



**PWYLLGOR ADNODDAU CYNALIADWY
SUSTAINABLE RESOURCES COMMITTEE**

DYDDIAD Y CYFARFOD: DATE OF MEETING:	25 February 2025
TEITL YR ADRODDIAD: TITLE OF REPORT:	Value Based Health Care
CYFARWYDDWR ARWEINIOL: LEAD DIRECTOR:	Mark Henwood, Interim Medical Director
SWYDDOG ADRODD: REPORTING OFFICER:	Simon Mansfield, Head of Value Based Health Care

Pwrpas yr Adroddiad (dewiswch fel yn addas)

Purpose of the Report (select as appropriate)

Er Sicrwydd/For Assurance

ADRODDIAD SCAA

SBAR REPORT

Sefyllfa / Situation

This report is being presented to the Sustainable Resources Committee (SRC) to provide an update on progress with the implementation of a Value Based Health Care (VBHC) approach as described in the strategy document '*Our Approach to Value Based Health Care 2022-2025*'

SRC is asked to review the progress that has been made, and to take assurance from this report.

Cefndir / Background

The HDdUHB approach to VBHC focuses the development of sustainable healthcare by focusing resources on the outcomes that matter most to our population, primarily through the collection of Patient Reported Outcome Measurements (PROMs).

Through the work of the National Value and Sustainability Board, Welsh Government (WG) has identified the following five national high value, high impact areas for prioritisation:

- Diabetes.
- Bone Health.
- Trauma & Orthopaedic Hips and Knees.
- Trauma & Orthopaedic Shoulders and Elbows.
- Cardiovascular Disease – Heart Failure.

The Value Based Health Care approach to these priority areas provides opportunities to embed higher value approaches at all stages of a pathway:



The work of the WG policy and service specification ‘Promote, prevent and prepare for planned care’, more commonly referred to as the 3Ps, is becoming increasingly relevant in the delivery of higher value interventions.

Much of this work occurs at an earlier stage in the patient pathway, and seeks to improve outcomes, obviate the need for some interventions and use scarce healthcare resources more effectively. These ‘upstream’ objectives are contextualised by the predicted resource demands of an ageing population, who are likely to present with significantly more diseases of ageing and multiple co-morbidities.

Nationally, there is a requirement to share summary PROM data, to enable the comparison and benchmarking of different populations throughout Wales.

In order to achieve this goal a national PROM Standardised Operating Model (PSOM) has been developed and system suppliers were invited to tender for a national framework contract to collect, visualise and share PROM data. Five suppliers were successfully added to the national framework and a group of four Health Boards undertook a local evaluation, resulting in an award to Promptly Health as the new digital PROM solution provider.

Asesiad / Assessment

This section provides a summary of progress against the national priority pathways as well as the work funded by the HDdUHB VBHC Team.

This report also provides a summary of the wider PROM collections and the work of the Rapid Value Programme. Noted within the update are the volumes of PROM responses received, this rich vein of data provides opportunities to understand how patients experience their condition and provides insight into how services actually improve outcomes.

