

Reference:	FOI.10985.23
Subject:	Key roles and strategies
Date of Request:	16 February 2023

Requested:

1. Do you have plans in place for integrating data systems between primary, community, and secondary care?
2. Do you have a baseline mapping of your digital infrastructure in place?
3. Do you have a public facing digital strategy?
4. Do you use patient initiated follow-up (PIFU) processes or technology?
5. Do you employ the following roles in your health system? If yes, approximately how many?
 - i. Chief System Integration Officer
 - ii. Director of Digital Products
 - iii. Director of Analytics
 - iv. Digital Lead/Director
 - v. Director of Partnerships
 - vi. Head/Director of Digital Solutions
 - vii. Head/Director of Digital Innovation
 - viii. Head/Director of Digital Transformation
 - ix. Head/Director of System Strategy
 - x. Head/Director of Integration
 - xi. Head/Director of Transformation
 - xii. Head/Director of System Partnerships
 - xiii. Data Scientist
 - xiv. Data Analyst
 - xv. Head/Director of Data Science/Artificial Intelligence
 - xvi. *Other roles related to innovation and/or transformation*

Response:

1. Hywel Dda University Health Board (UHB) has applied an exemption under Section 21 of the Freedom of Information Act 2000 (FoIA), as this information is already within the public domain and is accessible by another means.

The plans in place for integrating data systems between primary, community, and secondary care are led nationally by Digital Health and Care Wales (DHCW) and are included in their Integrated Medium Term Plan. For ease of reference, the link to the relevant webpage has been provided below:

[Summary of DHCW's Integrated Medium Term Plan for 2022-2025 now available - Digital Health and Care Wales \(nhs.wales\)](#)

2. The UHB confirms that it is currently undertaking baseline mapping of its digital infrastructure as part of a wider strategic engagement exercise.

3. The UHB has applied an exemption under Section 21 of the FoIA, as this information is already within the public domain and is accessible via another means.

The UHB's Digital Strategy 2020 – 2025 was included in its Board meeting held on the 27 January 2022 and has been published on the UHB's website and can be accessed via the link provided below:

[Board agenda and papers 27 January 2022 - Hywel Dda University Health Board \(nhs.wales\)](#)

4. The UHB confirms that it does use Patient Initiated Follow-Up (PIFU) processes. However, there is no specific system in place to support this process; patients are required to contact the UHB via traditional contact methods.
5. The UHB confirms that it has the following job roles and the number employed in the roles that are similar to those requested:

Head of Digital Transformation and Information - x1

Head of Engagement and Transformation - x1

Data Scientists - x8

Data Analysts - x9

All of the other roles listed are undertaken by the Director of Digital, with the Executive Director of Finance having overall responsibility.