



PWYLLGOR ADNODDAU CYNALIADWY SUSTAINABLE RESOURCES COMMITTEE

DYDDIAD Y CYFARFOD: DATE OF MEETING:	24 October 2023
TEITL YR ADRODDIAD: TITLE OF REPORT:	Finance Targeted Intervention Actions
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Huw Thomas, Director of Finance
SWYDDOG ADRODD: REPORTING OFFICER:	Andrew Spratt, Deputy Director of Finance

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

ADRODDIAD SCAA SBAR REPORT

Sefyllfa / Situation

Hywel Dda University Health Board (HDdUHB) has been escalated into Targeted Intervention (TI) by Welsh Government (WG) on 29 September 2022 for Planning and Finance.

The Audit and Risk Assurance Committee oversees progress against the Health Boards response to TI, however, this report highlights the key finance function specific actions and their progress.

Cefndir / Background

Work has been ongoing since the inception of TI in late 2022, to address the deliverables highlighted by WG. Significant progress has been made on the finance function specific actions, which cumulated in two reports being presented to the Quarterly TI Meeting held in March 2023 for formal sign-off, and a third report presented to the June 2023 TI Quarterly meeting, all of which were formally acknowledged as complete from a finance function accountability perspective.

This report sets out the key updates pertinent to the Finance function actions and includes the work that has been submitted and accepted by WG and clarifies the remaining Finance actions.

Asesiad / Assessment

The following articulates the progress, status, and remaining next steps against the final deliverable, an opportunities framework and financial roadmap.

The four identified actions for the finance function are summarised below with their status:

1. **Drivers of the financial deficit from £25m to £62m** – complete, signed off in March 2023.

2. **Opportunities framework continuous development and implementation** – in-progress and covered within the following update.
3. **Health Board Delivery Framework** – complete, signed off in March 2023, with clear Master Actions generated into the organisation for further implementation.
4. **Review financial management arrangements** – complete, signed off in June 2023.

Opportunities framework update

The following three steps have been clarified between Hywel Dda Finance and NHS Executive Financial Planning and Delivery (FP&D) Directorate for completion. The target completion date for the first two elements will be in readiness to submit a formal closure update as part of the December 2023 quarterly meeting with WG.

The first two items are required by the finance function prior to completion of the last remaining finance function deliverable (Opportunities Framework), with the third item already captured within the broader organisational planning and delivery framework actions.

- a. Single consolidated opportunities list:
 - Amalgamate the multiple opportunities lists currently utilised within the health board into one single list;
 - Deliver a routine monthly update for items moved into savings, new items added from various benchmarking analysis and items not accepted by the organisation.
- b. Demonstrate routine reporting into appropriate forums:
 - Develop and implement a continuous update into the Core Delivery Group, Operational Planning and Delivery and re-developed monthly Financial Performance report.
- c. Opportunities are accepted, planned and delivered within the organisation:
 - Planned savings schemes are increased, with a clear plan for all savings requirements at the point of Board sign-off for the FY25 Annual Plan/IMTP;
 - Organisational delivery achieves plans that are accepted;
 - Ongoing opportunities are reviewed, either accepted or responded to for why not.

Argymhelliad / Recommendation

The Sustainable Resources Committee is asked to **RECEIVE ASSURANCE** on the progress to date, and forward plans, to enable completion of all finance function specific TI deliverables.

Amcanion: (rhaid cwblhau)

Objectives: (must be completed)

Committee ToR Reference:

Cyfeirnod Cylch Gorchwyl y Pwyllgor:

4.5 Provide assurance on financial performance and delivery against Health Board financial plans and objectives and, on financial control, giving early warning on potential performance issues and making recommendations for action to continuously improve the financial position of the organisation, focusing in

	detail on specific issues where financial performance is showing deterioration or there are areas of concern.
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	1642 (score 25) Risk of the Health Board not meeting its statutory requirement to financially breakeven in 2023/24.
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	6. All Apply
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	7. All apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable
Amcanion Cynllunio Planning Objectives	All Planning Objectives Apply
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	9. All HDdUHB Well-being Objectives apply

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	KPMG Recommendations and Financial Deficit.
Rhestr Termiau: Glossary of Terms:	Contained within the report
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Adnoddau Cynaliadwy: Parties / Committees consulted prior to Sustainable Resources Committee:	Finance Team Management Team Executive Team Welsh Government NHS Executive – Financial Planning and Delivery

Effaith: (rhaid cwblhau)
Impact: (must be completed)

Ariannol / Gwerth am Arian: Financial / Service:	Financial implications are inherent within the report.
Ansawdd / Gofal Claf: Quality / Patient Care:	The impact on patient care is assessed within the savings schemes.
Gweithlu: Workforce:	The report considers the financial implications of our workforce.
Risg: Risk:	Financial risks are detailed in the report.
Cyfreithiol: Legal:	HDdUHB has a legal duty to deliver a breakeven financial position over a rolling three-year basis and an administrative requirement to operate within its budget within any given financial year.
Enw Da: Reputational:	Adverse variance against HDdUHB's financial plan will affect its reputation with Welsh Government, Audit Wales, and with external stakeholders.
Gyfrinachedd: Privacy:	Not applicable.
Cydraddoldeb: Equality:	Not applicable.