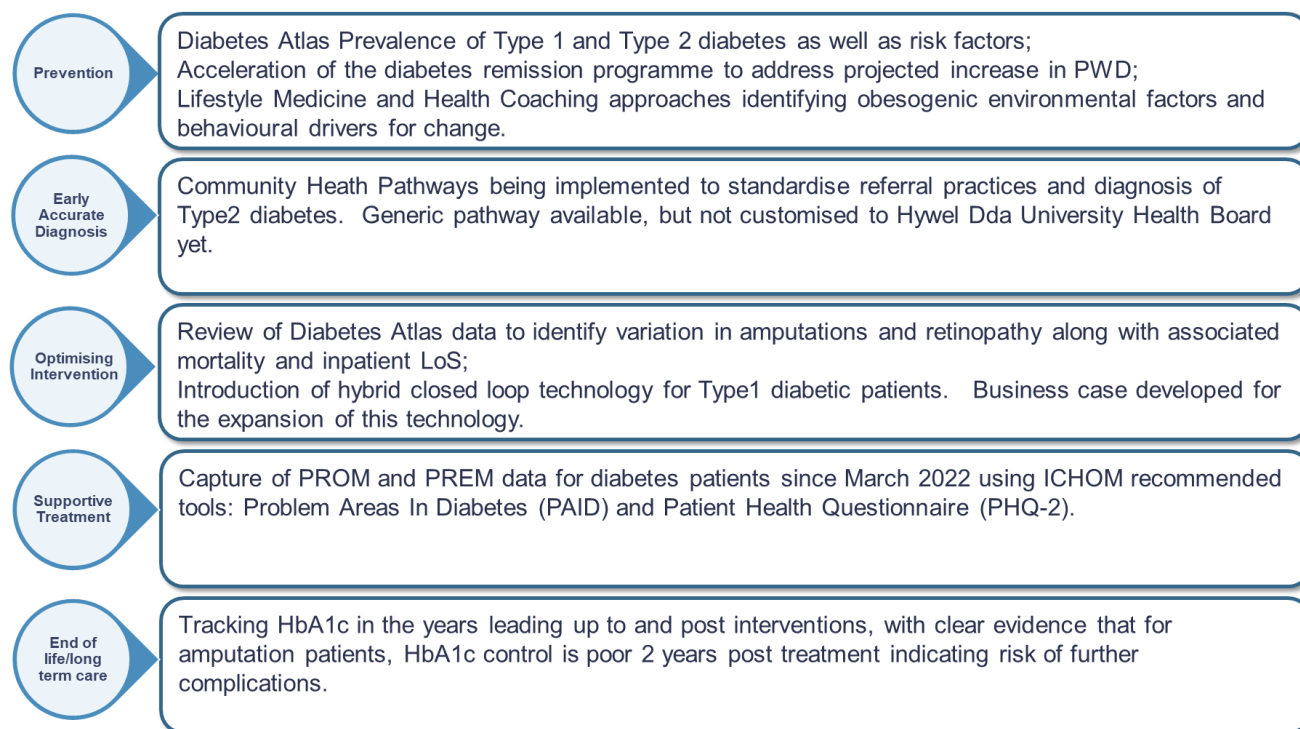
In many cases the PROM data has informed the changes to delivery of services, but there remains significant opportunity to engage in more structured conversations with patients and to use these data more routinely in the planning of service delivery.

National Priority Pathways

The HDdUHB VBHC Team have worked with service teams to consider the interventions and developments at all stages of the patient pathway through the lens of Value.

