss)	Comments
		MM/YY (text format, e.g. April 24)	MM/YY (text format, e.g. April 24)	MM/YY (text format, e.g. Feb 25)	£'000	£'000	£'000	£'000	
20								0	
21								0	
22								0	
23								0	
24								0	
25								0	
26								0	
27								0	
28								0	
29								0	
30								0	
31								0	
32								0	
33								0	
34								0	
35								0	
36								0	
37								0	
38								0	
	Total for future years				0	0	0	0	

# Hywel Dda ULHB

Period : Nov 24

This Table is currently showing 0 errors

This table needs completing monthly from Month: 3

Table L: EXTERNAL FINANCING LIMIT

		Full Year Per WG £'000	Full Year Per Trust £'000	Planning Variance £'000	Actual to date £'000
REF	<b>NET FINANCIAL CHANGE</b>	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>
1	Retained surplus/(deficit) for period			0	
2	Depreciation			0	
3	Depreciation on Donated Assets			0	
4	DEL and AME Impairments			0	
5	Net gain/loss on disposal of assets			0	
6	Profit/loss on sale term of disc ops			0	
7	Proceeds of Capital Disposals			0	
8	Other Income (specify)			0	
9	<b>APPLICATION OF FUNDS</b>				
10	Capital Expenditure			0	
11	Other Expenditure/ IFRS 16 Lease Payments Exc. Interest & VAT (ROU)			0	
	<b>MOVEMENTS IN WORKING CAPITAL</b>				
12	Inventories			0	
13	Current assets - Trade and other receivables			0	
14	Current liabilities - Trade and other payables			0	
15	Non current liabilities - Trade and other payables			0	
16	Provisions			0	
17	Sub total - movement in working capital	0	0	0	0
18	<b>NET FINANCIAL CHANGE</b>	0	0	0	0
	<b>EFL REQUIREMENT TO BE MET BY</b>				
19	Increase in Public Dividend Capital			0	
20	Net change in temporary borrowing			0	
21	Change in bank deposits and interest bearing securities			0	
22	Net change in finance lease payables			0	
23	<b>TOTAL EXTERNAL FINANCE</b>	0	0	0	0