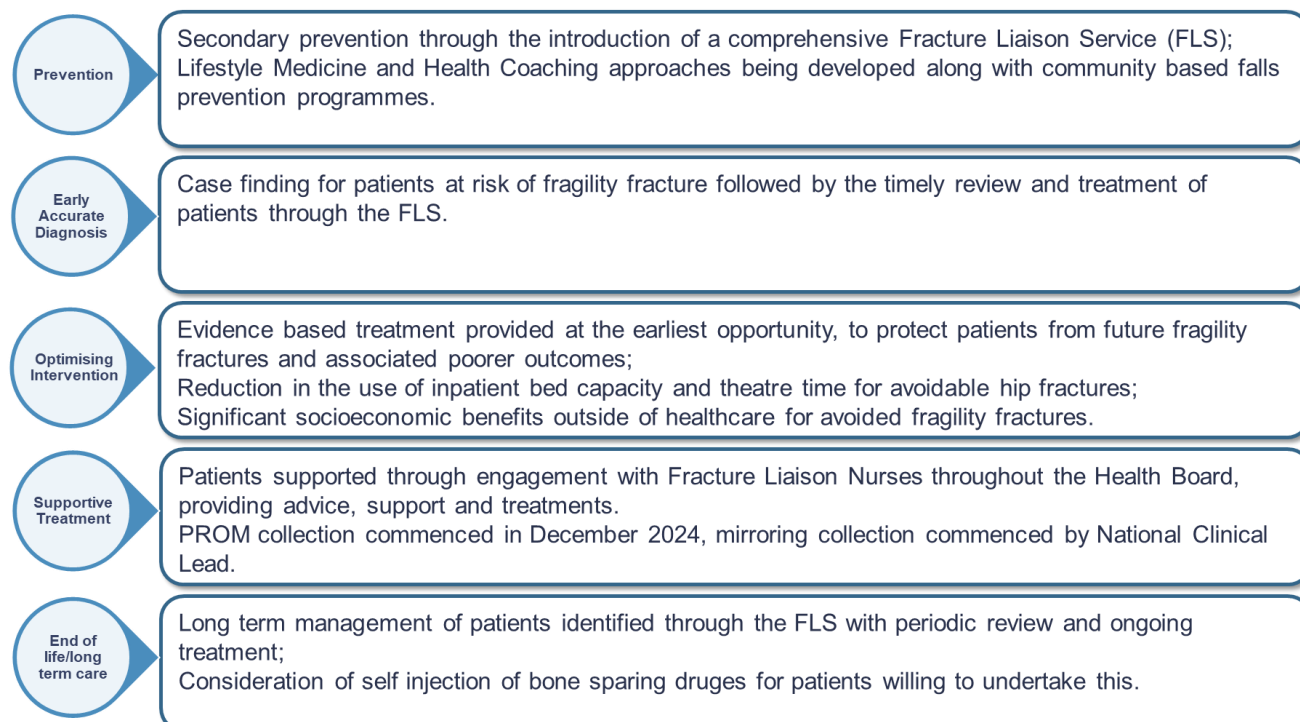
Included below is a summary of the work undertaken to date in each pathway:

Diabetes



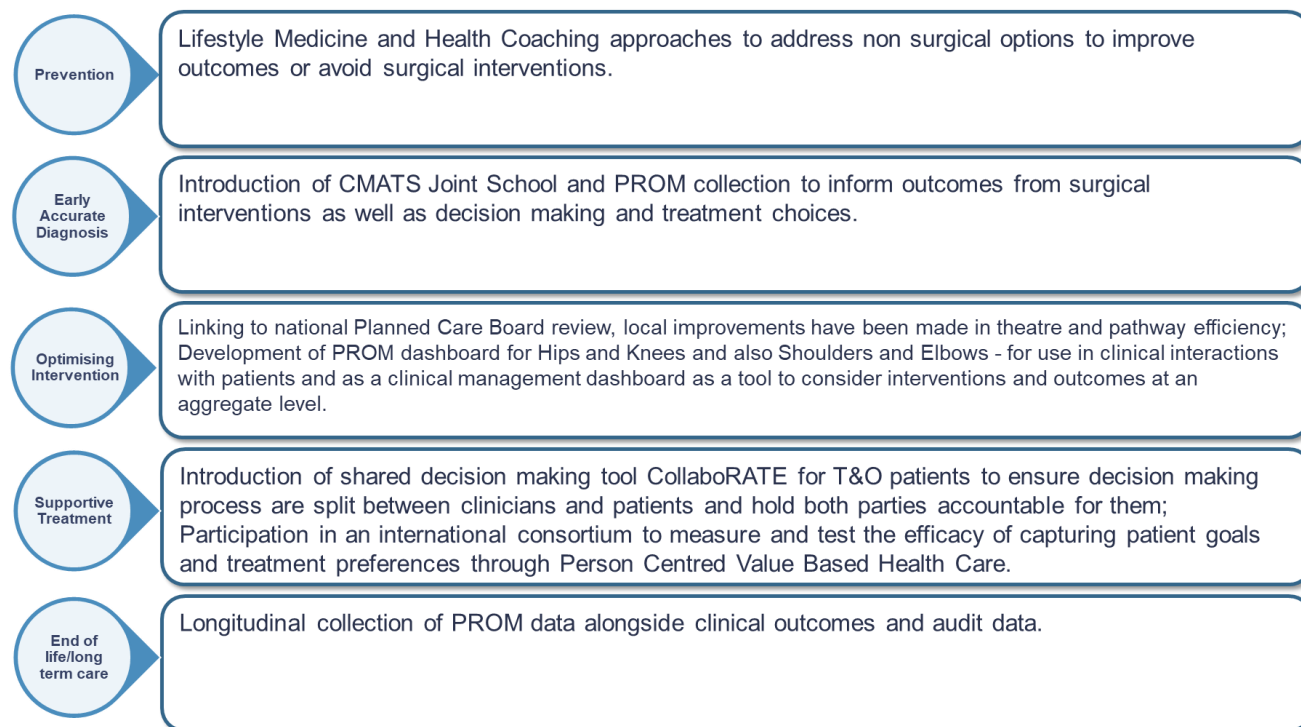
PROM data - 7,105 collections

Bone Health



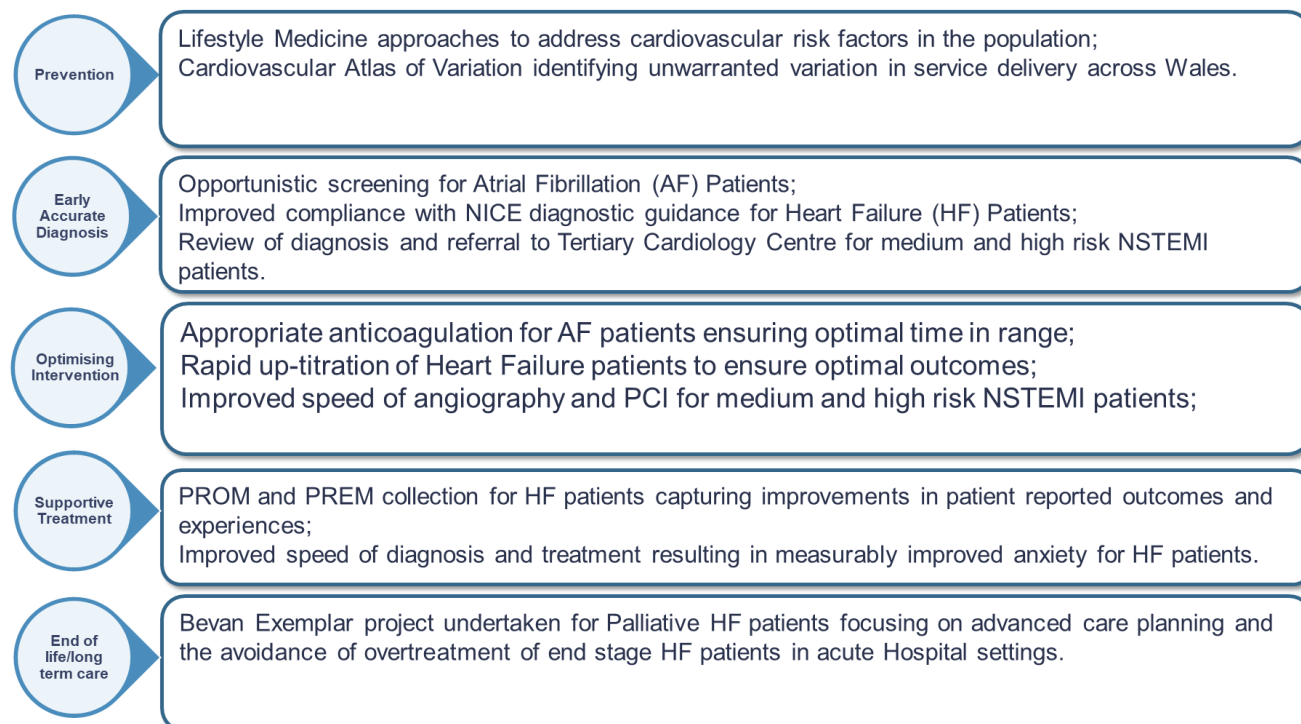
PROM data - 641 collections

Trauma and Orthopaedics



PROM data - 11,504 collections

Cardiovascular Disease



PROM data - 10,975 collections

Value Based Health Care Delivery Fund

Through WG funding, the HDdUHB VBHC Team have provided resources to support the following projects:

- Atrial Fibrillation (AF) – opportunistic AF screening in Podiatry Clinics
- Lymphoedema – ongoing support for national team and avoidance of disease progression
- Heart Failure – one stop diagnostic clinics and improved compliance with National Institute of Clinical Excellence (NICE) guidelines
- Fracture Liaison Service (FLS) – funding to implement FLS across the Health Board
- Acute Kidney Injury (AKI) – introduction of novel AKI nurse role to better manage AKI
- Vascular podiatry – novel service approach to treat patients within HB using better staff mix
- Virtual Reality (VR) – use of VR headsets to manage palliative care patients
- Diabetes remission Service – improved access to diabetes remission service
- Community Falls prevention service – avoiding falls for high-risk patients in the community
- Lifestyle Medicine support and evaluation – Demonstrating the impact of prevention

Additional Pathways

In addition to the national priority areas and projects that are supported through the VBHC Delivery Fund, the HDdUHB VBHC are also working and collecting PROM data in a number of service areas.

Digital PROM Solution

Following a procurement off the national framework, HDdUHB were the first Health Board to implement the Promptly Health and undertook an ambitious implementation plan that transitioned all of the existing PROM collections across.

As part of this, over 200 staff were trained on the new platform. PROM data is being provided to the National Data Resource and patient level visualisation of PROM data is now available within the Promptly platform for all service areas that collect PROMs.

Further work is required by Digital Health and Care Wales (DHCW) to ensure that national systems are fully integrated, enabling PROM collections to be triggered at all points in the pathway and patient level visualisations to be available in Welsh Clinical Portal alongside pathology results, radiology investigations and clinic letters.

Rapid Value Programme

Alongside the core VBHC Programme, HDdUHB has initiated a Rapid Value Programme. This work is founded on the principles of Lean and focuses on the identification and elimination of waste in pathways where it does not add to the achievement of better outcomes for patients.

The Rapid Value Programme works in 90-day sprint cycles with approximately 10 projects per sprint. The current work programme for the Rapid Value Programme includes the following:

- Biosimilar switch
- Nitrous oxide usage
- Palliative Care review
- Pathology Faecal Immunochemical Test (FIT) and d-dimer testing
- Maternity services review
- Women and Childrens Health neurodevelopment review
- Women and Childrens Health psychology and intervention
- Withybush Hospital (WGH) Medical Day Unit review
- Children's continence service
- Stroke Early Supported Discharge (ESD) service review
- Mental Health service review
- Electronic Prescribing and Medicines Administration (EPMA) evaluation
- Porth Preseli implementation and evaluation

Plans

Looking ahead, the VBHC Team will now work to update and refocus the strategy document 'Our Approach to Value Based Health Care 2022-2025' with a revised vision that will be based upon the routine use of PROM data at the patient, cohort and population level and the changes that this enables. Additionally, the strategy and goals will reflect the national objectives of evidencing the impact of preventative approaches through the use of health coaching and lifestyle medicine approaches.

The HDdUHB VBHC Programme was presented to the national Value Finance Leadership Group and was warmly received. In addition, In addition to congratulating the organisation on the progress that has been made, the Director of Finance Health and Social Services Group (HSSG) of WG have asked what work could be shared, or accelerated within HDdUHB or across the region. In reflection, opportunities exist in the preventative, interventional and flow domains

Preventative

- Lifestyle Medicine/Health Coaching
- Development of a wellness app
- Community based health check and screening
- Community based falls prevention programmes

Interventional

- Acceleration of diabetes remission programmes
- Improved access to closed loop glucose monitoring for eligible patients
- Remote monitoring of obstructive sleep apnoea
- Perioperative review of surgical patients
- Use of VR technologies in palliative care, Intensive Care Unit (ICU) and Older Adult Mental Health settings
- Improved access to Arts in Health
- Acceleration of Women's Health Psychology

Flow

- Wider rollout of Same Day Emergency Care (SDEC)/Same Day Urgent Care (SDUC) models
- Extension of weekend working in Cardigan Integrated Care Centre (CICC) Minor Injuries Unit (MIU)

- Care, Assessment and Treatment of Children at Home (CATCH) Team
- Hospital at Home
- Alternative approaches to Medically Fit for Discharge patients

In order to support some of these approaches, it is also suggested that a collaborative arrangement with Swansea University VBHC Academy could enable more nuanced approaches to the development of Value driven business cases, enable regional value-based procurement to be undertaken and to provide small digestible educational offerings on key aspects of Value.

We are also cognisant of the challenges we face in integrating systems locally and nationally and placing the data seamlessly into the hands of clinicians and service managers alike.

Argymhelliad / Recommendation

The Sustainable Resources Committee is asked to **TAKE ASSURANCE** from this report on the work of the Value Based Health Care Programme and that this is responsive to the priorities of the organisation as well as the nationally agreed pathways.

Amcanion: (rhaid cwblhau)	
Objectives: (must be completed)	
Committee ToR Reference: Cyfeirnod Cylch Gorchwyl y Pwyllgor:	3.6 Seek assurance on delivery against all Planning Objectives aligned to the Committee, considering and scrutinising the plans, including the medium-term financial plans, savings plans and decarbonisation plans, that are developed and implemented, supporting and endorsing these as appropriate
Cyfeirnod Cofrestr Risg Datix a Sgôr Cyfredol: Datix Risk Register Reference and Score:	Not Applicable
Parthau Ansawdd: Domains of Quality Quality and Engagement Act (sharepoint.com)	7. All apply
Galluogwyr Ansawdd: Enablers of Quality: Quality and Engagement Act (sharepoint.com)	6. All Apply
Amcanion Strategol y BIP: UHB Strategic Objectives:	All Strategic Objectives are applicable

Amcanion Cynllunio Planning Objectives	6 Clinical services plan 10 Population health
Amcanion Llesiant BIP: UHB Well-being Objectives: Hyperlink to HDdUHB Well-being Objectives Annual Report 2021-2022	9. All HDdUHB Well-being Objectives apply

Gwybodaeth Ychwanegol: Further Information:	
Ar sail tystiolaeth: Evidence Base:	Annual Report of the Chief Medical Officer 2018/19 <i>'Our approach to Value Based Health Care'</i>
Rhestr Termiau: Glossary of Terms:	Included within the body of the report.
Partïon / Pwyllgorau â ymgynhorwyd ymlaen llaw y Pwyllgor Adnoddau Cynaliadwy: Parties / Committees consulted prior to Sustainable Resources Committee:	VBHC Management Group National Value in Health Community of Practice

Effaith: (rhaid cwblhau) Impact: (must be completed)	
Ariannol / Gwerth am Arian: Financial / Service:	A VBHC Business Case has been submitted and approved by the Sustainable Resources Committee to support the implementation of a comprehensive VBHC Programme. In addition to this Business Case, project plans are being constructed for individual services and pathway areas. These plans culminate in a Service Review process that considers the resources consumed in delivering services against the outcomes achieved by patients. The insights and proposed changes may impact all elements of a service both in pay and non-pay and are built upon the principles of Prudent Healthcare.
Ansawdd / Gofal Claf: Quality / Patient Care:	VBHC is designed to improve outcomes and the use of resources in delivering them. It is also driven by prudent healthcare principles drive the delivery of equitable services across the Health Board.
Gweithlu: Workforce:	Individual teams and resources are considered as a part of the VBHC review of services, but recommendations are owned by service areas.

Risg: Risk:	VBHC Programme risk assessment has been completed, however individual project areas are subject to their own project structures with risk assessment being an integral component.
Cyfreithiol: Legal:	Not Applicable
Enw Da: Reputational:	Not Applicable
Gyfrinachedd: Privacy:	Privacy Impact Assessment has been completed for PROM and PREM capture as part of the VBHC Programme.
Cydraddoldeb: Equality:	Equality Impact Assessment completed.